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Public Storage
Form 10-Q
November 09, 2009

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the quarterly period ended September 30, 2009

or

Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the transition period from _____ to _____.

Commission File Number: 001-33519

PUBLIC STORAGE

(Exact name of registrant as specified in its charter)

Maryland

95-3551121

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification Number)

701 Western Avenue, Glendale, California

91201-2349

(Address of principal executive offices)

(Zip Code)

Registrant's telephone number, including area code: (818) 244-8080.

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for at least the past 90 days.

Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (ss.232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

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Large Accelerated Filer Accelerated Filer Non-accelerated Filer
Smaller Reporting Company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

Indicate the number of the registrant's outstanding common shares of beneficial interest, as of November 5, 2009:

Common Shares of beneficial interest, \$.10 par value per share - 169,539,239 shares

PUBLIC STORAGE

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PUBLIC STORAGE
 CONDENSED CONSOLIDATED BALANCE SHEETS
 (Amounts in thousands, except share data)
 (Unaudited)

| | September 30, 2009 |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|
| ----- | |
| ASSETS | |
| Cash and cash equivalents..... | \$ 670,928 |
| Real estate facilities, at cost: | |
| Land..... | 2,715,851 |
| Buildings..... | 7,551,179 |
| | ----- |
| | 10,267,030 |
| Accumulated depreciation..... | (2,650,793) |
| | ----- |
| | 7,616,237 |
| Construction in process..... | 17,735 |
| | ----- |
| | 7,633,972 |
| Investment in real estate entities..... | 613,800 |
| Goodwill, net..... | 174,634 |
| Intangible assets, net..... | 39,366 |
| Loan receivable from Shurgard Europe..... | 571,783 |
| Other assets..... | 104,892 |
| | ----- |
| Total assets..... | \$ 9,809,375 |
| | ===== |
| LIABILITIES AND EQUITY | |
| Notes payable..... | \$ 521,662 |
| Accrued and other liabilities..... | 236,461 |
| | ----- |
| Total liabilities..... | 758,123 |
| Redeemable noncontrolling interests in subsidiaries (Note 7)..... | 12,810 |
| Commitments and contingencies (Note 12) | |
| Equity: | |
| Public Storage shareholders' equity: | |
| Cumulative Preferred Shares of beneficial interest, \$0.01 par value, 100,000,000 shares authorized, 886,140 shares issued (in series) and outstanding, (887,122 at December 31, 2008) at liquidation preference..... | 3,399,777 |
| Common Shares of beneficial interest, \$0.10 par value, 650,000,000 shares authorized, 168,392,420 shares issued and outstanding (168,279,732 at December 31, 2008)..... | 16,840 |
| Equity Shares of beneficial interest, Series A, \$0.01 par value, 100,000,000 shares authorized, 8,377.193 shares issued and | |

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| | |
|----------------------------------------------------------------------------|--------------|
| outstanding..... | - |
| Paid-in capital..... | 5,677,367 |
| Retained deficit..... | (177,603) |
| Accumulated other comprehensive loss..... | (12,275) |
| <hr/> | |
| Total Public Storage shareholders' equity..... | 8,904,106 |
| Equity of permanent noncontrolling interests in subsidiaries (Note 7) | 134,336 |
| <hr/> | |
| Total equity..... | 9,038,442 |
| <hr/> | |
| Total liabilities and equity..... | \$ 9,809,375 |
| <hr/> <hr/> | |

See accompanying notes.

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PUBLIC STORAGE
CONDENSED CONSOLIDATED STATEMENTS OF INCOME
(Amounts in thousands, except per share amounts)
(Unaudited)

| | Three Months Ended September 30, | |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|------------|
| | 2009 | 2008 |
| | ----- | ----- |
| Revenues: | | |
| Self-storage facilities..... | \$ 378,207 | \$ 392,738 |
| Ancillary operations..... | 27,800 | 26,946 |
| Interest and other income..... | 6,857 | 11,485 |
| | 412,864 | 431,169 |
| <hr/> | | |
| Expenses: | | |
| Cost of operations: | | |
| Self-storage facilities..... | 121,261 | 121,579 |
| Ancillary operations..... | 7,493 | 3,756 |
| Depreciation and amortization..... | 85,908 | 91,084 |
| General and administrative..... | 8,654 | 8,879 |
| Interest expense..... | 7,289 | 9,099 |
| | 230,605 | 234,397 |
| <hr/> | | |
| Income from continuing operations before equity in earnings of real estate entities, gains on disposition of real estate investments, net, casualty loss, gain on early retirement of debt and foreign currency exchange gain (loss)..... | 182,259 | 196,772 |
| Equity in earnings of real estate entities..... | 8,824 | 6,318 |
| Gains on disposition of real estate investments, net..... | 30,573 | 1,024 |
| Casualty loss..... | - | (525) |
| Gain on early retirement of debt..... | - | - |
| Foreign currency exchange gain (loss)..... | 21,429 | (53,172) |
| | 243,085 | 150,417 |
| Income from continuing operations..... | 243,085 | 150,417 |
| Discontinued operations..... | 866 | (2,475) |

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| | | |
|-----------------------------------------------------------------|------------|------------|
| Net income..... | 243,951 | 147,942 |
| Net income allocated (to) from noncontrolling equity interests: | | |
| Based upon income of the consolidated entities..... | (6,642) | (10,611) |
| Based upon repurchases of preferred partnership units..... | - | - |
| Net income allocable to Public Storage shareholders..... | \$ 237,309 | \$ 137,331 |
| Allocation of net income to (from) Public Storage shareholders: | | |
| Preferred shareholders based on distributions paid..... | \$ 58,108 | \$ 60,333 |
| Preferred shareholders based on repurchases..... | - | - |
| Equity Shares, Series A..... | 5,131 | 5,356 |
| Restricted share units | 577 | 183 |
| Common shareholders..... | 173,493 | 71,459 |
| | \$ 237,309 | \$ 137,331 |
| Net income per common share - basic | | |
| Continuing operations..... | \$ 1.02 | \$ 0.44 |
| Discontinued operations..... | 0.01 | (0.01) |
| | \$ 1.03 | \$ 0.43 |
| Net income per common share - diluted | | |
| Continuing operations..... | \$ 1.02 | \$ 0.43 |
| Discontinued operations..... | 0.01 | (0.01) |
| | \$ 1.03 | \$ 0.42 |
| Basic weighted average common shares outstanding..... | 168,373 | 168,133 |
| Diluted weighted average common shares outstanding..... | 169,043 | 168,560 |
| Equity Shares, Series A (basic and diluted): | | |
| Net income per share | \$ 0.61 | \$ 0.61 |
| Weighted average depository shares..... | 8,377 | 8,744 |

See accompanying notes.

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PUBLIC STORAGE
CONDENSED CONSOLIDATED STATEMENT OF EQUITY
(Amounts in thousands, except share data)
(Unaudited)

| | Cumulative Preferred Shares | Common Shares | Paid-in Capital | |
|--------------------------------------------------------------------------|-----------------------------------|------------------|--------------------|----|
| | ----- | ----- | ----- | |
| Balance at December 31, 2008..... | \$ 3,424,327 | \$ 16,829 | \$ 5,590,093 | \$ |
| Repurchase of cumulative preferred shares (982,000 shares) (Note 8)..... | (24,550) | - | 7,015 | |

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| | | | |
|-------------------------------------------------------------------------------------------------------|---------------------|------------------|---------------------|
| Repurchase of preferred partnership units (Note 7). | - | - | 72,000 |
| Issuance of common shares in connection with share-based compensation (112,688 shares) (Note 10)..... | - | 11 | 1,888 |
| Stock-based compensation expense, net of cash compensation in lieu of common shares (Note 10). | - | - | 6,371 |
| Adjustments of redeemable noncontrolling interests in subsidiaries to liquidation value (Note 7)..... | - | - | - |
| Net income..... | - | - | - |
| Net income allocated based upon income of the consolidated entities to (Note 7): | | | |
| Redeemable noncontrolling interests in subsidiaries..... | - | - | - |
| Permanent noncontrolling equity interests..... | - | - | - |
| Distributions to equity holders: | | | |
| Cumulative preferred shares (Note 8)..... | - | - | - |
| Permanent noncontrolling interests in subsidiaries | - | - | - |
| Equity Shares, Series A (\$1.838 per depositary share)..... | - | - | - |
| Holders of unvested restricted share units..... | - | - | - |
| Common Shares (\$1.65 per share)..... | - | - | - |
| Other comprehensive income: Currency translation adjustments (Note 2)..... | - | - | - |
| Balance at September 30, 2009..... | <u>\$ 3,399,777</u> | <u>\$ 16,840</u> | <u>\$ 5,677,367</u> |

| | Total Public Storage Shareholders' Equity | Equity of Permanent Noncontrolling Interests In Subsidiaries | Total Equity |
|-------------------------------------------------------------------------------------------------------|----------------------------------------------------|--------------------------------------------------------------------------|--------------|
| | ----- | ----- | ----- |
| Balance at December 31, 2008..... | \$ 8,708,995 | \$ 358,109 | \$ 9,067,104 |
| Repurchase of cumulative preferred shares (982,000 shares) (Note 8)..... | (17,535) | - | (17,535) |
| Repurchase of preferred partnership units (Note 7). | 72,000 | (225,000) | (153,000) |
| Issuance of common shares in connection with share-based compensation (112,688 shares) (Note 10)..... | 1,899 | - | 1,899 |
| Stock-based compensation expense, net of cash compensation in lieu of common shares (Note 10). | 6,371 | - | 6,371 |
| Adjustments of redeemable noncontrolling interests in subsidiaries to liquidation value (Note 7)..... | (256) | - | (256) |
| Net income..... | 602,767 | - | 602,767 |
| Net income allocated based upon income of the consolidated entities to (Note 7): | | | |
| Redeemable noncontrolling interests in subsidiaries..... | (753) | - | (753) |
| Permanent noncontrolling equity interests..... | (20,531) | 20,531 | - |
| Distributions to equity holders: | | | |
| Cumulative preferred shares (Note 8)..... | (174,324) | - | (174,324) |
| Permanent noncontrolling interests in subsidiaries | - | (19,304) | (19,304) |
| Equity Shares, Series A (\$1.838 per depositary | | | |

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| | | | |
|-------------------------------------------------------------------------------|--------------|------------|--------------|
| share)..... | (15,393) | - | (15,393) |
| Holders of unvested restricted share units..... | (1,006) | - | (1,006) |
| Common Shares (\$1.65 per share)..... | (277,784) | - | (277,784) |
| Other comprehensive income: Currency translation adjustments (Note 2)..... | 19,656 | - | 19,656 |
| Balance at September 30, 2009..... | \$ 8,904,106 | \$ 134,336 | \$ 9,038,442 |

See accompanying notes.

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PUBLIC STORAGE
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(Amounts in thousands)
(Unaudited)

| | For the Ni |
|------------------------------------------------------------------------------------------------------|------------|
| | Sept |
| | 2009 |
| Cash flows from operating activities: | |
| Net income..... | \$ 602,767 |
| Adjustments to reconcile net income to net cash provided by operating activities: | |
| Gain on disposition of real estate investments, including amounts in discontinued operations..... | (39,313) |
| Gain on early retirement of debt..... | (4,114) |
| Impairment charge on intangible asset..... | 8,205 |
| Depreciation and amortization including amounts in discontinued operations..... | 256,108 |
| Pro-rata share of PSB's income allocations from preferred repurchases... | (16,284) |
| Distributions received from real estate entities in excess of other equity in earnings..... | 13,391 |
| Foreign currency exchange (gain) loss..... | (19,901) |
| Adjustments for stock-based compensation, amortization of note premium, and other..... | 36,670 |
| Total adjustments..... | 234,762 |
| Net cash provided by operating activities..... | 837,529 |
| Cash flows from investing activities: | |
| Capital improvements to real estate facilities | (52,449) |
| Construction in process..... | (11,029) |
| Acquisitions of real estate facilities..... | - |
| Proceeds from the disposition of interest in Shurgard Europe (Note 3)... | - |
| Proceeds from sales of real estate and other real estate investments.... | 10,464 |
| Deconsolidation of Shurgard Europe (Note 3)..... | - |
| Acquisition of common stock of PS Business Parks..... | (17,825) |
| Investment in Shurgard Europe..... | - |
| Other acquisitions of investments in real estate entities..... | - |
| Other investing activities..... | (4,321) |
| Net cash (used in) provided by investing activities..... | (75,160) |

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| | | |
|--------------------------------------------------------------------------|------------|-------|
| Cash flows from financing activities: | | |
| Principal payments on notes payable..... | (5,601) | |
| Redemption of senior unsecured notes payable..... | (109,622) | |
| Proceeds from borrowing on debt of Existing European Joint Ventures..... | - | |
| Net proceeds from the issuance of common shares..... | 1,899 | |
| Repurchases of common shares..... | - | |
| Repurchases of cumulative preferred shares..... | (17,535) | |
| Repurchases of permanent noncontrolling equity interests..... | (153,000) | |
| Distributions paid to Public Storage shareholders..... | (468,507) | |
| Distributions paid to noncontrolling equity interests..... | (20,280) | |
| | | ----- |
| Net cash used in financing activities..... | (772,646) | |
| | | ----- |
| Net (decrease) increase in cash and cash equivalents..... | (10,277) | |
| Net effect of foreign exchange translation on cash..... | 504 | |
| Cash and cash equivalents at the beginning of the period..... | 680,701 | |
| | | ----- |
| Cash and cash equivalents at the end of the period..... | \$ 670,928 | |
| | | ===== |

See accompanying notes.

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PUBLIC STORAGE
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(Amounts in thousands)
(Unaudited)

(Continued)

For the Nine Months
September 30

2009

Supplemental schedule of non cash investing and financing activities:

FOREIGN CURRENCY TRANSLATION ADJUSTMENT:

| | | |
|--------------------------------------------------------------|------------|----|
| Real estate facilities, net of accumulated depreciation..... | \$ (1,440) | \$ |
| Construction in process..... | - | |
| Investment in real estate entities..... | (18,191) | |
| Intangible assets, net..... | - | |
| Loan receivable from Shurgard Europe..... | (19,422) | |
| Other assets..... | - | |
| Notes payable..... | - | |
| Accrued and other liabilities..... | - | |
| Permanent noncontrolling interests in subsidiaries..... | - | |
| Accumulated other comprehensive income..... | 39,557 | |

Deconsolidation of Shurgard Europe (Note 3):

| | | |
|--------------------------------------------------------------|---|---|
| Real estate facilities, net of accumulated depreciation..... | - | 1 |
| Construction in process..... | - | |
| Investment in real estate entities..... | - | |
| Loan receivable from Shurgard Europe..... | - | |
| Intangible assets, net..... | - | |
| Other assets..... | - | |

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| | |
|------------------------------------------------------------------------------|---------|
| Notes payable..... | - |
| Accrued and other liabilities..... | - |
| Permanent noncontrolling equity interests in subsidiaries..... | - |
| Real estate disposed of in exchange for other asset..... | 2,941 |
| Other asset received in exchange for disposal of real estate..... | (2,941) |
| Real estate acquired in exchange for assumption of mortgage note..... | - |
| Mortgage note assumed in connection with the acquisition of real estate..... | - |
| Revaluation of notes payable: | |
| Notes payable..... | - |
| Other assets..... | - |
| Revaluation of redeemable noncontrolling interests: | |
| Retained deficit..... | (256) |
| Redeemable noncontrolling interests..... | 256 |

See accompanying notes.

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PUBLIC STORAGE
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2009

1. Description of the Business

Public Storage (referred to herein as "the Company", "the Trust", "we", "us", or "our"), a Maryland real estate investment trust, was organized in 1980. Our principal business activities include the acquisition, development, ownership and operation of self-storage facilities which offer storage spaces for lease, generally on a month-to-month basis, for personal and business use. Our self-storage facilities are located primarily in the United States ("U.S."). We also have interests in self-storage facilities located in seven Western European countries.

At September 30, 2009, we had direct and indirect equity interests in 2,010 self-storage facilities located in 38 states operating under the "Public Storage" name, and 187 self-storage facilities located in Europe which operate under the "Shurgard Storage Centers" name. Included in the 2,010 self-storage facilities is one facility for which we discontinued operations during the nine months ended September 30, 2009 in connection with an eminent domain proceeding. We also have direct and indirect equity interests in approximately 21 million net rentable square feet of commercial space located in 11 states in the U.S. primarily operated by PS Business Parks, Inc. ("PSB") under the "PS Business Parks" name.

Any reference to the number of properties, square footage, number of tenant reinsurance policies outstanding and the aggregate coverage of such reinsurance policies are unaudited and outside the scope of our independent registered public accounting firm's review and audit of our financial statements in accordance with the standards of the Public Company Accounting Oversight Board.

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2. Summary of Significant Accounting Policies

Basis of Presentation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles ("GAAP") as defined in the Financial Accounting Standards Board Accounting Standards Codification (the "Codification"), including the related guidance with respect to interim financial information, and in conformity with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and notes required by GAAP for complete financial statements. In the opinion of management, all adjustments (consisting of normal and recurring adjustments) considered necessary for a fair presentation have been reflected in these unaudited condensed consolidated financial statements. Operating results for the three and nine months ended September 30, 2009 are not necessarily indicative of the results that may be expected for the year ending December 31, 2009 due to seasonality and other factors. The accompanying unaudited condensed consolidated financial statements should be read together with the consolidated financial statements and related notes included in the Company's Annual Report on Form 10-K for the year ended December 31, 2008.

Certain amounts previously reported in our December 31, 2008 and September 30, 2008 financial statements have been reclassified to conform to the September 30, 2009 presentation, including discontinued operations, the grouping of the separate captions "cumulative earnings" and "cumulative distributions" into "retained deficit" on our condensed consolidated balance sheet, as well as reclassifications required by newly implemented accounting standards described below.

The Company has evaluated subsequent events through November 6, 2009, which represents the filing date of this Form 10-Q with the Securities and Exchange Commission ("SEC"). As of November 6, 2009, there were no undisclosed subsequent events which required recognition or disclosure.

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PUBLIC STORAGE
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2009

Adjustments due to accounting pronouncements becoming effective

January 1, 2009

On January 1, 2009, accounting standards promulgated by the FASB became effective which affected the classification of ownership interests other than those in the Company, such as limited partnership interests in entities that are consolidated in the financial statements of the Company. In accordance with these standards, we have reclassified the equity interests previously referred to as minority interests on our balance sheet at December 31, 2008 to "permanent noncontrolling interests in subsidiaries" or "redeemable noncontrolling interests in subsidiaries." These reclassifications increased equity by \$351,640,000, increased retained deficit by \$6,469,000, increased redeemable noncontrolling interests in subsidiaries by \$12,777,000, and decreased minority interest

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by \$364,417,000, as compared to the amounts previously presented as of December 31, 2008. On our condensed consolidated statement of income, income allocations to the aforementioned equity interests were reclassified from "minority interest in income", a reduction to income, to "income allocated to noncontrolling interests in subsidiaries," an allocation of net income in calculating net income allocable to our common shareholders. These adjustments increased net income \$10,611,000 and \$28,352,000 for the three and nine months ended September 30, 2008, respectively, but had no impact upon net income allocable to our common shareholders or on earnings per common share, as compared to amounts previously presented.

In addition, FASB accounting standards became effective January 1, 2009 which required the "two class" method of allocating income with respect to our restricted share units to determine basic and diluted earnings per common share. Previously, all restricted share units were included in weighted average diluted shares, using the treasury stock method. This change resulted in a decrease in income allocable to our common shareholders of approximately \$183,000 and \$2,154,000 and a decrease in diluted weighted average common shares outstanding of 359,000 and 315,000 for the three and nine months ended September 30, 2008, respectively. As a result of these changes, basic and diluted earnings per common share each decreased approximately \$0.02 and \$0.01, respectively, as compared to amounts previously presented for the nine months ended September 30, 2008. These changes had no impact on the basic and diluted earnings per common share amounts previously presented for the three months ended September 30, 2008.

Consolidation Policy

Pursuant to Codification Section 810-10-15-14, any entity where a) the equity is insufficient to finance its activities without additional subordinated financial support provided by any parties, or b) the equity holders as a group lack specific characteristics, as defined in the Codification, of a controlling financial interest, is considered a Variable Interest Entities ("VIE"). VIEs in which we are the primary beneficiary are consolidated. Entities that are not VIEs that we control are consolidated.

When we are the general partner, we are presumed to control the partnership unless the limited partners possess either a) the substantive ability to dissolve the partnership or otherwise remove us as general partner without cause (commonly referred to as "kick-out rights"), or b) the right to participate in substantive operating and financial decisions of the limited partnership that are expected to be made in the course of the partnership's business.

The accounts of the entities we control, along with the accounts of the VIE's for which we are the primary beneficiary, are included in our condensed consolidated financial statements, and all intercompany balances and transactions are eliminated. We account for our investment in entities that we do not consolidate using the equity method of accounting or, if we

do not have the ability to exercise significant influence over an investee, the cost method of accounting. Changes in consolidation status are reflected effective the date the change of control or determination of

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primary beneficiary status occurred, and previously reported periods are not restated. The entities that we consolidate during the periods, to which the reference applies, are referred to hereinafter as the "Consolidated Entities." The entities that we have an interest in but do not consolidate during the periods, to which the reference applies, are referred to hereinafter as the "Unconsolidated Entities."

Collectively, at September 30, 2009, the Company and the Consolidated Entities own a total of 2,000 real estate facilities, consisting of 1,991 self-storage facilities in the U.S., one self-storage facility in London, England and eight commercial facilities in the U.S.

At September 30, 2009, the Unconsolidated Entities are comprised of PSB, Shurgard Europe, as well as various limited and joint venture partnerships (referred to as the "Other Investments"). At September 30, 2009, PSB owns approximately 19.6 million rentable square feet of commercial space, Shurgard Europe has interests in 186 self-storage facilities in Europe with 9.9 million net rentable square feet, and the Other Investments own in aggregate 19 self-storage facilities with 1.1 million net rentable square feet in the U.S.

Use of Estimates

The preparation of the condensed consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Actual results could differ from those estimates.

Income Taxes

For all taxable years subsequent to 1980, the Company has qualified and intends to continue to qualify as a real estate investment trust ("REIT"), as defined in Section 856 of the Internal Revenue Code. As a REIT, we do not incur federal or significant state tax on that portion of our taxable income which is distributed to our shareholders, provided that we meet certain tests. We believe we have met these tests during 2008 and we expect to meet these tests during 2009 and, accordingly, no provision for federal income taxes has been made in the accompanying condensed consolidated financial statements on income produced and distributed on real estate rental operations. We have business operations in taxable REIT subsidiaries that are subject to regular corporate tax on their taxable income, and such corporate taxes are presented in ancillary cost of operations in our accompanying condensed consolidated statements of income. We also are subject to certain state taxes, which are presented in general and administrative expense in our accompanying condensed consolidated statements of income. We have concluded that there are no significant uncertain tax positions requiring recognition in our financial statements with respect to all tax periods which remain subject to examination by major tax jurisdictions as of September 30, 2009, as well as the nine month interim period ended September 30, 2009.

Real Estate Facilities

Real estate facilities are recorded at cost. Costs associated with the acquisition, development, construction, renovation and improvement of properties are capitalized. Interest, property taxes and other costs associated with development incurred during the construction period are capitalized as building cost. Costs associated with the sale of real estate

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facilities or interests in real estate investments are expensed as incurred. The purchase cost of existing self-storage facilities that we acquire are allocated based upon relative fair value of the land, building and tenant intangible components of the real estate facility. Expenditures for repairs and maintenance are expensed when incurred. Depreciation expense is computed using the straight-line method over the estimated useful lives of the buildings and improvements, which generally range from 5 to 25 years.

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PUBLIC STORAGE NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS September 30, 2009

Other Assets -----

Other assets primarily consist of prepaid expenses, investments in held-to-maturity debt securities, accounts receivable, interest receivable, and restricted cash.

Accrued and Other Liabilities -----

Accrued and other liabilities consist primarily of trade payables, property tax accruals, tenant prepayments of rents, accrued interest payable, accrued payroll, losses and loss adjustment liabilities for our own exposures and estimated losses related to our tenant insurance activities. Contingent losses are accrued when they are determined to be probable, and to the extent that they are estimable. When it is at least reasonably possible that a significant unaccrued contingent loss has occurred, we disclose the nature of that potential loss under "Legal Matters" in Note 12 "Commitments and Contingencies".

Financial Instruments -----

We have estimated the fair value of our financial instruments using available market information and appropriate valuation methodologies. Considerable judgment is required in interpreting market data to develop estimates of market value. Accordingly, estimated fair values are not necessarily indicative of the amounts that could be realized in current market exchanges.

For purposes of financial statement presentation, we consider all highly liquid financial instruments such as short-term treasury securities, money market funds with daily liquidity and a rating of at least AAA by Standard and Poor's, or investment grade (rated A1 by Standard and Poor's) short-term commercial paper with remaining maturities of three months or less at the date of acquisition to be cash equivalents. Any such cash and cash equivalents which are restricted from general corporate use (restricted cash) due to insurance or other regulations, or based upon contractual requirements, are included in other assets.

Due to the short maturity and the underlying characteristics of our cash and cash equivalents, other assets, and accrued and other liabilities, we believe the carrying values as presented on the consolidated balance sheets are reasonable estimates of fair value.

Financial assets that are exposed to credit risk consist primarily

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of cash and cash equivalents as well as accounts receivable and restricted cash which are included in other assets on our accompanying condensed consolidated balance sheets. Cash and cash equivalents and restricted cash, consisting of short-term investments, including commercial paper, are only invested in investment instruments with an investment grade rating. We have a loan receivable from Shurgard Europe. See "Loan Receivable from Shurgard Europe" below for information regarding our fair value measurement of this instrument.

At September 30, 2009, due primarily to our investment in and loan receivable from Shurgard Europe, our operations and our financial position are affected by fluctuations in the exchange rates between the Euro, and to a lesser extent, other European currencies, against the U.S. Dollar.

We estimate the fair value of our notes payable to be \$527,646,000 at September 30, 2009, based primarily upon discounting the future current cash flows under each respective note at an interest rate that approximates those of loans with similar credit quality and term to maturity.

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Goodwill

Goodwill represents the excess of acquisition cost over the fair value of net tangible and identifiable intangible assets acquired in business combinations. Each business combination from which our goodwill arose was for the acquisition of single businesses and accordingly, the allocation of our goodwill to our business segments is based directly on such acquisitions. Our goodwill has an indeterminate life. Our goodwill balance of \$174,634,000 is reported net of accumulated amortization of \$85,085,000 as of September 30, 2009 and December 31, 2008 in our accompanying condensed consolidated balance sheets.

We evaluate impairment of goodwill annually by comparing the aggregate book value (including goodwill) of each reporting unit to their respective estimated fair value. No impairment of our goodwill was identified in our annual evaluation at December 31, 2008. No impairment indicators were noted as of September 30, 2009 which would have required an interim evaluation of goodwill for impairment.

Intangible Assets

We acquire finite-lived intangible assets representing primarily the estimated value of the tenants in place (a "Tenant Intangible") at the date of the acquisition of each respective acquired facility. Tenant Intangibles are amortized relative to the benefit of the tenants in place to each period. With respect to each balance sheet date presented, accumulated amortization and original cost is eliminated in the disclosures below with respect to facilities where the related Tenant Intangibles are fully amortized.

At September 30, 2009, our Tenant Intangibles have a net book value of \$20,542,000 (\$33,181,000 at December 31, 2008). Accumulated amortization with respect to properties where the related Tenant Intangibles had not yet become fully amortized totaled \$13,592,000 at

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September 30, 2009 (\$142,976,000 at December 31, 2008 with respect to properties where the related Tenant Intangibles had not yet become fully amortized).

Amortization expense of \$1,145,000 and \$7,239,000 was recorded for our Tenant Intangibles for the three months ended September 30, 2009 and 2008, respectively and \$4,434,000 and \$47,372,000 was recorded for the nine months ended September 30, 2009 and 2008, respectively. Also during the nine months ended September 30, 2009, we recorded an impairment charge of \$8,205,000 in connection with an eminent domain proceeding at one of our facilities. This impairment charge is reflected under "discontinued operations" on our condensed consolidated statement of income. The estimated future amortization expense for our finite-lived intangible assets will approximate \$1 million for the remainder of 2009, \$2 million annually in 2010 through 2012, and \$1 million in 2013, with an aggregate of \$13 million remaining to be amortized in 2014 and beyond.

We also have an intangible asset representing the value of the "Shurgard" trade name, which is used by Shurgard Europe pursuant to a licensing agreement, with a book value of \$18,824,000 at September 30, 2009 and December 31, 2008. The Shurgard trade name has an indefinite life and, accordingly, we do not amortize this asset but instead analyze it on an annual basis for impairment. No impairments have been noted from any of our annual evaluations.

Evaluation of Asset Impairment

We evaluate our real estate and Tenant Intangibles for impairment on a quarterly basis. We first evaluate these assets for indicators of impairment, and if any indicators of impairment are noted, we determine whether the carrying value of such assets is in excess of the future estimated undiscounted cash flows attributable to these assets. If there is

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excess carrying value over such future undiscounted cash flows, an impairment charge is booked for the excess of carrying value over the assets' estimated fair value. Any long-lived assets which we expect to sell or otherwise dispose of prior to their estimated useful life are stated at the lower of their estimated net realizable value (estimated fair value less cost to sell) or their carrying value. No impairment was identified from our evaluations in any periods presented in the accompanying condensed consolidated financial statements, other than the impairment totaling \$8,205,000 described above with respect to intangible assets recorded in the nine months ended September 30, 2009.

Revenue and Expense Recognition

Rental income, which is generally earned pursuant to month-to-month leases for storage space, as well as late charges and administrative fees, are recognized as earned. Promotional discounts are recognized as a reduction to rental income over the promotional period, which is generally during the first month of occupancy. Ancillary revenues and interest and other income is recognized when earned. Equity in earnings of real estate entities is recognized based on our ownership interest in

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the earnings of each of the Unconsolidated Entities.

We accrue for property tax expense based upon actual amounts billed for the related time periods and, in some circumstances due to taxing authority assessment timing and disputes of assessed amounts, estimates and historical trends. If these estimates are incorrect, the timing and amount of expense recognition could be affected. Cost of operations, general and administrative expense, interest expense, as well as television, yellow page, and other advertising expenditures are expensed as incurred. Casualty losses or gains are recognized in the period the casualty occurs, based upon the differential between the book value of assets destroyed and estimated insurance proceeds, if any, that we expect to receive in accordance with our insurance contracts. Such casualty losses and gains are included in "casualty loss" on our condensed consolidated statements of income.

Foreign Currency Exchange Translation

The local currency is the functional currency for the foreign operations for which we have an interest. Assets and liabilities included on our condensed consolidated balance sheets, including our equity investment in Shurgard Europe, are translated at end-of-period exchange rates, while revenues, expenses, and equity in earnings in the related real estate entities, are translated at the average exchange rates in effect during the period. The Euro, which represents the functional currency used by a majority of the foreign operations for which we have an interest, was translated at an end-of-period exchange rate of approximately 1.459 U.S. Dollars per Euro at September 30, 2009 (1.409 at December 31, 2008), and average exchange rates of 1.428 and 1.504 for the three months ended September 30, 2009 and 2008, respectively and 1.365 and 1.521 for the nine months ended September 30, 2009 and 2008, respectively. Equity is translated at historical rates and the resulting cumulative translation adjustments, to the extent not included in net income, are included as a component of accumulated other comprehensive income (loss) until the translation adjustments are realized. See "Other Comprehensive Income" below for further information regarding our foreign currency translation gains and losses.

Fair Value Accounting

In 2006, the FASB clarified in accounting pronouncements that "fair value" as the term is used in GAAP is an exit price, representing the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants, and established a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value. The Company adopted the provisions of these revised accounting pronouncements on January 1, 2008 with respect to

financial assets and liabilities and on January 1, 2009 with respect to non-financial assets and liabilities, which had no effect on our financial position, operating results or cash flows. See "Loan Receivable from Shurgard Europe" and "Financial Instruments" below, as well as "Redeemable Noncontrolling Interests in Subsidiaries" and "Other Permanent

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Noncontrolling Interests in Subsidiaries" in Note 7 for information regarding our fair value measurements.

Loan Receivable from Shurgard Europe

As of September 30, 2009, we had a loan receivable from Shurgard Europe totaling \$571,783,000 (\$552,361,000 at December 31, 2008).

The loan bears interest at a fixed rate of 7.5% per annum, and had an initial term of one year expiring March 31, 2009 which was extended by Shurgard Europe pursuant to the terms of the original note to March 31, 2010. If Shurgard Europe acquires its partner's interests in First Shurgard and Second Shurgard (collectively, the "Existing European Joint Ventures"), we have agreed to provide additional loans to Shurgard Europe, under the same terms as the existing loans, for up to (euro)185 million (\$269.9 million as of September 30, 2009). This commitment was also extended to March 31, 2010 and was originally for (euro)305 million, but was reduced as the result of refinancing one of the joint venture loans. Shurgard Europe has no obligation to acquire these interests, and the acquisition of these interests is contingent on a number of items, including whether we assent to the acquisition. Loan fees collected from Shurgard Europe are amortized on a straight-line basis as interest income over the applicable term to which the fee applies.

The loan receivable from Shurgard Europe is denominated in Euros and is converted to U.S. Dollars for financial statement purposes. During each applicable period, because we expected repayment within two years of each respective balance sheet date, we have recognized foreign exchange rate gains or losses in income as a result of changes in exchange rates between the Euro and the U.S. Dollar during the three and nine months ended September 30, 2009 and 2008. For the three and nine months ended September 30, 2009, we recorded interest income of approximately \$6,038,000 and \$17,012,000, respectively, related to the loan. For the three and nine months ended September 30, 2008, we recorded interest income of approximately \$6,152,000 and \$12,471,000, respectively, related to the loan.

Interest income for each period reflects the gross amount charged to Shurgard Europe less our 49% pro-rata portion which is reflected as part of our equity in earnings of real estate entities rather than interest and other income.

Although there can be no assurance, we believe that Shurgard Europe has sufficient liquidity and collateral, and we have sufficient creditor rights, such that credit risk is minimal. In addition, we believe the interest rate on the loan approximates the market rate for loans with similar credit characteristics and tenor, and that the carrying value of the loan approximates fair value. The characteristics of the loan and comparative metrics utilized in our evaluation represent significant unobservable inputs, which are "Level 3" inputs as the term is utilized in FASB Codification Section 820-10-35-52.

See Note 13, "Subsequent Events" regarding our loan receivable from Shurgard Europe.

Other Comprehensive Income

We reflect other comprehensive income (loss) for our pro-rata share of currency translation adjustments related to the foreign operations for which we have an interest that is not already recognized in our net

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income. Such other comprehensive income (loss) is reflected as a direct adjustment to "Accumulated Other Comprehensive Income" in the equity section of our consolidated balance sheet, and is added to our net income in determining total comprehensive income for the period.

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The following table reflects the components of our other comprehensive (loss) income, and our total comprehensive income, for each respective period:

| | For the Three Months Ended September 30, | | For the Nine September |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|------------|---------------------------|
| | 2009 | 2008 | 2009 |
| | (Amounts in thousands) | | |
| Net income..... | \$ 243,951 | \$ 147,942 | \$ 602,767 |
| Other comprehensive income (loss): | | | |
| Aggregate foreign currency translation adjustments for the period..... | 27,244 | (85,760) | 39,557 |
| Less: foreign currency translation adjustments recognized during the period and reflected in "Gain (loss) on disposition of real estate investments"..... | - | - | - |
| Less: foreign currency translation adjustments reflected in net income as "Foreign currency (gain) loss"... | (21,429) | 53,172 | (19,901) |
| Other comprehensive income (loss) income for the period..... | 5,815 | (32,588) | 19,656 |
| Total comprehensive income..... | \$ 249,766 | \$ 115,354 | \$ 622,423 |

Discontinued Operations

We segregate all of our discontinued operations that can be distinguished from the rest of the Company and will be eliminated from the ongoing operations of the Company. During the nine months ended September 30, 2009, we decided to terminate our truck rental and containerized storage business units. Truck operations ceased as of March 31, 2009, and the containerized operations have been actively marketed for sale and are expected to be fully disposed of by December 31, 2009. As a result, we reclassified all of the historical revenues and expenses of these operations from ancillary revenues and ancillary expenses, into "discontinued operations." Included in discontinued operations in the nine months ended September 30, 2009 are \$3.5 million in truck disposal expenses, an \$8.2 million impairment charge on intangible assets incurred in connection with an eminent domain proceeding and gains on disposition of real estate facilities of approximately \$6.0 million.

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Net Income per Common Share

We first allocate net income to our noncontrolling interests in subsidiaries (Note 7) and preferred shareholders to arrive at net income allocable to our common shareholders and Equity Shares, Series A. Net income allocated to preferred shareholders or noncontrolling interests in subsidiaries includes any excess of the cash required to redeem any preferred securities in the period over the net proceeds from the original issuance of the securities (or, if securities are redeemed for less than the original issuance proceeds, income allocated to the holders of the redeemed securities is reduced).

The remaining net income is allocated among our regular common shares, restricted share units, and our Equity Shares, Series A based upon the dividends declared (or accumulated) for each security in the period, combined with each security's participation rights in undistributed earnings.

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Net income allocated to our regular common shares from continuing operations is computed by eliminating the net income or loss from discontinued operations allocable to our regular common shares, from net income allocated to our regular common shares.

Basic net income per share, basic net income (loss) from discontinued operations per share, and basic net income from continuing operations per share are computed using the weighted average common shares outstanding. Diluted net income per share, diluted net income (loss) from discontinued operations per share, and diluted net income from continuing operations per share are computed using the weighted average common shares outstanding, adjusted for the impact, if dilutive, of stock options outstanding (Note 10). Diluted net loss per share from discontinued operations does not include the impact of stock options outstanding, because including stock options would be anti-dilutive when applied to the loss on discontinued operations for each period presented.

The following table reflects the components of the calculations of our basic and diluted net income per share, basic and diluted net income (loss) from discontinued operations per share, and basic and diluted net income from continuing operations per share which are not already otherwise set forth on the face of our condensed consolidated statements of income:

| | For the Three Months Ended September 30, | | For th |
|-----------------------------------------------------------------------------------------------------------------|---------------------------------------------|------|--------|
| | 2009 | 2008 | 200 |
| Net income allocable to common shareholders from ----- continuing operations and discontinued operations: | | | |

(Amounts in thousands)

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| | | | |
|-------------------------------------------------------------------------------------------------------|------------|-----------|--------|
| Net income allocable to common shareholders..... | \$ 173,493 | \$ 71,459 | \$ 468 |
| Eliminate: Discontinued operations allocable to common shareholders | (866) | 2,475 | 7 |
| Net income from continuing operations allocable to common shareholders..... | \$ 172,627 | \$ 73,934 | \$ 476 |
| Weighted average common shares and equivalents outstanding: | | | |
| Basic weighted average common shares outstanding.... | 168,373 | 168,133 | 168 |
| Net effect of dilutive stock options - based on treasury stock method using average market price . | 670 | 427 | |
| Diluted weighted average common shares outstanding.. | 169,043 | 168,560 | 168 |

Accounting Pronouncements Not Yet In Effect Which May Have an Impact on the
Company

In June 2009, the FASB issued accounting pronouncements which become effective in our fiscal year ending December 31, 2010, and require restatement of previously reported financial statements on the new accounting basis. We have not yet determined whether these pronouncements will have an effect on our financial statements. One pronouncement affects accounting for Variable Interest Entities, by (i) eliminating the concept of a qualifying special purpose entity, (ii) replacing the quantitative-based risks and rewards calculation for determining which enterprise has a controlling financial interest in a variable interest entity and the obligation to absorb losses of the entity or the right to receive benefits from the entity, and (iii) providing for additional disclosures about an entity's involvement with a variable interest entity. Another pronouncement affects the accounting for transfers of financial assets, by (i) eliminating the concept of a qualifying special purpose entity, (ii) amending the derecognition criteria for a transfer to be accounted for as a sale, and (iii) requiring additional disclosure over transfers accounted for as a sale.

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3. Disposition of an Interest in Shurgard Europe

On March 31, 2008, an institutional investor acquired a 51% interest in Shurgard European Holdings LLC, a newly formed Delaware limited liability company and the holding company for Shurgard Europe ("Shurgard Holdings"). We own the remaining 49% interest and are the managing member of Shurgard Holdings.

Our net proceeds from the transaction aggregated \$609,059,000, comprised of \$613,201,000 paid by the institutional investor less

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\$4,142,000 in legal, accounting, and other expenses incurred in connection with the transaction. As a result of the disposition, we reduced our investment in Shurgard Europe by approximately \$305,048,000 for the pro rata portion of our March 31, 2008 investment that was sold, and recognized a gain of \$304,011,000 upon disposition, representing the difference between the net proceeds received of \$609,059,000 and the pro rata portion of our investment sold of \$305,048,000.

In addition, as a result of our disposition of this interest, a portion of the cumulative currency exchange gains we had previously recognized in Other Comprehensive Income with respect to Shurgard Europe was realized. Accordingly, we recognized a cumulative currency exchange gain of \$37,854,000, representing 51% (the pro rata portion of Shurgard Europe that was sold) of the cumulative currency exchange gain previously included in Other Comprehensive Income.

The gain upon disposition of \$304,011,000 and associated realized currency exchange gain totaling \$37,854,000 are both included in the line-item "gains on disposition of real estate investments, net" in our condensed consolidated statement of income for the nine months ended September 30, 2008.

The results of operations of Shurgard Europe have been included in our condensed consolidated statements of income for the three months ended March 31, 2008. Commencing with the quarter beginning April 1, 2008, our pro rata share of operations of Shurgard Europe is reflected on our condensed consolidated statement of income under equity in earnings of real estate entities.

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4. Real Estate Facilities

Activity in real estate facilities is as follows:

| | Nine Months Ended September 30, 2009 ----- (Amounts in thousands) |
|-------------------------------------------------------|-------------------------------------------------------------------------------------|
| Operating facilities, at cost: | |
| Beginning balance..... | \$ 10,207,022 |
| Capital improvements..... | 52,449 |
| Newly developed facilities opened for operations..... | 13,634 |
| Disposition of real estate facilities..... | (8,093) |
| Impact of foreign exchange rate changes..... | 2,018 |
| | ----- |
| Ending balance..... | 10,267,030 |
| | ----- |
| Accumulated depreciation: | |
| Beginning balance..... | (2,405,473) |
| Depreciation expense..... | (248,450) |

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| | |
|---------------------------------------------------------|--------------|
| Disposition of real estate facilities..... | 3,708 |
| Impact of foreign exchange rate changes..... | (578) |
| | ----- |
| Ending balance..... | (2,650,793) |
| | ----- |
| Construction in process: | |
| Beginning balance..... | 20,340 |
| Current development..... | 11,029 |
| Newly developed facilities opened for operation..... | (13,634) |
| | ----- |
| Ending balance..... | 17,735 |
| | ----- |
| Total real estate facilities at September 30, 2009..... | \$ 7,633,972 |

During the nine months ended September 30, 2009, we sold an existing real estate facility as well as disposed of a portion of certain real estate facilities primarily in connection with condemnation proceedings, for aggregate cash proceeds totaling \$10,464,000 and an other asset valued at \$2,941,000. We recorded an aggregate gain of approximately \$9,020,000, of which \$6,018,000 is included in discontinued operations and \$3,002,000 is included in "gains on disposition of real estate investments, net."

Construction in process at September 30, 2009 includes the development costs relating primarily to various expansions to existing self-storage facilities.

5. Investments in Real Estate Entities

The following table sets forth our investments in the real estate entities at September 30, 2009 and December 31, 2008, and our equity in earnings of real estate entities for the three and nine months ended September 30, 2009 and 2008 (amounts in thousands):

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| | Investments in Real Estate Entities at | |
|------------------------|-------------------------------------------|----------------------|
| | September 30, 2009 | December 31, 2008 |
| PSB | \$ 327,155 | \$ 265,650 |
| Shurgard Europe..... | 272,668 | 264,145 |
| Other Investments..... | 13,977 | 14,803 |
| | ----- | ----- |
| Total..... | \$ 613,800 | \$ 544,598 |

Equity in Earnings of Real
Estate Entities for the
Three Months Ended

Equity in Earnings of Re
Estate Entities for the
Nine Months Ended

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| | September 30, | | September 30, | |
|------------------------|---------------|----------|---------------|-----------|
| | 2009 | 2008 | 2009 | 2008 |
| PSB | \$ 4,684 | \$ 3,320 | \$ 30,351 | \$ 8,512 |
| Shurgard Europe..... | 3,631 | 2,260 | 7,239 | 3,717 |
| Other Investments..... | 509 | 738 | 1,443 | 1,450 |
| | \$ 8,824 | \$ 6,318 | \$ 39,033 | \$ 13,679 |
| | \$ 8,824 | \$ 6,318 | \$ 39,033 | \$ 13,679 |

During the nine months ended September 30, 2009 and 2008, respectively, we received cash distributions from the Real Estate Entities totaling \$36,140,000 and \$31,741,000, respectively. Included in earnings recognized for the nine months ended September 30, 2009 is \$16,284,000, representing our share of the earnings allocated from PSB's preferred shareholders, as a result of PSB's repurchases of preferred stock and preferred units for amounts that were less than the related book value, during the period.

During the nine months ended September 30, 2009, in addition to the impact of earnings recognized and cash distributions received, our investments in real estate entities increased by \$18,191,000 due to foreign currency translation adjustments and \$17,825,000 due to our acquisition of an additional 383,333 shares of PSB common stock. During the three months ended September 30, 2009, we recorded a gain of \$30,293,000 in connection with PSB's sale of common stock in a public offering, and this gain was included in "gains on disposition of real estate investments, net" on our condensed consolidated statements of income. Our investment in real estate entities increased by \$30,293,000 as a result of this gain. See "Investment in PSB" below for further information on this gain.

INVESTMENT IN PSB

PSB is a REIT traded on the New York Stock Exchange, which controls an operating partnership (collectively, the REIT and the operating partnership are referred to as "PSB"). At September 30, 2009, PSB owned and operated approximately 19.6 million net rentable square feet of commercial space and manages certain of our commercial space.

During the quarter ended September 30, 2009, PSB sold 3,450,000 shares of its common stock in a public offering for net proceeds of \$153.6 million during the three months ended September 30, 2009. In accordance with EITF 08-6 "Equity Method Investment Considerations", we recognized a gain totaling \$30,293,000 on the share issuance by PSB, as if we had sold a proportionate share of our investment in PSB.

Concurrent with the public offering, we purchased an additional 383,333 shares of PSB common stock from PSB at the same price per share as the public offering for a total cost of \$17.8 million.

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2009 (46% as of December 31, 2008), comprised of our ownership of 5,801,606 shares of PSB's common stock and 7,305,355 limited partnership units in the operating partnership (5,418,273 shares of PSB's common stock and 7,305,355 limited partnership units at December 31, 2008). The limited partnership units are convertible at our option, subject to certain conditions, on a one-for-one basis into PSB common stock. Based upon the closing price at September 30, 2009 (\$51.32 per share of PSB common stock), the shares and units had a market value of approximately \$672.6 million as compared to a book value of \$327.2 million.

The following table sets forth selected financial information of PSB; the amounts represent 100% of PSB's balances and not our pro-rata share.

| | 2009 | 2008 |
|-----------------------------------------------------------------|------------|------------|
| ----- | | |
| (Amounts in thousands) | | |
| For the nine months ended September 30, | | |
| ----- | | |
| Total revenue..... | \$ 205,791 | \$ 212,571 |
| Costs of operations and general and administrative expense..... | (70,781) | (73,101) |
| Depreciation and amortization..... | (63,631) | (75,270) |
| Other items..... | (817) | (1,957) |
| ----- | | |
| Net income..... | \$ 70,562 | \$ 62,243 |
| | | ===== |

| | At September 30, 2009 | At December 31, 2008 |
|-------------------------------------------|--------------------------|-------------------------|
| ----- | | |
| (Amounts in thousands) | | |
| Total assets (primarily real estate)..... | \$ 1,571,321 | \$ 1,469,323 |
| Debt and other liabilities..... | 103,923 | 105,736 |
| Equity..... | 1,467,398 | 1,363,587 |

INVESTMENT IN SHURGARD EUROPE

At September 30, 2009 we had a 49% equity investment in Shurgard Europe. As a result of our disposition of an interest in Shurgard Europe, we deconsolidated Shurgard Europe effective March 31, 2008 (see Note 3).

For the three and nine months ended September 30, 2009, we recorded an aggregate of \$3,631,000 and \$7,239,000, respectively, in equity in earnings of Shurgard Europe. For the three and nine months ended September 30, 2008, we recorded an aggregate of \$2,260,000 and \$3,717,000, respectively, in equity in earnings of Shurgard Europe. During the nine months ended September 30, 2009 and 2008, our investment in Shurgard Europe increased by approximately \$18,191,000 and decreased by \$31,410,000, respectively, due to the impact of changes in foreign currency exchange rates, primarily between the Euro and the U.S. Dollar.

The following table sets forth selected financial information of Shurgard Europe. These amounts are based upon 100% of Shurgard Europe's

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balances, rather than our pro rata share, and are based upon Public Storage's historical acquired book basis.

Amounts for all periods are presented, notwithstanding that Shurgard Europe was deconsolidated effective March 31, 2008. Accordingly, only the amounts (net of intercompany eliminations) prior to April 1, 2008 are included in our consolidated financial statements.

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| | For the Three Months Ended September 30, | | For t |
|-------------------------------------------------------|---------------------------------------------|-------------|--------|
| | 2009 | 2008 | 200 |
| | (Amounts in thousands) | | |
| Self-storage and ancillary revenues..... | \$ 59,457 | \$ 62,605 | \$ 164 |
| Interest and other income (expense)..... | 178 | 217 | |
| Self-storage and ancillary cost of operations..... | (25,546) | (25,721) | (74 |
| Trademark license fee payable to Public Storage..... | (423) | (450) | (1 |
| Depreciation and amortization..... | (18,922) | (23,200) | (53 |
| General and administrative..... | (1,475) | (2,690) | (6 |
| Interest expense on third party debt | (3,905) | (6,719) | (12 |
| Interest expense on loan payable to Public Storage... | (11,839) | (12,063) | (33 |
| Income (expenses) from foreign currency exchange | 466 | (2,006) | |
| Discontinued operations..... | - | (6) | |
| | \$ (2,009) | \$ (10,033) | \$ (16 |

(a) Approximately \$2,841,000 in net income and \$2,133,000 in net loss was allocated to permanent noncontrolling equity interests in subsidiaries for the three months ended September 30, 2009 and 2008, respectively, of which \$2,994,000 and \$3,287,000, respectively, represented depreciation and amortization expense. During the nine months ended September 30, 2009 and 2008, approximately \$3,019,000 in net income and \$5,911,000 in net loss, respectively, was allocated to permanent noncontrolling equity interests in subsidiaries, of which \$8,591,000 and \$9,919,000, respectively, represented depreciation and amortization expense.

| | At September 30, 2009 | At December 31, 2008 |
|----------------------------------------------------|--------------------------|-------------------------|
| | (Amounts in thousands) | |
| Total assets (primarily self-storage facilities).. | \$ 1,667,710 | \$ 1,615,370 |
| Total debt to third parties..... | 343,018 | 362,352 |

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| | | |
|-----------------------------------|---------|---------|
| Total debt to Public Storage..... | 571,783 | 552,361 |
| Other liabilities..... | 82,409 | 82,247 |
| Equity..... | 670,500 | 618,410 |

Our equity in earnings of Shurgard Europe for the three and nine months ended September 30, 2009 totaling \$3,631,000 and \$7,239,000, respectively, and \$2,260,000 and \$3,717,000 for the three and nine months ended September 30, 2008, respectively, are comprised of (i) losses of \$2,377,000 and \$9,677,000 for the respective 2009 periods and \$3,871,000 and \$8,690,000 for the respective 2008 periods, representing our 49% pro-rata share of Shurgard Europe's net loss for the respective periods and (ii) income of \$6,008,000 and \$16,916,000 for the respective 2009 periods and \$6,131,000 and \$12,407,000 for the respective 2008 periods, representing our 49% pro-rata share of the interest income and trademark license fees received from Shurgard Europe for the respective periods (such amounts are presented as equity in earnings of real estate entities rather than interest and other income).

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OTHER INVESTMENTS

At September 30, 2009, the "other investments" include an aggregate common equity ownership of approximately 24% in entities that collectively own 19 self-storage facilities.

The following table sets forth certain condensed financial information (representing 100% of these entities' balances and not our pro-rata share) with respect to the 19 facilities that we have an interest in at September 30, 2009:

| | 2009 | 2008 | |
|-------------------------------------------------------|-----------|-----------|--|
| ----- | | | |
| (Amounts in thousands) | | | |
| For the nine months ended | | | |
| ----- | | | |
| September 30, | | | |
| ----- | | | |
| Total revenue..... | \$ 12,512 | \$ 12,910 | |
| Cost of operations and other expenses | (4,776) | (4,840) | |
| Depreciation and amortization..... | (1,515) | (1,578) | |
| | ----- | ----- | |
| Net income..... | \$ 6,221 | \$ 6,492 | |
| | ===== | ===== | |
| At September 30, 2009 At December 31, 2008 | | | |
| ----- | | | |
| (Amounts in thousands) | | | |
| Total assets (primarily self-storage facilities)..... | \$ 37,624 | \$ 40,168 | |
| Total accrued and other liabilities.. | 1,075 | 888 | |

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Total Partners' equity....., 36,549 39,280

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 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
 September 30, 2009

6. Notes Payable and Line of Credit

The carrying amounts of our notes payable at September 30, 2009 and December 31, 2008 consist of the following (dollar amounts in thousands):

| | September 30, 2009 | De |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|-------|
| | ----- | ----- |
| | (Amounts in tho | |
| UNSECURED NOTES PAYABLE: | | |
| 5.875% effective and stated note rate, interest only and payable semi-annually, matures in March 2013..... | \$ 186,460 | \$ |
| 5.73% effective rate, 7.75% stated note rate, interest only and payable semi-annually, matures in February 2011 (carrying amount includes \$2,348 of unamortized premium at September 30, 2009 and \$7,433 at December 31, 2008) | 105,665 | |
| SECURED NOTES PAYABLE: | | |
| 5.47% average effective rate fixed rate mortgage notes payable, secured by 89 real estate facilities with a net book value of \$561,904 at September 30, 2009 and stated note rates between 4.95% and 8.00%, maturing at varying dates between October 2009 and August 2015 (carrying amount includes \$4,393 of unamortized premium at September 30, 2009 and \$5,634 at December 31, 2008) | 229,537 | |
| Total notes payable..... | \$ 521,662 | \$ |
| | ===== | ===== |

Substantially all of our debt was acquired in connection with a property or other acquisition, and in such cases an initial premium or discount is established for any difference between the stated note balance and estimated fair value. This initial premium or discount is amortized over the remaining term of the notes using the effective interest method. Estimated fair values are based upon discounting the future cash flows under each respective note at an interest rate that approximates those of loans with similar credit characteristics and term to maturity. These inputs for fair value represent significant unobservable inputs, which are "Level 3" inputs as the term is defined in the Codification.

At September 30, 2009, we have a revolving credit agreement (the "Credit Agreement") which expires on March 27, 2012, with an aggregate limit with respect to borrowings and letters of credit of \$300 million.

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Amounts drawn on the Credit Agreement bear an annual interest rate ranging from the London Interbank Offered Rate ("LIBOR") plus 0.35% to LIBOR plus 1.00% depending on our credit ratings (LIBOR plus 0.35% at September 30, 2009). In addition, we are required to pay a quarterly facility fee ranging from 0.10% per annum to 0.25% per annum depending on our credit ratings (0.10% per annum at September 30, 2009). We had no outstanding borrowings on our Credit Agreement at September 30, 2009 or at November 6, 2009. At September 30, 2009, we had undrawn standby letters of credit, which reduce our borrowing capability with respect to our line of credit by the amount of the letters of credit, totaling \$18,270,000 (\$17,736,000 at December 31, 2008).

On February 12, 2009, we acquired \$110,223,000 face amount (\$113,736,000 book value) of our existing unsecured notes pursuant to a tender offer for an aggregate of \$109,622,000 in cash (including costs

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associated with the tender of \$414,000) plus accrued interest. In connection with this transaction, we recognized a gain of \$4,114,000 for the nine months ended September 30, 2009, representing the difference between the book value of \$113,736,000 and the retirement amount paid plus tender offer costs.

Our notes payable and our Credit Agreement each have various customary restrictive covenants, all of which have been met at September 30, 2009.

At September 30, 2009, approximate principal maturities of our notes payable are as follows (amounts in thousands):

| | Unsecured Notes Payable | Mortgage Notes Payable | Total |
|---------------------------------|----------------------------|---------------------------|------------|
| | | | |
| 2009..... | \$ - | \$ 2,289 | \$ 2,289 |
| 2010..... | 2,052 | 11,037 | 13,089 |
| 2011..... | 103,613 | 27,819 | 131,432 |
| 2012..... | - | 55,575 | 55,575 |
| 2013..... | 186,460 | 64,961 | 251,421 |
| Thereafter..... | - | 67,856 | 67,856 |
| | \$ 292,125 | \$ 229,537 | \$ 521,662 |
| | ===== | ===== | ===== |
| Weighted average effective rate | 5.8% | 5.5% | 5.7% |
| | ===== | ===== | ===== |

We incurred interest expense (including interest capitalized as real estate totaling \$547,000 and \$1,630,000, respectively for the nine months ended September 30, 2009 and 2008) with respect to our notes payable, capital leases, debt to joint venture partner and line of credit aggregating \$23,252,000 and \$36,817,000 for the nine months ended September 30, 2009 and 2008, respectively. These amounts were comprised of \$26,065,000 and \$40,462,000 in cash paid for the nine months ended September 30, 2009 and 2008, respectively, less \$2,813,000 and \$3,645,000 in amortization of premium, respectively.

7. Noncontrolling Interests in Subsidiaries

In consolidation, we classify ownership interests in the net assets of each of the Consolidated Entities, other than our own, as "noncontrolling interests in subsidiaries." Interests that have the ability to require us, except in an entity liquidation, to redeem the underlying securities for cash, assets, or other securities that would not also be classified as equity are presented on our balance sheet outside of equity. At the end of each reporting period, if the book value is less than the estimated amount to be paid upon a redemption occurring on the related balance sheet date, these interests are increased to adjust to their estimated liquidation value (which approximates fair value), with the offset against retained earnings. All other noncontrolling interests in subsidiaries are presented as a component of equity, "permanent noncontrolling interests in subsidiaries."

Redeemable Noncontrolling Interests in Subsidiaries

At September 30, 2009, the Other Redeemable Noncontrolling Interests in Subsidiaries represent equity interests in three entities that own in aggregate 14 self-storage facilities. At December 31, 2008, these interests were increased and retained earnings (deficit) was decreased by a total of \$6,469,000 in connection with the implementation of SFAS No. 160, to adjust to their estimated liquidation value (which approximates fair value). We estimate the amount to be paid upon redemption of these interests by applying the related provisions of the governing documents to our estimate of the fair value of the underlying net assets (principally real estate assets).

During the three and nine months ended September 30, 2009, we allocated a total of \$247,000 and \$753,000, respectively, in income to these interests. During the same periods in 2008, we allocated a total of

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NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
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\$310,000 and \$823,000, respectively, of income to these interests. During the nine months ended September 30, 2009, these interests were increased by \$256,000 to adjust to their estimated liquidation value (which approximates fair value). During the nine months ended September 30, 2009 and 2008, we paid distributions to these interests totaling \$976,000 and \$926,000, respectively.

In 2007, we sold an approximately 0.6% common equity interest in Shurgard Europe to various officers of the Company (the "PS Officers"), other than our chief executive officer. For periods commencing from the sale of the interest through March 31, 2008, the PS Officers' were allocated their pro rata share of the earnings of Shurgard Europe, and this was included in "Other Redeemable noncontrolling interests in subsidiaries." As described in Note 3, on March 31, 2008, we deconsolidated Shurgard Europe and, as a result, noncontrolling interests in subsidiaries with respect to the PS Officers' investment was eliminated. See Note 5 under "Investment in Shurgard Europe" for further historical information regarding Shurgard Europe.

Permanent Noncontrolling Interests in Subsidiaries

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At September 30, 2009, the Other Permanent Noncontrolling Interests in Subsidiaries represent equity interests in 28 entities that own an aggregate of 94 self-storage facilities (the "Other Permanent Noncontrolling Interests in Subsidiaries") and our various preferred partnership units (the "Preferred Partnership Interests"). These interests are presented as equity because the holders of the interests do not have the ability to require us to redeem them for cash or other assets, or other securities that would not also be classified as equity.

Preferred Partnership Interests

At December 31, 2008, our preferred partnership units outstanding were comprised of 8,000,000 units of our 6.400% Series NN (\$200,000,000 carrying amount, redeemable March 17, 2010), 1,000,000 units of our 6.250% Series Z (\$25,000,000 carrying amount, redeemable October 12, 2009), and 4,000,000 units of our 7.250% Series J (\$100,000,000 carrying amount, redeemable May 9, 2011) preferred partnership units.

In March 2009, we acquired all of the 6.40% Series NN preferred partnership units from a third party (\$200.0 million carrying amount) for approximately \$128.0 million, plus accrued and unpaid distributions from December 31, 2008 through the closing date. This transaction resulted in an increase in paid-in capital of approximately \$72.0 million for the nine months ended September 30, 2009, based upon the excess of the carrying amount over the amount paid.

Also in March 2009, we acquired all of the 6.25% Series Z preferred partnership units from a third party (\$25.0 million carrying amount) for \$25.0 million. This resulted in no increase in income allocated to the common shareholders as they were acquired at par.

At September 30, 2009, our preferred partnership units outstanding were comprised of 4,000,000 units of our 7.250% Series J preferred units (\$100,000,000 carrying amount, redeemable May 9, 2011). Subject to certain conditions, the Series J preferred units are convertible into our 7.25% Series J Cumulative Preferred Shares.

During the three and nine months ended September 30, 2009, we allocated a total of \$1,813,000 and \$7,643,000, respectively, in income to these interests based upon distributions paid. During the same periods in 2008, we allocated a total of \$5,403,000 and \$16,209,000, respectively, in income to these interests based upon distributions paid.

In addition, during the nine months ended September 30, 2009, we allocated \$72,000,000 in income from these interests in determining net

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income allocable to Public Storage shareholders based upon the aforementioned redemption of the 6.40% Series NN preferred partnership units for a cash payment that was \$72,000,000 less than the related book value.

Other Permanent Noncontrolling Interests in Subsidiaries

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At September 30, 2009, the Other Permanent Noncontrolling Interests in Subsidiaries represent equity interests in 28 entities (generally partnerships) that own in aggregate 94 self-storage facilities.

During the three and nine months ended September 30, 2009, we allocated a total of \$4,582,000 and \$12,888,000, respectively, in income to these interests. During the same periods in 2008, we allocated a total of \$4,898,000 and \$11,320,000, respectively, of income to these interests. During the nine months ended September 30, 2009 and 2008, we paid distributions to these interests totaling \$11,661,000 and \$11,801,000, respectively.

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8. Public Storage Shareholders' Equity

Cumulative Preferred Shares

At September 30, 2009 and December 31, 2008, we had the following series of Cumulative Preferred Shares of beneficial interest outstanding:

| Series | Earliest Redemption Date | Dividend Rate | At September 30, 2009 | | At December 31, 2008 | |
|-----------------------------------|--------------------------|---------------|-----------------------|------------------------|----------------------|------------------------|
| | | | Shares Outstanding | Liquidation Preference | Shares Outstanding | Liquidation Preference |
| (Dollar amounts in thousands) | | | | | | |
| Series V | 9/30/07 | 7.500% | 6,200 | \$ 155,000 | 6,900 | \$ 155,000 |
| Series W | 10/6/08 | 6.500% | 5,300 | 132,500 | 5,300 | 132,500 |
| Series X | 11/13/08 | 6.450% | 4,800 | 120,000 | 4,800 | 120,000 |
| Series Y | 1/2/09 | 6.850% | 750,900 | 18,772 | 750,900 | 18,772 |
| Series Z | 3/5/09 | 6.250% | 4,500 | 112,500 | 4,500 | 112,500 |
| Series A | 3/31/09 | 6.125% | 4,600 | 115,000 | 4,600 | 115,000 |
| Series B | 6/30/09 | 7.125% | 4,350 | 108,750 | 4,350 | 108,750 |
| Series C | 9/13/09 | 6.600% | 4,425 | 110,625 | 4,600 | 110,625 |
| Series D | 2/28/10 | 6.180% | 5,400 | 135,000 | 5,400 | 135,000 |
| Series E | 4/27/10 | 6.750% | 5,650 | 141,250 | 5,650 | 141,250 |
| Series F | 8/23/10 | 6.450% | 9,893 | 247,325 | 10,000 | 247,325 |
| Series G | 12/12/10 | 7.000% | 4,000 | 100,000 | 4,000 | 100,000 |
| Series H | 1/19/11 | 6.950% | 4,200 | 105,000 | 4,200 | 105,000 |
| Series I | 5/3/11 | 7.250% | 20,700 | 517,500 | 20,700 | 517,500 |
| Series K | 8/8/11 | 7.250% | 16,990 | 424,756 | 16,990 | 424,756 |
| Series L | 10/20/11 | 6.750% | 8,267 | 206,665 | 8,267 | 206,665 |
| Series M | 1/9/12 | 6.625% | 19,065 | 476,634 | 19,065 | 476,634 |
| Series N | 7/2/12 | 7.000% | 6,900 | 172,500 | 6,900 | 172,500 |
| Total Cumulative Preferred Shares | | | 886,140 | \$ 3,399,777 | 887,122 | \$ 3,399,777 |

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The holders of our Cumulative Preferred Shares have general preference rights with respect to liquidation and quarterly distributions. Holders of the preferred shares, except under certain conditions and as noted below, will not be entitled to vote on most matters. In the event of a cumulative arrearage equal to six quarterly dividends, holders of all outstanding series of preferred shares (voting as a single class without regard to series) will have the right to elect two additional members to serve on our Board of Trustees until events of default have been cured. At September 30, 2009, there were no dividends in arrears.

Except under certain conditions relating to the Company's qualification as a REIT, the Cumulative Preferred Shares are not redeemable prior the dates indicated on the table above. On or after the respective dates, each of the series of Cumulative Preferred Shares will be redeemable, at the option of the Company, in whole or in part, at \$25.00 per share (or depositary share as the case may be), plus accrued and unpaid dividends. Holders of the Cumulative Preferred Shares do not have the right to require the Company to redeem such shares.

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Upon issuance of our Cumulative Preferred Shares of beneficial interest, we classify the liquidation value as preferred equity on our consolidated balance sheet with any issuance costs recorded as a reduction to paid-in capital.

During March 2009, we repurchased certain of our Cumulative Preferred Shares in privately negotiated transactions as follows: Series V - 700,000 depositary shares, each representing 1/1,000 of a share of our Cumulative Preferred Shares at a total cost of \$13,230,000, Series C - 175,000 depositary shares, each representing 1/1,000 of a share of our Cumulative Preferred Shares at a total cost of \$2,695,000 and Series F - 107,000 depositary shares, each representing 1/1,000 of a share of our Cumulative Preferred Shares at a total cost of \$1,610,000. The carrying value of the shares repurchased totaled \$23.8 million (\$24.6 million liquidation preference less \$0.8 million of original issuance costs), and exceeded the aggregate repurchase cost of \$17.5 million by approximately \$6.2 million. For purposes of determining net income per share, income allocated to our preferred shareholders was reduced by the \$6.2 million for the nine months ended September 30, 2009.

Common Shares

Common Shares

During the nine months ended September 30, 2009, we issued 112,688 common shares in connection with employee stock-based compensation.

Our Board of Trustees previously authorized the repurchase from time to time of up to 35,000,000 of our common shares on the open market or in privately negotiated transactions. During the nine months ended September 30, 2009, we did not repurchase any of our common shares. Through September 30, 2009, we have repurchased a total of 23,721,916 of our common

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shares pursuant to this authorization.

Equity Shares, Series A

At September 30, 2009 and December 31, 2008, we had 8,377,193 of depositary shares outstanding, each representing 1/1,000 of an Equity Share, Series A. The Equity Shares, Series A rank on parity with our common shares and junior to the Cumulative Preferred Shares with respect to general preference rights and have a liquidation amount which cannot exceed \$24.50 per share. Distributions with respect to each depositary share shall be the lesser of: (i) five times the per share dividend on our common shares or (ii) \$2.45 per annum. We have no obligation to pay distributions on the depositary shares if no distributions are paid to common shareholders. During the nine months ended September 30, 2009 and 2008, we paid quarterly distributions to the holders of the Equity Shares, Series A of \$0.6125 per share for each of the quarters ended March 31, June 30 and September 30.

Except in order to preserve the Company's Federal income tax status as a REIT, we may not redeem the depositary shares representing the Equity Shares, Series A before March 31, 2010. On or after March 31, 2010, we may, at our option, redeem the depositary shares at \$24.50 per depositary share. If the Company fails to preserve its Federal income tax status as a REIT, each of the depositary shares will be convertible at the option of the shareholder into .956 common shares. The depositary shares are otherwise not convertible into common shares. Holders of depositary shares vote as a single class with holders of our common shares on shareholder matters, but the depositary shares have the equivalent of one-tenth of a vote per depositary share.

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Equity Shares, Series AAA

In November 1999, we sold \$100,000,000 (4,289,544 shares) of Equity Shares, Series AAA ("Equity Shares AAA") to a newly formed joint venture. The Equity Shares AAA ranks on a parity with common shares and junior to the Senior Preferred Shares with respect to general preference rights, and has a liquidation amount equal to 120% of the amount distributed to each common share. Annual distributions per share are equal to the lesser of (i) five times the amount paid per common share or (ii) \$2.1564. We have no obligation to pay distributions if no distributions are paid to common shareholders. During the nine months ended September 30, 2009 and 2008, we paid quarterly distributions to the holder of the Equity Shares, Series AAA of \$0.5391 per share for each of the quarters ended March 31, June 30 and September 30. For all periods presented, the Equity Shares, Series AAA and related dividends are eliminated in consolidation.

Dividends

The unaudited characterization of dividends for Federal income tax purposes is made based upon earnings and profits of the Company, as defined by the Internal Revenue Code. Common share dividends totaled \$93.0 million (\$0.55 per share) and \$92.9 million (\$0.55 per share), for the three months

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ended September 30, 2009 and 2008, respectively, and \$278.8 million (\$1.65 per share) and \$278.5 million (\$1.65 per share), for the nine months ended September 30, 2009 and 2008, respectively. Equity Shares, Series A dividends totaled \$5.1 million (\$0.6125 per share) and \$5.4 million (\$0.6125 per share), for the three months ended September 30, 2009 and 2008, respectively, and totaled \$15.4 million (\$1.838 per share) and \$16.1 million (\$1.838 per share), for the nine months ended September 30, 2009 and 2008, respectively. Preferred share dividends pay fixed rates from 6.125% to 7.500% with a total liquidation amount of \$3,399,777,000 at September 30, 2009 (\$3,424,327,000 at December 31, 2008) and dividends aggregating \$58.1 million and \$60.3 million for the three months ended September 30, 2009 and 2008, respectively, and \$174.3 million and \$181.0 million for the nine months ended September 30, 2009 and 2008, respectively.

9. Related Party Transactions

Mr. Hughes, Public Storage's Chairman of the Board of Trustees, and his family (collectively the "Hughes Family") have ownership interests in, and operate approximately 51 self-storage facilities in Canada using the "Public Storage" brand name ("PS Canada") pursuant to a royalty-free trademark license agreement with Public Storage. We currently do not own any interests in these facilities nor do we own any facilities in Canada. The Hughes Family owns approximately 18% of our common shares outstanding at September 30, 2009. We have a right of first refusal to acquire the stock or assets of the corporation that manages the 51 self-storage facilities in Canada, if the Hughes Family or the corporation agrees to sell them. However, we have no interest in the operations of this corporation, we have no right to acquire this stock or assets unless the Hughes Family decides to sell and we receive no benefit from the profits and increases in value of the Canadian self-storage facilities.

We reinsure risks relating to loss of goods stored by tenants in the self-storage facilities in Canada. During the nine months ended September 30, 2009 and 2008, we received \$479,000 and \$649,000 (based upon historical exchange rates between the U.S. Dollar and Canadian Dollar in effect as the revenues were earned), respectively, in reinsurance premiums attributable to the Canadian facilities. Since our right to provide tenant reinsurance to the Canadian facilities may be qualified, there is no assurance that these premiums will continue.

Public Storage and Mr. Hughes are co-general partners in certain consolidated partnerships and affiliated partnerships of Public Storage that are not consolidated. The Hughes Family owns 47.9% of the voting stock and Public Storage holds 46% of the voting and 100% of the nonvoting stock (representing substantially all the economic interest) of a private REIT. The private REIT owns limited partnership interests in five affiliated

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partnerships. The Hughes Family also owns limited partnership interests in certain of these partnerships and holds securities in PSB. PS Canada holds approximately a 1.2% interest in Stor-RE, a consolidated entity that provides liability and casualty insurance for PS Canada, Public Storage and certain affiliates of Public Storage, for occurrences prior to April 1, 2004 as described below. Public Storage and the Hughes Family receive

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distributions from these entities in accordance with the terms of the partnership agreements or other organizational documents.

From time to time, the Company and the Hughes Family have acquired limited partnership units from limited partners of the Company's consolidated partnerships. In connection with the acquisition in 1998 and 1999 of a total of 638 limited partnership units by Tamara Hughes Gustavson and H-G Family Corp., a company owned by Hughes Family members, the Company was granted an option to acquire the limited partnership units acquired at cost, plus expenses. During the fourth quarter of 2008, the Company exercised its option to acquire the units for a total purchase price of approximately \$239,000. The transaction was approved by the independent members of the Board of Trustees after considering that the value of the units had appreciated significantly since 1998 and 1999 and that the exercise price for the Company was substantially below the prices paid to acquire similar limited partner units in third party transactions. The acquisition was effective January 1, 2009.

10. Share-Based Compensation

----- Stock Options -----

We have various stock option plans (collectively referred to as the "PS Plans"). Under the PS Plans, the Company has granted non-qualified options to certain trustees, officers and key employees to purchase the Company's common shares at a price equal to the fair market value of the common shares at the date of grant. Generally, options granted after December 31, 2002 vest generally over a five-year period and expire between eight years and ten years after the date they became exercisable. The PS Plans also provide for the grant of restricted shares (see below) to officers, key employees and service providers on terms determined by an authorized committee of our Board.

We recognize compensation expense for share-based awards based upon their fair value on the date of grant amortized over the applicable vesting period (the "Fair Value Method"), net of estimates for future forfeitures.

For the three and nine months ended September 30, 2009, we recorded \$900,000 and \$2,400,000, respectively, in stock option compensation expense related to options granted after January 1, 2002, as compared to \$904,000 and \$2,271,000 for the same periods in 2008.

A total of 1,485,000 stock options were granted during the nine months ended September 30, 2009, 42,662 shares were exercised, and 118,000 shares were forfeited. A total of 3,721,670 stock options were outstanding at September 30, 2009 (2,397,332 at December 31, 2008).

Outstanding stock options are included on a one-for-one basis in our diluted weighted average shares, less a reduction for the treasury stock method applied to a) the average cumulative measured but unrecognized compensation expense during the period and b) the strike price proceeds expected from the employee upon exercise.

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Restricted Share Units

Outstanding restricted share units vest over a five or eight-year period from the date of grant ratably. The employee receives additional compensation equal to the per-share dividends received by common shareholders with respect to restricted share units outstanding. Such compensation is accounted for as dividends paid. Any dividends paid on units which are subsequently forfeited are expensed. Upon vesting, the employee receives common shares equal to the number of vested restricted share units in exchange for the units.

The total value of each restricted share unit grant, based upon the market price of our common shares at the date of grant, is amortized over the service period, net of estimates for future forfeitures, as compensation expense. The related employer portion of payroll taxes is expensed as incurred.

During the nine months ended September 30, 2009, 105,050 restricted share units were granted, 62,753 restricted share units were forfeited and 111,803 restricted share units vested. This vesting resulted in the issuance of 70,026 common shares. In addition, cash compensation totaling \$3,082,000 was paid to employees in lieu of 41,777 common shares based upon the market value of the shares at the date of vesting, and used to settle the employees' tax liability generated by the vesting.

At September 30, 2009, approximately 560,706 restricted share units were outstanding (630,212 at December 31, 2008). A total of \$2,460,000 and \$7,053,000 in restricted share expense was recorded for the three and nine months ended September 30, 2009, respectively, as compared to \$2,601,000 and \$7,492,000 for the same periods in 2008. Restricted share expense includes amortization of the grant-date fair value of the units reflected as an increase to paid-in capital, as well as payroll taxes we incurred upon each respective vesting.

See also "net income per common share" above for further discussion regarding the impact of restricted share units on our net income per common and income allocated to common shareholders.

11. Segment Information

Our reportable segments reflect significant operating activities that are evaluated separately by management, and are organized based upon their operating characteristics. Each of our segments is evaluated by management based upon net segment income. Net segment income represents net income in conformity with GAAP and our significant accounting policies as denoted in Note 2.

We had previously grouped our Commercial Segment with other ancillary activities such as reinsurance of policies against losses to goods stored by tenants in our self-storage facilities, merchandise sales, truck rentals, and containerized storage. Due to the termination of our containerized storage and truck rental operations, these other ancillary activities as a group have become less significant and as a result are no longer allocated to a particular reportable segment. We have adjusted the classification of the "Presentation of Segment Information" below with respect to prior periods to be consistent with our current segment definition.

Following is the description of and basis for presentation for

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each of our segments.

Domestic Self Storage Segment

The Domestic Self-Storage Segment comprises our domestic self-storage rental operations, and is our predominant segment. It includes the operations of the 1,991 self storage facilities owned by the Company and the Consolidated Entities, as well as our equity share of the 19

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self-storage facilities that we account for on the equity method. None of our interest and other income, interest expense or the related debt, general and administrative expense, or gains and losses on the sale of self-storage facilities is allocated to our Domestic Self-Storage segment because management does not consider these items in evaluating the results of operations of the Domestic Self-Storage segment. At September 30, 2009, the assets of the Domestic Self-Storage segment are comprised principally of our self-storage facilities with a book value of \$7.6 billion (\$7.8 billion at December 31, 2008), Tenant Intangibles with a book value of approximately \$20.5 million (\$33.2 million at December 31, 2008), and the Other Investments with a net book value of \$14.0 million (\$14.8 million at December 31, 2008). Substantially all of our other assets totaling \$104.9 million, and our accrued and other liabilities totaling \$236.5 million, (\$109.9 million and \$212.4 million, respectively, at December 31, 2008) are directly associated with the Domestic Self-Storage segment.

Europe Self-Storage Segment

The Europe Self-Storage segment comprises our interest in Shurgard Europe, which has a separate management team that makes the financing, capital allocation, and other significant decisions for this operation. The Europe Self-Storage segment presentation includes all of the revenues, expenses, and operations of Shurgard Europe to the extent consolidated in our financial statements, and for periods following the deconsolidation of Shurgard Europe, includes our equity share of Shurgard Europe's operations, the interest and other income received from Shurgard Europe, as well as specific general and administrative expense, disposition gains, and foreign currency exchange gains and losses that management considers in evaluating our investment in Shurgard Europe. At September 30, 2009, our condensed consolidated balance sheet includes an investment in Shurgard Europe with a book value of \$272.7 million (\$264.1 million at December 31, 2008) and a loan receivable from Shurgard Europe totaling (euro)391.9 million (\$571.8 million) (\$552.4 million at December 31, 2008).

Commercial Segment

The Commercial segment comprises our investment in PSB, a self-managed Real Estate Investment Trust with a separate management team that makes the financing, capital allocation and other significant decisions. The Commercial segment also includes our direct interest in certain commercial facilities, substantially all of which are managed by PSB. The Commercial segment presentation includes our equity income from PSB, as well as the revenues and expenses of our commercial facilities. At

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September 30, 2009, the assets of the Commercial segment are comprised principally of our investment in PSB which has a book value of \$327.2 million (\$265.7 million at December 31, 2008).

Presentation of Segment Information

The following table reconciles the performance of each segment, in terms of segment income, to our consolidated net income (amounts in thousands):

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For the three months ended September 30, 2009

| | Domestic Self-Storage | Europe Self Storage | Commercial |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|------------------------|------------------------|
| | | | (Amounts in thousands) |
| Revenues: | | | |
| Self-storage facilities..... | \$ 378,207 | \$ - | \$ - |
| Ancillary operations..... | - | - | 3,753 |
| Interest and other income..... | - | 6,254 | - |
| | 378,207 | 6,254 | 3,753 |
| Expenses: | | | |
| Cost of operations: | | | |
| Self-storage facilities..... | 121,261 | - | - |
| Ancillary operations..... | - | - | 1,440 |
| Depreciation and amortization..... | 85,256 | - | 652 |
| General and administrative..... | - | - | - |
| Interest expense..... | - | - | - |
| | 206,517 | - | 2,092 |
| Income from continuing operations before equity in earnings of real estate entities, gains on disposition of other real estate investments, net and foreign currency exchange gain..... | 171,690 | 6,254 | 1,661 |
| Equity in earnings of real estate entities..... | 509 | 3,631 | 4,684 |
| Gains on disposition of other real estate investments, net..... | - | - | 30,293 |
| Foreign currency exchange gain..... | - | 21,429 | - |
| | 172,199 | 31,314 | 36,638 |
| Discontinued operations..... | - | - | - |
| | 172,199 | 31,314 | 36,638 |
| Net income..... | \$ 172,199 | \$ 31,314 | \$ 36,638 |

PUBLIC STORAGE
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2009

For the three months ended September 30, 2008

| | Domestic Self-Storage | Europe Self Storage | Commercial |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|------------------------|----------------|
| | ----- | ----- | ----- |
| | | | (Amounts in th |
| Revenues: | | | |
| Self-storage facilities..... | \$ 392,738 | \$ - | \$ - |
| Ancillary operations..... | - | - | 3,745 |
| Interest and other income..... | - | 6,380 | - |
| | ----- | ----- | ----- |
| | 392,738 | 6,380 | 3,745 |
| | ----- | ----- | ----- |
| Expenses: | | | |
| Cost of operations: | | | |
| Self-storage facilities..... | 121,579 | - | - |
| Ancillary operations..... | - | - | 1,555 |
| Depreciation and amortization..... | 90,432 | - | 652 |
| General and administrative..... | - | - | - |
| Interest expense..... | - | - | - |
| | ----- | ----- | ----- |
| | 212,011 | - | 2,207 |
| | ----- | ----- | ----- |
| Income from continuing operations before equity in earnings of real estate entities, gains on disposition of other real estate investments, net, casualty loss and foreign currency exchange loss..... | 180,727 | 6,380 | 1,538 |
| Equity in earnings of real estate entities..... | 738 | 2,260 | 3,320 |
| Gains on disposition of other real estate investments, net..... | - | - | - |
| Casualty loss..... | - | - | - |
| Foreign currency exchange loss..... | - | (53,172) | - |
| | ----- | ----- | ----- |
| Income (loss) from continuing operations..... | 181,465 | (44,532) | 4,858 |
| Discontinued operations..... | - | - | - |
| | ----- | ----- | ----- |
| Net income..... | \$ 181,465 | \$ (44,532) | \$ 4,858 |
| | ===== | ===== | ===== |

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September 30, 2009

For the nine months ended September 30, 2009

| | Domestic Self-Storage | Europe Self Storage | Commercial |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|------------------------|------------|
| | (Amounts in thou) | | |
| Revenues: | | | |
| Self-storage facilities..... | \$ 1,121,076 | \$ - | \$ - |
| Ancillary operations..... | - | - | 11,124 |
| Interest and other income..... | - | 17,608 | - |
| | 1,121,076 | 17,608 | 11,124 |
| Expenses: | | | |
| Cost of operations: | | | |
| Self-storage facilities..... | 379,213 | - | - |
| Ancillary operations..... | - | - | 4,309 |
| Depreciation and amortization..... | 252,366 | - | 2,304 |
| General and administrative..... | - | - | - |
| Interest expense..... | - | - | - |
| | 631,579 | - | 6,613 |
| Income from continuing operations before equity in earnings of real estate entities, gains on disposition of other real estate investments, net, gain on early retirement of debt and foreign currency exchange gain..... | 489,497 | 17,608 | 4,511 |
| Equity in earnings of real estate entities..... | 1,443 | 7,239 | 30,351 |
| Gains on disposition of other real estate investments, net..... | - | - | 30,293 |
| Gain on early retirement debt..... | - | - | - |
| Foreign currency exchange gain..... | - | 19,901 | - |
| | 490,940 | 44,748 | 65,155 |
| Discontinued operations..... | - | - | - |
| Net income..... | \$ 490,940 | \$ 44,748 | \$ 65,155 |

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For the nine months ended September 30, 2008

| | Domestic Self-Storage | Europe Self Storage | Commercial |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|------------------------|------------|
| (Amounts in thousands) | | | |
| Revenues: | | | |
| Self-storage facilities..... | \$ 1,143,059 | \$ 54,722 | \$ - |
| Ancillary operations..... | - | 4,913 | 11,546 |
| Interest and other income..... | - | 12,912 | - |
| | 1,143,059 | 72,547 | 11,546 |
| Expenses: | | | |
| Cost of operations: | | | |
| Self-storage facilities..... | 381,704 | 24,654 | - |
| Ancillary operations..... | - | 1,409 | 4,789 |
| Depreciation and amortization..... | 284,036 | 21,871 | 2,246 |
| General and administrative..... | - | 30,044 | - |
| Interest expense..... | - | 6,597 | - |
| | 665,740 | 84,575 | 7,035 |
| Income (loss) from continuing operations before equity in earnings of real estate entities, gains on disposition of other real estate investments, net, casualty loss and foreign currency exchange loss..... | 477,319 | (12,028) | 4,511 |
| Equity in earnings of real estate entities..... | 1,450 | 3,717 | 8,512 |
| Gains on disposition of other real estate investments, net..... | - | 341,865 | - |
| Casualty loss..... | - | - | - |
| Foreign currency exchange loss..... | - | (12,203) | - |
| | 478,769 | 321,351 | 13,023 |
| Discontinued operations..... | - | - | - |
| Net income (loss)..... | \$ 478,769 | \$ 321,351 | \$ 13,023 |

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PUBLIC STORAGE
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2009

12. Commitments and Contingencies

Legal Matters

Brinkley v. Public Storage, Inc. (filed April 2005)
(Superior Court of California - Los Angeles County)

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The plaintiff sued the Company on behalf of a purported class of California non-exempt employees based on various California wage and hour laws and seeking monetary damages and injunctive relief. In May 2006, a motion for class certification was filed seeking to certify five subclasses. Plaintiff sought certification for alleged meal period violations, rest period violations, failure to pay for travel time, failure to pay for mileage reimbursement, and for wage statement violations. In October 2006, the Court declined to certify three out of the five subclasses. The Court did, however, certify subclasses based on alleged meal period and wage statement violations. Subsequently, the Company filed a motion for summary judgment seeking to dismiss the matter in its entirety. On June 22, 2007, the Court granted the Company's summary judgment motion as to the causes of action relating to the subclasses certified and dismissed those claims. The only surviving claims are those relating to the named plaintiff. The plaintiff has filed an appeal to the Court's June 22, 2007 summary judgment ruling. On October 28, 2008, the Court of Appeals sustained the trial court's ruling. The plaintiff filed a petition for review with the California Supreme Court, which was granted but further action in this matter was deferred pending consideration and disposition of a related issue in *Brinker Restaurant Corp. v. Superior Court* which is currently pending before the California Supreme Court.

Other Items

We are a party to various claims, complaints, and other legal actions that have arisen in the normal course of business from time to time that are not described above. We believe that it is unlikely that the outcome of these other pending legal proceedings including employment and tenant claims, in the aggregate, will have a material adverse impact upon our operations or financial position.

Insurance and Loss Exposure

We have historically carried customary property, earthquake, general liability and workers compensation coverage through internationally recognized insurance carriers, subject to customary levels of deductibles. The aggregate limits on these policies of \$75 million for property coverage and \$102 million for general liability are higher than estimates of maximum probable loss that could occur from individual catastrophic events determined in recent engineering and actuarial studies; however, in case of multiple catastrophic events, these limits could be exhausted.

Our tenant insurance program reinsures a program that provides insurance to certificate holders against claims for property losses due to specific named perils (earthquakes and floods are not covered by these policies) to goods stored by tenants at our self-storage facilities for individual limits up to a maximum of \$5,000. We have third-party insurance coverage for claims paid exceeding \$1,000,000 resulting from any one individual event, to a limit of \$25,000,000. At September 30, 2009, there were approximately 596,000 certificate holders participating in this program in the U.S. representing aggregate coverage of approximately \$1.3 billion. We rely on a third-party insurance company to provide the insurance and are subject to licensing requirements and regulations in several states. No assurance can be given that this activity can continue to be conducted in any given jurisdiction.

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PUBLIC STORAGE
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
September 30, 2009

Operating Lease Obligations

We lease land, equipment and office space under various operating leases. At September 30, 2009, the approximate future minimum rental payments required under our operating leases for each calendar year is as follows: \$2 million for the remainder of 2009, \$6 million in 2010, \$5 million per year in 2011 - 2013, and an aggregate of \$76 million in payments thereafter.

Expenses under operating leases were approximately \$1.3 million and \$4.0 million for the three and nine months ended September 30, 2009, respectively, as compared to \$1.4 million and \$4.0 million for the same periods in 2008.

13. Subsequent Events

Effective October 31, 2009, we extended the maturity date to March 31, 2013 for our existing (euro)391.9 million (\$571.8 million at September 30, 2009) loan to Shurgard Europe. Under the terms of the extension, the existing 7.5% rate of interest increased to 9.0% per annum (effective November 1, 2009). All other material terms and covenants remain the same.

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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis should be read in conjunction with our condensed consolidated financial statements and notes thereto.

FORWARD LOOKING STATEMENTS: This document contains forward-looking statements within the meaning of the federal securities laws. All statements in this document, other than statements of historical fact, are forward-looking statements which may be identified by the use of the words "expects," "believes," "anticipates," "plans," "would," "should," "may," "estimates" and similar expressions. These forward-looking statements involve known and unknown risks and uncertainties, which may cause Public Storage's actual results and performance to be materially different from those expressed or implied in the forward-looking statements. As a result, you should not rely on any forward-looking statements in this report, or which management may make orally or in writing from time to time, as predictions of future events nor guarantees of future performance. Risk that could impact our performance and results include, but are not limited to, those described in Item 1A, "Risk Factors" in our most recent Annual Report on Form 10-K and in this Form 10-Q, in our other filings with the Securities and Exchange Commission, and the following:

- o general risks associated with the ownership and operation of real

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estate including changes in demand, potential liability for environmental contamination, adverse changes in tax laws, including property tax rates and assessments, real estate and zoning laws and regulations, and the impact of natural disasters;

- o risks associated with downturns in the national and local economies in the markets in which we operate, including risks related to current economic conditions;
- o the impact of competition from new and existing self-storage and commercial facilities and other storage alternatives;
- o difficulties in our ability to successfully evaluate, finance, integrate into our existing operations and manage acquired and developed properties;
- o risks associated with international operations including, but not limited to, unfavorable foreign currency rate fluctuations, that could adversely affect our earnings and cash flows;
- o risks related to our participation in joint ventures;
- o the impact of the regulatory environment as well as national, state, and local laws and regulations including, without limitation, those governing environmental, tax and tenant insurance matters and real estate investment trusts ("REITs"), and risks related to the impact of existing or potential new laws and regulations;
- o risks associated with a possible failure by us to qualify as a REIT under the Internal Revenue Code of 1986, as amended;
- o disruptions or shutdowns of our automated processes and systems or breaches of our data security;
- o difficulties in raising capital at a reasonable cost;
- o fill-up of our newly developed properties; and
- o economic uncertainty due to the impact of war or terrorism.

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Our forward-looking statements speak only as of the date of this report or as of the dates indicated in the statements. We assume no obligation to update, revise or supplement publicly any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

CRITICAL ACCOUNTING POLICIES

Management's Discussion and Analysis of Financial Condition and Results of Operations discusses our consolidated financial statements, which have been prepared in accordance with United States ("U.S.") generally accepted accounting principles ("GAAP"). The preparation of our financial statements and related disclosures in conformity with GAAP and our discussion and analysis of our financial condition and results of operations requires management to make judgments, assumptions and estimates that affect the amounts reported in our condensed consolidated financial statements and accompanying notes. The notes to our September 30, 2009 condensed consolidated financial statements, primarily Note 2, summarize the significant accounting policies and methods used in the

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preparation of our condensed consolidated financial statements and related disclosures.

Management believes the following are critical accounting policies, the application of which has a material impact on the Company's financial presentation. That is, they are both important to the portrayal of our financial condition and results, and they require management to make judgments and estimates about matters that are inherently uncertain.

QUALIFICATION AS A REIT - INCOME TAX EXPENSE: We believe that we have been organized and operated, and we intend to continue to operate, as a qualifying REIT under the Internal Revenue Code and applicable state laws. We also believe that Shurgard, prior to merging with us, qualified as a REIT. A REIT generally does not pay corporate level federal income taxes on its REIT taxable income that is distributed to its shareholders, and accordingly, we do not pay federal income tax on the share of our REIT taxable income that is distributed to our shareholders.

We therefore do not estimate or accrue any federal income tax expense for income earned and distributed related to REIT operations. This estimate could be incorrect, because due to the complex nature of the REIT qualification requirements, the ongoing importance of factual determinations and the possibility of future changes in our circumstances, we cannot be assured that we actually have satisfied or will satisfy the requirements for taxation as a REIT for any particular taxable year. For any taxable year that we fail or have failed to qualify as a REIT and for which applicable relief provisions did not apply, we would be taxed at the regular corporate rates on all of our taxable income, whether or not we made or make any distributions to our shareholders. Any resulting requirement to pay corporate income tax, including any applicable penalties or interest, could have a material adverse impact on our financial condition or results of operations. Unless entitled to relief under specific statutory provisions, we also would be disqualified from taxation as a REIT for the four taxable years following the year for which qualification was lost. There can be no assurance that we would be entitled to any statutory relief. In addition, if Shurgard failed to qualify as a REIT, we generally would have succeeded to or incurred significant tax liabilities.

IMPAIRMENT OF LONG-LIVED ASSETS: Substantially all of our assets consist of real estate and other intangible assets which are long-lived assets. The evaluation of our long-lived assets for impairment includes determining whether indicators of impairment exist, which is a subjective process. When any indicators of impairment are found, the evaluation of such long-lived assets then entails projections of future operating cash flows, which also involves significant judgment. Future events, or facts and circumstances that currently exist, that we have not yet identified, could cause us to conclude in the future that our long-lived assets are impaired. Any resulting impairment loss could have a material adverse impact on our financial condition and results of operations.

ESTIMATED USEFUL LIVES OF LONG-LIVED ASSETS: Substantially all of our assets consist of depreciable or amortizable long-lived assets. We record depreciation and amortization expense with respect to these assets based upon their estimated useful lives. Any change in the estimated useful lives of those assets, caused by functional or economic obsolescence or other factors, could have a material adverse impact on our financial condition or results of operations.

ACCRUALS FOR CONTINGENCIES: We are exposed to business and legal liability

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risks with respect to events that have occurred, but in accordance with GAAP, we have not accrued for certain such potential liabilities because the loss is either not probable or not estimable or because we are not aware of the event. Future events and the results of pending litigation could result in such potential losses becoming probable and estimable, which could have a material adverse impact on our financial condition or results of operations. Significant unaccrued losses that we have determined are at least reasonably possible are described in Note 12 to our September 30, 2009 condensed consolidated financial statements.

ACCRUALS FOR OPERATING EXPENSES: We accrue for property tax expense and certain other operating expenses based upon estimates and historical trends and current and anticipated local and state government rules and regulations. If these estimates and assumptions are incorrect, our expenses could be misstated.

VALUATION OF ASSETS AND LIABILITIES ACQUIRED IN BUSINESS COMBINATIONS: We have estimated the fair value of real estate, intangible assets, debt, and the other assets and other liabilities acquired in business combinations, most notably the Shurgard Merger. We have acquired these assets, in certain cases, with non-cash assets, most notably the 38.9 million shares that we issued to the Shurgard shareholders. These estimates are based upon many assumptions, including interest rates, market values of land and buildings in the U.S. and Europe, estimated future cash flows from the tenant base in place at the time of the merger, and the recoverability of certain assets. We believe that the assumptions used were reasonable, however, these assumptions were subject to a significant degree of judgment, and others could come to materially different conclusions as to the estimated values, if different assumptions were used. If the values were determined using different assumptions than those used, our depreciation and amortization expense, interest expense, gain on disposition of an interest in Shurgard Europe, real estate, debt, and intangible assets could have been materially different.

OVERVIEW OF MANAGEMENT'S DISCUSSION AND ANALYSIS OF OPERATIONS

Our principal business activities include the acquisition, development, ownership and operation of self-storage facilities which offer storage spaces for lease, generally on a month-to-month basis, for personal and business use. We are the largest owner and operator of self-storage facilities in the U.S., and we have an interest in what we believe is the largest owner and operator of self-storage facilities in Europe.

We currently operate within three reportable segments: (i) Domestic Self-Storage, (ii) Europe Self-Storage and (iii) Commercial. The Domestic Self-Storage segment comprises the direct and indirect ownership, development, and operation of storage facilities in the U.S. Our Europe Self-Storage segment comprises our equity interest in the self-storage through our 49% ownership in Shurgard Europe and its associated activities in seven countries in Western Europe. Our Commercial segment includes our commercial property operations, directly and through our 41.4% ownership interest in PS Business Parks, Inc. ("PSB"), a publicly traded REIT whose common stock trades on the New York Stock Exchange under the symbol "PSB" (as of September 30, 2009, PSB owned and operated 19.6 million rentable square feet of commercial space). See "Investment in PSB" under "Equity in Earnings of Real Estate Entities" below for information regarding transactions related to our investment in PSB recorded during the three months ended September 30, 2009. Our other activities including (i) the reinsurance of policies against losses to goods stored by tenants in our self-storage facilities, (ii) merchandise sales at our self-storage facilities and (iii) management of self-storage facilities owned by third-party owners and domestic facilities owned by the affiliated entities that are not consolidated are not allocated to any segment.

During the three months ended March 31, 2009, we decided to terminate our

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containerized storage and truck rental operations. Accordingly, the related results of operations have been included in discontinued operations on our condensed consolidated statements of income. Our self-storage facilities in the U.S. comprise approximately 92% of our operating revenue for each of the three and nine months ended September 30, 2009, and represent the primary driver of growth in our net income and cash flows from operations. In addition, much of our ancillary revenues are derived at our self-storage facility locations, either from our existing self-storage customer base or from the customer traffic within our self-storage facilities. Accordingly, a large portion of management time and focus is placed upon maximizing revenues and effectively managing expenses in our self-storage facilities.

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The self-storage industry is not immune to the recessionary pressures in the general economic environment. Demand for self-storage space in both the U.S. and Europe has softened and, as a result, we are experiencing downward pressure on occupancy levels, rental rates, and revenues in each of our operating segments.

An important determinant of our long-term growth is the expansion of our asset base and deployment of capital. Acquisitions of self-storage facilities have been minimal over the past year as we continue to monitor seller expectations and wait for better opportunities that may come about as certain local developers, who raised capital through the issuance of debt, endeavor to refinance such debt in the near-term, but face the current tight credit markets as well as pressure on operating cash flow due to the current difficult operating environment and may be more likely to consider liquidating their facilities. There can be no assurance that such opportunities may arise either in the short or long-term.

While historically we have developed real estate facilities, our current development of real estate facilities has been minimized due to the existing economic environment and our belief that our capital can be more effectively put to use in other ways.

We currently have \$670.9 million in cash and cash equivalents on hand at September 30, 2009, and continue to evaluate opportunities to effectively deploy this capital, primarily either through the acquisition of facilities or through the opportunistic acquisition of our own debt and equity securities. We acquired \$110.2 million of our outstanding senior unsecured notes during February 2009 and we acquired, for \$24.6 million, certain of our preferred securities in March 2009 at a substantial discount to liquidation value. Also during March 2009, we acquired for \$153.0 million, certain of our preferred partnership units at a substantial discount to their carrying amount.

RESULTS OF OPERATIONS

OPERATING RESULTS FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2009:

Net income for the three months ended September 30, 2009 was \$244.0 million compared to \$147.9 million for the same period in 2008, representing an increase of \$96.1 million. This increase is primarily due to a foreign currency exchange gain totaling \$21.4 million in the three months ended September 30, 2009 as compared to a foreign currency exchange loss totaling \$53.2 million in the same period in 2008 and a gain on disposition of \$30.3 million related to an equity offering by PS Business Parks, Inc. ("PSB"), offset partially by a \$16.2 million reduction in net operating income with respect to our Same Store Facilities.

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Revenues for the Same Store Facilities decreased 4.6% or \$16.9 million in the quarter ended September 30, 2009 as compared to the same period in 2008, due to a 4.2% reduction in realized rent per occupied square foot, combined with a 1.0% reduction in average occupancies. Cost of operations for the Same Store Facilities declined 0.6% or \$0.7 million in the quarter ended September 30, 2009 as compared to the same period in 2008. Net operating income for our Same Store Facilities decreased 6.3% or \$16.2 million in the quarter ended September 30, 2009 as compared to the same period in 2008.

For the three months ended September 30, 2009, net income allocable to our common shareholders (after allocating net income to our noncontrolling interests, preferred and equity stock shareholders, and holders of restricted share units) was \$173.5 million or \$1.03 per common share on a diluted basis compared to \$71.5 million or \$0.42 per common share for the same period in 2008, representing an increase of \$102.0 million or \$0.61 per common share on a diluted basis. These increases are primarily due to the net impact of the factors described above.

OPERATING RESULTS FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2009:

Net income for the nine months ended September 30, 2009 was \$602.8 million compared to \$811.8 million for the same period in 2008, representing a decrease of \$209.0 million. This decrease is primarily due to (i) a gain of \$341.8 million in the nine months ended September 30, 2008 related to our disposition of an interest in Shurgard Europe, (ii) a \$28.6 million reduction in net operating income with respect to our Same Store Facilities, and (iii) an impairment charge included in discontinued operations with respect to intangible assets totaling \$8.2 million in the nine months ended September 30, 2009,

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partially offset by (iv) a gain on disposition of \$30.3 million related to an equity offering by PSB, (v) a foreign exchange gain of \$19.9 million during the nine months ended September 30, 2009 as compared to a loss of \$12.2 million during the same period in 2008, (vi) a \$31.6 million reduction in depreciation and amortization related to our domestic assets, primarily representing reduced intangible amortization, and (vii) a reduction in general and administrative expenses due to \$27.9 million in incentive compensation incurred in the nine months ended September 30, 2008 related to our disposition of an interest in Shurgard Europe.

Revenues for the Same Store Facilities decreased 3.0% or \$32.3 million in the nine months ended September 30, 2009 as compared to the same period in 2008, due to a 2.5% reduction in realized rent per occupied square foot, combined with a 1.0% reduction in average occupancies. Cost of operations for the Same Store Facilities declined 1.0% or \$3.6 million in the nine months ended September 30, 2009 as compared to the same period in 2008. Net operating income for our Same Store Facilities decreased 4.0% or \$28.6 million for the nine months ended September 30, 2009 as compared to the same period in 2008.

For the nine months ended September 30, 2009, net income allocable to our common shareholders (after allocating net income to our noncontrolling interests, preferred and equity stock shareholders, and holders of restricted share units) was \$468.5 million or \$2.78 per common share on a diluted basis compared to \$584.3 million or \$3.46 per common share for the same period in 2008, representing a decrease of \$115.8 million or \$0.68 per common share on a diluted basis. These decreases are primarily due to the net impact of the factors described above, offset by a \$78.2 million reduction in earnings

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allocated to our preferred partnership unitholders and preferred shareholders in the nine months ended September 30, 2009 associated with the repurchase of securities.

REAL ESTATE OPERATIONS

SELF-STORAGE OPERATIONS: Our self-storage operations are by far the largest component of our operating activities, representing approximately 92% and 91% of our total revenues generated for the three months ended September 30, 2009 and 2008, respectively, and 92% for each of the nine months ended September 30, 2009 and 2008. Net operating income (after depreciation and amortization expense) with respect to our self-storage operations decreased by \$7.7 million during the three months ended September 30, 2009, when compared to the same period in 2008 as the decline in revenues of 3.7% outpaced the 7.2% decline in depreciation and amortization due to decreased amortization of tenant intangible assets. Net operating income (after depreciation and amortization expense) with respect to our self-storage operations increased by \$5.3 million during the nine months ended September 30, 2009, when compared to the same period in 2008 due to decreased amortization of tenant intangible assets, offset partially by the deconsolidation of Shurgard Europe effective April 1, 2008.

To enhance year-over-year comparisons, the following table summarizes, and the ensuing discussion describes, the operating results of three groups of facilities that management analyzes: (i) the Same Store group, representing the facilities in the Domestic Self-Storage Segment that we have owned and have been operating on a stabilized basis since January 1, 2007, (ii) all other facilities in the Domestic Self-Storage Segment, which are primarily those consolidated facilities that we have not owned and operated at a stabilized basis since January 1, 2007 such as newly acquired, newly developed, or recently expanded facilities, and (iii) the facilities operated by Shurgard Europe which were deconsolidated effective March 31, 2008.

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SELF-STORAGE OPERATIONS SUMMARY

| | Three Months Ended September 30, | | | Nine Months | |
|---------------------------------|----------------------------------|------------|----------------------|--------------|----|
| | 2009 | 2008 | Percentage Change | 2009 | |
| | (Dollar amounts in thousands) | | | | |
| RENTAL INCOME: | | | | | |
| Same Store Facilities..... | \$ 352,121 | \$ 368,976 | (4.6)% | \$ 1,046,145 | \$ |
| Other Facilities | 26,086 | 23,762 | 9.8% | 74,931 | |
| Shurgard Europe Facilities (a). | - | - | - | - | |
| | 378,207 | 392,738 | (3.7)% | 1,121,076 | |
| COST OF OPERATIONS: | | | | | |
| Same Store Facilities..... | 113,286 | 113,972 | (0.6)% | 354,719 | |
| Other Facilities..... | 7,975 | 7,607 | 4.8% | 24,494 | |
| Shurgard Europe Facilities (a). | - | - | - | - | |
| | 121,261 | 121,579 | (0.3)% | 379,213 | |

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| | | | | | |
|------------------------------------------------------|------------|------------|--------|------------|-------|
| NET OPERATING INCOME (b): | | | | | |
| Same Store Facilities..... | 238,835 | 255,004 | (6.3)% | 691,426 | |
| Other Facilities..... | 18,111 | 16,155 | 12.1% | 50,437 | |
| Shurgard Europe Facilities (a). | - | - | - | - | |
| | ----- | ----- | ----- | ----- | ----- |
| Total net operating income. | 256,946 | 271,159 | (5.2)% | 741,863 | |
| Total depreciation and amortization expense | (85,256) | (90,432) | (5.7)% | (252,366) | |
| | ----- | ----- | ----- | ----- | ----- |
| Total net income..... | \$ 171,690 | \$ 180,727 | (5.0)% | \$ 489,497 | \$ |
| | ===== | ===== | ===== | ===== | ===== |

DATA FOR SAME STORE AND OTHER FACILITIES:

| | | | | | |
|-----------------------------------------------------------------------|----------|----------|--------|----------|----|
| Weighted average square foot occupancy during the period (c): | | | | | |
| Same Store Facilities..... | 89.6% | 90.5% | (1.0)% | 89.2% | |
| Other Facilities..... | 86.8% | 83.1% | 4.5% | 83.7% | |
| Realized rents per occupied square foot during the period (d) (e): | | | | | |
| Same Store Facilities..... | \$ 12.73 | \$ 13.29 | (4.2)% | \$ 12.69 | \$ |
| Other Facilities..... | \$ 13.61 | \$ 14.00 | (2.8)% | \$ 13.49 | \$ |
| Number of facilities at period end: | | | | | |
| Same Store Facilities..... | | | | 1,899 | |
| Other Facilities..... | | | | 92 | |
| Net rentable square footage at period end (in thousands): | | | | | |
| Same Store Facilities..... | | | | 117,462 | |
| Other Facilities..... | | | | 8,499 | |
| Square foot occupancy at period end: | | | | | |
| Same Store Facilities..... | | | | 88.7% | |
| Other Facilities..... | | | | 86.2% | |
| In place rents per occupied square foot at period end: | | | | | |
| Same Store Facilities..... | | | | \$ 13.65 | \$ |
| Other Facilities..... | | | | \$ 14.80 | \$ |

(a) Represents the results with respect to Shurgard Europe's properties for the periods consolidated in our financial statements. We acquired these facilities on August 22, 2006 in connection with the Shurgard Merger. As described in Note 3 to our September 30, 2009 condensed consolidated financial statements, effective March 31, 2008, we deconsolidated Shurgard Europe. See also "Equity in Earnings of Real Estate Entities - Investment in Shurgard Europe" for further analysis of the historical same store property operations of Shurgard Europe.

(b) See "Net Operating income or NOI" below.

(c) Square foot occupancies represent weighted average occupancy levels over the entire period.

(d) Realized annual rent per occupied square foot is computed by annualizing the result of dividing rental income (which excludes late charges and administrative fees) by the weighted average occupied

square feet for period. Realized annual rent per occupied square foot takes into consideration promotional discounts and other items that reduce rental income from the contractual amounts due.

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- (e) Late charges and administrative fees are excluded from the computation of realized annual rent per occupied square foot. Exclusion of these amounts provides a better measure of our ongoing level of revenue by excluding the volatility of late charges, which are dependent principally upon the level of tenant delinquency, and administrative fees, which are dependent principally upon the absolute level of move-ins for a period.

NET OPERATING INCOME

We refer herein to net operating income ("NOI") of our self-storage facilities, which is a non-GAAP (generally accepted accounting principles) financial measure that excludes the impact of depreciation and amortization expense. Although depreciation and amortization are a component of GAAP net income, we believe that NOI is a meaningful measure of operating performance, because we utilize NOI in making decisions with respect to capital allocations, property performance, and comparing period-to-period and market-to-market property operating results. In addition, we believe the investment community utilizes NOI in determining operating performance and real estate values, and does not consider depreciation expense as it is based upon historical cost. NOI is not a substitute for net operating income after depreciation and amortization in evaluating our operating results. The following reconciles NOI generated by our self-storage and Shurgard Europe segments to our consolidated net income in our September 30, 2009 condensed consolidated financial statements.

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--------------------------------------------------------------|-------------------------------------|------------|------------------------------------|------------|
| | 2009 | 2008 | 2009 | 2008 |
| | (Amounts in thousands) | | | |
| Net operating income: | | | | |
| Same-store facilities..... | \$ 238,835 | \$ 255,004 | \$ 691,426 | \$ 720,000 |
| Other facilities..... | 18,111 | 16,155 | 50,437 | 41,200 |
| Shurgard Europe facilities..... | - | - | - | 30,000 |
| Total net operating income..... | 256,946 | 271,159 | 741,863 | 791,400 |
| Ancillary operating revenue..... | 27,800 | 26,946 | 81,741 | 83,600 |
| Interest and other income..... | 6,857 | 11,485 | 22,006 | 25,300 |
| Ancillary cost of operations..... | (7,493) | (3,756) | (27,520) | (27,100) |
| Depreciation and amortization..... | (85,908) | (91,084) | (254,670) | (308,100) |
| General and administrative expense..... | (8,654) | (8,879) | (26,532) | (56,900) |
| Interest expense..... | (7,289) | (9,099) | (22,705) | (35,100) |
| Equity in earnings of real estate entities..... | 8,824 | 6,318 | 39,033 | 13,600 |
| Gains on disposition of real estate investments, net..... | 30,573 | 499 | 33,295 | 342,200 |
| Gain on early debt retirement..... | - | - | 4,114 | - |
| Foreign currency exchange gain (loss).... | 21,429 | (53,172) | 19,901 | (12,200) |
| Discontinued operations..... | 866 | (2,475) | (7,759) | (4,900) |
| Net income of the Company..... | \$ 243,951 | \$ 147,942 | \$ 602,767 | \$ 811,800 |

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Same Store Facilities

The "Same Store Facilities" represents those 1,899 facilities that we have owned, and have been operated on a stabilized basis, since January 1, 2007 and therefore provide meaningful comparisons for 2007, 2008, and 2009. The Same Store Facilities increased from 1,789 at December 31, 2008 to 1,899 at September 30, 2009, as we added facilities that are now stabilized and owned since January 1, 2007, and removed facilities from the previous Same Store Pool that, due primarily to construction activities, are no longer expected to be stabilized through December 31, 2009. The following table summarizes the historical operating results of these 1,899 facilities (117.5 million net rentable square feet) that represent approximately 93% of the aggregate net rentable square feet of our U.S. consolidated self-storage portfolio at September 30, 2009.

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| SAME STORE FACILITIES | Three Months Ended September 30, | | |
|------------------------------------------------------------------|----------------------------------|-------------------|----------------------|
| | 2009 | 2008 | Percentage Change |
| (Dollar amounts in thousands, except | | | |
| Revenues: | | | |
| Rental income..... | \$ 334,953 | \$ 353,200 | (5.2)% |
| Late charges and admin fees collected..... | 17,168 | 15,776 | 8.8% |
| Total revenues (a)..... | 352,121 | 368,976 | (4.6)% |
| Cost of operations: | | | |
| Property taxes..... | 37,137 | 36,161 | 2.7% |
| Direct property payroll..... | 23,321 | 22,862 | 2.0% |
| Media advertising..... | 3,430 | 2,148 | 59.7% |
| Other advertising and promotion..... | 4,942 | 4,645 | 6.4% |
| Utilities..... | 9,235 | 10,238 | (9.8)% |
| Repairs and maintenance..... | 8,992 | 9,765 | (7.9)% |
| Telephone reservation center..... | 2,890 | 3,183 | (9.2)% |
| Property insurance..... | 2,240 | 2,642 | (15.2)% |
| Other cost of management..... | 21,099 | 22,328 | (5.5)% |
| Total cost of operations (a)..... | 113,286 | 113,972 | (0.6)% |
| Net operating income (b)..... | 238,835 | 255,004 | (6.3)% |
| Depreciation and amortization expense (c)..... | (75,609) | (82,096) | (7.9)% |
| Net income..... | \$ 163,226 | \$ 172,908 | (5.6)% |
| | | | |
| Gross margin (before depreciation and amortization expense)..... | 67.8% | 69.1% | (1.9)% |
| Weighted average for the period: | | | |
| Square foot occupancy (d)..... | 89.6% | 90.5% | (1.0)% |
| Realized annual rent per occupied square foot | | | |
| (e) (f)..... | \$ 12.73 | \$ 13.29 | (4.2)% |
| REVPAF (f) (g)..... | \$ 11.41 | \$ 12.03 | (5.2)% |

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Weighted average at September 30:

Square foot occupancy.....
In place annual rent per occupied square foot (h)
Total net rentable square feet (in thousands).....
Number of facilities.....

\$

- (a) Revenues and cost of operations do not include ancillary revenues and expenses generated at the facilities with respect to tenant reinsurance, retail sales and truck rentals. "Other costs of management" included in cost of operations principally represents all the indirect costs incurred in the operations of the facilities. Indirect costs principally include supervisory costs and corporate overhead cost incurred to support the operating activities of the facilities.
- (b) See "Net Operating Income" above.
- (c) Depreciation and amortization expense for the three and nine months ended September 30, 2009 decreased primarily due to a reduction in amortization expense related to intangible assets that we obtained in the Shurgard Merger.
- (d) Square foot occupancies represent weighted average occupancy levels over the entire period.
- (e) Realized annual rent per occupied square foot is computed by annualizing the result of dividing rental income (which excludes late charges and administrative fees) by the weighted average occupied square feet for the period. Realized annual rent per occupied square foot takes into consideration promotional discounts and other items that reduce rental income from the contractual amounts due.
- (f) Late charges and administrative fees are excluded from the computation of realized annual rent per occupied square foot and REVPAF. Exclusion of these amounts provides a better measure of our ongoing level of revenue, by excluding the volatility of late charges, which are dependent principally upon the level of tenant delinquency, and administrative fees, which are dependent principally upon the absolute level of move-ins for a period.
- (g) Realized annual rent per available foot or "REVPAF" is computed by dividing rental income (which excludes late charges and administrative fees) by the total available net rentable square feet for the period.
- (h) In place annual rent per occupied square foot represents annualized contractual rents per occupied square foot without reductions for promotional discounts and excludes late charges and administrative fees.

Revenues generated by our Same Store facilities decreased approximately 4.6% and 3.0% in the three and nine months ended September 30, 2009, respectively, as compared to the same periods in 2008. These decreases were caused by lower rental income generated by these facilities as a result of lower average realized annual rental rates per occupied square foot combined with lower average occupancy levels. For the three months ended September 30, 2009,

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average realized annual rental rates per occupied square foot were 4.2% lower and average occupancy levels were 1.0% lower as compared to the same period in 2008, resulting in a 5.2% reduction in rental income. For the nine months ended September 30, 2009, average realized annual rental rates per occupied square foot were 2.5% lower and average occupancy levels were 1.0% lower as compared to the same period in 2008, resulting in a 3.5% reduction in rental income.

Demand for self-storage space has been negatively impacted by recessionary pressures, including increased unemployment, reduced housing sales, and reduced moving activity, in each of the markets in which we operate. In the top twenty markets in which we have the highest concentration of facilities, only two markets (New York and Houston) had positive year-over-year revenue growth for the three months ended September 30, 2009. This compares to the first three months of the year, where seven markets (New York, Houston, San Francisco, Washington D.C., Chicago, Minneapolis and Dallas) had positive year-over-year revenues growth. Accordingly, the operating trends, with respect to year-over-year revenue growth, have progressively declined.

From a geographic standpoint, we are experiencing the greatest year-over-year revenue declines in our Southeast markets, located in North and South Carolina, Georgia, and Florida, as well as the West Coast, which includes Seattle, Portland, San Francisco and Los Angeles. See Analysis of Regional Trends table that follows.

The following summarizes Same Store quarterly revenue growth trends, on a year-over-year basis:

| Three Months Ended: | Same Store Year-over-Year Revenue Growth |
|---------------------|------------------------------------------------|
| March 31, 2008 | 3.4% |
| June 30, 2008 | 3.5% |
| September 30, 2008 | 2.6% |
| December 31, 2008 | 1.7% |
| March 31, 2009 | (0.8)% |
| June 30, 2009 | (3.5)% |
| September 30, 2009 | (4.6)% |

As indicated in the table above, during the first three quarters of 2008, we generated relatively strong year-over-year revenue growth. Beginning in September 2008, we began to experience a notable decline in year-over-year move-ins that continued through October 2008, which we believe reflected general economic conditions. To offset the decline in new rentals, we significantly reduced rental rates, increased promotional discounts to new incoming tenants, and increased marketing efforts. We believe these actions have stabilized move-in volumes on a year-over-year basis; however, we have not yet been able to restore rental rates to the levels experienced in the prior year. We believe overall demand for self-storage space in virtually all of our markets in which we operate has decreased due to current economic conditions, and coupled with an increase in the number of self-storage operators over the past 10 years, will continue to foster a very difficult operating environment, at least in the near term. In addition, increased move-out activity beginning in August 2008 exacerbated the downward pressure on occupancy levels created by reduced demand. In March 2009, the increase in move-out activity began to subside to the extent that move-outs during the three months ended September 30, 2009 were less than the comparable period in 2008.

Based upon our evaluation of certain comparative key operating metrics as of September 30, 2009, we believe that revenue for the three months ending December 31, 2009 will be lower than the same period in 2008. Our operating strategy will be to continue to focus on maintaining occupancy levels by

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adjusting rental rates, promotional discounts and marketing activities. It is unclear to us how much the above mentioned factors will impact our revenues beyond the fourth quarter of 2009.

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Cost of operations decreased by 0.6% and 1.0% in the three and nine months ended September 30, 2009, respectively, as compared to the same periods in 2008. These decreases were driven by reduction in repairs and maintenance, utilities, and property insurance expenses, partially offset by increases in property taxes and other advertising and promotion activities.

Direct property payroll expense increased by 2.0% and 0.6% in the three and nine months ended September 30, 2009, respectively, as compared to the same periods in 2008. This reflects minimal growth in average wage rates and lower hours incurred due to adjustments in staffing levels. For the remainder of 2009, we expect moderate growth trends in payroll.

Property tax expense increased by 2.7% and 3.6% in the three and nine months ended September 30, 2009, respectively, as compared to the same periods in 2008. These increases are due to a combination of increased tax rates and increases in assessments of property values. While we expect property tax expense growth of approximately 4% in 2009, the actual growth could be higher or lower because there are several jurisdictions where we have not yet received tax bills or assessment information for 2009, or appeals or assessments are pending.

Repairs and maintenance expenditures decreased by 7.9% and 9.3% in the three and nine months ended September 30, 2009, respectively, as compared to the same periods in 2008. Repairs and maintenance expenditures are dependent upon several factors, such as weather, the timing of periodic needs throughout our portfolio, inflation, and random events and accordingly are difficult to project in quarterly or annual periods. However, we expect that repairs and maintenance expenditures will continue to moderate for the remainder of 2009.

Media advertising for the Same Store facilities increased by 59.7% and declined by 0.6% in the three and nine months ended September 30, 2009, respectively, as compared to the same periods in 2008. We increased media advertising during the three months ended September 30, 2009 in order to stimulate move-in activity. During the nine months ended September 30, 2009, we have realized cost reductions from more competitive media rates and narrowed our media focus to selected markets which we believe respond most effectively to media efforts. Other advertising and promotion is comprised principally of yellow page and internet advertising, which increased 6.4% and 10.1% in the three and nine months ended September 30, 2009, respectively, as compared to the same periods in 2008.

We expect our media costs to be modestly higher in the fourth quarter of 2009 as compared to the same period in 2008; our fourth quarter media advertising is typically lower because it is our seasonally slower period. Our future spending on yellow page, media, and internet advertising expenditures will be driven in part by demand for our self-storage spaces, our current occupancy levels, and the relative efficacy of each type of advertising. Media advertising in particular can be volatile and increase or decrease significantly in the short-term.

Utility expenses decreased 9.8% and 4.6% in the three and nine months ended September 30, 2009, respectively, as compared to the same periods in 2008. It is difficult to estimate future utility cost levels because utility costs are dependent upon changes in demand driven by weather and temperature, as well as fuel prices, both of which are volatile and not predictable.

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Property insurance expense decreased 15.2% and 14.4% in the three and nine months ended September 30, 2009, respectively, as compared to the same periods in 2008. This decline is primarily due to softer insurance markets as lack of hurricane activity and additional competition from insurance providers has benefited us. We expect insurance expense to be down slightly in the remainder of 2009, as compared to the same period in 2008.

Telephone reservation center costs decreased 9.2% and 11.7% in the three and nine months ended September 30, 2009, respectively, as compared to the same periods in 2008, as we adjusted staffing levels to expected inquiry volumes. We expect future telephone reservation center costs to remain flat.

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The following table summarizes selected quarterly financial data with respect to the Same Store facilities:

| | For the Quarter Ended | | | |
|----------------------------------------------------------------------------|-----------------------------------------------------------|------------|--------------|-------------|
| | March 31 | June 30 | September 30 | December 31 |
| | ----- | ----- | ----- | ----- |
| | (Amounts in thousands, except for per square foot amount) | | | |
| Total revenues: | | | | |
| 2009 | \$ 347,185 | \$ 346,839 | \$ 352,121 | |
| 2008 | \$ 349,991 | \$ 359,461 | \$ 368,976 | \$ 357,202 |
| Total cost of operations: | | | | |
| 2009 | \$ 125,007 | \$ 116,426 | \$ 113,286 | |
| 2008 | \$ 123,856 | \$ 120,526 | \$ 113,972 | \$ 104,442 |
| Property tax expense: | | | | |
| 2009 | \$ 37,762 | \$ 36,659 | \$ 37,137 | |
| 2008 | \$ 36,349 | \$ 35,156 | \$ 36,161 | \$ 28,159 |
| Media advertising expense: | | | | |
| 2009 | \$ 8,158 | \$ 7,224 | \$ 3,430 | |
| 2008 | \$ 6,947 | \$ 9,836 | \$ 2,148 | \$ 922 |
| Other advertising and promotion expense: | | | | |
| 2009 | \$ 4,614 | \$ 5,967 | \$ 4,942 | |
| 2008 | \$ 4,426 | \$ 5,027 | \$ 4,645 | \$ 4,137 |
| REVPAF (a): | | | | |
| 2009 | \$ 11.29 | \$ 11.27 | \$ 11.41 | |
| 2008 | \$ 11.43 | \$ 11.74 | \$ 12.03 | \$ 11.65 |
| Weighted average realized annual rent per occupied square foot (a): | | | | |
| 2009 | \$ 12.84 | \$ 12.52 | \$ 12.73 | |
| 2008 | \$ 12.87 | \$ 12.90 | \$ 13.29 | \$ 13.27 |
| Weighted average occupancy levels for the period (a): | | | | |
| 2009 | 87.9% | 90.0% | 89.6% | |

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2008 88.8% 91.0% 90.5% 87.8%

(a) See "Same Store Facilities" table above for further information regarding these measures, which are derived from non-GAAP measures.

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ANALYSIS OF REGIONAL TRENDS

The following table sets forth regional trends in our Same Store Facilities:

| | Three Months Ended September 30, | | | Nine Months En | |
|--------------------------------------------------|----------------------------------|-----------|---------|----------------|----|
| | 2009 | 2008 | Change | 2009 | 2 |
| (Amounts in thousands, except for weighted aver | | | | | |
| SAME STORE FACILITIES OPERATING TRENDS BY REGION | | | | | |
| Revenues: | | | | | |
| Southern California (176 facilities)..... | \$ 51,159 | \$ 54,268 | (5.7)% | \$ 153,916 | \$ |
| Northern California (167 facilities)..... | 37,592 | 39,748 | (5.4)% | 112,328 | |
| Texas (231 facilities)..... | 35,537 | 36,351 | (2.2)% | 105,008 | |
| Florida (182 facilities)..... | 33,852 | 36,080 | (6.2)% | 101,109 | |
| Illinois (119 facilities)..... | 22,347 | 23,311 | (4.1)% | 66,179 | |
| Washington (88 facilities)..... | 18,021 | 19,302 | (6.6)% | 53,631 | |
| Georgia (86 facilities)..... | 12,268 | 13,167 | (6.8)% | 36,488 | |
| All other states (850 facilities) | 141,345 | 146,749 | (3.7)% | 417,486 | |
| Total revenues..... | 352,121 | 368,976 | (4.6)% | 1,046,145 | 1, |
| Cost of operations: | | | | | |
| Southern California..... | 11,548 | 11,328 | 1.9% | 35,220 | |
| Northern California..... | 9,711 | 9,825 | (1.2)% | 30,494 | |
| Texas..... | 14,189 | 14,235 | (0.3)% | 42,409 | |
| Florida..... | 12,253 | 12,227 | 0.2% | 37,146 | |
| Illinois..... | 8,983 | 8,677 | 3.5% | 29,687 | |
| Washington..... | 4,417 | 4,241 | 4.1% | 13,699 | |
| Georgia..... | 4,135 | 3,945 | 4.8% | 12,661 | |
| All other states..... | 48,050 | 49,494 | (2.9)% | 153,403 | |
| Total cost of operations..... | 113,286 | 113,972 | (0.6)% | 354,719 | |
| Net operating income (a): | | | | | |
| Southern California..... | 39,611 | 42,940 | (7.8)% | 118,696 | |
| Northern California..... | 27,881 | 29,923 | (6.8)% | 81,834 | |
| Texas..... | 21,348 | 22,116 | (3.5)% | 62,599 | |
| Florida..... | 21,599 | 23,853 | (9.4)% | 63,963 | |
| Illinois..... | 13,364 | 14,634 | (8.7)% | 36,492 | |
| Washington..... | 13,604 | 15,061 | (9.7)% | 39,932 | |
| Georgia..... | 8,133 | 9,222 | (11.8)% | 23,827 | |
| All other states..... | 93,295 | 97,255 | (4.1)% | 264,083 | |

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| | | | | | |
|--------------------------------------|------------|------------|--------|------------|----|
| Total net operating income..... | \$ 238,835 | \$ 255,004 | (6.3)% | \$ 691,426 | \$ |
| Weighted average occupancy (a): | | | | | |
| Southern California..... | 90.0% | 90.8% | (0.9)% | 90.3% | |
| Northern California..... | 89.4% | 90.9% | (1.7)% | 89.0% | |
| Texas..... | 89.6% | 91.0% | (1.5)% | 89.5% | |
| Florida..... | 89.2% | 90.8% | (1.8)% | 89.0% | |
| Illinois..... | 89.5% | 90.6% | (1.2)% | 88.3% | |
| Washington..... | 90.5% | 90.3% | 0.2% | 89.3% | |
| Georgia..... | 88.8% | 89.6% | (0.9)% | 87.6% | |
| All other states..... | 89.6% | 90.2% | (0.7)% | 89.1% | |
| Total weighted average occupancy.... | 89.6% | 90.5% | (1.0)% | 89.2% | |

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SAME STORE FACILITIES OPERATING
TRENDS BY REGION (CONTINUED)

| | Three Months Ended September 30, | | | Nine Months E | |
|----------------------------------------------------|----------------------------------|----------|--------|---------------|----|
| | 2009 | 2008 | Change | 2009 | |
| (Amounts in thousands, except for weighted ave | | | | | |
| Realized annual rent per occupied square foot (a): | | | | | |
| Southern California..... | \$ 18.82 | \$ 19.80 | (4.9)% | \$ 18.83 | \$ |
| Northern California..... | 16.80 | 17.46 | (3.8)% | 16.82 | |
| Texas..... | 10.02 | 10.20 | (1.8)% | 9.91 | |
| Florida..... | 12.12 | 12.85 | (5.7)% | 12.14 | |
| Illinois..... | 12.89 | 13.38 | (3.7)% | 12.95 | |
| Washington..... | 13.55 | 14.62 | (7.3)% | 13.65 | |
| Georgia..... | 9.57 | 10.33 | (7.4)% | 9.66 | |
| All other states..... | 11.72 | 12.18 | (3.8)% | 11.64 | |
| Total realized rent per square foot. | \$ 12.73 | \$ 13.29 | (4.2)% | \$ 12.69 | \$ |
| REVPAF (a): | | | | | |
| Southern California..... | \$ 16.94 | \$ 17.97 | (5.7)% | \$ 17.00 | \$ |
| Northern California..... | 15.02 | 15.87 | (5.4)% | 14.97 | |
| Texas..... | 8.98 | 9.29 | (3.3)% | 8.87 | |
| Florida..... | 10.82 | 11.67 | (7.3)% | 10.80 | |
| Illinois..... | 11.54 | 12.12 | (4.8)% | 11.43 | |
| Washington..... | 12.26 | 13.19 | (7.1)% | 12.18 | |
| Georgia..... | 8.50 | 9.26 | (8.2)% | 8.46 | |
| All other states..... | 10.51 | 10.99 | (4.4)% | 10.37 | |
| Total REVPAF..... | \$ 11.41 | \$ 12.03 | (5.2)% | \$ 11.32 | \$ |

(a) See "Same Store Facilities" table above for further information

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regarding these measures, which represent or are derived from non-GAAP measures.

We believe that our geographic diversification and scale provide some insulation from localized economic effects and add to the stability of our cash flows. It is difficult to predict localized trends in short-term self-storage demand and operating results. We believe that each market has been negatively impacted to some degree by general economic trends and may continue to experience negative operating trends until such time that general economic trends improve.

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OTHER FACILITIES

In addition to the Same Store facilities, at September 30, 2009, we had an additional 92 self-storage facilities. These facilities include recently acquired facilities, recently developed facilities and facilities that were recently expanded by adding additional storage units. In general, these facilities are not stabilized with respect to occupancies or rental rates. As a result of the fill-up process and timing of when the facilities were put into place, year-over-year changes can be significant.

Rental income, cost of operations, depreciation, net operating income, weighted average square foot occupancies and realized rents per square foot in the table above represent the operating results following the date each particular facility began to be included in our consolidated operating results, and in the case of acquired facilities, do not include any operating results prior to our acquisition of these facilities.

In the nine months ended September 30, 2009, we completed three expansion projects to existing real estate facilities (75,000 net rentable square feet) for an aggregate cost of \$13.6 million, and did not acquire any new properties.

We believe our presence in and knowledge of substantially all of the major markets in the U.S. enhances our ability to identify attractive acquisition opportunities and capitalize on the overall fragmentation in the storage industry. Our acquisitions consist of facilities that have been operating for a number of years as well as newly constructed facilities that were in the process of filling up to stabilized occupancy levels. In either case, we have been able to leverage off of our operating strategies and improve the occupancy levels of the facilities or, with respect to the newly developed facilities, we have been able to accelerate the fill-up pace.

We expect that the Other Facilities will continue to provide earnings growth during the remainder of 2009 as these facilities continue to reach stabilization. However, the Other Facilities are subject to the same occupancy and rate pressures that our Same Store facilities are facing as a result of the recession, and accordingly the pace at which these facilities reach stabilization, and the ultimate level of cash flows to be reached upon stabilization, may be negatively impacted by the current economic trends.

Our development pipeline of both new facilities and expansion of existing facilities is nominal at September 30, 2009. Our level of newly developed facilities has declined over the last few years due to increases in construction cost, increases in competition with retail, condominium, and apartment operators for quality construction sites in urban locations, and more difficult zoning and permitting requirements. Most recently in late 2008, we eliminated substantially

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all of our remaining development pipeline due to reduced self-storage demand and our belief that our capital could be put to use in a more advantageous manner. It is unclear when we might change our strategy with respect to development activities.

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EQUITY IN EARNINGS OF REAL ESTATE ENTITIES: In addition to our ownership of equity interests in PSB and Shurgard Europe, we had general and limited partnership interests in five limited partnerships at September 30, 2009. Due to our limited ownership interest and limited control of these entities, we do not consolidate the accounts of these entities for financial reporting purposes, and account for such investments using the equity method.

Equity in earnings of real estate entities for the three and nine months ended September 30, 2009 and 2008, consists of our pro-rata share of the net income of the Unconsolidated Entities based upon our ownership interest for the period. The following table sets forth the significant components of equity in earnings of real estate entities. Amounts with respect to PSB, Shurgard Europe, and Other Investments are included in our Commercial segment, Europe Self-Storage segment, and other items not allocated to segments, respectively, as described in Note 11 to our September 30, 2009 condensed consolidated financial statements.

| HISTORICAL SUMMARY: ----- | Three Months Ended September 30, | | | Nine |
|---------------------------------------------------|----------------------------------|-----------|------------|----------|
| | 2009 | 2008 | Change | 2009 |
| | ----- | ----- | ----- | ----- |
| | (Amounts in thousands) | | | |
| Net operating income (1): | | | | |
| PSB | \$ 19,714 | \$ 22,291 | \$ (2,577) | \$ 62,25 |
| Shurgard Europe..... | 12,344 | 13,893 | (1,549) | 32,78 |
| Other Investments..... | 737 | 988 | (251) | 2,06 |
| | ----- | ----- | ----- | ----- |
| | 32,795 | 37,172 | (4,377) | 97,10 |
| | ----- | ----- | ----- | ----- |
| Depreciation: | | | | |
| PSB..... | (8,448) | (11,226) | 2,778 | (28,31 |
| Shurgard Europe | (7,805) | (9,757) | 1,952 | (22,12 |
| Other Investments..... | (205) | (215) | 10 | (59 |
| | ----- | ----- | ----- | ----- |
| | (16,458) | (21,198) | 4,740 | (51,02 |
| | ----- | ----- | ----- | ----- |
| Other:(2): | | | | |
| PSB (3)..... | (6,582) | (7,745) | 1,163 | (3,58 |
| Shurgard Europe..... | (908) | (1,876) | 968 | (3,42 |
| Other Investments | (23) | (35) | 12 | (3 |
| | ----- | ----- | ----- | ----- |
| | (7,513) | (9,656) | 2,143 | (7,04 |
| | ----- | ----- | ----- | ----- |
| Total equity in earnings of real estate entities: | | | | |
| PSB..... | 4,684 | 3,320 | 1,364 | 30,35 |
| Shurgard Europe | 3,631 | 2,260 | 1,371 | 7,23 |
| Other Investments | 509 | 738 | (229) | 1,44 |

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| | | | |
|----------|----------|----------|----------|
| \$ 8,824 | \$ 6,318 | \$ 2,506 | \$ 39,03 |
|----------|----------|----------|----------|

- (1) These amounts represent our pro-rata share of the net operating income of the Unconsolidated Entities. See also "net operating income" above for a discussion of this non-GAAP measure.
- (2) "Other" reflects our share of general and administrative expense, interest expense, interest income, gains on sale of real estate assets, and other non-property; non-depreciation related operating results of these entities.
- (3) Includes our pro rata share of benefit totaling \$16.3 million from PSB's preferred stock and preferred unit repurchases for the nine months ended September 30, 2009.

Investment in PSB

We have a 41.4% common equity interest in PSB as of September 30, 2009 (46% as of December 31, 2008), comprised of our ownership of 5,801,606 shares of PSB's common stock and 7,305,355 limited partnership units in the operating partnership (5,418,273 shares of PSB's common stock and 7,305,355 limited partnership units at December 31, 2008). The limited partnership units are convertible at our option, subject to certain conditions, on a one-for-one basis into PSB common stock. During the quarter ended September 30, 2009, PSB sold 3,450,000 shares of its common stock pursuant to a public offering for net proceeds of \$153.6 million during the three months ended September 30, 2009. In accordance with EITF 08-6 "Equity Method Investment Considerations", we recognized a gain totaling \$30,293,000 on the share issuance by PSB, as if we had sold a proportionate share of our investment in PSB.

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Concurrent with the public offering, we purchased an additional 383,333 shares of PSB common stock from PSB at the same price per share as the public offering for a total cost of \$17.8 million.

At September 30 2009, PSB owned and operated 19.6 million rentable square feet of commercial space located in eight states. PSB also manages commercial space owned by the Company and affiliated entities at September 30, 2009 pursuant to property management agreements.

Our future equity income from PSB will be dependent entirely upon PSB's operating results. Our investment in PSB provides us with some diversification into another asset type. We have no plans of disposing of our investment in PSB. PSB's filings and selected financial information can be accessed through the Securities and Exchange Commission, and on its website, www.psbusinessparks.com.

Investment in Shurgard Europe

As described in Note 3 to our September 30, 2009 condensed consolidated financial statements, due to the disposition of a 51% interest in Shurgard Europe, our pro-rata share of the operating results of Shurgard Europe after March 31, 2008 is included in "equity in earnings of real estate entities." Subsequent to March 31, 2008, we no longer consolidate the revenues and expenses

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of Shurgard Europe on our consolidated statements of income. Selected financial data for Shurgard Europe for each of the three and nine months ended September 30, 2009 and 2008 is included in Note 5 to our September 30, 2009 condensed consolidated financial statements.

We originally acquired our 100% interest in Shurgard Europe during our merger with Shurgard, which occurred in August 2006. Our primary objective for merging with Shurgard was to acquire Shurgard's U.S. domestic assets which accounted for approximately 484 facilities in the U.S. as compared to 149 facilities in Europe at the time of the Shurgard Merger. Subsequent to the Shurgard Merger, management of Public Storage determined that it was in our best interests to reduce our investment in Shurgard Europe. There were many reasons for that decision, most relating to the fact that continued growth of Shurgard Europe would require a significant capital commitment. Movement of capital from Public Storage (in the U.S.) to various European countries would have exposed Public Storage to currency fluctuation risks and to potential tax burdens when Public Storage wished to repatriate its capital investment. Accordingly, in March 2008, we sold 51% of our ownership interest in Shurgard Europe, which helped to limit our capital requirements to continue to grow Shurgard Europe and to limit our exposure to other risks of owning operations in foreign countries. We do not intend to sell any of our remaining interest in Shurgard Europe. In the future, we expect Shurgard Europe to function as a stand-alone entity and to fund its capital requirements primarily with its retained operating cash flow, bank borrowings and, to the extent available, public or private equity.

This transaction has resulted in the operations of Shurgard Europe having a less significant impact on our operating results, as we have a 49% interest and a loan receivable from Shurgard Europe upon which we receive interest income, rather than the 100% equity interest in Shurgard Europe we held prior to the transaction. Our future operating results will also be impacted by the ultimate returns realized on the reinvestment of the cash proceeds received in connection with this transaction.

At September 30, 2009, Shurgard Europe's operations comprise 186 facilities with an aggregate of 9.9 million net rentable square feet. The portfolio consists of 114 wholly owned facilities and 72 facilities owned by two joint venture partnerships, in which Shurgard Europe has a 20% equity interest.

Our equity in earnings from Shurgard Europe is comprised of our 49% equity share in the net income of Shurgard Europe, as well as 49% of the interest earned with respect to the note receivable from Shurgard Europe which is reclassified in consolidation from interest income to equity in earnings of Shurgard Europe.

Equity in earnings from our investment in Shurgard Europe for the three months ended September 30, 2009 was \$3,631,000 compared to \$2,260,000 for the same period in 2008, representing an increase of \$1,371,000. This increase includes i) a reduction in our pro-rata share of Shurgard Europe's depreciation expense, primarily due to declines in tenant intangible amortization, ii) our pro-rata share of a reduction in Shurgard Europe's third party interest expense (joint ventures in which Shurgard Europe has a 20% interest recently refinanced

their outstanding debt at substantially lower interest rates) and general and administrative expense, offset by iii) a \$643,000 reduction, on a constant exchange rate basis, representing our 49% pro-rata share of Shurgard Europe's same-store properties described in the table below and (iv) the effect of a change in the average exchange rate of the Euro relative to the U.S. Dollar to 1.428 for the three months ended September 30, 2009 as compared to 1.504 for the

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same period in 2008.

Equity in earnings from our investment in Shurgard Europe for the nine months ended September 30, 2009 was \$7,239,000 compared to \$3,717,000 for the same period in 2008, representing an increase of \$3,522,000. This increase is due primarily to the timing of our disposition of the 51% interest in Shurgard Europe. Equity in earnings for the nine month period in 2008 only includes amounts for the period of April 1, 2008 through September 30, 2008 while the 2009 period includes amounts for the entire nine month period.

We evaluate the performance metrics of Shurgard Europe's Same Store Facilities in order to evaluate the performance of our investment in Shurgard Europe, because the Shurgard Europe Same Store Facilities represent the primary driver of our pro-rata share of earnings of Shurgard Europe.

The Shurgard Europe Same Store Facilities represent those 94 facilities that are stabilized and owned since January 1, 2007 and therefore provide meaningful comparisons for 2007, 2008, and 2009. The number of facilities in the Shurgard Europe Same Store Pool declined from 96 at December 31, 2008 to 94 at September 30, 2009, as we removed facilities from the previous Shurgard Europe Same Store Pool that, due primarily to construction activities, are no longer expected to be stabilized through December 31, 2009, and added facilities that are now stabilized and owned since January 1, 2007. The following table reflects the operating results of these 94 facilities.

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SELECTED OPERATING DATA FOR THE 94 FACILITIES OPERATED
BY SHURGARD EUROPE ON A STABILIZED BASIS SINCE JANUARY
1, 2007 ("EUROPE SAME STORE FACILITIES"):

| | Three Months Ended September 30, | | |
|--------------------------------------------------------------------------|----------------------------------------------------------------------------|-----------|----------------------|
| | 2009 | 2008 | Percentage Change |
| | (Dollar amounts in thousands, except utilizing constant exchange rates) | | |
| Revenues: | | | |
| Rental income..... | \$ 30,315 | \$ 31,298 | (3.1)% |
| Late charges and administrative fees collected. | 513 | 539 | (4.8)% |
| Total revenues..... | 30,828 | 31,837 | (3.2)% |
| Cost of operations (excluding depreciation and amortization expense): | | | |
| Property taxes | 1,562 | 1,478 | 5.7% |
| Direct property payroll..... | 3,459 | 3,613 | (4.3)% |
| Advertising and promotion..... | 1,130 | 911 | 24.0% |
| Utilities..... | 632 | 712 | (11.2)% |
| Repairs and maintenance..... | 839 | 765 | 9.7% |
| Property insurance..... | 173 | 194 | (10.8)% |
| Other costs of management..... | 4,262 | 4,081 | 4.4% |
| Total cost of operations..... | 12,057 | 11,754 | 2.6% |
| Net operating income (c)..... | \$ 18,771 | \$ 20,083 | (6.5)% |

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| | | | |
|----------------------------------------------------|---------|---------|--------|
| Gross margin..... | 60.9% | 63.1% | (3.5)% |
| Weighted average for the period: | | | |
| Square foot occupancy (d)..... | 87.2% | 87.7% | (0.6)% |
| Realized annual rent per occupied square foot | | | |
| (e) (f)..... | \$26.95 | \$27.66 | (2.6)% |
| REVPAF (f) (g)..... | \$23.50 | \$24.26 | (3.1)% |
| Weighted average at September 30: | | | |
| Square foot occupancy..... | | | |
| In place annual rent per occupied square foot (h) | | | |
| Total net rentable square feet (in thousands)..... | | | |
| Average Euro to the U.S. Dollar: (a) | | | |
| Constant exchange rates used herein..... | 1.428 | 1.428 | - |
| Actual historical exchange rates..... | 1.428 | 1.504 | (5.1)% |

- (a) In order to isolate changes in the underlying operations from the impact of exchange rates, the amounts in this table are presented on a constant exchange rate basis. The amounts for the three and nine months ended September 30, 2008 have been restated using the actual exchange rate for the same periods in 2009. The exchange rate for the Euro relative to the U.S. Dollar averaged 1.428 and 1.365 during the three and nine months ended September 30, 2009, respectively, as compared to 1.504 and 1.521, respectively, for the same periods in 2008.
- (b) Only the amounts for the period ended March 31, 2008 are included in our consolidated financial statements. We include our pro-rata share of these operating results for periods after March 31, 2008 in Equity in Earnings of Real Estate Entities. The amounts incorporated in our financial statements, either consolidated or equity method amounts, are based upon the actual weighted average exchange rates for each period.
- (c) We present net operating income "NOI" of the Shurgard Europe same-store facilities, which is a non-GAAP financial measure that excludes the impact of depreciation and amortization expense. Although depreciation and amortization is a component of GAAP net income, we believe that NOI is a meaningful measure of operating performance, because we utilize NOI in making decisions with respect to capital allocations, segment performance, and comparing period-to-period and market-to-market property operating results. In addition, the investment community utilizes NOI in determining real estate values, and does not consider depreciation expense as it is based upon historical cost. NOI is not a substitute for net operating income after depreciation and amortization in evaluating our operating results.
- (d) Square foot occupancies represent weighted average occupancy levels over the entire period.

- (e) Realized annual rent per occupied square foot is computed by annualizing the result of dividing rental income before late charges and administrative fees by the weighted average occupied square feet for the period. Realized annual rent per occupied square foot takes into consideration promotional discounts and other items that reduce rental income from the contractual amounts due.

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- (f) Late charges and administrative fees are excluded from the computation of realized annual rent per occupied square foot and REVPAF. Exclusion of these amounts provides a better measure of our ongoing level of revenue, by excluding the volatility of late charges, which are dependent principally upon the level of tenant delinquency, and administrative fees, which are dependent principally upon the absolute level of move-ins for a period.
- (g) Realized annual rent per available foot or "REVPAF" is computed by dividing rental income before late charges and admin fees by the total available net rentable square feet for the period.
- (h) In place annual rent per occupied square foot represents annualized contractual rents per occupied square foot without reductions for promotional discounts and excludes late charges and administrative fees.

Shurgard Europe's operations have been impacted by the same trends in self-storage demand that our domestic facilities are facing. However, trends have improved somewhat in the third quarter of 2009, with revenue declines of 3.2% in the quarter ended September 30, 2009, as compared to 5.0% in the quarter ended June 30, 2009. Despite the recent improved trends and reduced year-over-year declines in revenues and net operating income, we expect continued year-over-year declines in revenues during at least the fourth quarter of 2009.

Shurgard Europe, similar to our Domestic Self-Storage segment, has a nominal development pipeline. Accordingly, at least in the short-term, we do not expect any significant impact to our earnings from Shurgard Europe's development activities.

Shurgard Europe's Condensed Consolidated Operating Results

In Note 5 to our September 30, 2009 condensed consolidated financial statements, we disclose Shurgard Europe's condensed consolidated operating results for the three and nine months ended September 30, 2009 and 2008. Shurgard Europe's condensed consolidated operating results include additional facilities that are not Europe Same Store Facilities, and are based upon historical exchange rates rather than constant exchange rates for each of the respective periods.

Other Investments

The "Other Investments" at September 30, 2009 are comprised primarily of our equity in earnings from entities that own 19 self-storage facilities. Amounts included in the tables above also include our equity in earnings with respect to three facilities owned by the Unconsolidated Entities, until we acquired the remaining interest we did not own in these entities during 2008, and commenced consolidating these facilities. Our future earnings with respect to the other 19 facilities will be dependent upon the operating results of the facilities that these entities own. See Note 5 to our September 30, 2009 condensed consolidated financial statements for the operating results of these 19 facilities under the "Other Investments."

Ancillary Operations

Ancillary revenues and expenses include amounts associated with (i) the reinsurance of policies against losses to goods stored by tenants in our self-storage facilities, (ii) merchandise sales, (iii) commercial property operations, and (iv) management of facilities for third parties and facilities

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owned by the Unconsolidated Entities.

During the three months ended March 31, 2009, we decided to terminate our truck rental and containerized operations. Accordingly, the revenues and expenses of these operations are included in discontinued operations on our condensed consolidated statements of income for the three and nine months ended September 30, 2009 and 2008.

The following table sets forth our ancillary operations as presented on our condensed consolidated statement of operations. These items are described and reconciled to consolidated revenues and expenses in Note 11 to our September 30, 2009 condensed consolidated financial statements.

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| | Three Months Ended September 30 | | | Nine Months |
|-----------------------------------------------------------|---------------------------------|-----------|---------|-------------|
| | 2009 | 2008 | Change | 2009 |
| | (Amounts in thousands) | | | |
| Ancillary Revenues: | | | | |
| Tenant reinsurance premiums | \$ 15,971 | \$ 14,869 | 1,102 | \$ 47,053 |
| Commercial (a)..... | 3,753 | 3,745 | 8 | 11,124 |
| Merchandise and other | 8,076 | 8,332 | (256) | 23,564 |
| | 27,800 | 26,946 | 854 | 81,741 |
| Total domestic ancillary revenues. | | | | |
| Shurgard Europe merchandise and tenant insurance (b)..... | - | - | - | - |
| | 27,800 | 26,946 | 854 | 81,741 |
| Ancillary Cost of operations: | | | | |
| Tenant reinsurance premiums..... | 700 | (3,628) | 4,328 | 7,138 |
| Commercial (a)..... | 1,440 | 1,555 | (115) | 4,309 |
| Merchandise and other..... | 5,353 | 5,829 | (476) | 16,073 |
| | 7,493 | 3,756 | 3,737 | 27,520 |
| Total domestic ancillary cost of operations..... | | | | |
| Shurgard Europe merchandise and tenant insurance (b)..... | - | - | - | - |
| | 7,493 | 3,756 | 3,737 | 27,520 |
| Total cost of operations..... | | | | |
| Depreciation - commercial operations (a): | 652 | 652 | - | 2,304 |
| Ancillary net income: | | | | |
| Tenant reinsurance premiums..... | 15,271 | 18,497 | (3,226) | 39,915 |
| Commercial (a)..... | 1,661 | 1,538 | 123 | 4,511 |
| Merchandise and other..... | 2,723 | 2,503 | 220 | 7,491 |
| | 19,655 | 22,538 | (2,883) | 51,917 |
| Total domestic ancillary net income | | | | |
| Shurgard Europe merchandise and tenant insurance (b)..... | - | - | - | - |
| | - | - | - | - |

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| | | | | |
|---------------------------------|-----------|-----------|------------|-----------|
| Total ancillary net income..... | \$ 19,655 | \$ 22,538 | \$ (2,883) | \$ 51,917 |
| | ===== | ===== | ===== | ===== |

- (a) Commercial revenues and expenses are included in our Commercial segment, which is described and reconciled to net income in Note 11 to our September 30, 2009 condensed consolidated financial statements
- (b) Shurgard Europe's ancillary revenues and expenses are included in Europe Self-Storage Net Segment Income, which is described and reconciled to net income in Note 11 to our September 30, 2009 condensed consolidated financial statements.

Tenant reinsurance operations: We reinsure policies offered through a non-affiliated insurance company against losses to goods stored by tenants, primarily in our domestic self-storage facilities. The revenues that we record are based upon premiums that we reinsure. Cost of operations primarily includes claims paid that are not covered by our outside third-party insurers, as well as claims adjustment expenses.

The increase in tenant reinsurance revenues over the past year was attributable to higher rates combined with an increase in the percentage of our existing tenants retaining such policies. Approximately 58% and 53% of our tenants had such policies at September 30, 2009 and 2008, respectively.

The future level of tenant reinsurance revenues is largely dependent upon the number of new tenants electing to purchase policies, the level of premiums charged for such insurance, and the number of tenants that continue participating in the insurance program. Future cost of operations will be dependent primarily upon the level of losses incurred, including the level of catastrophic events, such as hurricanes, that occur and affect our properties.

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Commercial operations: We also operate commercial facilities, primarily small storefronts and office space located on or near our existing self-storage facilities that are rented to third parties. We do not expect any significant changes in revenues or profitability from our commercial operations.

Merchandise sales and other: We sell locks, boxes, and packing supplies at the self-storage facilities that we operate. The primary factor impacting the level of merchandise sales is the level of customer traffic at our self-storage facilities, including the level of move-ins. In addition, to a much lesser extent, we also manage self-storage facilities with our existing management infrastructure, to third party owners as well as to the Unconsolidated Entities.

OTHER INCOME AND EXPENSE ITEMS

INTEREST AND OTHER INCOME: Interest and other income was \$6,857,000 and \$22,006,000 in three and nine months ended September 30, 2009, respectively, as compared to \$11,485,000 and \$25,343,000 in the same periods in 2008. The increase is principally as a result of (i) interest income with respect to notes receivable from Shurgard Europe (described below), offset by lower interest income on our cash reserve balances. While we had higher average cash balances, interest rates were significantly lower in the three and nine months ended September 30, 2009, as compared to the same periods in 2008. We have \$670.9 million in cash on hand at September 30, 2009 invested primarily in money-market funds. Future interest income will depend upon the level of interest rates and

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the timing of when the cash on hand is ultimately invested; however, based upon current interest rates on our outstanding money-market fund investments of approximately 0.20%, earned interest is expected to be minimal.

We have a loan receivable from Shurgard Europe totaling \$571.8 million as of September 30, 2009 that bears interest at a fixed rate of 7.5% per annum. We recorded interest income with respect to this loan, representing 51% of the amount earned (the remaining 49% is recorded as additional equity in earnings) of approximately \$6.0 million and \$6.2 million for the three months ended September 30, 2009 and 2008, respectively, and \$17.0 million and \$12.5 million for the nine months ended September 30, 2009 and 2008, respectively. No interest income in connection with this loan was recorded in the three months ended March 31, 2008, as such interest income was fully eliminated in consolidation until March 31, 2008. All other variances in interest income from our note receivable are attributable principally to changes in average exchange rates, as the principal balance has remained constant for all periods presented. The level of interest income recorded in connection with this loan will be dependent upon the average outstanding balance as well as the exchange rate of the Euro versus the U.S. Dollar. All such interest has been paid currently when due and we expect the interest to continue to be paid when due with Shurgard Europe's operating cash flow.

Effective October 31, 2009, we extended the maturity date to March 31, 2013 for our existing (euro)391.9 million (\$571.8 million at September 30, 2009) loan to Shurgard Europe. Under the terms of the extension, the existing 7.5% rate of interest increased to 9.0% per annum (effective November 1, 2009). All other material terms and covenants remain the same.

DEPRECIATION AND AMORTIZATION: Depreciation and amortization expense was \$85,908,000 and \$254,670,000 for the three and nine months ended September 30, 2009, respectively, as compared to \$91,084,000 and \$308,153,000 for the same periods in 2008.

The decrease in depreciation and amortization expense in the three months ended September 30, 2009, as compared to the same period in 2008 is due principally to declines in amortization of tenant intangible amortization. We expect minimal amortization expense of our existing intangibles during the remainder of 2009, and future intangible amortization will be dependent upon our future level of acquisition of facilities with existing tenants in place.

Effective March 31, 2008, depreciation and amortization ceased on the facilities owned by Shurgard Europe, which was deconsolidated effective March 31, 2008. Included in our depreciation and amortization related to Shurgard Europe's facilities was \$21,871,000 for the three months ended March 31, 2008.

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GENERAL AND ADMINISTRATIVE EXPENSE: General and administrative expense was \$8,654,000, and \$26,532,000 for the three and nine months ended September 30, 2009, respectively, as compared to \$8,879,000 and \$56,968,000 for the same periods in 2008. General and administrative expense principally consists of state income taxes, investor relations expenses, and corporate and executive salaries. In addition, general and administrative expenses includes expenses that vary depending on our activity levels in certain areas, such as overhead associated with the acquisition and development of real estate facilities, certain expenses related to capital raising and merger and acquisition activities, litigation expenditures, employee severance, stock-based compensation, and incentive compensation.

General and administrative expense for the nine months ended September 30,

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2008 includes \$27,900,000 in additional incentive compensation incurred related to our disposition of an interest in Shurgard Europe. Following March 31, 2008 we record no further general and administrative expense incurred by Shurgard Europe's operations.

We expect ongoing general and administrative expense to approximate \$8 million to \$10 million per quarter.

INTEREST EXPENSE: Interest expense was \$7,289,000 and \$22,705,000 for the three and nine months ended September 30, 2009, respectively, as compared to \$9,099,000 and \$35,187,000 for the same periods in 2008. The decrease in interest expense in the nine month periods is due primarily to the deconsolidation of Shurgard Europe. Interest expense was also reduced due to our early retirement in February 2009 of \$110.2 million face amount of senior notes. See Note 6 to the condensed consolidated financial statements for a schedule of our notes payable balances, principal repayment requirements, and average interest rates.

Capitalized interest expense totaled \$200,000 and \$547,000 for the three and nine months ended September 30, 2009, respectively, as compared to \$448,000 and \$1,630,000 for the same periods in 2008, in connection with our development activities.

Interest expense for the three months ended March 31, 2008 included \$6,892,000 incurred by Shurgard Europe, relative to third-party debt. Interest expense incurred by Shurgard Europe after March 31, 2008 is no longer reflected in our financial statements.

FOREIGN EXCHANGE GAIN (LOSS): Our loan receivable from Shurgard Europe is denominated in Euros and has not been hedged to mitigate the impact of currency exchange fluctuations between the U.S. Dollar and the Euro. The amount of U.S. Dollars that will be received on repayment will depend upon the currency exchange rates at the time. Based upon the change in estimated U.S. Dollars to be received caused by fluctuation in currency rates during the three months ended September 30, 2009, we recorded foreign currency translation gains of \$21,429,000, as compared to foreign currency translation losses of \$53,172,000 for the three months ended September 30, 2008. During the nine months ended September 30, 2009, we recorded foreign currency translation gains of \$19,901,000, as compared to foreign currency translation losses of \$12,203,000 for the nine months ended September 30, 2008. The U.S. Dollar exchange rate relative to the Euro was approximately 1.459, 1.405 and 1.409 at September 30, 2009, June 30, 2009 and December 31, 2008, respectively.

Future foreign exchange gains or losses will be dependent primarily upon the movement of the Euro relative to the U.S. Dollar, the amount owed from Shurgard Europe and our continued expectation with respect to repaying the loan.

DISCONTINUED OPERATIONS: During the nine months ended September 30, 2009, we decided to terminate our truck rental and containerized storage business units, and actually disposed of one and expect to dispose of one self-storage facilities in connection with condemnation proceedings. As a result, we reclassified all of the historical revenues and expenses of these operations from revenues and expenses, into "discontinued operations." Included in discontinued operations in the nine months ended September 30, 2009 are \$3.5 million in truck disposal expenses, an \$8.2 million impairment charge on intangible assets incurred in connection with an eminent domain proceeding and gains on disposition of storage facilities of approximately \$6.0 million which was recorded in the nine months ended September 30, 2009.

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LIQUIDITY AND CAPITAL RESOURCES

We have \$670.9 million of cash on hand at September 30, 2009, and believe that these funds, together with our internally generated net cash provided by operating activities will continue to be sufficient to enable us to meet our operating expenses, capital improvements, debt service requirements and distributions requirements to our shareholders for the foreseeable future.

Operating as a REIT, our ability to retain cash flow for reinvestment is restricted. In order for us to maintain our REIT status, a substantial portion of our operating cash flow must be used to make distributions to our shareholders (see "Requirement to Pay Distributions" below). However, despite the significant distribution requirements, we have been able to retain a significant amount of our operating cash flow. The following table summarizes our ability to fund distributions to the minority interests, capital improvements to maintain our facilities, and distributions to our shareholders through the use of cash provided by operating activities. The remaining cash flow generated is available to make both scheduled and optional principal payments on debt and for reinvestment.

| | For the Nine Months Ended September 30, | |
|--------------------------------------------------------------------------------------------|--------------------------------------------|------------|
| | 2009 | 2008 |
| | (Amount in thousands) | |
| Net cash provided by operating activities (a)..... | \$ 837,529 | \$ 807,100 |
| Capital improvements to maintain our facilities..... | (52,449) | (71,000) |
| Remaining operating cash flow available for distributions to equity holders..... | 785,080 | 736,100 |
| Distributions to other noncontrolling interests in subsidiaries..... | (12,637) | (12,637) |
| Distribution requirements paid to preferred partnership interests..... | (7,643) | (7,643) |
| Cash from operations allocable to Public Storage shareholders..... | 764,800 | 708,823 |
| Distributions paid to Public Storage shareholders: | | |
| Preferred share dividends..... | (174,324) | (181,324) |
| Equity Shares, Series A dividends..... | (15,393) | (15,393) |
| Common shareholders and restricted share unitholders (\$1.65 per share)..... | (278,790) | (278,790) |
| Cash from operations available for principal payments on debt and reinvestment (b)..... | \$ 296,293 | \$ 234,826 |

(a) Represents net cash provided by operating activities for each respective nine month period as presented in our September 30, 2009 Condensed Consolidated Statements of Cash Flows.

(b) We present cash from operations for principal payments on debt and reinvestment because we believe it is an important measure to evaluate our ongoing liquidity. This measure is not a substitute for cash flows

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from operations in evaluating our liquidity, ability to repay our debt, or to meet our distribution requirements.

Cash from operations available for principal payments on debt and reinvestment increased from \$232.1 million in the nine months ended September 30, 2008 to \$296.3 million in the nine months ended September 30, 2009. The increase is attributable to lower capital expenditures as well as reduced preferred partnership and preferred share dividends due to repurchases of preferred securities (see REPURCHASES OF THE COMPANY'S EQUITY AND PREFERRED SECURITIES below).

In addition to cash on hand, other sources of readily available liquidity and capital resources include a \$300 million revolving line of credit. The line of credit expires in March 2012 and there were no outstanding borrowings on the line of credit at November 6, 2009.

Significant requirements on our liquidity and capital resources include: (i) capital improvements to maintain our facilities, (ii) distribution requirements to our shareholders to maintain our REIT status, (iii) debt service, (iv) acquisition and development commitments and (v) commitments to provide funding to Shurgard Europe for certain investing and financing activities.

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CAPITAL IMPROVEMENT REQUIREMENTS: During 2009, we expect approximately \$73 million for capital improvements for our facilities. Capital improvements include major repairs or replacements to the facilities, which keep the facilities in good operating condition and maintain their visual appeal. Capital improvements do not include costs relating to the development or expansion of facilities. During the nine months ended September 30, 2009, we incurred capital improvements of approximately \$52.4 million.

REQUIREMENT TO PAY DISTRIBUTIONS: We have operated, and intend to continue to operate, in such a manner as to qualify as a REIT under the Code, but no assurance can be given that we will at all times so qualify. To the extent that the Company continues to qualify as a REIT, we will not be taxed, with certain limited exceptions, on the REIT taxable income that is distributed to our shareholders, provided that at least 90% of our taxable income is so distributed to our shareholders. We believe we have satisfied the REIT distribution requirement since 1981.

Aggregate dividends paid during the nine months ended September 30, 2009 totaled \$174.3 million to the holders of our Cumulative Preferred Shares, \$278.8 million to the holders of our common shares and restricted share units and \$15.4 million to the holders of our Equity Shares, Series A. We believe that the aggregate dividends paid in 2008 to our shareholders enable us to continue to meet our REIT distribution requirements.

During the first nine months of 2009, we paid distributions totaling \$7.6 million with respect to our Preferred Partnership Units. We expect our annual distribution requirement based upon preferred partnership units outstanding at September 30, 2009, to be approximately \$7.3 million on a go forward basis. In addition, we estimate the annual distribution requirements with respect to our preferred shares outstanding at September 30, 2009, to be approximately \$232.4 million, assuming no additional preferred share issuances or redemptions during the remainder of 2009.

For the fourth quarter of 2009, a regular quarterly distribution of \$0.55 per common share has been declared by our Board of Trustees. Future

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distributions with respect to the common shares will continue to be determined based upon our REIT distribution requirements after taking into consideration distributions to the preferred shareholders.

With respect to the depositary shares representing the Equity Shares, Series A, we have no obligation to pay distributions if no distributions are paid to the common shareholders. To the extent that we do pay common distributions in any year, the holders of the depositary shares receive annual distributions equal to the lesser of (i) five times the per share dividend on the common shares or (ii) \$2.45. The depositary shares are non-cumulative, and have no preference over our Common Shares either as to dividends or in liquidation.

We are required by the underlying governing documents to pay distributions to noncontrolling interests in subsidiaries based upon the operating cash flows of the underlying entities less any required reserves for capital expenditures or debt repayment. Such interests received a total of \$12,637,000 (excluding the preferred partnership units) during the nine months ended September 30, 2009 and \$12,727,000 for the same period in 2008, which represents our expectations with respect to future distribution levels.

DEBT SERVICE REQUIREMENTS: At September 30, 2009, we have total outstanding debt of approximately \$521.7 million. See Note 6 to our September 30, 2009 condensed consolidated financial statements for approximate principal maturities of such borrowings. It is our current intention to fully amortize and repay the debt at maturity and not seek to refinance debt maturities with additional debt. Alternatively, we may prepay debt and finance such prepayments with retained operating cash flow or proceeds from the issuance of preferred securities or common shares.

Our portfolio of real estate facilities remains substantially unencumbered. At September 30, 2009, we have secured debt outstanding of \$229.5 million, which encumbers 89 self-storage facilities with an aggregate net book value of approximately \$561.9 million.

ACQUISITION AND DEVELOPMENT OF FACILITIES: During the remainder of 2009, we will continue to seek to acquire additional self-storage facilities from third

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parties; however, it is difficult to estimate the amount of third party acquisitions we will undertake. We have a minimal development pipeline at September 30, 2009 and have no current plan to expand our development activities.

EUROPEAN ACTIVITIES: At the end of February 2009, the maturity date of the loan owed by Shurgard Europe to Public Storage was extended to March 31, 2010. The loan totaled approximately \$571.8 million at September 30, 2009.

Effective October 31, 2009, we extended the maturity date to March 31, 2013 for our existing (euro)391.9 million (\$571.8 million at September 30, 2009) loan to Shurgard Europe. Under the terms of the extension, the existing 7.5% rate of interest increased to 9.0% per annum (effective November 1, 2009). All other material terms and covenants remain the same.

In addition, if Shurgard Europe acquires its partner's interests in First Shurgard and Second Shurgard and is unable to obtain third-party financing, we have agreed to provide additional loans to Shurgard Europe, under the same terms as the existing loans, for up to (euro)185 million (\$269.9 million as of September 30, 2009) for the acquisition. This commitment was also extended in

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February 2009 to March 31, 2010 and was originally for (euro)305 million, but was reduced as the result of refinancing one of the joint venture loans. Shurgard Europe has no obligation to acquire these interests, and the acquisition of these interests is contingent on a number of items, including whether we assent to the acquisition.

Shurgard Europe has a 20% interest in two joint ventures and one other partner owns 80% interest in each. The two joint ventures collectively had approximately (euro)230 million (\$336 million) of outstanding debt payable to third parties at September 30, 2009, which is non-recourse to Shurgard Europe. In April 2009, Shurgard Europe obtained loan extensions on both of its joint venture loans. One of the joint venture loans, totaling (euro)110 million (\$161 million), is now due May 2011 and the other joint venture loan, totaling (euro)120 million (\$175 million), is now due in July 2010. Both joint venture loans are secured by the joint ventures' respective facilities, and are not guaranteed by Public Storage or any third party.

We also committed to fund up to \$88.2 million of additional equity contributions to Shurgard Europe to fund certain investing activities. Our remaining obligation under this commitment totaled \$66.4 million at September 30, 2009.

ACCESS TO CAPITAL: Over the past nine months, accessing capital through the equity or credit markets has become very difficult, in part due to the lack of liquidity, particularly with respect to real estate companies. As a result, our ability to raise additional capital by issuing common or preferred securities may not be a viable option at least in the near term. We are not dependent, however, on raising capital to fund our operations or meet our obligations.

Our financial profile is characterized by a low level of debt-to-total-capitalization and a conservative dividend payout ratio with respect to the common shares. We expect to fund our long-term growth strategies and debt obligations with (i) cash on hand at September 30, 2009, (ii) internally generated retained cash flows and (iii) depending upon current market conditions, proceeds from issuing equity securities. In general, our strategy is to continue to finance our growth with permanent capital, either common or preferred equity to the extent that market conditions are favorable, notwithstanding current market conditions are not favorable.

Historically, we have funded substantially all of our acquisitions with permanent capital (both common and preferred securities). We have elected to use preferred securities as a form of leverage despite the fact that the dividend rates of our preferred securities exceed the prevailing market interest rates on conventional debt. We have chosen this method of financing for the following reasons: (i) under the REIT structure, a significant amount of operating cash flow needs to be distributed to our shareholders, making it difficult to repay debt with operating cash flow alone, (ii) our perpetual preferred shares have no sinking fund requirement or maturity date and do not require redemption, all of which eliminate any future refinancing risks, (iii) after the end of a non-call period, we have the option to redeem the preferred shares at any time, which enable us to refinance higher coupon preferred shares with new preferred shares at lower rates if appropriate, (iv) preferred shares do not contain covenants,

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thus allowing us to maintain significant financial flexibility, and (v) dividends on the preferred shares can be applied to satisfy our REIT distribution requirements.

Our credit ratings on each of our series of preferred shares are "Baa1" by

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Moody's and "BBB" by Standard & Poor's.

ISSUANCE AND REDEMPTION OF SECURITIES: We believe that our size and financial flexibility enables us to access capital when appropriate and when market conditions are favorable. However, over the past nine months, accessing capital through the credit markets has become very difficult, in part due to the lack of liquidity.

As of September 30, 2009, several of our series of preferred shares were redeemable at our option; however, we have not called these series for redemption. Although we may acquire these shares on the open market, it is not advantageous to redeem these shares at face value pursuant to our redemption option at this time because, based upon current market conditions, we cannot issue additional preferred securities at a lower coupon rate than the securities that would be called. The timing of redemption of any of these series of preferred shares will depend upon many factors including when, or if, market conditions improve such that we can issue new preferred shares at a lower cost of capital than the shares that would be redeemed.

We have the option to call for redemption the Equity Shares, Series A beginning at any time after March 31, 2010 for \$24.50 per depositary share plus accrued and unpaid distributions, representing an implied yield of 10%. No decision has been made on redemption of these securities.

In the past we have typically raised additional capital in advance of the redemption dates to ensure that we have available funds to redeem these securities. Provided market conditions improve in the future, we may raise capital in advance to fund redemptions.

REPURCHASES OF THE COMPANY'S EQUITY AND PREFERRED SECURITIES: Dislocations in capital markets have provided opportunities for the repurchase of our preferred and debt securities. During the nine months ended September 30, 2009, we repurchased certain of our Cumulative Preferred Shares in privately negotiated transactions with a liquidation value of \$24.6 million for approximately \$17.5 million, including accrued dividends, reducing our ongoing dividend requirement by approximately \$1.8 million per year. Also during the nine months ended September 30, 2009, we repurchased certain of our Preferred Partnership Units in privately negotiated transactions with a carrying amount of \$225 million for approximately \$153 million, reducing our ongoing dividend requirement by approximately \$14.4 million per year.

On February 12, 2009, we acquired approximately \$110 million face amount of our existing senior unsecured notes pursuant to a tender offer. The amounts paid in the tender were substantially less than what would have been paid if we were to repay this debt early subject to the prepayment premiums under the related debt agreement.

Our Board of Trustees has authorized the repurchase from time to time of up to 35,000,000 of our common shares on the open market or in privately negotiated transactions. During the nine months ended September 30, 2009, we did not repurchase any of our common shares. From the inception of the repurchase program through November 6, 2009, we have repurchased a total of 23,721,916 common shares at an aggregate cost of approximately \$679.1 million. Future levels of common repurchases will be dependent upon our available capital, investment alternatives, and the trading price of our common shares.

These acquisitions were funded by us with cash on hand. We continue to monitor the existing trading ranges of all our outstanding debt and equity securities for potential opportunities.

CONTRACTUAL OBLIGATIONS

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Our significant contractual obligations at September 30, 2009 and their impact on our cash flows and liquidity are summarized below for the years ending December 31 (amounts in thousands):

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| | Total | 2009 (remainder) | 2010 | 2011 | 2012 |
|---------------------------------|------------|---------------------|-----------|------------|-----------|
| | ----- | ----- | ----- | ----- | ----- |
| Long-term debt (1) | \$ 627,439 | \$ 21,440 | \$ 41,799 | \$ 154,348 | \$ 74,348 |
| Operating leases (2)..... | 100,459 | 1,841 | 5,954 | 5,433 | 5,433 |
| Construction commitments (3)... | 13,341 | 12,007 | 1,334 | - | - |
| Total..... | \$ 741,239 | \$ 35,288 | \$ 49,087 | \$ 159,781 | \$ 80,181 |
| | ===== | ===== | ===== | ===== | ===== |

(1) Amounts include interest payments on our notes payable based on their contractual terms. See Note 6 to our September 30, 2009 condensed consolidated financial statements for additional information on our notes payable.

(2) We lease land, equipment and office space under various operating leases. Certain leases are cancelable with substantial penalties.

(3) Includes obligations for facilities under construction at September 30, 2009.

We have not included any additional funding requirements that we may be required make to Shurgard Europe as a contractual obligation in the table above, since it is uncertain whether or not we will be required to fund any additional amounts and because such funding is subject to our assent.

We have no substantial construction commitments at September 30, 2009.

OFF-BALANCE SHEET ARRANGEMENTS: At September 30, 2009 we had no material off-balance sheet arrangements as defined under Regulation S-K 303(a)(4) and the instructions thereto.

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ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

To limit our exposure to market risk, we principally finance our operations and growth with permanent equity capital consisting either of common shares and preferred shares. At September 30, 2009, our debt as a percentage of total equity (based on book values) was 5.8%.

Our preferred shares are not redeemable at the option of the holders. At September 30, 2009, our Series V, Series W, Series X, Series Y, Series Z, Series

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A, Series B and Series C preferred shares are currently redeemable by us. Except under certain conditions relating to the Company's qualification as a REIT, the preferred shares are not redeemable by the Company pursuant to its redemption option prior to the dates set forth in Note 8 to our September 30, 2009 condensed consolidated financial statements.

Our market risk sensitive instruments include notes payable, which totaled \$521,662,000 at September 30, 2009.

We have foreign currency exposures related to our investment in Shurgard Europe, which has a book value of \$272.7 million at September 30, 2009. We also have a loan receivable from Shurgard Europe, which is denominated in Euros, totaling (euro)391.9 million (\$571.8 million) at September 30, 2009. We also have an obligation, in certain circumstances, to loan up to an additional (euro)185 million to Shurgard Europe.

The table below summarizes annual debt maturities and weighted-average interest rates on our outstanding debt at the end of each year and fair values required to evaluate our expected cash-flows under debt agreements and our sensitivity to interest rate changes at September 30, 2009 (dollar amounts in thousands).

| | 2009 (remainder) | 2010 | 2011 | 2012 | 2013 | Thereafter |
|-------------------------|---------------------|-----------|------------|-----------|-----------|------------|
| | | | | | | |
| Fixed rate debt..... | \$ 2,289 | \$ 13,089 | \$ 131,432 | \$ 55,575 | \$251,421 | \$ 67,856 |
| Average interest rate.. | 5.68% | 5.68% | 5.68% | 5.70% | 5.62% | 5.50% |
| | | | | | | |
| Variable rate debt (1). | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Average interest rate.. | | | | | | |
| | | | | | | |

(1) Amounts include borrowings under our line of credit, which expires in 2012. As of September 30, 2009, we have no borrowings under our line of credit.

ITEM 4. CONTROLS AND PROCEDURES

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in reports we file and submit under the Securities Exchange Act of 1934, as amended ("Exchange Act"), is recorded, processed, summarized and reported within the time periods specified in accordance with SEC guidelines and that such information is communicated to Public Storage's management, including our Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosure based on the definition of "disclosure controls and procedures" in Rules 13a-15(e) and 15d-15(e) of the Exchange Act. In designing and evaluating our disclosure controls and procedures, we recognized that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives and that our management necessarily was

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required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures in reaching that level of reasonable assurance. Also, we have investments in certain unconsolidated entities. Since Public Storage does not control or manage these entities, our disclosure controls and procedures with respect to such entities are substantially more limited than those we maintain with respect to our consolidated subsidiaries.

Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we evaluated our the effectiveness of our disclosure controls and procedures, as required by Exchange Act Rule 13a-15(b), as of the end of the period covered by this report. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective. There were no changes in our internal control over financial reporting during the quarter ended September 30, 2009 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

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PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

The information set forth under the heading "Legal Matters" in Note 12 to the Condensed Consolidated Financial Statements in this Form 10-Q is incorporated by reference in this Item 1.

ITEM 1A. RISK FACTORS

The risk factors set forth below update the corresponding risk factor in Part I, "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2008. In addition to the risk factors below, you should carefully consider the other risk factors discussed in our Annual Report on Form 10-K for the year ended December 31, 2008, which could materially affect our business, financial position and results of operations.

IF WE FAILED TO QUALIFY AS A REIT FOR INCOME TAX PURPOSES, WE WOULD BE TAXED AS A CORPORATION, WHICH WOULD SUBSTANTIALLY REDUCE FUNDS AVAILABLE FOR PAYMENT OF DIVIDENDS.

Investors are subject to the risk that we may not qualify as a REIT for income tax purposes. REITs are subject to a range of complex organizational and operational requirements. As a REIT, we must distribute with respect to each year at least 90% of our REIT taxable income to our shareholders (which may take into account certain dividends paid in the subsequent year). Other restrictions apply to our income and assets. Our REIT status is also dependent upon the ongoing qualification of our affiliate, PSB, as a REIT, as a result of our substantial ownership interest in that company.

For any taxable year that we fail to qualify as a REIT and are unable to avail ourselves of relief provisions set forth in the Code, we would be subject to federal income tax at the regular corporate rates on all of our taxable income, whether or not we make any distributions to our shareholders. Those taxes would reduce the amount of cash available for distribution to our shareholders or for reinvestment and would adversely affect our earnings. As a result, our failure to qualify as a REIT during any taxable year could have a

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material adverse effect upon us and our shareholders. Furthermore, unless certain relief provisions apply, we would not be eligible to elect REIT status again until the fifth taxable year that begins after the first year for which we fail to qualify.

We have also assumed, based on Shurgard Storage Center, Inc.'s public filings and due diligence performed in connection with our acquisition of Shurgard, that Shurgard qualified as a REIT through the date of the Shurgard Merger on August 22, 2006. However, if Shurgard failed to qualify as a REIT, we generally would have succeeded to or incurred significant tax liabilities (including the significant tax liability that would have resulted from the deemed sale of assets by Shurgard to us as part of the Shurgard Merger).

WE ARE SUBJECT TO GOVERNMENTAL REGULATIONS AND ACTIONS THAT AFFECT OUR OPERATING RESULTS AND FINANCIAL CONDITION.

Our business is subject to regulation under a wide variety of U.S. federal, state and local laws, regulations and policies. There can be no assurance that, in response to current economic conditions or the current political environment or otherwise, laws and regulations will not be implemented or changed in ways that adversely affect our operating results and financial condition, such as current federal legislative proposals to expand health care coverage costs or facilitate union activity or otherwise increase operating costs.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

Our Board of Trustees has authorized the repurchase from time to time of up to 35,000,000 of our common shares on the open market or in privately negotiated transactions. During the nine months ended September 30, 2009, we did not repurchase any of our common shares. From the inception of the repurchase program through November 6, 2009, we have repurchased a total of 23,721,916 common shares at an aggregate cost of approximately \$679.1 million. Our common share repurchase program does not have an expiration date and there are 11,278,084 common shares that may yet be repurchased under our repurchase

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program as of September 30, 2009. During the nine months ended September 30, 2009, we did not repurchase any of our common shares outside our publicly announced repurchase program, except shares withheld for payment of tax withholding in connection with our various stock option plans. Future levels of common repurchases will be dependent upon our available capital, investment alternatives, and the trading price of our common shares.

ITEM 6. EXHIBITS

Exhibits required by Item 601 of Regulation S-K are filed herewith or incorporated herein by reference and are listed in the attached Exhibit Index which is incorporated herein by reference.

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SIGNATURES

Pursuant to the requirement of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the

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undersigned thereunto duly authorized.

DATED: November 6, 2009

PUBLIC STORAGE

By: /s/ John Reyes

John Reyes
Senior Vice President and
Chief Financial Officer
(Principal financial officer
and duly authorized officer)

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PUBLIC STORAGE

INDEX TO EXHIBITS (1)

(Items 15(a)(3) and 15(c))

- 3.1 Articles of Amendment and Restatement of Declaration of Trust of Public Storage, a Maryland real estate investment trust. Filed with the Registrant's Current Report on Form 8-K dated June 6, 2007 and incorporated by reference herein.
- 3.2 Bylaws of Public Storage, a Maryland real estate investment trust. Filed with the Registrant's Current Report on Form 8-K dated June 6, 2007 and incorporated by reference herein.
- 3.3 Articles Supplementary for Public Storage Equity Shares, Series A. Filed with the Registrant's Current Report on Form 8-K dated June 6, 2007 and incorporated by reference herein.
- 3.4 Articles Supplementary for Public Storage Equity Shares, Series AAA. Filed with the Registrant's Current Report on Form 8-K dated June 6, 2007 and incorporated by reference herein.
- 3.5 Articles Supplementary for Public Storage 7.500% Cumulative Preferred Shares, Series V. Filed with the Registrant's Current Report on Form 8-K dated June 6, 2007 and incorporated by reference herein.
- 3.6 Articles Supplementary for Public Storage 6.500% Cumulative Preferred Shares, Series W. Filed with the Registrant's Current Report on Form 8-K dated June 6, 2007 and incorporated by reference herein.
- 3.7 Articles Supplementary for Public Storage 6.450% Cumulative Preferred Shares, Series X. Filed with the Registrant's Current Report on Form 8-K dated June 6, 2007 and incorporated by reference herein.
- 3.8 Articles Supplementary for Public Storage 6.850% Cumulative Preferred Shares, Series Y. Filed with the Registrant's Current Report on Form 8-K dated June 6, 2007 and incorporated by reference herein.

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- 3.9 Articles Supplementary for Public Storage 6.250% Cumulative Preferred Shares, Series Z. Filed with the Registrant's Current Report on Form 8-K dated June 6, 2007 and incorporated by reference herein.
- 3.10 Articles Supplementary for Public Storage 6.125% Cumulative Preferred Shares, Series A. Filed with the Registrant's Current Report on Form 8-K dated June 6, 2007 and incorporated by reference herein.
- 3.11 Articles Supplementary for Public Storage 7.125% Cumulative Preferred Shares, Series B. Filed with the Registrant's Current Report on Form 8-K dated June 6, 2007 and incorporated by reference herein.
- 3.12 Articles Supplementary for Public Storage 6.600% Cumulative Preferred Shares, Series C. Filed with the Registrant's Current Report on Form 8-K dated June 6, 2007 and incorporated by reference herein.
- 3.13 Articles Supplementary for Public Storage 6.180% Cumulative Preferred Shares, Series D. Filed with the Registrant's Current Report on Form 8-K dated June 6, 2007 and incorporated by reference herein.
- 3.14 Articles Supplementary for Public Storage 6.750% Cumulative Preferred Shares, Series E. Filed with the Registrant's Current Report on Form 8-K dated June 6, 2007 and incorporated by reference herein.
- 3.15 Articles Supplementary for Public Storage 6.450% Cumulative Preferred Shares, Series F. Filed with the Registrant's Current Report on Form 8-K dated June 6, 2007 and incorporated by reference herein.
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- 3.16 Articles Supplementary for Public Storage 7.000% Cumulative Preferred Shares, Series G. Filed with the Registrant's Current Report on Form 8-K dated June 6, 2007 and incorporated by reference herein.
- 3.17 Articles Supplementary for Public Storage 6.950% Cumulative Preferred Shares, Series H. Filed with the Registrant's Current Report on Form 8-K dated June 6, 2007 and incorporated by reference herein.
- 3.18 Articles Supplementary for Public Storage 7.250% Cumulative Preferred Shares, Series I. Filed with the Registrant's Current Report on Form 8-K dated June 6, 2007 and incorporated by reference herein.
- 3.19 Articles Supplementary for Public Storage 7.250% Cumulative Preferred Shares, Series K. Filed with the Registrant's Current Report on Form 8-K dated June 6, 2007 and incorporated by reference herein.
- 3.20 Articles Supplementary for Public Storage 6.750% Cumulative Preferred Shares, Series L. Filed with the Registrant's Current

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Report on Form 8-K dated June 6, 2007 and incorporated by reference herein.

- 3.21 Articles Supplementary for Public Storage 6.625% Cumulative Preferred Shares, Series M. Filed with the Registrant's Current Report on Form 8-K dated June 6, 2007 and incorporated by reference herein.
- 3.22 Articles Supplementary for Public Storage 7.000% Cumulative Preferred Shares, Series N. Filed with the Registrant's Current Report on Form 8-K dated June 28, 2007 and incorporated by reference herein.
- 4.1 Master Deposit Agreement, dated as of May 31, 2007. Filed with the Registrant's Current Report on Form 8-K dated June 6, 2007 and incorporated by reference herein.
- 10.1 Amended Management Agreement between Registrant and Public Storage Commercial Properties Group, Inc. dated as of February 21, 1995. Filed with Public Storage Inc.'s ("PSI") Annual Report on Form 10-K for the year ended December 31, 1994 (SEC File No. 001-0839) and incorporated herein by reference.
- 10.2 Second Amended and Restated Management Agreement by and among Registrant and the entities listed therein dated as of November 16, 1995. Filed with PS Partners, Ltd.'s Annual Report on Form 10-K for the year ended December 31, 1996 (SEC File No. 001-11186) and incorporated herein by reference.
- 10.3 Limited Partnership Agreement of PSAF Development Partners, L.P. Filed with PSI's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 1997 (SEC File No. 001-0839) and incorporated herein by reference.
- 10.4 Agreement of Limited Partnership of PS Business Parks, L.P. Filed with PS Business Parks, Inc.'s Quarterly Report on Form 10-Q for the quarterly period ended June 30, 1998 (SEC File No. 001-10709) and incorporated herein by reference.
- 10.5 Amended and Restated Agreement of Limited Partnership of Storage Trust Properties, L.P. (March 12, 1999). Filed with PSI's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 1999 (SEC File No. 001-0839) and incorporated herein by reference.
- 10.6 Limited Partnership Agreement of PSAC Development Partners, L.P. Filed with PSI's Current Report on Form 8-K dated November 15, 1999 (SEC File No. 001-0839) and incorporated herein by reference.
- 10.7 Agreement of Limited Liability Company of PSAC Storage Investors, L.L.C. Filed with PSI's Current Report on Form 8-K dated November 15, 1999 (SEC File No. 001-0839) and incorporated herein by reference.
- 10.8 Amended and Restated Agreement of Limited Partnership of PSA Institutional Partners, L.P. Filed with PSI's Annual Report on Form 10-K for the year ended December 31, 1999 (SEC File No. 001-0839) and incorporated herein by reference.

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- 10.9 Amendment to Amended and Restated Agreement of Limited Partnership of PSA Institutional Partners, L.P. Filed with PSI's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2000 (SEC File No. 001-0839) and incorporated herein by reference.
- 10.10 Second Amendment to Amended and Restated Agreement of Limited Partnership of PSA Institutional Partners, L.P. Filed with PSI's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2004 (SEC File No. 001-0839) and incorporated herein by reference.
- 10.11 Third Amendment to Amended and Restated Agreement of Limited Partnership of PSA Institutional Partners, L.P. Filed with PSI's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2004 (SEC File No. 001-0839) and incorporated herein by reference.
- 10.12 Limited Partnership Agreement of PSAF Acquisition Partners, L.P. Filed with PSI's Annual Report on Form 10-K for the year ended December 31, 2003 (SEC File No. 001-0839) and incorporated herein by reference.
- 10.13 Credit Agreement by and among Registrant, Wells Fargo Bank, National Association and Wachovia Bank, National Association as co-lead arrangers, and the other financial institutions party thereto, dated March 27, 2007. Filed with PSI's Current Report on Form 8-K on April 2, 2007 (SEC File No. 001-0839) and incorporated herein by reference.
- 10.14* Post-Retirement Agreement between Registrant and B. Wayne Hughes dated as of March 11, 2004. Filed with Registrant's Quarterly Report on Form 10-Q for the quarter ended June 30, 2009 and incorporated herein by reference.
- 10.15* Shurgard Storage Centers, Inc. 1995 Long Term Incentive Compensation Plan. Incorporated by reference to Appendix B of Definitive Proxy Statement dated June 8, 1995 filed by Shurgard (SEC File No. 001-11455).
- 10.16* Shurgard Storage Centers, Inc. 2000 Long-Term Incentive Plan. Incorporated by reference to Exhibit 10.27 Annual Report on Form 10-K for the year ended December 31, 2000 filed by Shurgard (SEC File No. 001-11455).
- 10.17* Shurgard Storage Centers, Inc. 2004 Long Term Incentive Compensation Plan. Incorporated by reference to Appendix A of Definitive Proxy Statement dated June 7, 2004 filed by Shurgard (SEC File No. 001-11455).
- 10.18* Public Storage, Inc. 1996 Stock Option and Incentive Plan. Filed with PSI's Annual Report on Form 10-K for the year ended December 31, 2000 (SEC File No. 001-0839) and incorporated herein by reference.
- 10.19* Public Storage, Inc. 2000 Non-Executive/Non-Director Stock Option and Incentive Plan. Filed with PSI's Registration Statement on Form S-8 (SEC File No. 333-52400) and incorporated herein by reference.
- 10.20* Public Storage, Inc. 2001 Non-Executive/Non-Director Stock Option and Incentive Plan. Filed with PSI's Registration Statement on Form S-8 (SEC File No. 333-59218) and incorporated herein by reference.

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- 10.21* Public Storage, Inc. 2001 Stock Option and Incentive Plan ("2001 Plan"). Filed with PSI's Registration Statement on Form S-8 (SEC File No. 333-59218) and incorporated herein by reference.
- 10.22* Form of 2001 Plan Non-qualified Stock Option Agreement. Filed with PSI's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2004 (SEC File No. 001-0839) and incorporated herein by reference.
- 10.23* Form of 2001 Plan Restricted Share Unit Agreement. Filed with PSI's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2004 (SEC File No. 001-0839) and incorporated herein by reference.
- 10.24* Form of 2001 Plan Non-Qualified Outside Director Stock Option Agreement. Filed with PSI's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2004 (SEC File No. 001-0839) and incorporated herein by reference.
- 10.25* Public Storage, Inc. Performance-Based Compensation Plan for Covered Employees. Filed with PSI's Current Report on Form 8-K dated May 11, 2005 (SEC File No. 001-0839) and incorporated herein by reference.
- 10.26* Public Storage 2007 Equity and Performance-Based Incentive Compensation Plan. Filed as Exhibit 4.1 to Registrant's Registration Statement on Form S-8 (SEC File No. 333-144907) and incorporated herein by reference.
- 10.27* Form of 2007 Plan Restricted Stock Unit Agreement. Filed with Registrant's Quarterly Report on Form 10-Q for the quarter ended June 30, 2007 and incorporated herein by reference.
- 10.28* Form of 2007 Plan Stock Option Agreement. Filed with Registrant's Quarterly Report on Form 10-Q for the quarter ended June 30, 2007 and incorporated herein by reference.
- 10.29* Form of Indemnity Agreement. Filed with Registrant's Amendment No. 1 to Registration Statement on Form S-4 (SEC File No. 333-141448) and incorporated herein by reference.
- 10.30* Offer letter/Employment Agreement dated as of July 28, 2008 between Registrant and Mark Good. Filed as Exhibit 10.1 to Registrant's Current Report on Form 8-K dated September 9, 2008 and incorporated herein by reference.
- 12 Statement Re: Computation of Ratio of Earnings to Fixed Charges and Preferred Stock Dividends. Filed herewith.
- 31.1 Rule 13a - 14(a) Certification. Filed herewith.
- 31.2 Rule 13a - 14(a) Certification. Filed herewith.
- 32 Section 1350 Certifications. Filed herewith.

101 .INS** XBRL Instance Document

101 .SCH** XBRL Taxonomy Extension Schema

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101 .CAL** XBRL Taxonomy Extension Calculation Linkbase
101 .DEF** XBRL Taxonomy Extension Definition Linkbase
101 .LAB** XBRL Taxonomy Extension Label Linkbase
101 .PRE** XBRL Taxonomy Extension Presentation Link

— (1) SEC File No. 001-33519 unless otherwise indicated.
* Denotes management compensatory plan agreement or arrangement.
** Furnished herewith.