Nalco Holding CO Form 8-K September 28, 2007

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# FORM 8-K

# **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities and Exchange Act of 1934

Date of Report (Date of earliest event reported): September 28, 2007

#### NALCO HOLDING COMPANY

(Exact name of registrant as specified in its charter)

Delaware 001-32342 16-1701300

(State of Incorporation) (Commission File Number) (IRS Employer Identification Number)

1601 W. Diehl Rd., Naperville, IL 60563

630-305-1000

Check the appropriate box below if the Form 8-K is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- o Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240 240.14a-12)
- o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.13e-4(c))

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Item <u>Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers;</u>
5.02(e) Compensatory Arrangements of Certain Officers.

Nalco LLC, a shareholder of Nalco Holding Company, has amended former Chief Operating Officer William J. Roe's Management Members Agreement (Class A Units), dated on or about June 30, 2004. A copy of the amendment to the agreement is attached as an exhibit to this Form 8-K.

Item 9.01.

# Financial Statements and Exhibits

(d) Exhibits.

The following exhibit is furnished pursuant to Item 9.01 of Form 8-K:

(99.1) Amendment to Management Members Agreement (Class A Units) between Nalco LLC and William J. Roe.

# **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned.

NALCO HOLDING COMPANY

/s/ Stephen N. Landsman Secretary

Date: September 28, 2007