ITT EDUCATIONAL SERVICES INC Form 10-Q July 27, 2006 **UNITED STATES** 

SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

#### **FORM 10-Q**

(Mark One)

# X QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2006

OR

### 0 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-13144

#### ITT EDUCATIONAL SERVICES, INC.

(Exact name of registrant as specified in its charter)

**Delaware** (State or other jurisdiction of incorporation or organization) **36-2061311** (I.R.S. Employer Identification No.)

13000 North Meridian Street Carmel, Indiana (Address of principal executive offices)

**46032-1404** (Zip Code)

Registrant's telephone number, including area code: (317) 706-9200

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes X No O

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer **Accelerated filer O** Non-accelerated filer **O** 

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes **0** No **X** 

42,330,897

Number of shares of Common Stock, \$.01 par value, outstanding at June 30, 2006

#### ITT EDUCATIONAL SERVICES, INC.

Carmel, Indiana

Quarterly Report to Securities and Exchange Commission

June 30, 2006

### PART I

#### FINANCIAL INFORMATION

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Condensed Consolidated Statements of Cash Flows (unaudited) for the three and six months ended

June 30, 2006 and 2005

Condensed Consolidated Statements of Shareholders Equity for the six months ended

June 30, 2006 and 2005 (unaudited) and the year ended December 31, 2005

Notes to Condensed Consolidated Financial Statements

#### ITT EDUCATIONAL SERVICES, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (Amounts in thousands, except share data)

	As of June 30, 2006 December 31, 2005		June 30, 2005	
	(unaudited)	December 51, 2005	(unaudited)	
Assets	()		()	
Current assets				
Cash and cash equivalents	\$8,073	\$13,735	\$37,283	
Short-term investments	205,954	388,152	312,734	
Accounts receivable, net	9,736	13,989	13,722	
Deferred and prepaid income tax	4,950	7,030	6,746	
Prepaid and other current assets	10,427	14,102	14,966	
Total current assets	239,140	437,008	385,451	
Property and equipment, net	141,314	127,406	119,829	
Direct marketing costs, net	19,592	17,490	16,497	
Investments		9,538	3,055	
Restricted cash	500	500		
Other assets	18,921	549	561	
Total assets	\$419,467	\$592,491	\$525,393	
Liabilities and Shareholders' Equity				
Current liabilities				
Accounts payable	\$59,910	\$56,101	\$39,688	
Accrued compensation and benefits	10,028	10,344	12,534	
Accrued taxes	5,978	3,998	7,937	
Other accrued liabilities	5,851	5,242	18,004	
Deferred revenue	174,065	175,454	140,346	
Total current liabilities	255,832	251,139	218,509	
Deferred income tax	15,273	15,364	10,580	
Minimum pension liability	9,899	9,899	9,101	
Other liabilities	7,832	7,495	7,121	
Total liabilities	288,836	283,897	245,311	
Shareholders' equity				
Preferred stock, \$.01 par value,				
5,000,000 shares authorized, none				
issued or outstanding				
Common stock, \$.01 par value, 300,000,000				
shares authorized, 54,068,904 issued				
and outstanding	540	540	540	
Capital surplus	59,436	68,715	62,914	
Retained earnings	434,264	389,679	330,325	
Accumulated other comprehensive loss	(6,016)	(6,016)	(5,532)	
Treasury stock, 11,738,007, 8,377,780			(100.1.5-)	
and 7,822,422 shares, at cost	(357,593)	(144,324)	(108,165)	
Total shareholders' equity	130,631	308,594	280,082	
Total liabilities and shareholders' equity	\$419,467	\$592,491	\$525,393	

#### ITT EDUCATIONAL SERVICES, INC. CONDENSED CONSOLIDATED STATEMENTS OF INCOME (Amounts in thousands, except per share data) (unaudited)

	Three Months June 30,	s Ended	Six Months Er June 30,	ıded
Revenue	<b>2006</b> \$185,569	<b>2005</b> \$168,782	<b>2006</b> \$361,884	<b>2005</b> \$328,935
Costs and expenses				
Cost of educational services	92,514	81,795	182,918	161,916
Student services and administrative expenses	56,465	52,165	112,577	101,359
Special legal and other investigation costs			(430)	7,712
Total costs and expenses	148,979	133,960	295,065	270,987
Operating income	36,590	34,822	66,819	57,948
Interest income, net	2,010	2,205	4,517	3,919
Income before provision for income taxes	38,600	37,027	71,336	61,867
Provision for income taxes	14,489	14,626	26,751	24,438
Net income	\$24,111	\$22,401	\$44,585	\$37,429
Earnings per share:				
Basic	\$0.56	\$0.49	\$1.01	\$0.81
Diluted	\$0.55	\$0.48	\$0.99	\$0.79
Weighted average shares:				
Basic	43,110	46,181	43,967	46,134
Diluted	44,042	47,134	44,920	47,107

#### ITT EDUCATIONAL SERVICES, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Amounts in thousands) (unaudited)

	Three Months Ended June 30,		Six Months End June 30,	ed
	2006	2005	2006	2005
Cash flows from operating activities:				
Net income	\$24,111	\$22,401	\$44,585	\$37,429
Adjustments to reconcile net income to net cash flows from				
operating activities:				
Depreciation and amortization	5,096	4,442	9,994	8,738
Provision for doubtful accounts	2,783	3,028	5,332	5,899
Deferred income taxes	(94)	1,184	(858)	(2,420)
Excess tax benefit from stock option exercises	(3,802)	964	(6,966)	2,969
Stock-based compensation expense	313		2,234	
Changes in operating assets and liabilities:				
Restricted cash				8,194
Accounts receivable	(2,744)	(3,965)	(1,079)	(9,191)
Prepaids and other assets	1,494	352	(14,697)	(9,130)
Direct marketing costs, net	(1,200)	(888)	(2,102)	(1,784)
Accounts payable and accrued liabilities	18,990	2,660	4,558	11,524
Income and other taxes	(243)	(2,602)	11,793	(5,800)
Deferred revenue	(5,261)	(10,317)	(1,389)	(16,446)
Net cash flows from operating activities	39,443	17,259	51,405	29,982
Cash flows from investing activities:				
Facility expenditures and land purchases	(5,864)	(10,232)	(10,813)	(19,816)
Capital expenditures, net	(9,476)	(6,859)	(13,089)	(10,005)
Proceeds from sales and maturities of investments	433,586	116,331	806,121	310,078
Purchase of investments	(359,140)	(106,375)	(614,385)	(286,934)
Net cash flows from investing activities	59,106	(7,135)	167,834	(6,677)
Cash flows from financing activities:				
Excess tax benefit from stock option exercises	3,802		6,966	
Proceeds from stock option exercises	5,549	1,584	14,767	4,589
Purchase of treasury stock	(106,499)		(246,634)	
Net cash flows from financing activities	(97,148)	1,584	(224,901)	4,589
Net change in cash and cash equivalents	1,401	11,708	(5,662)	27,894
Cash and cash equivalents at beginning of period	6,672	25,575	13,735	9,389
Cash and cash equivalents at end of period	\$8,073	\$37,283	\$8,073	\$37,283

#### ITT EDUCATIONAL SERVICES, INC. CONDENSED CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY (Amounts and shares in thousands)

Accumulated

	Common Stock		mon Stock Capital Retaine			Other Treasury Stock			
					Compre-	Compre-	ricusary brock		
					hensive	hensive			
<b>Balance as of December 31, 2004</b> For the six months ended June 30, 2005 (unaudited):	<b>Shares</b> 54,069	Amount \$540	<b>Surplus</b> \$59,657	<b>Earnings</b> \$293,910	Income	<b>Loss</b> \$(5,532)	<b>Shares</b> (8,075)	<b>Amount</b> \$(113,501)	<b>Total</b> \$235,074
Exercise of stock options Tax benefit from stock option exercises Issue treasury stock for Directors Deferred			274 2,969	(1,014)			252	5,330	4,590 2,969
Compensation Plan Net income			14	37,429	\$37,429		1	6	20 37,429
Balance as of June 30, 2005 For the six months ended December 31, 2005 (unaudited):	54,069	540	62,914	330,325	,	(5,532)	(7,822)	(108,165)	280,082
Exercise of stock options Tax benefit from stock option exercises			44 5,735	(12,929)			367	19,303	6,418 5,735
Purchase of treasury stock Issue treasury stock for Directors Deferred			5,755				(929)	(55,605)	(55,605)
Compensation Plan Net income			22	72,283	72,283		6	143	165 72,283
Other comprehensive income, net of tax: Minimum pension liability adjustment Comprehensive income for year ended December 31, 2005					(484) \$109,228	(484)			(484)
<b>Balance as of December 31, 2005</b> For the six months ended June 30, 2006 (unaudited):	54,069	540	68,715	389,679	¢107,220	(6,016)	(8,378)	(144,324)	308,594
Exercise of stock options Excess tax benefit from stock option exercises Stock-based compensation			(18,326) 6,966 2,234				522	33,093	14,767 6,966 2,234
Purchase of treasury stock Issue treasury stock for Directors Deferred			2,20				(3,886)	(246,634)	(246,634)
Compensation Plan Net income			(153)	44,585	\$44,585		4	272	119 44,585
Balance as of June 30, 2006	54,069	\$540	\$59,436	\$434,264	φ,505	\$(6,016)	(11,738)	\$(357,593)	\$130,631

#### ITT EDUCATIONAL SERVICES, INC.

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2006

(Dollar amounts in thousands, except per share data and unless otherwise stated)

#### 1. The Company and Basis of Presentation

We are a leading for-profit provider of postsecondary degree programs in the United States based on revenue and student enrollment. As of June 30, 2006, we were offering associate, bachelor and master degree programs to more than 44,000 students. As of June 30, 2006, we had 87 institutes located in 33 states. All of our institutes are authorized by the applicable education authorities of the states in which they operate and recruit and are accredited by an accrediting commission recognized by the U.S. Department of Education. We design our education programs, after consultation with employers, to help graduates prepare for careers in various fields involving their areas of study. As of June 30, 2006, all of our program offerings were degree programs, except at one institution which was seeking authorization to award degrees. We have provided career-oriented education programs since 1969 under the ITT Technical Institute name.

The accompanying unaudited condensed consolidated financial statements include the accounts of ITT Educational Services, Inc. and its wholly-owned subsidiaries. We prepared the accompanying unaudited condensed consolidated financial statements in accordance with accounting principles generally accepted in the United States for interim periods and pursuant to the rules and regulations of the U.S. Securities and Exchange Commission (SEC). Certain information and footnote disclosures, including significant accounting policies, normally included in a complete presentation of financial statements prepared in accordance with and pursuant to those principles, rules and regulations have been omitted. The Condensed Consolidated Balance Sheet as of December 31, 2005 was derived from audited financial statements but, as presented in this report, may not include all disclosures required by accounting principles generally accepted in the United States. In the opinion of our management, the financial statements contain all adjustments necessary to fairly state our financial condition and results of operations. The interim financial information should be read in conjunction with the audited consolidated financial statements and notes thereto contained in our Annual Report on Form 10-K as filed with the SEC for the year ended December 31, 2005.

#### 2. Summary of Certain Accounting Policies

*Equity-Based Compensation.* Effective January 1, 2006, we adopted Statement of Financial Accounting Standards (SFAS) No. 123R, Share-Based Payment, which prescribes the accounting for equity instruments exchanged for employee and director services. Under SFAS No. 123R, stock-based compensation cost is measured at the date of grant, based on the calculated fair value of the grant, and is recognized as an expense over the service period applicable to the grantee. The service period is the period of time that the grantee must provide services to us before the stock-based compensation is fully vested. The vesting period is generally the period set forth in the agreement granting the stock-based compensation. Under our stock-based compensation plans, some grants immediately vest in full upon the grantee s retirement. If a grantee of this type of stock-based compensation to fully vest may be less than the vesting period set forth in the agreement granting the stock-based compensation to fully vest may be less than the vesting period set forth in the agreement granting the stock-based compensation to fully vest may be less than the vesting period set forth in the agreement granting the stock-based compensation to fully vest may be less than the vesting period set forth in the agreement or the period before the grantee becomes eligible to retire. We followed the SEC s guidance in Staff Accounting Bulletin (SAB) No. 107, Share-Based Payment, when we adopted SFAS No. 123R.

Prior to January 1, 2006, we accounted for stock-based compensation to employees and directors in accordance with the intrinsic value method under Accounting Principles Board (APB) Opinion No. 25, Accounting for Stock Issued to Employees, and related interpretations. Under the

intrinsic value method, no compensation expense was recognized in our financial statements for most of the stock-based compensation, because the vast majority of the stock-based compensation that we granted was nonqualified stock options and all of the stock options granted had exercise prices equivalent to the fair market value of our common stock on the grant date. We also followed the disclosure requirements of SFAS No. 123, Accounting for Stock-Based Compensation, as amended by SFAS No. 148, Accounting for Stock-Based Compensation-Transition and Disclosure.

We adopted SFAS No. 123R using the modified prospective transition method. Under this transition method, the financial statement amounts for the periods before 2006 have not been restated to reflect the fair value method of expensing the stock-based compensation. The compensation expense recognized on or after January 1, 2006 includes the compensation cost based on the grant-date fair value estimated in accordance with: (a) SFAS No. 123 for all stock-based compensation that was granted prior to, but vested on or after, January 1, 2006; and (b) SFAS No. 123R for all stock-based compensation that was granted on or after January 1, 2006.

Under SFAS No. 123R, the fair value of stock-based compensation is determined at the date of grant. We use an option pricing model to determine the fair value of stock options and we use the market price of our common stock to determine the fair value of restricted stock. We changed our stock option pricing model to a binomial model for all stock options granted on or after January 1, 2005. The fair value of the stock options granted prior to January 1, 2005 was determined using the Black-Scholes

model. Similar to the Black-Scholes model, the binomial model takes into account variables such as volatility, expected life, risk-free interest rates and dividend yield rate.

Volatility is a statistical measure of the extent to which the stock price is expected to fluctuate during a period. The calculation combines our historical stock price volatility and the implied volatility as measured by actively traded stock options. This approach for calculating expected volatility is consistent with the approach we used in 2005.

The expected life of the stock options granted is the weighted average period that those stock options are expected to remain outstanding. The expected life is based on the historical patterns of our stock option exercises, adjusted to reflect the current position-level demographics of the stock option grantees.

The risk-free interest rate is based on interest rates for terms that are similar to the expected life of the stock options. The dividend yield is based on our historical and expected future dividend payment practices.

In prior period SFAS No. 123 pro forma disclosures, we realized the compensation expense related to the stock-based compensation granted to employees and directors on a straight-line basis over the full vesting period of the grants. If we had realized the stock-based compensation for retirement-eligible grantees over the applicable service period consistent with SFAS No. 123R, the prior period SFAS No. 123 pro forma net income disclosed in the periodic report on Form 10-Q for that period would have been:

approximately \$21,200 in the three months ended June 30, 2005, instead of the \$20,417 disclosed; and approximately \$32,900 in the six months ended June 30, 2005, instead of the \$33,503 disclosed.

SFAS No. 123R also requires us to estimate how many unvested stock-based compensation grants will be forfeited in future periods and reduce the amount of compensation expense recognized over the applicable service period to reflect this estimate. Accordingly, the stock-based compensation expense that we recognized in the three and six months ended June 30, 2006 excludes amounts related to unvested stock-based compensation grants that we estimate will be forfeited in future periods. Our forfeiture assumptions were based on our actual historical forfeiture experience. In accordance with SFAS No. 123R, we will periodically evaluate our forfeiture assumptions and adjust them as required to more accurately reflect our actual forfeiture experience. Prior to the adoption of SFAS No. 123R, all of our SFAS No. 123 pro forma disclosures reflected forfeitures of stock-based compensation as they occurred.

If the stock-based compensation expense in the three and six months ended June 30, 2006 had been determined in accordance with APB No. 25, instead of SFAS No. 123R, our:

pretax operating income would have increased by \$313 in the three months ended June 30, 2006 and \$2,234 in the six months ended June 30, 2006;

net income would have increased by \$193 in the three months ended June 30, 2006 and \$1,374 in the six months ended June 30, 2006;

basic earnings per share would have increased by \$0.01 in the three months ended June 30, 2006 and \$0.03 in the six months ended June 30, 2006; and

diluted earnings per share would have increased by \$0.01 in the three months ended June 30, 2006 and \$0.03 in the six months ended June 30, 2006.

Prior to adopting SFAS No. 123R, we presented the tax benefit resulting from the exercise of stock options under cash flows from operating activities in our Consolidated Statements of Cash Flows. Under SFAS No. 123R, the tax benefit of tax deductions in excess of the compensation expense resulting from the exercise of stock options is presented under cash flows from financing activities in our Condensed Consolidated Statements of Cash Flows.

Although we do not have a formal policy, we generally issue shares of our common stock from treasury shares upon the exercise of stock options. As of June 30, 2006, 11,738,007 shares of our common stock were treasury shares. Our Board of Directors has authorized us to repurchase outstanding shares of our common stock, from time to time depending on market conditions and other considerations, in the open market or through privately negotiated transactions in accordance with Rule 10b-18 of the Securities Exchange Act of 1934, as amended (the Exchange Act ). As of June 30, 2006, 4,401,500 shares of our common stock remained available for repurchase under our existing repurchase authorization. We intend to repurchase shares of our common stock pursuant to this authorization, but we are unable to determine at this point

#### 3. Equity Compensation Plans

how many shares we will repurchase over the next 12 months.

On May 9, 2006, our shareholders approved our adoption of the 2006 ITT Educational Services, Inc. Equity Compensation Plan (2006 Equity Compensation Plan). Prior to 2006, we adopted and our stockholders approved the ITT Educational Services,

Inc. 1994 Stock Option Plan (1994 Stock Plan) and the 1997 ITT Educational Services, Inc. Incentive Stock Plan (1997 Stock Plan). We also established the 1999 Outside Directors Stock Option Plan (1999 Directors Stock Plan), which provides awards of nonqualified options to non-employee directors. The 1994 Stock Plan, 1997 Stock Plan, 1999 Directors Stock Plan and 2006 Equity Compensation Plan are referred to herein collectively as the Plans.

Under the 1994 Stock Plan, a maximum of 810,000 shares of our common stock may be issued upon the exercise of stock options. Under the 1997 Stock Plan, a maximum of 1.5% of our outstanding shares of common stock may be issued each year commencing in 1997, with any unissued shares issuable in later years. Under the 1997 Stock Plan, a maximum of 8,100,000 shares of our common stock may be issued upon the exercise of stock options and pursuant to other forms of awards, but no more than 20% of the total number of shares on a cumulative basis may be used for restricted stock or performance share awards. Under the 1999 Directors Stock Plan, a maximum of 500,000 shares of our common stock may be issued upon the exercise of stock options.

No additional awards have been or will be made after May 9, 2006 under the 1997 Stock Plan or 1999 Directors Stock Plan. No awards have been made under the 1994 Stock Plan since the plan expired on December 29, 2004.

The 2006 Equity Compensation Plan provides that awards may be granted to our employees and directors. Under the 2006 Equity Compensation Plan, the maximum number of shares of our common stock that may be issued pursuant to awards under the plan is 4,000,000. The 2006 Equity Compensation Plan permits awards in the form of stock options (incentive and nonqualified), stock appreciation rights (SARs), restricted stock, restricted stock units (RSUs), performance shares, performance units and other stock-based awards as defined in the plan. Each share underlying stock options and SARs granted under the 2006 Equity Compensation Plan, and not forfeited or terminated, reduces the number of shares available for future awards under the 2006 Equity Compensation Plan by one share. The delivery of a share in connection with a full-value award (i.e., an award of restricted stock, RSUs, performance shares, performance units or any other stock-based award with value denominated in shares) will reduce the number of shares remaining for other awards by three shares. As of June 30, 2006, only restricted stock has been awarded under the 2006 Equity Compensation Plan.

We recognized stock-based compensation expense in our Condensed Consolidated Statements of Income in the amount of \$313 in the three months ended June 30, 2006 and \$2,234 in the six months ended June 30, 2006. An income tax benefit of approximately \$120 in the three months ended June 30, 2006 and approximately \$860 in the six months ended June 30, 2006 was recognized in the Condensed Consolidated Statements of Income related to the stock-based compensation expense. We did not capitalize any stock-based compensation cost in the three or six months ended June 30, 2006.

As of June 30, 2006, we estimated that pre-tax compensation expense for unvested stock-based compensation grants in the amount of approximately \$2,377, net of estimated forfeitures, will be recognized in future periods. This expense will be recognized over the remaining service period applicable to the grantees which, on a weighted-average basis, is approximately 2.5 years.

In the three and six months ended June 30, 2005, we did not recognize any stock-based compensation expense in accordance with APB Opinion No. 25. If the compensation expense related to the stock-based compensation for the three and six months ended June 30, 2005 had been determined based on the fair value of the stock-based compensation at grant date consistent with SFAS No. 123, our compensation expense would have increased and our net income and earnings per share would have been reduced to the pro forma amounts indicated below:

Three months ended June 30, 2005 Six months ended June 30, 2005

Net income as reported Deduct: Total stock-based compensation expense determined under the fair value based method	\$22,401	\$37,429
for stock options, net of tax	(1,984)	(3,926)
Pro forma net income	\$20,417	\$33,503
Earnings per share:		
Basic as reported	\$0.49	\$0.81
Impact of stock options	(0.05)	(0.08)
Basic pro forma	\$0.44	\$0.73
Diluted as reported	\$0.48	\$0.79
Impact of stock options	(0.05)	(0.08)
Diluted pro forma	\$0.43	\$0.71

*Stock Options.* Under the Plans, the stock option price may not be less than 100% of the fair market value of our common stock on the date of grant. The maximum term of any stock option granted under the 2006 Equity Compensation Plan may not

exceed seven years from the date of grant. Options granted under the 2006 Equity Compensation Plan will be exercisable at such times and under conditions as determined by the Compensation Committee of our Board of Directors, subject to the limitations contained in the plan.

Under the 1999 Directors Stock Plan, the stock options granted typically vested and became exercisable on the first anniversary of the grant. The maximum term of any stock option granted under the 1999 Directors Stock Plan was: (a) 10 years from the date of grant for any stock options granted prior to January 25, 2005; and (b) seven years from the date of grant for any stock options granted on or after January 25, 2005.

Under the 1997 Stock Plan, the stock options granted typically vest and become exercisable in three equal annual installments commencing with the first anniversary of the date of grant. The maximum term of any stock option granted under the 1997 Stock Plan was 10 years and 2 days from the date of grant.

The options outstanding, granted, forfeited and exercised for the period indicated are as follows:

	Six Months Ended June 30, 2006				
		Weighted	Aggregate		
		Average	Outstanding	Aggregate	
	# of	Option	Option	Intrinsic	
	Shares	Price	Price	Value	
Outstanding at beginning of period	3,422,352	\$30.87	\$105,641		
Granted	66,500	59.35	3,947		
Forfeited	(10,000)	44.70	(447)		
Exercised	(521,704)	28.30	(14,767)		
Outstanding at end of period	2,957,148	\$31.91	\$94,374	\$100,236	
Exercisable at end of period	2,839,140	\$31.06	\$88,171	\$98,673	

No stock options expired in the six months ended June 30, 2006.

The intrinsic value of the stock options exercised was \$9,937 in the three months ended June 30, 2006 and \$2,479 in the three months ended June 30, 2005. The intrinsic value of the stock options exercised was \$18,174 in the six months ended June 30, 2006 and \$7,811 in the six months ended June 30, 2005. The intrinsic value of a stock option is the difference between the fair market value of the stock and the option price. We received \$5,549 in cash and realized \$3,802 in net excess tax benefits from the exercise of our stock options in the three months ended June 30, 2006. We received \$14,767 in cash and realized \$6,966 in net excess tax benefits from the exercise of our stock options in the six months ended June 30, 2006.

The fair value of our stock options was determined at the grant date using the Black-Scholes option pricing model for stock options granted prior to January 1, 2005 and a binomial option pricing model for stock options granted on and after January 1, 2005. In the six months ended June 30, 2006, we granted stock options to purchase a total of 66,500 shares of our common stock at a weighted average fair value of \$21.89 per share. In the six months ended June 30, 2005, we granted stock options to purchase a total of 574,645 shares of our common stock at a weighted average fair value of \$18.54 per share. In the three months ended June 30, 2006, we granted stock options to purchase a total of 10,000 shares of our common stock at a weighted average fair value of \$23.11 per share. In the three months ended June 30, 2005, we granted stock options to purchase a total of 86,245 shares of our common stock at a weighted average fair value of \$16.69 per share. We recognize the fair value of stock options as compensation expense over the service period applicable to the grantee using the straight-line method.

The fair value of each option grant was estimated on the date of grant using the following assumptions:

	Three M	onths	Six Months Ended June 30,		
	Ended Ju	ine 30,			
	2006	2005	2006	2005	
Risk free interest rates	4.3%	3.8%	4.3%	3.8%	
Expected lives (in years)	4.3	4.9	4.3	4.9	
Volatility	42.0%	45.0%	42.0%	46.0%	
Dividend yield	None	None	None	None	

Other stock option information as of June 30, 2006 is as follows:

	Exercise Price Range						
	\$6.75-\$9.72	\$10.44-\$15.45	\$17.06-\$25.15	\$26.97-\$38.89	\$40.90-\$64.05	Total	
Options outstanding at June 30, 2006	429,453	241,792	878,564	144,335	1,263,004	2,957,148	
Weighted average exercise price on							
options outstanding	\$8.28	\$10.95	\$20.32	\$34.61	\$51.72	\$31.91	
Weighted average remaining							
contractual life	4.1 years	1.8 years	5.6 years	7.7 years	6.4 years	6.1 years	
Options exercisable at June 30, 2006	429,453	241,792	878,564	127,663	1,161,668	2,839,140	
Weighted average exercise price on							
exercisable options outstanding	\$8.28	\$10.95	\$20.32	\$34.24	\$51.43	\$31.06	

**Restricted Stock.** Under the 1997 Stock Plan, restricted shares awarded were subject to a restriction period set by the Compensation Committee of our Board of Directors, during which time the shares may not be sold, transferred, assigned or pledged. For restricted stock awards issued under the 1997 Stock Plan during the six months ended June 30, 2006, the restriction period ends on the third anniversary of the date of grant. Under the 2006 Equity Compensation Plan, restricted shares awarded are subject to a restriction period of at least: (a) three years in the case of a time-based period of restriction; and (b) one year in the case of a performance-based period of restriction. All restricted shares awarded under the 2006 Equity Compensation Plan as of June 30, 2006 have a time-based restriction period that ends on the third anniversary of the date of grant. We determine the fair value of the restricted stock granted based on the market price of our common stock on the date of grant. We recognize the fair value of the restricted stock as compensation expense over the service period applicable to the grantee using the straight-line method.

In the six months ended June 30, 2006, we granted restricted stock representing a total of 32,210 shares of our common stock at a weighted average grant price of \$60.20 per share. Restricted stock awards representing 1,038 shares of our common stock were forfeited in the six months ended June 30, 2006. A total of 31,172 shares of restricted stock were unvested as of June 30, 2006. We did not grant any restricted stock awards prior to 2006.

#### 4. Special Legal and Other Investigation Costs

Consistent with our accounting policy for contingent liabilities, we periodically reassess the probable and estimable legal costs associated with a claim or a potential claim. In the six months ended June 30, 2006, we were billed \$213 for legal costs associated with the investigation of us by the U.S. Department of Justice (DOJ), the inquiry initiated by the SEC into the allegations investigated by the DOJ, and the securities class action, shareholder derivative and books and records inspection lawsuits filed against us and certain of our current and former officers and directors (collectively, the Actions). We recorded a net charge of \$7,712 in the six months ended June 30, 2005 for estimated legal costs associated with the Actions. We were billed \$4,064 of those legal costs in the six months ended June 30, 2005. As of June 30, 2006, the remaining accrual of estimated legal costs associated with the Actions was \$214. In accordance with the financial accounting standards for loss contingencies, we have accrued what we believe to be a reasonable estimate of costs that are probable we will incur. If our estimate proves to be inadequate, however, it is possible that we could subsequently be required to record a charge to earnings which could have a material adverse effect on our results of operations.

#### 5. Investments

We have investments in marketable debt securities, variable rate demand notes and auction rate securities, which are classified as available-for-sale or held-to-maturity depending on our investment intentions with regard to those securities. Despite the long-term nature of the contractual maturities of our auction rate debt securities and variable rate demand notes, we have the ability to quickly liquidate these investments. We had no material gross unrealized holding or realized gains (losses) from our investments in auction rate debt and equity

securities or variable rate demand notes in the three and six months ended June 30, 2006 and 2005. All income generated from those investments was recorded as interest income.

The cost of securities sold is based on the specific identification method. The following table sets forth how our investments were classified on our Condensed Consolidated Balance Sheets as of the dates indicated.

	As of: June 30, 2006			December 31, 2005			June 30, 2005		
	Available-for-Sale	Held-to-Maturity	Total	Available-for-Sale	Held-to-Maturity	Total	Available-for-Sale	Held-to-Maturity	Total
Short-term investments	\$194,435	\$11,519	\$205,954	\$382,915	\$5,237	\$388,152	\$299,989	\$12,745	\$312,7
Non-current investments					9,538	9,538	1,002	2,053	3,055
	\$194,435	\$11,519	\$205,954	\$382,915	\$14,775	\$397,690	\$300,991	\$14,798	\$315,7

The following table sets forth the amount of our available-for-sale and held-to-maturity investments as of the dates indicated:

	As of: June 30, 2006	December 31, 2005	June 30, 2005
Available-for-Sale Investments:			
Auction rate equity securities	\$ 35,400	\$ 43,300	\$ 86,696
Auction rate debt securities and			
variable rate demand notes	159,035	339,615	214,295
	\$194,435	\$ 382,915	\$ 300,991
Held-to-Maturity Investments:			
Marketable debt securities	\$ 11,519	\$ 14,775	\$ 14,798

The following table sets forth the contractual maturities of our auction rate debt securities and variable rate demand notes classified as available-for-sale as of the dates indicated:

	Fair Value as of:				
Available-for-Sale	June 30, 2006	December 31, 2005	June 30, 2005		
Due within five years	\$ 1,000	\$ 1,000	\$		
Due after five years through ten years	8,535	30,430	5,932		
Due after ten years	149,500	308,185	208,363		
	\$159,035	\$ 339,615	\$ 214,295		

Our non-current investments that were classified as held-to-maturity securities as of June 30, 2005 and December 31, 2005 had remaining contractual maturities between one and two years.

#### 6. Earnings Per Common Share

Earnings per common share for all periods have been calculated in conformity with SFAS No. 128, Earnings Per Share. This data is based on the weighted average number of shares of our common stock outstanding during each period as set forth in the following table:

	Three Months Ended June 30,		Six Mont Ended Ju	
	2006 (In thous	2005 ands)	2006	2005
Shares: Weighted average number of shares of common stock outstanding	43,110	46,181	43,967	46,134
Shares assumed issued (less shares assumed purchased for treasury) for stock options and restricted stock	932	953	953	973
Outstanding shares for diluted earnings per share calculation	44,042	47,134	44,920	47,107

Shares underlying outstanding stock options that would have an antidilutive effect on our calculation of earnings per share (16 at June 30, 2006 and 1,092 at June 30, 2005) have been excluded from the above calculation.

#### 7. Employee Pension Benefits

The net periodic benefit costs for the ESI Pension Plan and the ESI Excess Pension Plan are as follows:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2006	2005	2006	2005
Service cost	\$	\$1,800	\$1,669	\$3,600
Interest cost	708	725	1,490	1,450
Expected return on assets	(1,148)	(800)	(2,040)	(1,600)
Recognized net actuarial loss	140	325	479	650
Amortization of prior service cost		(22)	(443)	(44)
Net periodic pension cost / (benefit)	\$(300)	\$2,028	\$1,155	\$4,056

In January 2006, we contributed \$15,000 to the ESI Pension Plan which we believe is sufficient to fully fund the plan at this time. Additional contributions, however, may be required and may be made in the future. Prepaid pension costs of \$18,384 are included in other assets in the June 30, 2006 Condensed Consolidated Balance Sheet.

Effective March 31, 2006, the benefit accruals under the ESI Pension Plan and the ESI Excess Pension Plan were frozen for all participants in those plans. Participants in those plans will, however, continue to vest and be credited with interest according to the terms of the ESI Pension Plan and the ESI Excess Pension Plan. As a result of the freeze, we recognized a pre-tax curtailment gain of \$421 in the six months ended June 30, 2006 and none in the three months ended June 30, 2006, due to the acceleration of the amortization of prior service cost.

#### 8. Letters of Credit

As of June 30, 2006, we continued to provide an irrevocable standby letter of credit in the amount of \$219 to secure the payment of construction costs associated with a facility that we are building. As of June 30, 2006, we continued to provide irrevocable letters of credit in the total amount of \$1,258 to our workers compensation insurance providers to secure the payment of our workers compensation claims.

#### 9. Contingencies

In October 2002, the Office of Attorney General for the State of California (CAG) informed us that the CAG had initiated an investigation of our ITT Technical Institutes in California. In August 2005, the CAG informed us that its investigation was initiated as a result of a qui tam action filed against us on May 9, 2002 in the United States District Court for the Central District of California Western Division by two of our former employees (relators) on behalf of themselves, the federal government and the State of California under the following captio*binited States of America ex rel. Mohamed Mahmoud and Ed Maloney v. ITT Educational Services, Inc.* (the Mahmoud Action). In the complaint, the relators alleged that we violated the federal False Claims Act, 31 U.S.C. § 3729, *et seq.*, and the California False Claims Act, Cal. Gov t. Code § 12650, *et seq.*, by knowingly presenting false claims for payment, conspiring to get false claims paid and knowingly using false statements to get false claims paid relating to the grant aid received by our California students under the State s Cal Grant Program. The CAG s investigation lasted approximately three years and covered the seven-year period from 1996 through 2002 (the Relevant Period).

As a result of its investigation, the CAG contended that student grade point average calculations made by us pursuant to the requirements of the Cal Grant Program to help determine whether our students in California qualified for financial aid under the Cal Grant Program resulted in approximately 93 students receiving a Cal Grant for which they were not otherwise eligible, which represented approximately 1.3% of the more than 7,000 students who received a Cal Grant while attending one of six different ITT Technical Institutes in California during the Relevant Period. We acknowledged that erroneous student grade point average calculations resulted in 49 students receiving a larger Cal Grant amount

than they otherwise would have received, which represented approximately 0.7% of the total number of students who received a Cal Grant while attending one of six different ITT Technical Institutes in California during the Relevant Period.

On September 30, 2005, the CAG and we agreed to settle the State of California s claims in the Mahmoud Action (without an admission of liability), pursuant to which we will pay the State \$725 in exchange for the State s release of all claims under the California False Claims Act that were asserted against us in the Mahmoud Action arising from the award of Cal Grant Program funds to our students during the Relevant Period. The settlement of the State of California s claims is conditioned upon:

the court s approval of the fairness, adequacy and reasonableness of the settlement terms;

the court s dismissal of the remainder of the Mahmoud Action with prejudice; and the California Student Aid Commission s (the CSAC) agreement not to bring any administrative action against us with respect to any of the allegations or claims against us in the Mahmoud Action.

On October 12, 2005, the court unsealed the Mahmoud Action, upon which we learned that the DOJ, on behalf of the federal

government, declined to intervene in the Mahmoud Action on September 30, 2005. On November 17, 2005, the CSAC agreed not to bring any administrative action against us with respect to any of the allegations or claims against us in the Mahmoud Action.

A qui tam action is a civil lawsuit brought by one or more individuals (a qui tam relator ) on behalf of the federal or state government for an alleged submission to the government of a false claim for payment. A qui tam action is always filed under seal and remains under seal until the government decides whether to intervene in the litigation. Whenever a relator files a qui tam action, the government typically initiates an investigation in order to determine whether to intervene in the litigation. If the government intervenes, it has primary control over the litigation. If the government decides to intervene, the relator may pursue the litigation on behalf of the government. If the government or the relator is successful in the litigation, the relator receives a portion of the government s recovery.

On March 4, 2005, we were served with a qui tam action that was filed on April 8, 2004 in the United States District Court for the Southern District of Indiana by a former employee (relator) on behalf of himself and the federal government under the following captiol*Anited States of America ex rel. Robert Olson v. ITT Educational Services, Inc. d/b/a ITT Technical Institute* (the Olson Action). We were served with the Olson Action after the DOJ declined to intervene in the litigation. On June 24, 2005, the relator filed an amended complaint in the Olson Action. On January 9, 2006, the court dismissed the Olson Action without prejudice and gave the relator an opportunity to replead his complaint. On March 20, 2006, the relator filed a second amended complaint under seal. On April 18, 2006, the DOJ again declined to intervene in the litigation and the court unsealed the second amended complaint. In the second amended complaint, the relator alleges that we violated the False Claims Act, 31 U.S.C. § 3729, *et seq.*, by knowingly making and using false records and statements relating to, among other things, student recruitment, admission, enrollment, attendance, grading, testing, graduate placement, programs of study and course materials in order to fraudulently obtain student loans and tuition from the federal government. The complaint seeks an unspecified judgment and attorney s fees and costs. We intend to defend ourselves vigorously against the allegations in the complaint.

We cannot assure you of the ultimate outcome of any litigation involving us. Any litigation alleging violations of education or consumer protection laws and/or regulations, misrepresentation, fraud or deceptive practices may also subject our affected institutes to additional regulatory scrutiny.

#### Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations.

#### **Forward-Looking Statements**

All statements, trend analyses and other information contained in this report that are not historical facts are forward-looking statements within the meaning of the safe harbor provision of the Private Securities Litigation Reform Act of 1995 and as defined in Section 27A of the Securities Act of 1933 (the Securities Act ) and Section 21E of the Exchange Act. Forward-looking statements are made based on our management s current expectations and beliefs concerning future developments and their potential effects on us. You can identify these statements by the use of words such as could, should, would, may, will, project, believe, anticipate, expect, plan, estimate, forecast, continue and contemplate, as well as similar words and expressions. Forward-looking statements involve risks and potential, intend, uncertainties and do not guarantee future performance. We cannot assure you that future developments affecting us will be those anticipated by our management. Among the factors that could cause actual results to differ materially from those expressed in our forward-looking statements are the following:

business conditions and growth in the postsecondary education industry and in the general economy; changes in federal and state governmental regulations with respect to education and accreditation standards, or the interpretation or enforcement of those regulations, including, but not limited to, the level of government funding for, and our eligibility to participate in, student financial aid programs utilized by our students;

our failure to comply with the extensive education laws and regulations and accreditation standards that we are subject to;

effects of any change in our ownership resulting in a change in control, including, but not limited to, the consequences of such changes on the accreditation and federal and state regulation of our institutes;

our ability to implement our growth strategies;

our failure to maintain or renew required regulatory authorizations or accreditation of our institutes;

receptivity of students and employers to our existing program offerings and new curricula;

loss of access by our students to lenders for student loans; and

our ability to successfully defend litigation and other claims brought against us.

Readers are also directed to other risks and uncertainties discussed in other documents we file with the SEC, including, without limitation, those discussed in Item 1A. Risk Factors. of our Annual Report on Form 10-K as filed with the SEC for the year ended December 31, 2005 and in Part II, Item 1A. Risk Factors. in our Quarterly Reports on Form 10-Q. We undertake no obligation to update or revise any forward-looking information, whether as a result of new information, future developments or otherwise.

#### **Overview**

You should keep in mind the following points as you read this report:

References in this document to we, us, our and ITT/ESI refer to ITT Educational Services, Inc. and its subsidiaries. The terms ITT Technical Institute or institute (in singular or plural form) refer to an individual school owned and operated by ITT/ESI, including its learning sites, if any. The terms institution or campus group (in singular or plural form) mean a main campus and its additional locations, branch campuses and/or learning sites, if any.

This management s discussion and analysis of financial condition and results of operations should be read in conjunction with the same titled section contained in our Annual Report on Form 10-K as filed with the SEC for the year ended December 31, 2005 for discussion of, among other matters, the following items:

cash receipts from financial aid programs;

nature of capital additions;

seasonality of revenue;

components of income statement captions;

federal regulations regarding:

timing of receipt of funds from the federal student financial aid programs under Title IV of the Higher Education Act of 1965, as amended (the Title IV Programs );

percentage of applicable revenue that may be derived from the Title IV Programs;

return of Title IV Program funds for withdrawn students; and

default rates;

private loan programs;

investments;

repurchase of shares of our common stock;

minimum pension liability; and

our hybrid education delivery model, pursuant to which certain program courses are taught in residence on campus and others are taught either online over the Internet or partially online over the Internet and partially in residence on campus

(the Hybrid Delivery Model ).

This management s discussion and analysis of financial condition and results of operations is based on our condensed consolidated financial statements, which have been prepared in conformity with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amount of assets and liabilities, revenue and expenses, and contingent assets and liabilities. Actual results may differ from those estimates and judgments under different assumptions or conditions.

#### **Background**

We are a leading for-profit provider of postsecondary degree programs in the United States based on revenue and student enrollment. As of June 30, 2006, we were offering diploma, associate, bachelor and master degree programs to more than 44,000 students. As of June 30, 2006, we had 87 institutes located in 33 states. All of our institutes are authorized by the applicable education authorities of the states in which they operate and recruit and are accredited by an accrediting commission recognized by the U.S. Department of Education. We design our education programs, after consultation with employers, to help graduates prepare for careers in various fields involving their areas of study. As of June 30, 2006, all of our program offerings were degree programs, except at one institution which was seeking authorization to award degrees. We have provided career-oriented education programs since 1969 under the ITT Technical Institute name.

In the second quarter of 2006, we began operations at three new institutes and added one new learning site to an existing institution. We plan to add two more learning sites to existing institutes in the remainder of 2006. A learning site is an institute location where educational activities are conducted and student services are provided away from the institute s campus. Our overall expansion plans include:

operating new institutes;

adding learning sites to existing institutes;

offering a broader range of both residence and online programs at our existing institutes;

increasing the number of our institutes that offer bachelor degree programs; and

pursuing new and expanded alliances with both domestic and international educators.

#### **Critical Accounting Policies and Estimates**

We believe that the following critical accounting policies affect our more significant estimates and judgments used in the preparation of our condensed consolidated financial statements. These policies should be read in conjunction with Note 1 of the Notes to Consolidated Financial Statements contained in our Annual Report on Form 10-K as filed with the SEC for the year ended December 31, 2005.

**Stock-Based Compensation.** Effective January 1, 2006, we adopted SFAS No. 123R, which prescribes accounting for equity instruments exchanged for employee and director services. Under SFAS No. 123R, stock-based compensation cost is measured at the date of grant, based on the calculated fair value of the grant, and is recognized as an expense over the service period applicable to the grantee. The service period is the period of time that the grantee must provide services to us before the stock-based compensation is fully vested. The vesting period is generally the vesting period set forth in the agreement granting the stock-based compensation. Under our stock-based compensation plans, some grants immediately vest in full upon the grantee of this type of stock-based compensation to fully vest may be less than the vesting period set forth in the agreement granting the stock-based compensation. In these instances, the compensation expense will be recognized over the lesser of the vesting period set forth in the agreement granting that stock-based compensation or the period before the grantee becomes eligible to retire. We recognize stock-based compensation expense on a straight-line basis over the service period applicable to the grantee.

Prior to January 1, 2006, we accounted for stock-based compensation to employees and directors in accordance with the intrinsic value method under APB Opinion No. 25 and related interpretations. Under the intrinsic value method, no compensation expense was recognized in our financial statements for most of the stock-based compensation, because the vast majority of the stock-based compensation that we granted was nonqualified stock options and all of the stock options granted had exercise prices equivalent to the fair market value of our common stock on the date of grant.

We adopted SFAS No. 123R using the modified prospective transition method. Under this transition method, the financial statement amounts for periods before 2006 have not been restated to reflect the fair value method of expensing the stock-based compensation. The compensation expense recognized on and after January 1, 2006 includes the compensation cost based on the grant-date fair value estimated in accordance with: (a) SFAS No. 123 for all stock-based compensation that was granted prior to, but vested on or after, January 1, 2006; and (b) SFAS No. 123R for all stock-based compensation that was granted on or after January 1, 2006. An estimate of the unvested stock-based compensation grants that may be forfeited in future periods was based on our actual historical forfeiture experience and has been included in the computation of the compensation expense related to the stock-based compensation recognized on and after January 1, 2006, as required under SFAS No. 123R.

The fair value of our stock-based compensation is determined at the date of grant. We use a binomial option pricing model to determine the fair value of all stock options granted on or after January 1, 2005, and we use the market price of our common stock to determine the fair value of restricted stock granted. Various assumptions are used in the model to determine the fair value of the stock options. These assumptions are discussed in Note 2 of the Notes to Condensed Consolidated Financial Statements set forth elsewhere in this report.

In the six months ended June 30, 2006, we granted stock options and restricted stock to certain employees and directors. In 2006, we began granting restricted stock, instead of stock options, to:

reducing the dilutive effect on our common stock caused by stock-based compensation;

reducing our compensation expense related to stock-based compensation; and

granting a form of stock-based compensation the long-term value of which could be better understood and appreciated by those employees; and

our non-employee directors to better align their interests with those of our shareholders.

Stock-based compensation expense in the three months ended June 30, 2006 was \$0.3 million, or approximately \$0.2 million, net of tax, compared to \$0 in the three months ended June 30, 2005. Stock-based compensation expense in the six months ended June 30, 2006 was \$2.2 million, or approximately \$1.4 million, net of tax, compared to \$0 in the six months ended June 30, 2005. As of June 30, 2006, we estimated that pre-tax compensation expense for unvested stock-based compensation grants in the amount of approximately \$2.4 million, net of estimated forfeitures, will be recognized in future periods. We expect to recognize this expense over the remaining service period applicable to the grantees which, on a weighted average basis, is approximately 2.5 years.

On October 24, 2005, the Compensation Committee of our Board of Directors accelerated the vesting of all unvested, nonqualified stock options granted to our employees and directors that had exercise prices greater than the closing price of our common stock on October 24, 2005. As a result of the vesting acceleration, all of those stock options were fully exercisable as of October 24, 2005. The purpose for accelerating the vesting of those stock options was to reduce our future compensation costs associated with those stock options upon our adoption of SFAS No. 123R in 2006.

On October 28, 2005, the Compensation Committee of our Board of Directors awarded certain of our executives nonqualified stock options to purchase a total of 276,340 shares of our common stock as of November 2, 2005. The stock options awarded were fully vested and immediately exercisable. The full vesting of the stock options was conditioned upon each optionee agreeing not to sell, transfer or otherwise dispose of any shares obtained upon exercising the option until:

the first anniversary with respect to one-third of the shares underlying the option;

the second anniversary with respect to an additional one-third of the shares underlying the option; and

the third anniversary with respect to the remaining one-third of the shares underlying the option.

The purpose for accelerating the award and vesting of those stock options was to reduce our future compensation costs associated with those stock options upon our adoption of SFAS No. 123R in 2006.

See also Notes 2 and 3 of the Notes to Condensed Consolidated Financial Statements set forth elsewhere in this report for further discussion of stock-based compensation and SFAS No. 123R.

**Recognition of Revenue.** Tuition revenue is recorded on a straight-line basis over the length of the applicable course. If a student withdraws from an institute, the standards of most state education authorities that regulate our institutes, the accrediting commission that accredits our institutes and our own internal policy limit a student s obligation for tuition and fees to the institute depending on when a student withdraws during an academic quarter (Refund Policies). The terms of the Refund Policies vary by state, and the limitations imposed by the Refund Policies are generally based on the portion of the academic quarter that has elapsed at the time the student withdraws. The greater the portion of the academic quarter that has elapsed at the time the student withdraws, the greater the student s obligation is to the institute for the tuition and fees related to that academic quarter. We record revenue net of any refunds that result from any applicable Refund Policy. On an individual student basis, tuition earned in excess of cash received is recorded as accounts receivable, and cash received in excess of tuition earned is recorded as deferred revenue.

Textbooks are included in the tuition. We amortize the related costs of textbooks on a straight-line basis over the applicable course length and record the deferral of textbook costs in prepaids and other current assets. Laptop computer sales and the related cost of the laptop computers are recognized when the student receives the laptop computer. Tool kit sales and the related cost of the tool kits are recognized when the kits are distributed to the students. Academic fees (which are charged only one time to students on their first day of class attendance) are recognized as revenue on a straight-line basis over the average program length. Deferred revenue is recorded for fees collected in excess of revenue recognized. If a student withdraws from an institute, all unrecognized revenue relating to his or her fees, net of any refunds that result from any applicable Refund Policy, is recognized upon the student s departure. An administrative fee is charged to a student when he or she withdraws or graduates from a program of study at the institute. The administrative fee is recognized as revenue at that time.

In the six months ended June 30, 2006, approximately 96% of our revenue represented tuition charges and approximately 4% of our revenue represented laptop computer sales, tool kit sales and student fees. In the six months ended June 30, 2005, approximately 97% of our revenue represented tuition charges and approximately 3% of our revenue represented laptop computer sales, tool kit sales and student fees. The amount of tuition earned depends on:

the cost per credit hour of the courses in our programs;

how long a student remains enrolled;

how many courses a student takes during each period of enrollment; and

the total number of students enrolled.

Each of these factors is known at the time our tuition revenue is calculated.

<u>Allowance for Doubtful Accounts.</u> We record a receivable for the tuition earned in excess of the payment received from or on behalf of a student for that tuition. The individual student balances of these receivables are insignificant. We extend unsecured credit for tuition and fees to our students. We record an allowance for doubtful accounts with respect to accounts receivable on an

institute-by-institute basis, using the institute s historical collection experience. Our management reviews the historical collection experience for each institute, considers other facts and circumstances related to an institute and adjusts the calculation to record an allowance for doubtful accounts as appropriate. If our current collection trends were to differ significantly from our historic collection experience, however, we would make a corresponding adjustment to our allowance. We write-off the accounts receivable due from former students after a reasonable period of unsuccessful collection efforts.

**<u>Property and Equipment.</u>** We include all property and equipment in the financial statements at cost and make provisions for depreciation of property and equipment using the straight-line method. The following table sets forth the general ranges of the estimated useful lives of our property and equipment:

Estimated Useful Life 3 to 10 years 3 to 14 years 20 to 40 years 3 to 8 years

Changes in circumstances, such as changes in our curricula and technological advances, may result in the actual useful lives of our property, equipment and software differing from our estimates. We regularly review and evaluate the estimated useful lives of our property, equipment and software. Although we believe that our assumptions and estimates are reasonable, deviations from our assumptions and estimates could produce a materially different result.

**Direct Marketing Costs.** Direct costs incurred relating to the enrollment of new students are capitalized using the successful efforts method. Direct marketing costs subject to capitalization include salaries and employee benefits of recruiting representatives and other direct costs less admission processing fees, if any. Successful efforts is the ratio of students enrolled to prospective students interviewed. The higher the rate of interviewed students who enroll, the greater the percentage of our direct marketing costs that are capitalized. We amortize our direct marketing costs on a cost-pool-by-cost-pool basis over the period that we expect to receive revenue streams associated with those assets. The direct costs subject to capitalization are readily quantifiable and are not subject to estimation. The amortization method is based on historical trends of student enrollment and retention activity and is not subject to significant assumptions. We regularly evaluate both the factors used to determine the amounts to be deferred and amortized and the future recoverability of those deferred costs.

**Contingent Liabilities.** We are subject to various claims and contingencies in the ordinary course of our business, including those related to litigation, business transactions, employee-related matters and taxes, among others. When we are aware of a claim or potential claim, we assess the likelihood of any loss or exposure. If it is probable that a loss will result and the amount of the loss can be reasonably estimated, we record a liability for the loss. The liability recorded includes probable and estimable legal costs associated with the claim or potential claim. If the loss is not probable or the amount of the loss cannot be reasonably estimated, we disclose the claim if the likelihood of a potential loss is reasonably possible and the amount involved is material. Although we believe our estimates are reasonable, deviations from our estimates could produce a materially different result.

#### **Results of Operations**

The following table sets forth the percentage relationship of certain statement of income data to revenue for the periods indicated:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2006	2005	2006	2005
Revenue	100.0%	100.0%	100.0%	100.0%
Cost of educational services	49.9	48.5	50.5	49.2
Student services and administrative expenses	30.4	30.9	31.1	30.8
Special legal and other investigation costs			(0.1)	2.4
Operating income	19.7	20.6	18.5	17.6
Interest income, net	1.1	1.3	1.2	1.2

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Income before provision for income taxes	20.8%	21.9%	19.7%	18.8%

The following table sets forth our total student enrollment as of the dates indicated, exclusive of international enrollments and enrollments at two institutes that ceased operations at the end of 2004:

	2006		2005	
	Total	Increase	Total	Increase
<b>Total Student</b>	Student	Over	Student	Over
Enrollment as of:	Enrollment	<b>Prior Year</b>	Enrollment	<b>Prior Year</b>
March 31	43,868	5.6%	41,557	9.2%
June 30	44,025	6.3%	41,419	7.0%
September 30	Not applicable	Not applicable	44,331	5.1%
December 31	Not applicable	Not applicable	42,985	5.2%

Total student enrollment includes all new and continuing students. A continuing student is any student who, in the academic quarter being measured, is enrolled in a program of study at an ITT Technical Institute and was enrolled in the same program at any ITT Technical Institute at the end of the immediately preceding academic quarter. A new student is any student who, in the academic quarter being measured, enrolls in and begins attending any program of study at an ITT Technical Institute:

for the first time at that institute;

after graduating in a prior academic quarter from a different program of study at that institute; or

after having withdrawn or been terminated from a program of study at that institute.

The following table sets forth our new student enrollment in the periods indicated, exclusive of international enrollments and enrollments at two institutes that ceased operations at the end of 2004:

	2006		2005	
New Student Enrollment	New	Increase	New	Increase
in the Three	Student	Over	Student	Over
Months Ended:	Enrollment	<b>Prior Year</b>	Enrollment	Prior Year
March 31	11,264	14.7%	9,824	6.1%
June 30	11,674	10.4%	10,576	3.1%
September 30	Not applicable	Not applicable	15,845	9.0%
December 31	Not applicable	Not applicable	8,828	11.6%
Total for the year	Not applicable	Not applicable	45,073	7.4%

We generally organize the academic schedule for programs of study offered at our institutes on the basis of four 12-week academic quarters in a calendar year that typically begin in early March, mid-June, early September and late November. To measure the persistence of our students, the number of continuing students in any academic quarter is divided by the total student enrollment as of the end of the immediately preceding academic quarter.

The following table sets forth the rates of our students persistence for the periods indicated, exclusive of international enrollments and enrollments at two institutes that ceased operations at the end of 2004:

Student Persistence for the Three Months Ended:					
Year	March 31	June 30	September 30	December 31	
2004	78.0%	74.8%	71.4%	78.2%	
2005	77.6%	74.2%	68.8%	77.0%	
2006					