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AVANT CORP
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The following is the transcript of the question and answer period that followed the conference call hosted jointly by Synopsys, Inc. and Avant! Corporation on December 3, 2001. The transcript of the conference call was filed pursuant to Rule 425 of the Securities Act of 1933 on December 5, 2001.

Question and Answer Period

- A. de Geus Let's now open up for Q&A. Operator, please poll for questions.
- Moderator Thank you. Our first question comes from the line of Rajid Seth from SG Cowen. Please go ahead.
- R. Seth Hi. It's Raj Seth from Cowen. Aart, I wonder if you can talk about what it was that compelled you to go after Avant! Now. Obviously, a lot of the strategic rationale has existed for some time. What is it that got you to make this transaction happen right now?
- A. de Geus Raj, as you said, it has made sense for a long time. It has also always been clear to us that we would not do anything while there was a criminal lawsuit pending, and as this came to a somewhat rapid end another thing happened, which is quite a number of customers approached me directly with a strong suggestion that this would be a good move, that they liked the technology, and that they would like to see a flow made up of the two companies. And so we looked at the situation and concluded that this was a good time.
- Secondly, I've learned over the years that when you have strong technology yourself it is actually very good to be able to connect this to an install base, because it reduces the risk to the customer. And so you put all of these factors together and that brings us to today.
- R. Seth And with regard to your integration plans, how long do you think it takes you post close to actually get real technology integration beyond the integration that already exists, that's been in place for your common customers, and how do you handle the R&D portion of Avant! that, at least Avant! has described, as portions of that have moved overseas? How do you handle the integration here?
- A. de Geus Sure, first, I think the integration post closure will be extremely rapid. The reason is that fundamentally our customers have done already much of the initial work, and secondly, Avant! has a database infrastructure that I think is well suited to add many of the capabilities that

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physical effort has moved forward. It's become one of our star products, and as I've said before, I think it's going to be the fastest growing product in the history of EDA.

At the same time, instead of thinking about it in terms of does this change our strategy, we asked ourselves the question, can this accelerate our strategy? The single thing that has always been a big hurdle is the criminal lawsuit. This came to a somewhat unexpected end for most of us more rapidly at the end of the spring than most had thought. At that point in time we re-examined the question of changing strategy versus accelerating the strategy, and it became very clear that, if we could connect well our new physical synthesis efforts, and I am including not just physical compiler in that, but many of the other things we are doing there as well, with what Avant! has, that this would be a very strong solution and thus an acceleration of our strategy.

The input from the customers, which was very uninvited, sort of confirmed that in a very strong fashion. The people that I've spoken to since the announcement absolutely ascertained that this will be good for them, and will help them move forward in their technologies as well.

J. Bleishaur

Was the customer insistence, Aart, a more recent phenomenon? Do you think it might in part be attributable to their concerns about the viability of Avant! without your taking it over? Secondly, Brad again with your 10% forecast for bookings for next year, could you talk about the mix of the renewals expectations in that bookings outlook versus your unscheduled or pipeline business?

A. de Geus

The customers, they have formulated this over many years, but you're correct that during the summer the level of concern went up as the level of uncertainty around Avant! went up. But the concern was very much one of there is a need for a next generation design flow, and this would be a combination that would really allow the joint company to build this.

B. Henske

With respect to next year, it's always hard to peg exactly what are renewals, given the relationships we have with our customers. As I think you know, virtually everyone who designs integrated circuits today is a customer for one or another of our products and has been on an ongoing basis. So we tend to see contracts that get redone in the middle, they get added on to, they get amended. The bulk of our business next year obviously will be from customers that we've done business with before and will continue to do business with again. It's hard for us to pick anything in particular as a renewal.

J. Bleishaur

Okay. Aart, one last one. You've argued that over the course of this technology upgrade cycle or retooling cycle that pricing ought to be better or you ought to be better able to capture the value of the new technology. Do you think that this combination might generate a new wave of price competitiveness, however, within the industry, and you don't quite capture as much value as

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you would otherwise hope from a new technology?

A. de Geus

You know, I think it's always difficult to predict exactly what happens, but in general new technology is driven by the desire of the technologists to do much more demanding tasks, and their pricing is not the main issue. I think, especially in the present market, what is a much bigger issue is a risk of being able to complete your chip. A lot of people are looking very carefully at the projects that they're engaged in, and are continually coming back with the question of how can they reduce the technical risk as they embark on projects that are very pricey.

J. Bleishaur

Thank you.

Moderator

Thank you. Our next question comes from the line of Jennifer Jordan with Wells Fargo. Please go ahead.

J. Jordan

Good afternoon. Congratulations on what I think is a really interesting deal. I was wondering if you might comment a little bit on how you go about integrating these sales forces, and also addressing what's been a really different culture at Avant! in terms of the way the business had been led in the past versus the way things have been done at Synopsys. And then if you could emphasize again the other areas where you see this combination really having strength? It seems to me that extraction becomes a big role, and that helps really fill out your offerings in verification and synthesis.

A. de Geus

I think in many ways all three questions boil down to what is the impact of the customer, because if you start there that sort of tells you how to engage with the field force. The opportunity I see here for us as a joint company is that we will simultaneously start focusing on a broader sales initiative where our role with the customer becomes more than just tool supplier. We're now very much sort of a vital ingredient that they rely on for their business success. And so as we merge the sales forces we will look at how to structure that most effectively.

The culture has essentially the same answer, which is as long as you drive your cultural outlook backwards from what is good for the customers, you quickly find common points. And if there's one thing that we do have strongly in common with the folks at Avant!, it is a strong belief that technology leadership is an absolute essential ingredient to not only stay alive, but to thrive in the high tech field. And I think that will be the nucleus around which we will assemble the management strategy.

And third, again looking from the customer, if you look at the areas that are around the traditional place and route, you are correct to observe that the extraction, the various tools that essentially translate the data from the layout back into analysis information is extremely valuable, and it's especially valuable at a time where signal integrity is becoming a major challenge as you go to smaller geometries. So in that sense, again the combination of what we have, I think will provide for

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a very strong solution. So I hesitate to be too repetitive, but as long as we stay customer driven I think we'll be alright.

- J. Jordan Okay. Aart, if you don't mind I just have a couple other questions. The next one is just about consolidating resources. Avant! has a very large campus down there in the Valley area. I'm wondering if you're looking at consolidating more people to the Synopsys campus and what impact that might have? And then, if you can cover that, then I'll come up with the next question.
- B. Henske As we look to put the companies together, we'll clearly try and sort out how to rationalize our real estate footprint in this area. There are, and I suspect what will happen is we go through and think about what teams need to be integrated. Some of the Avant! people it will make sense to move here. It may very well make sense to move some of the Synopsys people there, but as we go through group by group, and figure out, and we've done some of this work already, and figure out which of the various organizations should be put together, we'll figure it out that way. But it's clear that between us we have surplus real estate.
- J. Jordan Okay. The last two questions are a number of the most key R&D professionals at Avant! had been given compensation bonuses that were cash bonuses rather than being tied to the stock price. How do you address any concerns of those customers or those engineers who are used to getting cash? Secondly, have you heard anything about the progress of the Astro product, and any tape outs for that new product that really addresses signal integrity issues?
- A. de Geus Whenever you merge two companies there's a whole set of infrastructure questions and behaviors that have to be aligned. In our experience, there are some things that you align very quickly, others that you do over some period of time. But fundamentally one should never violate the belief that the people that provide most of the value to a company should be rewarded most, and that can take many different forms. So, I think we both follow that belief, and it will probably take a little bit of time to align exactly how we do it, but if you have strong people the business will be good.
- P. Lo Jennifer, this is Paul. Let me comment on the momentum of Astro. Last time we talked, we said there are about three customers in production, and recently we checked. There are six customers in production now and we expect a tape out very soon, many in the next month. Overall, I think the engagement has gone along very well and we expect good booking from Astro in this quarter.
- J. Jordan Great. Thank you, Paul.
- P. Lo Thank you
- Moderator Our next question comes from the line of Greg Wagenhauffer with Credit Suisse First Boston. Please go ahead.

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- G. Wagenhauffer How does the acquisition of Avant! affect the timing of your ability to offer that fully integrated flow, and within that how does that change the roadmap, if at all, for route compiler? Then if you could also take us through the stages of integration. When do you get physical compiler integrated into MilkyWay, and then eventually how does Astro or Apollo get integrated into physical compiler flow?
- A. de Geus Greg, we actually would rather not give that out right now, because one of the key things in doing a good integration is to make sure that you involve the key people on both sides. And as you can imagine, as much as many people in both companies now know about this, we have not involved most of our R&D folks in this. The great opportunity I think we have here is on one hand to stay on track with what we're doing, because both companies are making good strides in their respective strategies, and at the same time take the time with some of the leaders to plot a strategy that would be more aggressive in technology.
- It is already clear, though, that the MilkyWay database has many very positive strong attributes that would allow us to make very quick headway, and I would imagine that within three to six months after closure already very practical and tangible results will be visible.
- G. Wagenhauffer With Synopsys really owning pretty much the front-end design with 80% and 90% market share, Avant! in the back end probably with the leading technology, but more like 35% to 40% market share, how do you leverage the front-end dominance to bring up the share in the back end but not look too dominating to your customers?
- A. de Geus At the end of the day every point tool in the collection, I believe, has to compete on its own merit. And so we should never think that by having a complete solution that that is good enough. This is a mantra that we'll keep repeating to ourselves for every product.
- Simultaneously, it is clear that customers would like to remove risk, and the risks very often are not, well are the tools just connected well to each other. The big risks are when you do a design at the front end, and you make assumptions on what will happen in the physical domain that are erroneous. So those feedback moves are extremely high value to customers, and so we will focus on providing the technology that makes that possible.
- G. Wagenhauffer Brad, you talked about the level of accretion we can expect or dilution next year. As you shift Avant! to your business model and more of the 75% - 85% ratable subscriptions; first of all how long does that take? Then second, where do you think operating margins can go?
- B. Henske Firstly, I think that's the thing that will happen quite rapidly. All of that mixes on, if you will, the incremental business that's done, and even in the first quarter of integration the customers that post the closing we're dealing with on a joint basis. My guess is

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on average we'll look pretty close to our mix.

Secondly, as I've said before and I continue to believe, this is a business that should generate low 30s operating margins. Synopsys on a standalone basis had been planning on being at that point as we exited 2002. I expect that some of the transition expenses will probably push that out a little farther. But remember, fundamentally with the ratable license model, the underlying economics of the business, which is the orders you're taking in less the money you're spending on expenses, on that basis both we and Avant! today are in excess of 30% and we'll continue to be so on an ongoing basis.

G. Wagenhauffer

Okay. Lastly, one clarification on Avant!'s relationship with some of their distributors. Was there, I think you said the MainGate would become part of Avant!. Was there any cash payment? I think you said net that cancelled out to a neutral acquisition. Is that meaning the purchase price was the same as the severance payment or could you just explain that again?

B. Henske

The basic arrangement, without getting down into all the nits, is that the purchase price, and Avant!'s going to execute this in the next month, the purchase price for the remaining outstanding shares will be a number less than the cash in MainGate that they will get at the closing of that transaction.

G. Wagenhauffer

Okay. Thanks, Brad.

Moderator

Our next question comes from the line of Jessica Curacas with Goldman Sachs. Please go ahead.

J. Curacas

Good afternoon, everybody. Congratulations on the acquisition. Can you talk a little bit, two things: one I want to just go through again the logistics of the insurance policy and understand the collar around that. And then if you can talk specifically about, you know, to what level of due diligence do you do? You mentioned I think you had two lawyers that you guys used for doing the due diligence on the deal. Can you tell us who those were, and I guess what reasonable assurance you have in terms that the code is essentially completed scrubbed of Cadence code? Then lastly, you mentioned that I think you had longer terms on your subscriptions this quarter. How much of those longer terms were skewed this quarter by one or two very large deals, multi-year deals? What terms are you anticipating when you're giving out some of the forecasts that you've been giving out for next quarter and just going forward?

B. Henske

Okay. Let me see if I can work through all of this. Firstly, the basics of the insurance policy: it is essentially \$500 million in insurance for a premium of \$335. It's worth thinking about in a couple of parts.

The first \$250 million Synopsis will accrue interest on, paid by the insurer. It will remain as an asset on our balance sheet. It will be used to pay expenses, liabilities and judgments, and the like. To the extent that the aggregate of all costs are less than \$250

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cost, essentially of zero, sometime before the end of the calendar year.

- J. Barr Okay. Then you own it, so you will fold it in to your Japanese sub or do whatever you wish with it?
- B. Henske Yes. So Avant! will own it and, therefore, we will own it. In some fashion that makes sense, will get integrated with the operation that we have in Japan.
- J. Barr Will any of the employees or assets stay behind with Jerry?
- B. Henske No.
- J. Barr Okay. Then finally on route compiler; does this mean that you stopped development on route compiler or does that continue to move forward?
- A. de Geus It continues to move forward. This is a great technology with a strong team and a strong emphasis on single integrity. So some good capabilities will come out of this.
- J. Barr One last question. Avant!'s business of late was their book to bill last quarter was significantly below one, we believe. How do you see that going forward during this interim period and then once you've got control?
- A. de Geus During the interim periods, Avant! will manage its own business, and based on what we hear from customers they will do fine. Once we take over, of course, we will integrate all of the efforts within the company, and at that point in time I think we will be able to give you a better forecast on where the business is at.
- J. Barr Okay, great. Thank you.
- Moderator Our next question comes from Garo Tumisianian from RBC Capital Markets. Please go ahead.
- G. Tumisianian Thanks. Just a couple of questions. First on guidance going forward, I'm curious if there are any particular product areas that you've started to see a slowdown in or are there any particular product areas that might be producing the reduction in visibility, or is it more of an across the board thing? I think in general the expectation is that there is still some technology that customers have to have, and I'm curious what is it that they're choosing to forego?
- B. Henske So, first and foremost, the thing they're choosing to forego is consulting services. After that it's pretty broadly based. I think that those products that at the margin were highly focused on time to market stuff, like for example very large quantities of simulators, I think probably see a little more effect. But other than that it's pretty broadly based.
- G. Tumisianian Okay. One of the things I'm curious about is whether you anticipate, I trust you don't anticipate, but regarding anti-trust issues. May be if you could walk us through

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what the next steps would be in the acquisition that might be helpful?

- B. Henske
- The next steps, obviously, are to file with the anti-trust authorities. You never can know for sure, but as we look at the fact that the product set at Synopsys and the product set at Avant! are generally almost completely complementary as opposed to overlapping, we believe that we will get through the anti-trust issues without significant problem.
- The second thing, obviously, is we will file with the SEC on the deal, and when that gets cleared we will hold the two shareholder votes.
- G. Tumisianian
- Okay. Other than that are there any other risks that you can identify that might prevent or delay the closing of the deal?
- B. Henske
- Other than the usual things like somebody passes a law that says you can't or lawsuits that prevent it, no.
- G. Tumisianian
- Okay, great. Thanks a lot.
- Moderator
- Our next question comes from the line of Benay Shaw with Morgan Stanley. Please go ahead.
- B. Shaw
- Just a couple of questions. In terms of the dilution, Brad, can you just talk about whether that's all really just top line assumptions you've made in terms of the transition or if you've also made some expense assumptions, and is that a full year number or are you assuming the deal closes within three months and then it's a \$0.30 dilution.
- Second, on the deferred revenue, which looked like it was pretty strong, can you just help reconcile some of the weakness you're expecting versus the strength in deferred. Then finally, if there are any particular timeline of events on Avant! litigation you guys would highlight in the next three to six months? Thanks.
- B. Henske
- First on the dilution. The revenue issues I talked about. We have done so far some work, although much to go yet to sort through what happens on expenses. Our early view is that there are at least \$50 million of synergies between the combined companies.
- I think that the assumption I made on dilution presumed a middle of our Q3 closing, and as you can imagine in this kind of thing, in part depending on when in Avant!'s quarter and when in our quarter it closes, exactly how it comes out is quite time sensitive in this fiscal year.
- With respect to the deferred, I'm sorry I missed your question on deferred.
- B. Shaw
- It looked like it was up over last quarter. I'm just trying to reconcile what you're seeing in deferred revenues versus the outlook and some slowing.
- B. Henske
- It's up because this Q4 was our largest orders quarter in

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B. Henske I think on an orders basis software will absolutely be up sequentially year over year.

A. Buana But year over year, what about sequentially this quarter to next?

B. Henske In terms of revenue or orders?

A. Buana In terms of revenue.

B. Henske Yes. Software will be up Q2 over Q1.

A. Buana Okay. Terrific. Thank you very much. Congratulations on the acquisition.

Moderator Our next question comes from the line of John Barr with Robertson Stephens. Please go ahead.

J. Barr Just a quick one. The ratable revenues this quarter were only up \$5 million sequentially. They were up more than that; they were up \$11 million in the quarter before that, and \$8 million in the quarter before that. This was the big quarter; why wasn't it up more?

B. Henske The quarter-to-quarter fluctuations are largely a function of when orders are booked in a quarter, so if you think about revenue in any given quarter from ratable licenses it comes from two things. One is the stuff you booked in prior quarters, which is obviously the largest part of it. The second is the revenue impact of stuff you book in a quarter, which is driven by what month you book it.

So that's enough to move the numbers around a few million bucks every quarter, depending on that distribution, and that's the variations you are seeing.

J. Barr So does that mean this quarter was more back-end loaded or that the others were more front-end loaded?

B. Henske This quarter was modestly more back-end loaded than Q3. Both quarters were significantly more back-end loaded than what we saw in Q1 and Q2. Although again as I said, much better than what we saw prior to the license change.

J. Barr Okay. Thanks, Brad.

Moderator If there are any additional questions, please press the one on your touch-tone phone. We do have a question from the line of Bill Frerick with DA Davidson & Company. Please go ahead.

B. Frerick Brad, I'd like to run through the cross again. You said it was a total of \$420 million, of which \$335 was the insurance premium, \$55 was the employment agreements. What were the next two categories?

B. Henske Then \$30 million for banking brokerage and the other fees and expenses, which is the bankers, the lawyers; all of that drag on the deal.

B. Frerick There was some more for future severance or is that the

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whole amount?

- B. Henske
No, there will be, I expect, as we think through integration, both severance cost and things like facilities cost and the like, which we'll have a view of when we closer to the closing.
- B. Frerick
Okay. Now on the employment agreements, they were contractually written to be triggered by a change control, which was defined as Jerry leaving the company, among other things. I know that Paul was in that group. Is Paul going to leave or is he going to stay? Has it become a stick around bonus rather than a severance bonus?
- P. Lo
Thank you for asking the question. I think I'm committed to push the company through the merger and also help the company for the integration. Then I'll get to know the people better and decide my future.
- B. Frerick
Okay. So the money's going to be paid but you're staying. Then one last thing, Brad. You said that there's probably about a dollar of share worth of EBG that's going to be lost as a result of the accounting rules. Essentially how does that evaporate and not be shown on the financial statements?
- B. Henske
So there's two things, two parts to it. The first is, as I said, I think the combined company will very rapidly move to the Synopsys orders mix, and that's not revenue lost. Effectively, we'll see the same phenomenon on those orders that we saw a year and a quarter ago when Synopsys moved to a ratable revenue. So all of that stuff will go into backlog, deferred, and the like .
- B. Frerick
Got it. So their backlog isn't what it used to be; it's something else now.
- B. Henske
No. That's not my point, and I'll come to that in a second. The notion is that we think about orders that we take post the closing. A higher percentage of those will be subscription orders than they would have been presumably for Avant! standalone, at least if they...mix.
- The second thing is a more complicated accounting question, which is in purchase accounting for mergers of this type, and this isn't a thing that you need to ... with the way the purchase accounting rules are written. It is that liability isn't actually deferred revenue and backlog. If you think about it for second, our accounting liabilities are only valued to the extent of costs incurred. The cost of continuing to deliver the software on, for example, a three-year license, even if you're going to get paid over that period and continue to deliver updates, it is a thing that's open to some debate. This has become an issue that's shown up with the demise of pooling, and it's clearly an issue that if you speak to the SEC and the EITF which is looking at this, the answer you get is we agree this makes no common sense and it's a thing we're looking at, but it's how the rules are written today.

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We are somewhat optimistic that we will get a better answer. In fact, it will be a better answer in the accounting world generally by the time this deal closes. Because effectively what happens is that real orders that Avant! booked and customers will pay us real cash for will evaporate as revenue out of the universe, a thing that we don't think makes a lot of sense.

- B. Frerick But your cash account will go up.
- B. Henske Absolutely. We'll get all the cash that would have happened otherwise.
- B. Frerick Okay. Finally, I presume that the various financial charges that will ensue will be taken in the quarter you close?
- B. Henske Yes.
- B. Frerick Thank you.
- Moderator Thank you. At this time I'd like to turn the conference back to the host. There are no further questions.
- A. de Geus Thank you for your questions. Actually, I will return it back to the operator with some additional legal statements to make about the acquisition, but we appreciate your participation today.
- Moderator Thank you. In connection with the proposed merger, Synopsys and Avant! will file a joint proxy statement prospectus with the SEC. Investors and security holders are urged to read the joint proxy statement prospectus regarding the proposed merger when it becomes available because it will contain important information.
- Investors and security holders may obtain a free copy of the joint proxy statement prospectus when available, and other related documents filed by Synopsys and Avant! with the SEC at SEC's Web site at www.SEC.gov.
- The joint proxy statement prospectus, when it is available, and the other documents, may also be obtained for free by accessing Synopsys' Web site at www.synopsys.com or by directing a request by mail or telephone to 700 East Middlefield Road, Mountain View, California, 94043, attention Company Secretary; 650-584-5000; or by accessing Avant!'s Web site at www.Avant!corp.com or by directing a request by mail or telephone to 4671 Bayside Parkway, Fremont, California, 94538, attention Company Secretary, 510-413-8000.
- Synopsys, Avant! and their respective directors, executive officers, and certain other members of management and employees may be soliciting proxies from their respective stockholders in favor of the merger. Information regarding the persons who may under the rules of the SEC be considered participants in the solicitation of the Synopsys stockholders or the Avant! stockholders, as the case may be, in connection with the proposed merger, will be set forth in the joint proxy statement prospectus when it is filed with the SEC.

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Ladies and gentlemen, this conference will be available for replay after 11:45 p.m. today through midnight, December 21, 2001. You may access the replay service by dialing 1-800-475-6701 and entering the access code 615293. International participants dial 320-365-3844.

This concludes our conference for today, and thank you for using AT&T Executive Teleconference. You may now disconnect.

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