CHEGG, INC Form 10-Q/A December 21, 2015 <u>Table of Contents</u>

UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 10-Q/A Amendment No. 1

x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2015 or

.. TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to Commission file number 001-36180

CHEGG, INC.

(Exact name of registrant as specified in its charter)

Delaware	20-3237489
(State or other jurisdiction of	(I.R.S. employer
incorporation or organization)	identification no.)
3990 Freedom Circle	
Santa Clara, CA, 95054	
(Address of principal executive offices)	
(408) 855-5700	
(Registrant's telephone number, including area code)	
Securities registered pursuant to Section 12(b) of the Act:	
Title of each class	Name of each exchange on which registered
Common Stock, \$0.001 par value per share	The New York Stock Exchange
Securities registered pursuant to Section 12(g) of the Act:	
None	
(Title of class)	

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 (Exchange Act) during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No "

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No "

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Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one) Large accelerated filer " Accelerated filer x Non-accelerated filer " Smaller reporting company " (Do not check if a smaller reporting company) Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes " No x As of November 30, 2015, the Registrant had 88,085,295 outstanding shares of Common Stock.

### EXPLANATORY NOTE

This Amendment No. 1 on Form 10-Q/A ("Amendment No. 1") amends the Quarterly Report on Form 10-Q of Chegg, Inc. (the "Company") for the fiscal quarter ended June 30, 2015, filed with the Securities and Exchange Commission ("SEC") on August 6, 2015 (the "Original 10-Q"). The sole purpose of this Amendment No. 1 is to file corrected certifications required by Rules 13a-14(e) and 15d-15(e) of the Exchange Act of 1934, as amended, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (the "302 Certifications"), because certain provisions of the 302 Certifications were inadvertently omitted when the Original 10-Q was filed. The amended 302 Certifications are being filed in their entirety as Exhibits 31.01 and 31.02 to this Amendment No. 1.

Except as described above, no changes have been made to the Original 10-Q and this Amendment No. 1 does not modify, amend, or update in any way any of the financial or other information set forth in the Original 10-Q. This Amendment No. 1 does not reflect any events that have occurred subsequent to August 6, 2015, the filing date of the Original 10-Q. Accordingly, this Amendment No. 1 should be read in conjunction with the Original 10-Q and the Company's subsequent filings made with the SEC since August 6, 2015.

The filing of this Amendment No. 1 shall not be deemed an admission that the Original 10-Q, when made, included any untrue statement of a material fact or omitted to state a material fact necessary to make a statement not misleading.

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#### PART I - FINANCIAL INFORMATION

#### ITEM 1. FINANCIAL STATEMENTS

#### CHEGG, INC.

# CONDENSED CONSOLIDATED BALANCE SHEETS

(in thousands, except for number of shares and par value)

(in thousands, except for number of shares and par value)			
	June 30, 2015	December 3 2014	31,
Assets	(unaudited)	*	
Current assets			
Cash and cash equivalents	\$35,087	\$56,117	
Short-term investments	27,409	33,346	
Accounts receivable, net of allowance for doubtful accounts of \$261 and \$559 at June	12,131	14,396	
30, 2015 and December 31, 2014, respectively			
Prepaid expenses	7,657	3,091	
Other current assets	16,872	3,864	
Total current assets	99,156	110,814	
Long-term investments	4,727	1,451	
Textbook library, net	61,260	80,762	
Property and equipment, net	18,569	18,369	
Goodwill	91,301	91,301	
Intangible assets, net	10,629	13,626	
Other assets	1,922	1,804	
Total assets	\$287,564	\$318,127	
Liabilities and stockholders' equity			
Current liabilities			
Accounts payable	\$3,832	\$10,945	
Deferred revenue	19,752	24,591	
Accrued liabilities	23,903	31,183	
Total current liabilities	47,487	66,719	
Long-term liabilities			
Total other long-term liabilities	4,732	4,365	
Total liabilities	52,219	71,084	
Commitments and contingencies (Note 7)			
Stockholders' equity:			
Preferred stock, \$0.001 par value - 10,000,000 shares authorized, no shares issued and			
outstanding at June 30, 2015 and December 31, 2014, respectively	_		
Common stock, \$0.001 par value 400,000,000 shares authorized at June 30, 2015 and			
December 31, 2014, respectively; 87,560,103 and 84,008,043 shares issued and	88	84	
outstanding at June 30, 2015 and December 31, 2014, respectively			
Additional paid-in capital	543,789	516,845	
Accumulated other comprehensive gain (loss)	14	(13	)
Accumulated deficit	(308,546)	(269,873	)
Total stockholders' equity	235,345	247,043	,
Total liabilities and stockholders' equity	\$287,564	\$318,127	
* Derived from audited consolidated financial statements as of and for the year ended I			
See Notes to Condensed Consolidated Financial Statements	, -		

# CHEGG, INC.

# CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(in thousands, except per share amounts)

(unaudited)

(unaudited)					
	Three Months Ended		Six Months Ended		
	June 30,		June 30,		
	2015	2014	2015	2014	
Net revenues:					
Rental	\$32,782	\$42,257	\$70,496	\$89,113	
Services	29,276	18,599	60,643	35,845	
Sales	5,003	3,636	20,794	13,927	
Total net revenues	67,061	64,492	151,933	138,885	
Cost of revenues:					
Rental	21,238	29,889	59,793	77,586	
Services	9,975	4,912	21,812	12,568	
Sales	5,043	3,795	20,144	13,927	
Total cost of revenues	36,256	38,596	101,749	104,081	
Gross profit	30,805	25,896	50,184	34,804	
Operating expenses:					
Technology and development	13,268	12,189	29,412	23,509	
Sales and marketing	12,382	14,817	33,774	29,844	
General and administrative	11,943	10,654	23,720	20,494	
Restructuring charges	464	—	2,978	—	
Loss (gain) on liquidation of textbooks	2,445	(2,122	) (1,740	) (3,800	)
Total operating expenses	40,502	35,538	88,144	70,047	
Loss from operations	(9,697	) (9,642	) (37,960	) (35,243	)
Interest expense and other income, net:					
Interest expense, net	(60	) (127	) (121	) (188	)
Other income, net	56	156	132	276	
Total interest expense and other income, net	(4	) 29	11	88	
Loss before provision for (benefit from) income taxes	(9,701	) (9,613	) (37,949	) (35,155	)
Provision for (benefit from) income taxes	430	(1,367	) 724	(1,150	)
Net loss	\$(10,131	) \$(8,246	) \$(38,673	) \$(34,005	)
Net loss per share, basic and diluted	\$(0.12	) \$(0.10	) \$(0.45	) \$(0.41	)
Weighted average shares used to compute net loss per share, basic and diluted	86,741	83,209	85,771	82,686	
See Notes to Condensed Consolidated Financial Statem	ients				

# CHEGG, INC.

# CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE LOSS (in thousands)

(unaudited)

	Three Months Ended		Six Month		
	June 30,		June 30,		
	2015	2014	2015	2014	
Net loss	\$(10,131	) \$(8,246	) \$(38,673	) \$(34,005	)
Other comprehensive (loss) income:					
Net change in unrealized loss (gain) on available for sa investments	<sup>le</sup> (17	) 54	5	38	
Change in foreign currency translation adjustments		(27	) 22	(4	)
Other comprehensive (loss) income:	(17	) 27	27	34	
Total comprehensive loss	\$(10,148	) \$(8,219	) \$(38,646	) \$(33,971	)
See Notes to Condensed Consolidated Financial Statem	ents.				

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#### CHEGG, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands) (unaudited)

(unaudited)			
	Six Months I	Ended	
	June 30,		
	2015	2014	
Cash flows from operating activities			
Net loss	\$(38,673	) \$(34,005	)
Adjustments to reconcile net loss to net cash provided by operating activities:			
Textbook library depreciation expense	27,476	38,130	
Amortization of warrants and deferred loan costs	70	117	
Other depreciation and amortization expense	6,413	4,544	
Share-based compensation expense	22,851	15,411	
Provision for bad debts	(269	) 197	
Gain on liquidation of textbooks	(1,740	) (3,800	)
Loss from write-offs of textbooks	3,611	6,805	
Deferred income taxes		(1,626	)
Realized gain on sale of securities		(18	)
Loss from disposal of property and equipment	918		
Change in assets and liabilities net of effect of acquisition of businesses:			
Accounts receivable	116	(2,211	)
Prepaid expenses and other current assets	(17,405	) (1,774	)
Other assets	(253	) (470	)
Accounts payable	(6,150	) 2,988	
Deferred revenue	(4,839	) 1,241	
Accrued liabilities	(5,574	) (2,803	)
Other liabilities	389	(128	)
Net cash (used in) provided by operating activities	(13,059	) 22,598	
Cash flows from investing activities			
Purchases of textbooks	(31,275	) (52,781	)
Proceeds from liquidations of textbooks	22,693	18,737	
Purchases of marketable securities	(17,127	) (54,882	)
Proceeds from sale of marketable securities		38,860	
Maturities of marketable securities	19,690	29,600	
Purchases of property and equipment	(4,146	) (2,496	)
Acquisition of businesses, net of cash acquired		(43,872	)
Net cash used in investing activities	(10,165	) (66,834	)
Cash flows from financing activities			
Proceeds from issuance of common stock under employee stock plans	1,399	1,743	
Proceeds from exercise of common stock under employee stock plans	10,530		
Payment of taxes related to the net share settlement of RSUs	(7,472	) (3,588	)
Repurchase of common stock	(2,263	) —	
Net cash provided by (used in) financing activities	2,194	(1,845	)
Net decrease in cash and cash equivalents	(21,030	) (46,081	)
Cash and cash equivalents, beginning of period	56,117	76,864	
Cash and cash equivalents, end of period	\$35,087	\$30,783	
Cash paid during the period for:			
Interest	\$50	\$31	

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\$445
\$5,528
\$1,585
\$

CHEGG, INC.

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

Note 1. Background and Basis of Presentation

#### Company and Background

Chegg, Inc. (Chegg, the Company, we, us, or our), headquartered in Santa Clara, California, was incorporated as a Delaware corporation on July 29, 2005. Chegg is the leading student-first connected learning platform, empowering students to take control of their education to save time, save money, and get smarter. We are driven by our passion to help students become active consumers in the educational process. Our integrated platform offers products and services that students need throughout the college lifecycle, from choosing a college through graduation and beyond. By helping students learn more in less time and at a lower cost, we help them improve the overall return on investment in education. In 2014, nearly 7.5 million students used our platform.

#### **Basis of Presentation**

The accompanying condensed consolidated balance sheet as of June 30, 2015, the condensed consolidated statements of operations and the condensed consolidated statements of comprehensive loss for the three and six months ended June 30, 2015 and 2014, the condensed consolidated statements of cash flows for the six months ended June 30, 2015 and 2014, and the related footnote disclosures are unaudited. In the opinion of management, the accompanying unaudited condensed consolidated financial statements contain all adjustments, including normal recurring adjustments, necessary to present fairly our financial position as of June 30, 2015, our results of operations for the three and six months ended June 30, 2015 and 2014, and cash flows for the six months ended June 30, 2015 and 2014. The results of operations for the three and six months ended June 30, 2015 and 2014, and cash flows for the six months ended June 30, 2015 and 2014. The results of operations for the three and six months ended June 30, 2015 and 2014, and cash flows for the six months ended June 30, 2015 and 2014.

We operate in a single segment. Our fiscal year ends on December 31 and in this report we refer to the year ended December 31, 2014 as 2014.

The condensed consolidated financial statements and related financial information should be read in conjunction with the audited consolidated financial statements and the related notes thereto, included in our Annual Report on Form 10-K for the year ended December 31, 2014 (the Annual Report on Form 10-K) filed with the U.S. Securities and Exchange Commission (SEC).

Except for restructuring charges, which are discussed below, there have been no material changes to our significant accounting policies as compared to the significant accounting policies described in our Annual Report on Form 10-K.

We have presented revenue and cost of revenues separately for rental, service and sale beginning with our Annual Report on Form 10-K. Rental revenue includes the rental of print textbooks for which we take title and bear the risk of loss; service revenue includes Chegg Study, brand advertising, eTextbooks, tutoring, enrollment marketing, and commissions we earn from Ingram and other e-commerce partners; sale revenue includes just-in-time sale of print textbooks and the sale of other required materials. We have reclassified amounts in the prior periods to conform to the current period presentation. None of the changes impact previously reported condensed consolidated revenue, cost of revenue, operating income, or earnings per share.

#### Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles in the United States (U.S. GAAP) requires management to make estimates, judgments and assumptions that affect the reported amounts of assets and liabilities; the disclosure of contingent liabilities at the date of the financial statements; and the reported amounts of revenue and expenses during the reporting periods. Significant estimates, assumptions and judgments are used for, but not limited to: revenue recognition, recoverability of accounts receivable, determination of the useful lives and salvage value assigned to our textbook library, restructuring charges, share-based compensation expense including estimated forfeitures, accounting for income taxes, useful lives assigned to long-lived assets for depreciation and amortization, impairment of goodwill and long-lived assets, and the valuation of acquired intangible assets. We base our estimates on historical experience, knowledge of current business conditions and various other factors we believe to be reasonable under the circumstances. These estimates are based on management's knowledge about current events and expectations about actions we may undertake in the future. Actual results could differ from these estimates, and such differences could be material to our financial position and results of operations.

### **Restructuring Charges**

Restructuring charges are primarily comprised of severance costs, contract and program termination costs, asset impairments and costs of facility consolidation and closure. Restructuring charges are recorded upon approval of a formal management plan and are included in the operating results of the period in which such plan is approved and the expense becomes estimable. To estimate restructuring charges, management utilizes assumptions of the number of employees that would be involuntarily terminated and of future costs to operate and eventually vacate duplicate facilities. Severance and other employee separation costs are accrued when it is probable that benefits will be paid and the amount is reasonably estimable. The rates used in determining severance accruals are based on our policies and practices and negotiated settlements. Restructuring charges for employee workforce reductions are recorded upon employee notification for employees whose required continuing service period is 60 days or less and ratably over the employee's continuing service period for employees whose required continuing service period is 60 days or less and ratably over the

#### **Recent Accounting Pronouncements**

There have been no material changes to recent accounting pronouncements as compared to recent accounting pronouncements described in our Annual Report on Form 10-K.

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#### Note 2. Net Loss Per Share

Basic net loss per share is computed by dividing net loss by weighted-average number of shares of common stock outstanding during the period, less weighted-average unvested common stock subject to repurchase or forfeiture. Diluted net loss per share is computed by giving effect to all potential shares of common stock, including stock options, warrants, restricted stock units (RSUs) and performance-based restricted stock units (PSUs), to the extent dilutive. Basic and diluted net loss per share was the same for each period presented as the inclusion of all potential common shares outstanding would have been anti-dilutive.

The following table sets forth the computation of historical basic and diluted net loss per share (in thousands, except per share amounts):

	Three Months Ended June 30, Six Months Ended June2015201420152014				
Numerator:	2013	2014	2013	2014	
Net loss	\$(10,131)	\$(8,246)	\$(38,673)	\$(34,005	)
Denominator:					
Weighted-average common shares outstanding	86,741	83,255	85,771	82,760	
Less: Weighted-average unvested common shares subject to repurchase or forfeiture	—	(46)		(74	)
Weighted-average common shares used in computing basic and diluted net loss per share	86,741	83,209	85,771	82,686	
Net loss per share, basic and diluted.	\$(0.12)	\$(0.10)	\$(0.45)	\$(0.41	)

The following potential shares of common stock outstanding were excluded from the computation of diluted net loss per share attributable to common stockholders because including them would have been anti-dilutive (in thousands):

	Three Months Ended June 30,		Six Months Ended June 30,		
	2015	2014	2015	2014	
Options to purchase common stock	8,849	15,579	12,011	14,925	
RSUs and PSUs	107	714	98	260	
Employee stock purchase plan	8		8		
Common stock subject to repurchase or forfeiture		40		40	
Warrants to purchase common stock	324	996	399	996	
Total common stock equivalents	9,288	17,329	12,516	16,221	

#### Note 3. Cash and Cash Equivalents, Investments and Restricted Cash

The following table shows our cash and cash equivalents, restricted cash and investments' adjusted cost, unrealized gain (loss) and fair value (in thousands) as of June 30, 2015 and December 31, 2014:

			December 31, 2014			
	Cost	Net Unrealized Gain/(Loss)	Fair Value	Cost	Net Unrealized Gain/(Loss)	Fair Value
Cash and cash equivalents:						
Cash	\$26,093	\$—	\$26,093	\$49,836	\$ <i>—</i>	\$49,836
Money market funds	5,995		5,995	5,828		5,828
Commercial paper	2,999		2,999	453		453
Total cash and cash equivalents	\$35,087	\$—	\$35,087	\$56,117	\$ <i>—</i>	\$56,117
Short-term investments:						
Commercial paper	\$11,044	\$ <i>—</i>	\$11,044	\$13,435	\$ <i>—</i>	\$13,435
Corporate securities	16,366	(1)	16,365	18,426	(15)	18,411
Certificate of deposit				1,499	1	1,500
Total short-term investments	\$27,410	\$(1)	\$27,409	\$33,360	\$(14)	\$33,346
Long-term investments:						
Corporate securities	\$3,736	\$(10)	\$3,726	\$1,453	\$(2)	\$1,451
Agency bond	1,001		1,001			
Long-term corporate securities	\$4,737					