SGL CARBON AKTIENGESELLSCHAFT Form 20-F April 06, 2004

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

### Form 20 F

REGISTRATION STATEMENT PURSUANT TO SECTION 12(b) OR (g) OF THE SECURITIES EXCHANGE ACT OF 1934

OR

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the fiscal year ended December 31, 2003

OR

TRANSITION REPORT PURSUANT TO SECTION 13 or 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the transition period from to

Commission File Number 1-14398

### SGL CARBON AKTIENGESELLSCHAFT

(Exact name of Registrant as specified in its charter)

#### SGL CARBON CORPORATION

#### FEDERAL REPUBLIC OF GERMANY

(Translation of Registrant s name into English)

(Jurisdiction of incorporation or organization)

Rheingaustrasse 182 D-65203 Wiesbaden Germany

(Address of principal executive offices)

Securities registered or to be registered pursuant to Section 12(b) of the Act.

American Depositary Shares,
each representing one-third of one Ordinary
Bearer Share, no par value
Ordinary Bearer Shares, no par value
New York Stock Exchange
New York Stock Exchange
New York Stock Exchange\*

Securities to be registered pursuant to Section 12(g) of the Act: NONE

Securities for which there is a reporting obligation pursuant to Section 15(d) of the Act: NONE

Indicate the number of outstanding shares of each of the issuer s classes of capital or common stock as of the close of the period covered by the annual report:

#### Ordinary Bearer Shares, no par value

#### 55,835,290

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Not for trading, but only in connection with the registration of American Depositary Shares, pursuant to the requirements of the Securities and Exchange Commission.

Yes No

Indicate by check mark which financial statement item the registrant has elected to follow

Item 17 Item 18

## TABLE OF CONTENTS

		Page	
<u>CERTAI</u>	IN DEFINED TERMS	<u>5</u>	
<b>FORWA</b>	RD-LOOKING STATEMENTS	<u>5</u>	
	PART I		
<u>ITEM 1.</u>	IDENTITY OF DIRECTORS, SENIOR MANAGEMENT AND ADVISERS	<u>6</u>	
ITEM 2.	OFFER STATISTICS AND EXPECTED TIMETABLE	<u>6</u>	
ITEM 3.	KEY INFORMATION Selected Financial Data Capitalization and Indebtedness Reasons for the Offer and Use of Proceeds Risk Factors	6 6 9 9	
ITEM 4.	INFORMATION ON THE COMPANY History and Development of the SGL Group Business Overview Organizational Structure Property, Plants and Equipment	17 17 18 29 29	
ITEM 5.	OPERATING AND FINANCIAL REVIEW AND PROSPECTS Operating Results Liquidity and Capital Resources Research and Development, Patents and Licenses, etc. Trend Information Off-balance sheet arrangements Tabular disclosure of contractual obligations	33 39 54 59 60 61 62	
ITEM 6.	DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES Directors and Senior Management Compensation Board Practices Employees Share Ownership	63 63 68 74 74 74	
ITEM 7.	MAJOR SHAREHOLDERS AND RELATED PARTY TRANSACTIONS Major Shareholders Related Party Transactions Interest of Experts and Counsel	7 <u>5</u> 7 <u>5</u> 7 <u>5</u> 7 <u>6</u>	
<u>ITEM 8.</u>	FINANCIAL INFORMATION Consolidated Statements and Other Financial Information Significant Changes	77 77 80	
ITEM 9.	THE OFFER AND LISTING Offer and Listing Details Plan of Distribution	81 81 84	
	2		

	Page	
Markets Selling Shareholders Dilution Expenses of the Issue	84 84 84 84	
	3	

<u>ITEM 10</u>	ADDITIONAL INFORMATION Share Capital	84 85 85 89 99 99
	Memorandum and Articles of Association  Material Contracts	<u>85</u> 89
	Exchange Controls	99
	Taxation Dividends and Paying Agents	<u>99</u> 104
	Statements by Experts	<u>104</u>
	Documents on Display Subsidiary Information	104 104
<u>ITEM 11</u>	QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK	<u>105</u>
<u>ITEM 12</u>	DESCRIPTION OF SECURITIES OTHER THAN EQUITY SECURITIES	<u>108</u>
	PART II	
<u>ITEM 13</u>	DEFAULTS, DIVIDEND ARREARAGES AND DELINQUENCIES	<u>109</u>
<u>ITEM 14</u>	MATERIAL MODIFICATIONS TO THE RIGHTS OF SECURITY HOLDERS AND USE OF PROCEEDS	<u>109</u>
<u>ITEM 15</u>	CONTROLS AND PROCEDURES	<u>109</u>
<u>ITEM 16</u>	[RESERVED]	<u>109</u>
<u>ITEM 16A.</u>	Audit committee financial expert.	<u>109</u>
<u>ITEM 16B.</u>	Code of Ethics	<u>109</u>
<u>ITEM 16C.</u>	Principal Accountant Fees and Services.	<u>109</u>
<u>ITEM 16D.</u>	Exemptions from the Listing Standards for Audit Committees.	<u>110</u>
<u>ITEM 16E.</u>	Purchase of Equity Securities by the Issuer and Affiliate Purchasers.	<u>110</u>
	PART III	
<u>ITEM 17</u>	FINANCIAL STATEMENTS	<u>111</u>
<u>ITEM 18</u>	FINANCIAL STATEMENTS	<u>111</u>
<u>ITEM 19</u>	<u>EXHIBITS</u>	<u>111</u>
SIGNATU	<u>res</u>	<u>112</u>
CERTIFIC	CATION	<u>113</u>
<u>CERTIFIC</u>	CATION	<u>113</u>
	4	

#### **Back to Contents**

#### CERTAIN DEFINED TERM

SGL CARBON Aktiengesellschaft is organized as a stock corporation under the laws of the Federal Republic of Germany. In this annual report on Form 20-F, we refer to SGL CARBON Aktiengesellschaft and (unless the context requires otherwise) its consolidated subsidiaries as the SGL Group or the Group . References to SGL are to SGL CARBON Aktiengesellschaft without its consolidated subsidiaries. We refer to ordinary bearer shares, no par value, of SGL as the Shares .

The following abbreviated references to the Business Areas of the SGL Group will also be used in this Annual Report: CG for the Carbon and

Graphite Business Area, GS for the Graphite Specialties Business Area, CP for the Corrosion Protection Business Area, and SGL T or T for SGL Technologies Business area. The term Business Area is used for reporting purposes, whereas the term Business Unit is used in businested discussions within this document and both terms define the above reporting units of SGL Carbon Group.

#### FORWARD-LOOKING STATEMENTS

This annual report contains forward-looking statements and information relating to the SGL Group. Words such as anticipate , believe , estimexpect , intend , plan , project and similar expressions identify forward-looking statements. These statements reflect the current belief management as well as assumptions made by, and information currently available to, the SGL Group.

Forward-looking statements are subject to risks and uncertainties. If these risks and uncertainties materialize, or if our assumptions prove incorrect, our actual results, performance or achievements could differ materially from any future results, performance or achievements expressed or implied by our forward-looking statements. Factors that could cause our forward-looking statements to prove incorrect include changes in general economic and business conditions, changes in currency exchange rates and interest rates, introduction of competing products by other companies, lack of acceptance of new products or services by the SGL Group s targeted customers, changes in business strategy and various other factors. See Item 3, Key Information Risk Factors for a discussion of risks that we believe particularly significant to the Group and our business. We do not intend, and do not assume any obligation, to update these forward-looking statements.

#### **Back to Contents**

#### PART I

#### ITEM 1. IDENTITY OF DIRECTORS, SENIOR MANAGEMENT AND ADVISERS

Not applicable.

#### ITEM 2. OFFER STATISTICS AND EXPECTED TIMETABLE

Not applicable.

#### **ITEM 3. KEY INFORMATION**

#### Selected Financial Data

We prepare our consolidated financial statements in accordance with International Financial Reporting Standards (IFRS). Since 2002, IFRS is the term for the entire body of accounting standards issued by the International Accounting Standards Board, replacing the earlier IAS, or International Accounting Standards. Individual accounting standards that the IASB issued prior to this change in terminology continue to use the prefix IAS . The SGL Carbon Group prepared the consolidated financial statements in accordance with German GAAP (HGB) for the years until Dec. 31, 2000. In 2001 the SGL Carbon Group adopted IFRS and has prepared its consolidated financial statements in accordance with IFRS for all years presented.

We derived the following selected financial data for each of the years in the five-year period ended December 31, 2003 from our consolidated financial statements. We prepared this information in accordance with IFRS or, where indicated, in accordance with U.S. generally accepted accounting principles. IFRS differs in certain significant respects from U.S. GAAP. See Item 5, Operating and Financial Review and Prospects Significant Differences Between IFRS and U.S. GAAP as well as Notes 34 and 35 to the consolidated financial statements contained elsewhere in this annual report for a discussion of these differences.

As indicated in their reports that appear elsewhere in this annual report, BDO Deutsche Warentreuhand Aktiengesellschaft, Wirtschaftspru fungsgesellschaft, independent auditors, have audited our consolidated financial statements for the years ended December 31, 2003 and 2002, and KPMG Deutsche Treuhand-Gesellschaft Aktiengesellschaft, Wirtschaftspru fungsgesellschaft, independent auditors, have audited our consolidated financial statements for the year ended December 31, 2001.

### Back to Contents

	As of and for the year ended December 31,					
	2003(1)	2003(2)	2002(2)	2001(2)	2000(2	) 1999(2)
	\$	(in milliona a	waant nan aha	us and sautain	other data)	
Statement of Operations Data: IFRS / IAS		(in millions; e	xcept per sna	re and certain	otner data)	
Sales revenue Cost of sales <sup>(3)</sup>	1,319.3 (1,007.3)	1,046.2 (798.8)	1,112.3 (886.5)	1,233.3 (941.8)	1,262.5 (950.8)	980.1 (691.4)
Gross profit	312.0	247.4	225.8	291.5	311.7	288.7
Selling, research and development, administration expenses and other						
operating income (net) <sup>(3)</sup>	(263.0)	(208.5)	(197.2)	(232.8)	(232.5)	(197.5)
Costs relating to anti-trust proceedings and restructuring <sup>(3)</sup>	(37.7)	(29.9)	(30.3)	(76.0)	0.0	(130.2)
Profit/(loss) from operations	11.3	9.0	(1.7)	(17.3)	79.2	(39.0)
Result of investments	(5.9)	(4.7)	(1.8)	3.2	0.6	(0.4)
Interest expense (net) <sup>(4)</sup>	(57.8)	(45.8)	(32.2)	(38.5)	(42.6)	(1.6)
Other financial result	(28.7)	(22.8)	8.5	(13.2)	(17.2)	(16.0)
Income tax benefit (expense)	17.8	14.1	3.6	(29.2)	(55.7)	13.7
Net loss (including minority interests) <sup>(5)</sup>	(63.3)	(50.2)	(23.6)	(95.0)	(35.7)	(43.3)
Net loss attributable to shareholders	(63.4)	(50.3)	(23.6)	(95.2)	(36.0)	(43.5)
Loss per Share <sup>(6)</sup>	(2.86)	(2.27)	(1.08)	(4.42)	(1.68)	(2.05)
Loss per ADR <sup>(6)</sup>	(0.95)	(0.76)	(0.36)	(1.47)	(0.56)	(0.68)
U.S. GAAP						
Net loss <sup>(11)</sup>	(61.0)	(48.4)	(22.0)	(148.0)	(3.3)	(54.1)
Basic loss per Share <sup>(6)</sup>	(2.75)	(2.18)	(1.01)	(6.87)	(0.15)	(2.55)
Basic loss per ADR <sup>(6)</sup>	(0.92)	(0.73)	(0.34)	(2.29)	(0.05)	(0.85)
Diluted loss per Share <sup>(6)</sup>	(2.75)	(2.18)	(1.01)	(6.87)	(0.15)	(2.55)
Diluted loss per ADR <sup>(6)</sup>	(0.92)	(0.73)	(0.34)	(2.29)	(0.05)	(0.85)
Balance Sheet Data: IFRS / IAS						
Working capital <sup>(7)</sup>	497.7	380.4	386.0	548.7	565.3	487.5
Total assets	1,572.3	1,246.9	1,286.4	1,495.0	1,547.0	1,406.0
Financial debt	623.6	494.5	448.5	538.9	502.4	391.8
Shareholders equity	147.0	116.6	196.3	255.2	337.0	350.8
Weighted average shares <sup>(14)</sup>	22,148,078	22,148,078	21,813,930	21,530,563	21,376,753	21,210,200
U.S. GAAP						
Total assets	1,632.0	1,294.2	1,333.3	1,531.8	1,629.9	1,480.5
Shareholders equity	168.3	133.5	209.7	264.1	402.9	380.1
Other Data:						
IFRS / IAS Gross profit margin (%) <sup>(3)</sup>	23.6	23.6	20.3	23.6	24.7	29.5
Operating margin (%) <sup>(3)</sup>	0.9	0.9	(0.2)	(1.4)	6.3	(4.0)
			0:	2 - 2		
Depreciation and amortization Capital expenditures	91.0 41.4	72.2 32.8	81.2 41.5	95.8 90.6	83.0 67.2	73.4 78.4
Capital expellences	71.7	J4.0	11.5	70.0	07.2	, 0.7

Ratio of debt to shareholders equity (%§)	384.6	384.6	217.5	206.4	146.2	103.3
Return on capital employed (%) <sup>(9)</sup>	1.0	1.0	(0.2)	(1.4)	6.6	(3.7)
Research and development expenses	26.4	20.9	25.4	31.1	29.2	24.3
Quantity of graphite electrodes sold (thousands of metric tons)	202	202	173	175	188	171
Number of employees worldwide (end of year)	6,926	6,926	7,360	8,197	8,082	6,656
Business Area Data: Net Sales <sup>(10)</sup>	<b>-</b> 00 6			(10.0	640 <b>-</b>	
Carbon and Graphite	703.6	558.0	550.7	619.8	619.5	539.7
Graphite Specialties <sup>(12)</sup>	219.8	174.3	195.9	230.7	242.0	227.8
Corrosion Protection <sup>(12)</sup>	234.8	186.2	212.4	235.8	247.3	82.8
SGL Technologies <sup>(12)</sup>	157.5	124.9	150.4	135.1	151.8	127.8
Profit / (loss) from operations <sup>(15)</sup> Carbon and Graphite	79.1	62.7	51.9	67.4	108.0	103.1
Graphite Specialties <sup>(12)</sup>	5.0	4.0	(2.8)	(7.2)	16.9	5.9
Corrosion Protection <sup>(12)</sup>	(7.9)	(6.3)	1.2	12.6	(1.4)	4.8
SGL Technologies <sup>(12)</sup>	(17.4)	(13.8)	(11.7)	(33.7)	(17.3)	(6.5)
Profit / (loss) from operations before restructuring expenses <sup>(13)(15)</sup>						
Carbon and Graphite	83.7	66.4	51.9	78.9	108.0	103.1
Graphite Specialties <sup>(12)</sup>	8.4	6.7	1.9	22.3	16.9	5.9
Corrosion Protection <sup>(12)</sup>	(5.4)	(4.3)	4.8	12.6	(1.4)	4.8
SGL Technologies <sup>(12)</sup>	(15.1)	(12.0)	(11.7)	(33.7)	(17.3)	(6.5)

(1)

Amounts in this column have been translated solely for the convenience of the reader at an exchange rate of 1.00 = \$ 1.2610, the middle rate of exchange on December 31, 2003 as published by Deutsche Bank.

(2)

Effective January 1, 2003 we have consolidated SGL Angraph Sp. Z o.o, Poland, a previously non consolidated company. Beginning January 1, 2002, we have consolidated SGL Brakes GmbH and SGL Information-Systems LLC, whose net assets were previously included in other consolidated companies. Beginning January 1, 2001, we have consolidated SGL Information - ServicesGmbH, SGL Technologies GmbH and RK Technologies International Ltd., which were previously non-consolidated subsidiaries. As of January 1, 2001, we acquired all shares in SGL ACOTEC Ltda (formerly KCH-ANCOBRAS Ltda.), which we

7

#### **Back to Contents**

have consolidated as of this date. Effective December 31, 2000, we began to consolidate ZEW (renamed to SGL CARBON Polska S.A. in 2003) in our year end balance sheet, although we did not recognize ZEW in our consolidated statement of operations for that year.

- (3) Costs relating to anti-trust proceedings and major restructuring expenses for the years under review are presented separately in the statement of operations.
- (4) For 2003, 2002 and 2001, we have included the interest component of additions to the pension provision of 10.5 million, 10.4 million and 9.9 million, respectively, as an expense in the financial result in accordance with IFRS. Under U.S. GAAP, this interest component is included in operating profit.
- (5) Net loss (before minority interests) and shareholders equity/minority interests include amounts attributable to minority interests. Net loss attributable to minority interests and minority interests in shareholders equity for the years 2003, 2002 and 2001 were 0.1 million, 0.0 million and 0.2 million, respectively, and 0.3 million, 1.4 million and 1.6 million, respectively.
- (6) We have calculated loss per share for each period based upon net loss less amounts attributable to minority interests divided by th weighted average number of Shares outstanding. We have calculated loss per ADR as loss per Share divided by three. Because of the net loss for the year and the resulting lack of any dilutive effect, the diluted loss per Share for 2003, 2002 and 2001 was identical to the loss per Share.
- (7) Working Capital as defined as total net inventories plus total net trade receivables, less trade payables. Under U.S. GAAP, working capital at December 31, 2003, 2002 and 2001 would have been 155.5 million, 41.3 million and 5.5 million, respectively.
- (8) Total financial debt less cash and cash equivalents, divided by shareholders equity at year-end.
- (9) Operating results divided by the amount of goodwill, tangible fixed assets, inventories and trade accounts receivables, less trade accounts payables at the end of the year.
- (10) Business area data for sales revenue do not include certain amounts for sales not allocable to a business area. Such sales include sales to employees, R&D and rental income. For the years 2003, 2002 and 2001 these amounts were 2.8 million, 2.9 million and 11.9 million respectively.
- (11) Net loss under U.S. GAAP is presented before cumulative changes in accounting principles in 2002.
- (12) As of January 1, 2001, we reorganized our operations into four business areas: Carbon and Graphite, Graphite Specialties (formerly Specialty Graphite), Corrosion Protection and SGL Technologies (formerly Fibers and Composites). As of January 1, 2002, we reclassified our expanded graphite business in Europe from Graphite Specialties to SGL Technologies. We have adjusted the corresponding figures from the previous years to reflect our current segment reporting structure.
- (13) Operating profit (loss) before costs relating to anti-trust proceedings and restructuring for the years 2003, 2002 and 2001 does not include unallocated corporate costs and consolidation adjustments. See Note 28 to the consolidated financial statements.
- (14) Weighted average number of shares.
- (15) We present Operating Profit (Loss) before cost related to restructuring as a further supplemental measure of our performance. We prepare this figure by adjusting Operating Profit (EBIT) to eliminate the impact of items we do not consider indicative of our ongoing operating performance. You are encouraged to evaluate each adjustment and the reasons we consider it appropriate for supplemental analysis. In addition, in evaluating Operating Profit before cost related to restructuring, you should be aware that in the future we may incur expenses similar to the adjustments in this presentation. Our presentation of Operating Profit before cost related to restructuring should not be construed as an inference that our future results will be unaffected by unusual or non-recurring items. Operating Profit is not a uniformly or legally defined financial measure. It generally represents earnings before financial result and taxes.

Operating Profit (Loss) before cost related to restructuring and antitrust is calculated by adding to Operating P