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MARSH & MCLENNAN COMPANIES INC  
Form 8-K  
January 26, 2004

SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

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FORM 8-K

CURRENT REPORT

PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

January 26, 2004

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(Date of earliest event reported)

Marsh & McLennan Companies, Inc.

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(Exact name of registrant as specified in its charter)

Delaware

1-5998

36-2668272

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(State or other jurisdiction  
of incorporation)

(Commission File Number)

(IRS Employer  
Identification No.)

1166 Avenue of the Americas, New York, NY

10036

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(Address of principal executive offices)

(Zip Code)

(212) 345-5000

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(Registrant's telephone number, including area code)

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Item 9. Regulation FD Disclosure.

An arbitration proceeding between Marsh & McLennan Companies, Inc. and Lawrence J. Lasser, former President & CEO of Putnam Investments, has been initiated with respect to the amount of money, if any, owed to Mr. Lasser in connection with his termination from Putnam.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

MARSH & MCLENNAN COMPANIES, INC.

By: /s/ Leon J. Lichter

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Name: Leon J. Lichter  
Title: Vice President &  
Corporate Secretary

Date: January 26, 2004  
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