VALMONT INDUSTRIES INC Form 10-Q April 29, 2011

Table of Contents

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Form 10-Q

(Mark One)

ý QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 26, 2011

Or

• TRANSITION REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from

to

Commission file number 1-31429

Valmont Industries, Inc.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

One Valmont Plaza, Omaha, Nebraska **47-0351813** (I.R.S. Employer

Identification No.)

68154-5215 (Zip Code)

(Address of principal executive offices)

402-963-1000

(Registrant's telephone number, including area code)

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes \circ No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (\$232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes \acute{y} No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ý

Accelerated filer o

Non-accelerated filer o

Smaller reporting company o

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No ý

26,414,248

Outstanding shares of common stock as of April 19, 2011

VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

INDEX TO FORM 10-Q

PART I. FINANCIAL INFORMATION

Item 1.	Financial Statements:	
	Condensed Consolidated Statements of Operations for the thirteen weeks ended March 26, 2011 and March 27, 2010	<u>3</u>
	Condensed Consolidated Balance Sheets as of March 26, 2011 and December 25, 2010	<u>4</u>
	Condensed Consolidated Statements of Cash Flows for the thirteen weeks ended March 26, 2011 and March 27,	
	2010	<u>5</u>
	Condensed Consolidated Statements of Shareholders' Equity for the thirteen weeks ended March 26, 2011 and	
	March 27, 2010	<u>6</u>
	Notes to Condensed Consolidated Financial Statements	7-20
Item 2.	Management's Discussion and Analysis of Financial Condition and Results of Operations	<u>21-28</u>
<u>Item 3.</u>	Quantitative and Qualitative Disclosure about Market Risk	<u>28</u>
<u>Item 4.</u>	Controls and Procedures	<u>29</u>
	PART II. OTHER INFORMATION	
Item 2.	Unregistered Sales of Equity Securities and Use of Proceeds	<u>30</u>
<u>Item 5.</u>	Other Information	<u>30</u>
<u>Item 6.</u>	Exhibits	<u>31</u>
<u>Signatures</u>		<u>32</u>
	2	

Page No.

PART I. FINANCIAL INFORMATION

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(Dollars in thousands, except per share amounts)

(Unaudited)

	Thirteen Weeks Endee March 26, March 2 2011 2010			
Product sales	\$	501,168	\$	339,820
Services sales		66,781		27,582
Net sales		567,949		367,402
Product cost of sales		385,000		248,643
Services cost of sales		46,456		18,029
Total cost of sales		431,456		266,672
Gross profit		136,493		100,730
Selling, general and administrative expenses		91,192		69,080
Operating income		45,301		31,650
Other income (expenses):		,		,
Interest expense		(8,271)		(5,962)
Interest income		1,787		356
Other		390		(77)
		(6,094)		(5,683)
Earnings before income taxes and equity in earnings of				
nonconsolidated subsidiaries		39,207		25,967
Income tax expense:				
Current		12,504		6,706
Deferred		784		2,740
		13,288		9,446
Earnings before equity in earnings of nonconsolidated				
subsidiaries		25,919		16,521
Equity in earnings of nonconsolidated subsidiaries		954		114
Net earnings		26,873		16,635
Less: Earnings attributable to noncontrolling interests		(1,264)		(172)
Net earnings attributable to Valmont Industries, Inc.	\$	25,609	\$	16,463

5 0				
Earnings per share attributable to Valmont Industries, Inc. Basic	\$	0.98	\$	0.63
Earnings per share attributable to Valmont				
Industries, Inc. Diluted	\$	0.97	\$	0.62
	+		Ŧ	
Cash dividends per share	\$	0.165	\$	0.15
Cush dividends per share	Ψ	0.105	Ψ	0.15
Weighted average number of shares of common stock outstanding				
Basic (000 omitted)		26,271		26,031
Weighted average number of shares of common stock				
outstanding				
Diluted (000 omitted)		26,537		26,419

See accompanying notes to condensed consolidated financial statements.

3

CONDENSED CONSOLIDATED BALANCE SHEETS

(Dollars in thousands)

(Unaudited)

	Ν	March 26, 2011	De	ecember 25, 2010
ASSETS				
Current assets:				
Cash and cash equivalents	\$	358,271	\$	346,904
Receivables, net		425,853		410,566
Inventories		323,964		280,223
Prepaid expenses		29,438		23,806
Refundable and deferred income taxes		30,858		32,727
Total current assets		1,168,384		1,094,226
Property, plant and equipment, at cost		887,056		865,287
Less accumulated depreciation and amortization		444,097		425,678
Net property, plant and equipment		442,959		439,609
		,		,
Goodwill		322,831		314,847
Other intangible assets, net		187,530		185,535
Other assets		57,839		56,526
Total assets	\$	2,179,543	\$	2,090,743
LIABILITIES AND SHAREHOLDERS' EQUITY Current liabilities:				
Current installments of long-term debt	\$	272	\$	238
Notes payable to banks		9,911		8,824
Accounts payable		206,768		179,814
Accrued employee compensation and benefits		56,172		75,981
Accrued expenses		81,417		77,705
Dividends payable		4,358		4,352
Total current liabilities		358,898		346,914
Deferred income taxes		93,485		89,922
Long-term debt, excluding current installments		484,548		468,596
Defined benefit pension liability		110,900		104,171
Deferred compensation		30,469		23,300
Other noncurrent liabilities		47,786		47,713
Shareholders' equity:				
Preferred stock Authorized 500,000 shares; none issued				
Common stock of \$1 par value				
Authorized 75,000,000 shares; 27,900,000 issued		27,900		27,900
Retained earnings		868,396		850,269
Accumulated other comprehensive income		85,149		63,645
Treasury stock		(25,465)		(25,922)

Total Valmont Industries, Inc. shareholders' equity	955,980	915,892
Noncontrolling interest in consolidated subsidiaries	97,477	94,235
Total shareholders' equity	1,053,457	1,010,127
Total liabilities and shareholders' equity	\$ 2,179,543 \$	2,090,743

See accompanying notes to condensed consolidated financial statements.

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Dollars in thousands)

(Unaudited)

	Fhirteen W arch 26, 2011	Ended Iarch 27, 2010
Cash flows from operating activities:		
Net earnings	\$ 26,873	\$ 16,635
Adjustments to reconcile net earnings to net cash		
flow from operations:		
Depreciation and amortization	17,165	11,209
Stock-based compensation	1,312	1,599
Defined benefit pension plan expense	1,497	
Loss on sales of property, plant and equipment	67	64
Equity in earnings of nonconsolidated subsidiaries	(954)	(114)
Deferred income taxes	784	2,740
Other		20
Changes in assets and liabilities (net of the effects from acquisitions):		
Receivables	(9,850)	(345)
Inventories	(40,044)	(2,796)
Prepaid expenses	(4,746)	1,463
Accounts payable	22,952	(2,131)
Accrued expenses	(11,451)	(10,748)
Other noncurrent liabilities	(1,490)	(16,710)
Income taxes payable/refundable	3,572	1,832
income taxes payable/refundable	5,572	1,052
Net cash flows from operating activities	5,687	19,268
Cash flows from investing activities:		
Purchase of property, plant and equipment	(12,609)	(4,555)
Proceeds from sale of assets	99	96
Acquisitions		(7,460)
Cash restricted for acquisitions		(264,000)
Dividends to noncontrolling interests		(295)
Other, net	999	2,547
Net cash flows from investing activities	(11,511)	(273,667)
Cash flows from financing activities:		
Cash flows from financing activities: Net payments under short-term agreements	816	(1,458)
		,
Proceeds from long-term borrowings Principal payments on long-term obligations	23,000	191,000
	(7,040)	(39)
Dividends paid Proceeds from exercises under stock plans	(4,358) 15,993	(3,944) 1,803
	,	
Excess tax benefits from stock option exercises	2,659	1,010 (877)
Purchase of treasury shares	(4,802)	(8/7)
Purchase of common treasury shares stock plan exercises	(18,153)	(1,595)

Net cash flows from financing activities	8,115	185,900
Effect of exchange rate changes on cash and cash equivalents	9,076	(2,300)
Net change in cash and cash equivalents	11,367	(70,799)
Cash and cash equivalents beginning of year	346,904	180,786
Cash and cash equivalents end of period	\$ 358,271	\$ 109,987

See accompanying notes to condensed consolidated financial statements.

5

CONDENSED CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY

(Dollars in thousands)

(Unaudited)

	Common stock	Additional paid-in capital	Retained earnings	con	cumulated other pprehensive income (loss)		Noncontrol interest i consolidat subsidiar	n ted sl	Total hareholders' equity
Balance at									
December 26, 2009	\$ 27,900	\$	\$ 767,398	\$	16,953	\$ (25,990)) \$ 22,0	46 \$	808,307
Comprehensive income:									
Net earnings			16,463				1	72	16,635
Currency translation									
adjustment					(6,615)		(2	63)	(6,878)
Total comprehensive									
income									9,757
Cash dividends (\$0.15									
per share)			(3,947)					(3,947)
Dividends to									
noncontrolling interests							(2	95)	(295)
Purchase of									
noncontrolling interests		(1,875)					(1,5	20)	(3,395)
Purchase of 12,351									
treasury shares						(877))		(877)
Stock plan exercises;									
44,088 shares issued		(733)	500			2,036			1,803
Stock plan exercises;									
22,317 shares purchased						(1,595))		(1,595)
Tax benefit from exercise									
of stock options		1,010							1,010
Stock option expense		1,228							1,228
Stock awards; 9,088									
shares issued		370				650			1,020
Balance at March 27,									
2010	\$ 27,900	\$	\$ 780,414	\$	10,338	\$ (25,776)) \$ 20,1	40 \$	813,016
Balance at									
December 25, 2010	\$ 27,900	\$	\$ 850,269	\$	63,645	\$ (25,922)) \$ 94,2	35 \$	1,010,127
Comprehensive income:									
Net earnings			25,609				1,2	64	26,873
Currency translation									
adjustment					21,504		1,9	78	23,482
Total comprehensive									
income									50,355
Cash dividends (\$0.165									,
per share)			(4,358)					(4,358)
Purchase of 53,847			()- 20	,					())
treasury shares						(4,802))		(4,802)
-									

(3,971)	(3,124)		23,088		15,993
				(18,153)		(18,153)
	2,659					2,659
	1,252					1,252
	60			324		384
27,900 \$		\$ 868,396	\$ 85,149	\$ (25,465) \$	97,477 \$	1,053,457
			2,659 1,252 60	2,659 1,252 60	(18,153) 2,659 1,252 60 324	(18,153) 2,659 1,252 60 324

See accompanying notes to condensed consolidated financial statements.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Dollars in thousands, except per share amounts)

(Unaudited)

1. Summary of Significant Accounting Policies

Condensed Consolidated Financial Statements

The Condensed Consolidated Balance Sheet as of March 26, 2011, the Condensed Consolidated Statements of Operations, Cash Flows and Shareholders' Equity for the thirteen week periods ended March 26, 2011 and March 27, 2010 have been prepared by the Company, without audit. In the opinion of management, all necessary adjustments (which include normal recurring adjustments) have been made to present fairly the financial statements as of March 26, 2011 and for all periods presented.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted. These Condensed Consolidated Financial Statements should be read in conjunction with the financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the fiscal year ended December 25, 2010. The accounting policies and methods of computation followed in these interim financial statements are the same as those followed in the financial statements for the year ended December 25, 2010. The results of operations for the period ended March 26, 2011 are not necessarily indicative of the operating results for the full year.

Inventories

At March 26, 2011, approximately 36% of inventory is valued at the lower of cost, determined on the last-in, first-out (LIFO) method, or market. All other inventory is valued at the lower of cost, determined on the first-in, first-out (FIFO) method or market. Finished goods and manufactured goods inventories include the costs of acquired raw materials and related factory labor and overhead charges required to convert raw materials to manufactured and finished goods. The excess of replacement cost of inventories over the LIFO value was approximately \$53,000 and \$42,500 at March 26, 2011 and December 25, 2010, respectively.

Inventories consisted of the following:

	N	Iarch 26, 2011	Dec	cember 25, 2010
Raw materials and purchased parts	\$	161,014	\$	133,380
Work-in-process		26,239		25,891
Finished goods and manufactured goods		189,745		163,511
Subtotal		376,998		322,782
LIFO reserve		53,034		42,559
Net inventory	\$	323,964	\$	280,223

Stock Plans

The Company maintains stock-based compensation plans approved by the shareholders, which provide that the Human Resources Committee of the Board of Directors may grant incentive stock options, nonqualified stock options, stock appreciation rights, non-vested stock awards and bonuses of common stock. At March 26, 2011, 861,332 shares of common stock remained available for issuance under the plans. Shares and options issued and available are subject to changes in capitalization. The

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

1. Summary of Significant Accounting Policies (Continued)

Company's policy is to issue shares upon stock option exercises from treasury shares held by the Company.

Under the plans, the exercise price of each option equals the market price at the date of the grant. Options vest beginning on the first anniversary of the grant in equal amounts over three to six years or on the fifth anniversary of the grant. Expiration of grants is from six to ten years from the date of grant. The Company recorded \$1,252 and \$1,228 of compensation expense (included in selling, general and administrative expenses) in the quarters ended March 26, 2011 and March 27, 2010, respectively, related to stock options. The associated tax benefits recorded were \$482 and \$472, respectively.

Fair Value

The Company applies the provisions of Accounting Standards Codification 820, *Fair Value Measurements* ("ASC 820") which defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. The provisions of ASC 820 apply to other accounting pronouncements that require or permit fair value measurements. As defined in ASC 820, fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

ASC 820 establishes a three-level hierarchy for fair value measurements based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date. Inputs refers broadly to the assumptions that market participants would use in pricing the asset or liability, including assumptions about risk. Financial assets and liabilities carried at fair value will be classified and disclosed in one of the following three categories:

Level 1: Quoted market prices in active markets for identical assets or liabilities.

Level 2: Observable market based inputs or unobservable inputs that are corroborated by market data.

Level 3: Unobservable inputs that are not corroborated by market data.

The categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

Following is a description of the valuation methodologies used for assets and liabilities measured at fair value.

Trading Securities: The assets and liabilities recorded for the investments held in the Valmont Deferred Compensation Plan represent mutual funds, invested in debt and equity securities, classified as trading securities in accordance with Accounting Standards Codification 320, *Accounting for Certain Investments in Debt and Equity Securities*, considering the employee's ability to change investment

Table of Contents

VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

1. Summary of Significant Accounting Policies (Continued)

allocation of their deferred compensation at any time. Quoted market prices are available for these securities in an active market and therefore categorized as a Level 1 input.

		Carrying Value		oted Prices in tive Markets for	Signi Ot Obser	rement Using: ificant ther Significar rvable Unobserva	
		arch 26, 2011	Identical Assets (Level 1)		-	putsInputsvel 2)(Level 3))
Assets:							
Trading Securities	\$	19,203	\$	19,203	\$	\$	
Fair Value Measurement Using:							

			I all value measurement Osing.						
			Que	oted Prices in	Significant				
	Carrying		Carrying		arrying Active Markets			Significant	
		Value		for	Observable	Unobservable			
	December 25,		December 25, Identical		Inputs	Inputs			
		2010		2010		(Level 1)	(Level 2)	(Level 3)	
Assets:									
Trading Securities	\$	18,433	\$	18,433	\$	\$			

Accumulated Other Comprehensive Income (Loss)

Results of operations for foreign subsidiaries are translated using the average exchange rates during the period. Assets and liabilities are translated at the exchange rates in effect on the balance sheet dates. "Accumulated other comprehensive income (loss)" consisted of the following at March 26, 2011 and December 25, 2010:

	Marc	h 26, 2011	Decei	mber 25, 2010
Foreign currency translation adjustment	\$	54,786	\$	34,693
Actuarial gain in defined benefit pension plan		30,363		28,952
Balance, end of period	\$	85,149	\$	63,645

2. Acquisition of Delta plc

On May 12, 2010, the Company acquired Delta, plc. ("Delta") a public limited company incorporated in Great Britain, and listed on the London Stock Exchange (LSE: DLTA). The price paid per share was 185 pence in cash for each Delta share, or £284,463, or \$436,736 based on the contracted average exchange rate of \$1.5353 / £. Delta has manufacturing operations employing over 2,500 people in Australia, Asia, South Africa and the United States. Delta's businesses include engineered steel products, galvanizing services and manganese materials.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

2. Acquisition of Delta plc (Continued)

The Company's pro forma results of operations for the quarter ended March 27, 2010, assuming that the acquisition occurred at the beginning of fiscal 2010 were as follows:

]	teen weeks Ended ch 27, 2010
Net sales	\$	495,840
Net earnings		20,037
Earnings per share diluted	\$	0.76
3. Goodwill and Intangible Assets		

The Company's annual impairment testing of goodwill and intangible assets was performed during the third quarter of 2010. As a result of that testing, it was determined the goodwill and other intangible assets on the Company's Condensed Consolidated Balance Sheet were not impaired. The Company continues to monitor changes in the global economy and its reporting units that could impact future operating results of its reporting units and related components.

Amortized Intangible Assets

The components of amortized intangible assets at March 26, 2011 and December 25, 2010 were as follows:

	As of Ma	arch 26	, 2011	
	Gross Carrying Amount		umulated ortization	Weighted Average Life
Customer Relationships	\$ 159,293	\$	41,346	13 years
Proprietary Software & Database	2,609		2,603	6 years
Patents & Proprietary Technology	9,781		2,775	8 years
Non-compete Agreements	1,698		1,122	6 years
	\$ 173,381	\$	47,846	

	As of Dece Gross Carrying Amount	Ace	25, 2010 cumulated portization	Weighted Average Life
Customer Relationships	\$ 155,664	\$	37,932	13 years
Proprietary Software & Database	2,609		2,568	6 years
Patents & Proprietary Technology	9,486		2,336	8 years
Non-compete Agreements	1,674		1,054	6 years
	\$ 169,433	\$	43,890	

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

3. Goodwill and Intangible Assets (Continued)

Amortization expense for intangible assets during the first quarter of 2011 and 2010 was \$3,532 and \$2,040, respectively. Estimated amortization expense related to amortized intangible assets is as follows:

	Estimated Amortization Expense
2011	\$ 14,262
2012	14,254
2013	13,359
2014	12,938
2015	12,050

The useful lives assigned to finite-lived intangible assets included consideration of factors such as the Company's past and expected experience related to customer retention rates, the remaining legal or contractual life of the underlying arrangement that resulted in the recognition of the intangible asset and the Company's expected use of the intangible asset.

Non-amortized intangible assets

Intangible assets with indefinite lives are not amortized. The carrying values of trade names at March 26, 2011 and December 25, 2010 were as follows:

	М	arch 26, 2011	De	cember 25, 2010
Webforge	\$	17,409	\$	16,478
Newmark		11,111		11,111
Ingal EPS/ Ingal Civil Products		9,231		8,795
Donhad		6,964		6,635
PiRod		4,750		4,750
Industrial Galvanizers		4,858		4,632
Other		7,672		7,591
	\$	61.995	\$	59,992

The Company's trade names were tested for impairment separately from goodwill in the third quarter of 2010. The values of the trade names were determined using the relief-from-royalty method. Based on this evaluation, the Company determined that its trade names were not impaired.

In its determination of these intangible assets as indefinite-lived, the Company considered such factors as its expected future use of the intangible asset, legal, regulatory, technological and competitive factors that may impact the useful life or value of the intangible asset and the expected costs to maintain the value of the intangible asset. The Company expects that these intangible assets will maintain their value indefinitely. Accordingly, these assets are not amortized.

Table of Contents

VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

3. Goodwill and Intangible Assets (Continued)

Good will

The carrying amount of goodwill as of March 26, 2011 was as follows:

	Engineered Support Structures Segment	Utility Support Structures Segment	Coatings Segment	Irrigation Segment	Other	Total
Balance December 25, 2010	\$ 152,062	\$ 77,141	\$ 64,868	\$ 2,064	\$ 18,712	\$ 314,847
Foreign currency translation	5,647		1,556		781	7,984
Balance March 26, 2011	\$ 157,709	\$ 77,141	\$ 66,424	\$ 2,064	\$ 19,493	\$ 322,831

4. Cash Flows

The Company considers all highly liquid temporary cash investments purchased with a maturity of three months or less to be cash equivalents. Cash payments for interest and income taxes (net of refunds) for the thirteen weeks ended were as follows:

	ırch 26, 2011	arch 27, 2010
Interest	\$ 366	\$ 2,856
Income taxes	5,296	3,833
5. Earnings Per Share		

The following table reconciles Basic and Diluted earnings per share (EPS):

	\$	25 (00
	\$	25 (00
	-	25,609
266		26,537
\$ (0.01)	\$	0.97
	\$	16,463
388		26,419
\$ (0.01)	\$	0.62
	\$ (0.01)	266 \$ (0.01) \$ \$

At March 26, 2011 there were 8,962 shares of outstanding stock options with exercise prices exceeding the market price of common stock that were therefore excluded from the computation of fully diluted shares earnings per share for the thirteen weeks ended March 26, 2011. At March 27, 2010 there were 44,767 of outstanding stock options with exercise prices exceeding the market price of common stock that were therefore excluded from the computation of fully diluted shares earnings per share for the thirteen weeks ended March 27, 2010.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

6. Business Segments

The Company aggregates its operating segments into four reportable segments. Aggregation is based on similarity of operating segments as to economic characteristics, products, production processes, types or classes of customer and the methods of distribution. Net corporate expense is net of certain service-related expenses that are allocated to business units generally on the basis of employee headcounts and sales dollars.

Reportable segments are as follows:

ENGINEERED INFRASTRUCTURE PRODUCTS: This segment consists of the manufacture of engineered metal structures and components for the global lighting and traffic, wireless communication, roadway safety and access systems applications;

UTILITY SUPPORT STRUCTURES: This segment consists of the manufacture of engineered steel and concrete structures for the global utility industry;

COATINGS: This segment consists of galvanizing, anodizing and powder coating services on a global basis; and

IRRIGATION: This segment consists of the manufacture of agricultural irrigation equipment and related parts and services for the global agricultural industry.

In addition to these four reportable segments, the Company has other businesses and activities that individually are not more than 10% of consolidated sales. These include the manufacture of forged steel grinding media for the mining industry, tubular products for industrial customers, the electrolytic manganese dioxide for disposable batteries and the distribution of industrial fasteners and are reported in the "Other" category.

In the fourth quarter of 2010, the Company reorganized its segment reporting structure to reflect the management structure as a result of the acquisition of Delta plc. The main business units of Delta are organized as follows in the reportable segment structure:

Engineered Infrastructure Products segment includes Delta's lighting, communication, access systems and roadway safety products;

Coatings segment includes Delta's galvanizing operations in the U.S., Australia and Asia;

Delta's forged steel grinding media and electrolytic manganese dioxide operations are included an "Other", and;

Delta's management administration expenses are included in "Net corporate expense".

It was not necessary to reclassify fiscal 2010 to conform to the fiscal 2011 presentation as Delta plc was acquired on May 12, 2010 which was subsequent to the Company's first quarter end for fiscal 2010.

The accounting policies of the reportable segments are the same as those described in Note 1. The Company evaluates the performance of its business segments based upon operating income and invested capital. The Company does not allocate interest expense, non-operating income and deductions, or income taxes to its business segments.

Table of Contents

VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

6. Business Segments (Continued)

		Thirteen W		
	IV.	Iarch 26, 2011	IV	larch 27, 2010
Sales:		2011		2010
Engineered Infrastructure Products segment:				
Lighting, Traffic, and Roadway Products	\$	117,311	\$	88,111
Communication Products		20,423		18,895
Access Systems		31,196		0
		- ,		
Engineered Infrastructure Products segment		168,930		107,006
Utility Support Structures segment:		100,750		107,000
Steel		109,898		99,073
Concrete		15,749		14,155
concrete		15,717		11,155
Hility Sumport Structures accoment		125 647		112 229
Utility Support Structures segment		125,647		113,228
Coatings segment		73,450		27,930
Irrigation segment Other		151,048		108,639
Other		73,986		22,289
Total		593,061		379,092
Intersegment Sales:				4.400
Engineered Infrastructure Products		5,944		1,102
Utility Support Structures		308		299
Coatings		11,505		5,764
Irrigation		3		3
Other		7,352		4,522
Total		25,112		11,690
Net Sales:				
Engineered Infrastructure Products segment		162,986		105,904
Utility Support Structures segment		125,339		112,929
Coatings segment		61,945		22,166
Irrigation segment		151,045		108,636
Other		66,634		17,767
Total	\$	567,949	\$	367,402
Operating Income (Loss):				
Engineered Infrastructure Products segment	\$	2,203	\$	2,611
Utility Support Structures segment	Ψ	13,499	Ψ	14,706
Coatings segment		10,292		4,532
Irrigation segment		23,894		15,398
Other		8,914		4,264
Net corporate expense		(13,501)		(9,861)
I IIIII		(,)		(*,***)
Total	\$	45,301	\$	31,650

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

7. Guarantor/Non-Guarantor Financial Information

On April 8, 2010, the Company issued \$300,000 of senior unsecured notes at a coupon rate of 6.625% per annum. The notes are guaranteed jointly, severally, fully and unconditionally by certain of the Company's current and future direct and indirect domestic and foreign subsidiaries (collectively the "Guarantors"), excluding its other current domestic and foreign subsidiaries which do not guarantee the debt (collectively referred to as the "Non-Guarantors"). All Guarantors are owned 100% by the Company.

On May 4, 2004, the Company completed a \$150,000 offering of 67/8% Senior Subordinated Notes. The Notes are guaranteed, jointly, severally, fully and unconditionally, on a senior subordinated basis by the Guarantors.

Condensed consolidated financial information for the Company ("Parent"), the Guarantor subsidiaries and the Non-Guarantor subsidiaries is as follows:

	Parent	Guarantors	Non-Guarantors	Eliminations	Total
Net sales	\$ 262,646	\$ 73,841	\$ 270,069	\$ (38,607)	\$ 567,949
Cost of sales	198,303	58,306	213,385	(38,538)	431,456
Gross profit	64,343	15,535	56,684	(69)	136,493
Selling, general and administrative expenses	37,109	10,751	43,332		91,192
Operating income	27,234	4,784	13,352	(69)	45,301
Other income (expenses):					
Interest expense	(8,189)		(82)		(8,271)
Interest income	5		1,782		1,787
Other	371	11	8		390
	(7,813)	11	1,708		(6,094)
Earnings before income taxes and equity in					
earnings/(losses) of nonconsolidated subsidiaries	19,421	4,795	15,060	(69)	39,207
Income tax expense (benefit):					
Current	6,489	2,104	3,911		12,504
Deferred	60	(261)	985		784
	6,549	1,843	4,896		13,288
Earnings before equity in earnings/(losses) of					
nonconsolidated subsidiaries	12,872	2,952	10,164	(69)	25,919
Equity in earnings/(losses) of nonconsolidated subsidiaries	12,737	6,367	886	(19,036)	954

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS For the Thirteen Weeks Ended March 26, 2011

25,609		9,319		11,050		(19,105)	26,873
				(1.264)			(1.0(4))
				(1,264)			(1,264)
	25,609	25,609	25,609 9,319	25,609 9,319	25,609 9,319 11,050 (1,264)		

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

7. Guarantor/Non-Guarantor Financial Information (Continued)

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS For the Thirteen Weeks Ended March 27, 2010

	Pare	nt	Gua	rantors	Non	-Guaranto	rs	Elim	inations	Total
Net sales	\$ 199	,088	\$	64,464	\$	131,49	2	\$	(27,642)	\$ 367,402
Cost of sales	147	,273		48,929		98,54	3		(28,073)	266,672
Gross profit		,815		15,535		32,94			431	100,730
Selling, general and administrative expenses	35	,692		11,433		21,95	5			69,080
	16	100		4 100		10.00			42.1	21.650
Operating income	16	,123		4,102		10,99	/4		431	31,650
Other income (expenses):										
Interest expense	(5	,754)				(20)8)			(5,962)
Interest income	(-	11				34				356
Other		158		25		(26				(77)
							-			
	(5	,585)		25		(12	23)			(5,683)
Earnings before income taxes and equity in										
earnings/(losses) of nonconsolidated										
subsidiaries	10	,538		4,127		10,87	1		431	25,967
Income tax expense (benefit):										
Current		,803		1,594		2,30				6,706
Deferred	1	,585		(29)		1,18	84			2,740
						a (a				0.446
	4	,388		1,565		3,49	03			9,446
Earnings before equity in earnings/(losses) of		150		0.540		=			40.1	1 < 501
nonconsolidated subsidiaries	6	,150		2,562		7,37	8		431	16,521
Equity in earnings/(losses) of nonconsolidated subsidiaries	10	,313							(10,199)	114
subsidiaries	10	,515							(10,199)	114
Net Earnings	16	,463		2,562		7,37	8		(9,768)	16,635
Less: Earnings attributable to noncontrolling	10	,105		2,502		1,51	0		(),/00)	10,055
interests						(17	(2)			(172)
										. ,
Net Earnings attributable to Valmont										
Industries, Inc.	\$ 16	,463	\$	2,562	\$	7,20)6	\$	(9,768)	\$ 16,463
									/	
		16	<u>í</u>							

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

7. Guarantor/Non-Guarantor Financial Information (Continued)

CONDENSED CONSOLIDATED BALANCE SHEETS March 26, 2011

	Paren	t	Guaranto	rs N	on-Guarantors	Eliminations	Total
ASSETS							
Current assets:							
Cash and cash equivalents	\$ 15,	380	\$ 1,1	81 \$	341,710		\$ 358,271
Receivables, net	129,	932	36,7	24	259,197		425,853
Inventories	83,	256	37,3	05	203,403		323,964
Prepaid expenses	4,	079	1,0	09	24,350		29,438
Refundable and deferred income taxes	13,	574	3,1	73	14,111		30,858
Total current assets	246,	221	79,3	92	842,771		1,168,384
Property, plant and equipment, at cost	414,	599	102,0	84	370,373		887,056
Less accumulated depreciation and							
amortization	273,	942	51,9	66	118,189		444,097
Net property, plant and equipment	140,	657	50,1	18	252,184		442,959
Goodwill		108	107,5		195,181		322,831
Other intangible assets		782	66,8	09	119,939		187,530
Investment in subsidiaries and intercompany							
accounts	1,170,		603,7	44	9,079	(1,783,077)	
Other assets	30,	130			27,709		57,839
Total assets	\$ 1,608,	152	\$ 907,6	05 \$	1,446,863	(1,783,077)	\$ 2,179,543
LIABILITIES AND SHAREHOLDERS'							
EQUITY							
Current liabilities:	\$	187		\$	85		\$ 272
Current installments of long-term debt	\$	18/		\$	9,911		\$ 272 9.911
Notes payable to banks	50	154	15 4	70	133,144		206.768
Accounts payable Accrued expenses	,	154	15,4 8,3		70,752		137,589
Dividends payable		461 358	0,5	/0	70,732		4,358
Dividends payable	4,	220					4,558
Total current liabilities	121,	160	23,8	46	213,892		358,898
Deferred income taxes	18,	259	25,3	20	49,906		93,485
Long-term debt, excluding current installments	483,	511			1,037		484,548
Other noncurrent liabilities	29,	242			159,913		189,155
Commitments and contingencies							
Shareholders' equity:							
Common stock of \$1 par value	27,	900	457,9	50	2,582	(460,532)	27,900
Additional paid-in capital			181,5	42	156,188	(337,730)	
Retained earnings	868,	396	218,9		680,719	(899,666)	868,396
			,				05110
Accumulated other comprehensive income	85,	149			85,149	(85,149)	85,149

Total Valmont Industries, Inc. shareholders' equity	955,980	858,439	924,638	(1,783,077)	955,980
Noncontrolling interest in consolidated					
subsidiaries			97,477		97,477
Total shareholders' equity	955,980	858,439	1,022,115	(1,783,077)	1,053,457
Total liabilities and shareholders' equity	\$ 1,608,152	\$ 907,605	\$ 1,446,863	\$ (1,783,077)	\$ 2,179,543
		17			

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

7. Guarantor/Non-Guarantor Financial Information (Continued)

CONDENSED CONSOLIDATED BALANCE SHEETS December 25, 2010

	Р	arent	Gı	arantors	Non	-Guarantors	E	liminations		Total
ASSETS										
Current assets:										
Cash and cash equivalents	\$	8,015	\$	619	\$	338,270	\$		\$	346,904
Receivables, net		106,181		50,663		253,722				410,566
Inventories		63,887		32,030		184,306				280,223
Prepaid expenses		3,478		920		19,408				23,806
Refundable and deferred income taxes		14,978		2,597		15,152				32,727
Total current assets		196,539		86,829		810,858				1,094,226
Property, plant and equipment, at cost		413,149		98,019		354,119				865,287
Less accumulated depreciation and										
amortization		269,831		50,406		105,441				425,678
Net property, plant and equipment		143,318		47,613		248,678				439,609
Goodwill		20,108		107,542		187,197				314,847
Other intangible assets		823		68,310		116,402				185,535
Investment in subsidiaries and intercompany										
accounts	1,	146,364		587,231		30,017		(1,742,468)		21,144
Other assets		24,426				10,956				35,382
Total assets	\$1,	531,578	\$	897,525	\$	1,404,108	\$	(1,742,468)	\$	2,090,743
LIABILITIES AND SHAREHOLDERS'										
EQUITY										
Current liabilities:	¢	107	¢		¢	51	¢		¢	220
Current installments of long-term debt	\$	187	\$		\$	51	\$		\$	238
Notes payable to banks		15 051		15.254		8,824				8,824
Accounts payable		45,854 54,368		8,147		118,706 91,171				179,814 153.686
Accrued expenses Dividends payable		4.352		6,147		91,171				4,352
Dividends payable		4,332								4,552
Total current liabilities		104,761		23,401		218,752				346,914
Deferred income taxes		16,083		25,004		48,835				89,922
Long-term debt, excluding current installments		467,511				1,085				468,596
Other noncurrent liabilities		27,331				147,853				175,184
Commitments and contingencies										
Shareholders' equity:										
Common stock of \$1 par value		27,900		457,950		2,582		(460,532)		27,900
Additional paid-in capital				181,542		156,188		(337,730)		
Retained earnings		850,269		209,628		670,933		(880,561)		850,269
Accumulated other comprehensive income		63,645				63,645		(63,645)		63,645
Treasury stock		(25,922)								(25,922)

Total Valmont Industries, Inc. shareholders' equity	915,892	849,120	893,348	(1,742,468)	915,892
Noncontrolling interest in consolidated					
subsidiaries			94,235		94,235
Total shareholders' equity	915,892	849,120	987,583	(1,742,468)	1,010,127
Total liabilities and shareholders' equity	\$ 1,531,578	\$ 897,525	\$ 1,404,108	\$ (1,742,468)	\$ 2,090,743
		18			

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

7. Guarantor/Non-Guarantor Financial Information (Continued)

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS For the Thirteen Weeks Ended March 26, 2011

	Parent	Guarantors	Non-Guarantors	Eliminations	Total
Cash flows from operations:					
Net earnings	25,609	9,319	11,050	(19,105)	26,873
Adjustments to reconcile net earnings to net					
cash flow from operations:					
Depreciation	5,002	3,130	9,033		17,165
Stock-based compensation	1,312				1,312
Defined benefit pension plan expense			1,497		1,497
Loss on sales of property, plant and					
equipment	(13)	(13)	93		67
Equity in losses of nonconsolidated					
subsidiaries	(67)		(887)		(954)
Deferred income taxes	59	(260)	985		784
Other adjustments					
Changes in assets and liabilities:					
Receivables	(23,751)	13,938	(37)		(9,850)
Inventories	(19,368)	(5,276)	(15,400)		(40,044)
Prepaid expenses	(602)	(89)	(4,055)		(4,746)
Accounts payable	11,238	216	11,498		22,952
Accrued expenses	4,418	229	(16,098)		(11,451)
Other noncurrent liabilities	(1,063)		(427)		(1,490)
Income taxes payable/refundable	15,143		(11,571)		3,572
Net cash flows from operations	17,917	21,194	(14,319)	(19,105)	5,687
Cash flows from investing activities:					
Purchase of property, plant and equipment	(2,024)	(4,133)	(6,452)		(12,609)
Proceeds from sale of property and equipment	14	13	72		99
Acquisitions, net of cash acquired					
Cash restricted for acquisitions					
Dividends to noncontrolling interests					
Other, net	(15,881)	(16,512)	14,287	19,105	999
Net cash flows from investing	(17.001)	(20, (22))	7.007	10 105	(11 511)
activities	(17,891)	(20,632)	7,907	19,105	(11,511)
Cash flows from financing activities:					0.1.5
Net repayments under short-term agreements	22.000		816		816
Proceeds from long-term borrowings	23,000				23,000
Principal payments on long-term obligations	(7,000)		(40)		(7,040)
Dividends paid	(4,358)				(4,358)
Proceeds from exercises under stock plans	15,993				15,993
Excess tax benefits from stock option					
exercises	2,659				2,659
Purchase of treasury shares	(4,802)				(4,802)
Purchase of common treasury shares stock plan exercises	(18,153)				(18,153)

Net cash flows from financing activities	7,339		776	8,115
Effect of exchange rate changes on cash and			0.074	0.074
cash equivalents			9,076	9,076
Net change in cash and cash equivalents	7,365	562	3,440	11,367
Cash and cash equivalents beginning of year	8,015	619	338,270	346,904
Cash and cash equivalents end of period	\$ 15,380	\$ 1,181	\$ 341,710	\$ \$ 358,271
		19		

Table of Contents

VALMONT INDUSTRIES, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Dollars in thousands, except per share amounts)

(Unaudited)

7. Guarantor/Non-Guarantor Financial Information (Continued)

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS For the Thirteen Weeks Ended March 27, 2010

	Р	arent	Guar	antors	Non-G	uarantors	Elin	ninations	Total
Cash flows									
from									
operations:									
Net									
earnings	\$	16,635	\$	2,562	\$	7,550	\$	(10,112)	\$ 16,635