

OM GROUP INC  
Form 10-Q/A  
December 24, 2003

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

**FORM 10-Q/A**

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2003  
Commission File Number 0-22572

**OM GROUP, INC.**

(exact name of registrant as specified in its charter)

Delaware  
(state or other jurisdiction of  
incorporation or organization)

52-1736882  
(I.R.S., Employer  
Identification Number)

Tower City  
50 Public Square  
Suite 3500  
Cleveland, Ohio 44113-2204  
(Address of principal executive offices)  
(zip code)

(216) 781-0083  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Securities Exchange Act of 1934)

Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of March 31, 2003: Common Stock, \$.01 Par Value  
28,354,804 shares.

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**Part I Financial Information**  
**Item 1 Financial Statements**

**OM GROUP, INC.**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**

(Thousands of dollars, except share data)

(Unaudited)

	<b>March 31,</b>	<b>December</b>
	<b>2003</b>	<b>31,</b>
	<b>2002</b>	<b>2002</b>

**ASSETS**

**CURRENT ASSETS**

Cash and cash equivalents

\$14,026 \$11,650

Accounts receivable

121,150 99,632

Inventories

308,820 304,654

Other current assets

75,935 90,365

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*Total Current Assets*

519,931 506,301

**PROPERTY, PLANT AND  
EQUIPMENT**

Land

5,437 5,420

Buildings and improvements

178,950 178,373

Machinery and equipment

497,781 507,185

Furniture and fixtures

15,809 15,822

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697,977 706,800

Less accumulated depreciation

210,196 201,571

487,781 505,229  
OTHER ASSETS

Goodwill and other intangible assets  
188,872 189,178  
Other assets  
99,970 91,451  
Assets of discontinued operations  
1,045,955 1,046,977

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TOTAL ASSETS  
\$2,342,509 \$2,339,136

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**LIABILITIES AND  
STOCKHOLDERS EQUITY**

CURRENT LIABILITIES

Current portion of long-term debt  
\$7,000 \$6,750  
Accounts payable  
102,759 95,685  
Other accrued expenses  
59,644 53,519

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*Total Current Liabilities*  
169,403 155,954

LONG-TERM LIABILITIES

Long-term debt  
1,167,800 1,187,650  
Deferred income taxes  
62,986 64,136  
Other long-term liabilities and  
minority interests  
61,240 64,820  
Liabilities of discontinued operations  
408,339 396,691

STOCKHOLDERS EQUITY

Preferred stock, \$0.01 par value:

Authorized 2,000,000 shares; no  
shares issued or outstanding

Common stock, \$0.01 par value:

Authorized 60,000,000 shares; issued  
28,402,163 shares in 2003 and 2002  
284 284

Capital in excess of par value  
490,741 490,741

Retained deficit  
(24,566) (17,943)

Treasury stock (47,359 shares in 2003  
and 2002, at cost)  
(2,255) (2,255)

Accumulated other comprehensive  
income  
11,263 2,008

Unearned compensation  
(2,726) (2,950)

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*Total Stockholders' Equity*  
472,741 469,885

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TOTAL LIABILITIES AND  
STOCKHOLDERS' EQUITY  
\$2,342,509 \$2,339,136

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*See notes to condensed Consolidated Financial Statements*

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**OM GROUP, INC.**  
**CONDENSED STATEMENTS OF CONSOLIDATED OPERATIONS**

(Thousands of dollars, except per share data)  
(Unaudited)

	Three Months Ended March 31,	
	2003	2002
Net sales	\$ 213,787	\$ 172,022
Cost of products sold		
183,350 122,836		
30,437 49,186		
Selling, general and administrative expenses		
25,662 22,065		
<b>INCOME FROM OPERATIONS</b>		
4,775 27,121		
<b>OTHER INCOME (EXPENSE)</b>		
Interest expense		
(10,211) (6,687)		
Foreign exchange loss		
(2,461) (299)		
Investment and other income, net		
433 (53)		
(12,239) (7,039)		
<b>INCOME (LOSS) FROM CONTINUING OPERATIONS BEFORE INCOME TAXES AND</b>		

MINORITY INTERESTS

(7,464) 20,082

Income tax (benefit) expense

(1,972) 8,506

Minority interests

62 (46)

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INCOME (LOSS) FROM  
CONTINUING OPERATIONS

(5,554) 11,622

INCOME (LOSS) FROM  
DISCONTINUED OPERATIONS,  
NET OF TAX

(1,069) 11,746

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NET INCOME (LOSS)

\$(6,623) \$23,368

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Net income (loss) per common  
share basic

Continuing operations

\$(0.20) \$0.43

Discontinued operations

\$(0.03) \$0.43

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Net income (loss)

\$(0.23) \$0.86

Net income (loss) per common  
share assuming dilution

Continuing operations

\$(0.20) \$0.42

Discontinued operations

\$(0.03) \$0.43

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Net income (loss)

\$(0.23) \$0.85

Weighted average shares

outstanding (000)

Basic

28,303 27,109

Assuming dilution

28,303 27,567

Dividends paid per common share

\$ 0.14

*See notes to condensed Consolidated Financial Statements*

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**OM GROUP, INC.**  
**CONDENSED STATEMENTS OF CONSOLIDATED CASH FLOWS**  
(Thousands of dollars)  
(Unaudited)

	<b>Three Months Ended March 31,</b>	
	<b>2003</b>	<b>2002</b>
<b>OPERATING ACTIVITIES</b>		
Income (loss) from continuing operations	\$(5,554)	\$11,622
Items not affecting cash:		
Depreciation and amortization	14,927	14,028
Foreign exchange loss	2,461	299
Minority interests	62	(46)
Restructuring and other charges, less cash spent	6,664	
Changes in operating assets and liabilities	(11,311)	(6,542)
<b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>	<b>7,249</b>	<b>19,361</b>
<b>INVESTING ACTIVITIES</b>		
Expenditures for property, plant and equipment, net	(1,295)	(22,550)
<b>NET CASH USED IN INVESTING ACTIVITIES</b>	<b>(1,295)</b>	<b>(22,550)</b>
<b>FINANCING ACTIVITIES</b>		
Payments of long-term debt	(19,600)	(225,805)
Dividend payments		

(3,946)  
 Long-term and short-term  
 borrowings  
 9,112  
 Proceeds from exercise of stock  
 options  
 1,354  
 Proceeds from sale of common  
 shares  
 225,805

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NET CASH (USED IN)  
 PROVIDED BY FINANCING  
 ACTIVITIES  
 (19,600) 6,520

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Cash (used in) provided by  
 continuing operations  
 (13,646) 3,331  
 Cash provided by (used in)  
 discontinued operations  
 14,453 (4,361)  
 Effect of exchange rate changes on  
 cash and cash equivalents  
 1,569 (1,298)

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Increase (decrease) in cash and  
 cash equivalents  
 2,376 (2,328)  
 Cash and cash equivalents at  
 beginning of period  
 11,650 18,681

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Cash and cash equivalents at end of  
 period  
 \$14,026 \$16,353

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*See notes to condensed Consolidated Financial Statements*



**OM GROUP, INC.**

**Notes to Condensed Consolidated Financial Statements (Unaudited)**

**March 31, 2003**

**(Thousands of dollars, except as noted and per share amounts)**

**Note A**

**Basis of Presentation**

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair financial presentation have been included. Past operating results are not necessarily indicative of the results which may occur in future

periods, and the interim period results are not necessarily indicative of the results to be expected for the full year. These financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2002. This Form 10-Q/A amends the Form 10-Q related to the first quarter of 2003 as filed by the Company on May 14, 2003 for the following matters. On July 31, 2003, the Company completed the sale of its Precious Metals business (PMG business) to Umicore for 697 million (approximately \$814 million) in cash. The PMG business was comprised of the Precious Metal Chemistry and Metal Management segments, which were acquired by the Company from Degussa in August 2001. The PMG

business was reported as a continuing operation in the Form 10-Q for the first quarter of 2003, as filed on May 14, 2003. In June 2003, the PMG business met the criteria for a discontinued operation under SFAS No. 144 and, accordingly, the results of the business were reclassified to discontinued operations in the Form 10-Q for the 2003 second quarter. On July 29, 2003, the Company filed a Form 8-K with Statements of Consolidated Operations for each of the quarterly periods included in the year ended December 31, 2002 and the six months ended June 30, 2003, reclassified to present the results of the PMG business as a discontinued operation for all periods. Accordingly, this Form 10-Q/A also presents the PMG business as a discontinued operation, since the quarterly results contained

herein have previously been presented in such fashion in such Form 8-K. During the third quarter of 2003, the Company determined that certain restructuring and other charges of \$4.7 million more appropriately relate to the first quarter of 2003, and therefore the condensed consolidated financial statements contained herein have been amended to reflect these changes. In addition, during the fourth quarter of 2002, the Company shut down the U.S. manufacturing operations of the Fidelity electroless nickel business in Newark, New Jersey, and accounted for it as a discontinued operation. During the third quarter of 2003, the Company concluded that the revenue streams for this business have sufficiently continued through tolling arrangements with outside processors, and, accordingly, has reclassified

these results to continuing operations for all periods presented in this Form 10-Q/A. The operating results of this business are summarized as follows (in millions):

	Three Months Ended March 31,	
	2003	2002
Net sales	\$4.4	\$5.5
Operating loss(a) (3.3) (0.3)		

- (a) Operating loss for the three months ended March 31, 2003 includes restructuring and other charges of \$1.6 million.

**Note B**

**Restructuring and Other Charges and Discontinued Operations**

During the first quarter of 2003, the Company recorded restructuring (\$4.5 million) and other (\$4.7 million) charges related to continuing operations of \$9.2 million. These charges, which represent the continuation of the Company's restructuring plan that commenced in the fourth quarter of 2002, are recorded in Cost of products sold (\$4.7 million) and Selling, general and administrative expenses (\$4.5 million) in the



Condensed Statement of Consolidated Operations. Restructuring liabilities at December 31, 2002 related to continuing operations, charges taken in the first quarter of 2003, and amounts utilized in 2003 to date are summarized as follows (in millions):

	<u>Number of Employees</u>	<u>Workforce Reductions</u>		<u>Asset write-downs</u>	<u>Facility Exit and Other</u>	<u>Total</u>
Balance at 12/31/02	68	\$ 5.2	\$ 0	\$ 2.0	\$ 7.2	
Charges in 2003	11	0.7	2.2	1.6	4.5	
Utilized in 2003	(74)	(2.6)	(2.2)	(1.2)	(6.0)	
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Balance at 3/31/03	5	\$ 3.3	\$ 0	\$ 2.4	\$ 5.7	
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In connection with the first quarter 2003 restructuring activities, the Company also recorded charges of \$5.6 million related to discontinued operations primarily to adjust these operations to their estimated net realizable value upon disposal.

Results of discontinued operations include the base metals businesses and facilities that were identified in 2002 as discontinued through sale or shut-down -- the SCM Metal Products business, and manufacturing facilities in St. George, Utah (tungsten reclamation/cobalt recycling) and Midland, Michigan (tungsten carbide fine powders). In addition, as discussed in Note A, the Company's Precious Metals business, which was sold on July 31, 2003, has also been presented as a discontinued operation in the accompanying financial statements. Operating results for discontinued operations for the respective periods ended March 31, which are included in Income (Loss) from Discontinued Operations on the Condensed Statements of Consolidated Operations, are summarized as follows (in millions):

	<u>2003</u>	<u>2002</u>
Net sales	\$1,135.7	\$1,016.8
Operating income		
17.7 26.3		
Interest expense - allocated		
15.1 10.9		
Income tax benefit		
(0.1)		

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**Note C Inventories**

	March 31, 2003	December 31, 2002
Raw materials and supplies	\$ 147,140	\$ 138,840
Finished goods		
121,334 122,853		
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268,474 261,693		
LIFO reserve		
40,346 42,961		
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Total inventories		
\$308,820 \$304,654		
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**Note D Contingent Matters**

The Company is a party to various legal proceedings incidental to its business and is subject to a variety of environmental and pollution control laws and regulations in the jurisdictions in which it operates. As is the case with other companies in

similar industries, the Company faces exposure from actual or potential claims and legal proceedings involving environmental matters.

Although it is very difficult to quantify the potential impact of compliance with or liability under environmental protection laws, management believes that the ultimate aggregate cost to the Company of environmental remediation, as well as other legal proceedings arising out of operations in the normal course of business, will not result in a material adverse effect upon its financial condition or results of operations.

In November 2002, the Company received notice that shareholder class action lawsuits were filed against it related to the decline in the Company's stock price after the third quarter 2002 earnings announcement. The lawsuits allege virtually

identical claims under Sections 10(b) and 20(a) of the Securities Exchange Act of 1934 and SEC Rule 10b-5 against the Company, certain executive officers and the Board of Directors. Plaintiffs seek damages in an unspecified amount to compensate persons who purchased the Company's stock between November 2001 and October 2002 at allegedly inflated market prices. While the ultimate outcome of this litigation cannot be determined at this time, management believes that these matters will not have a material adverse effect upon the Company's financial condition or results of operations. In addition, the named executive officers, the Board of Directors and the Company have Directors & Officers and Corporate Liability Insurance available for

such matters. In October 2002, the Company was mentioned in a report issued by a United Nations panel focusing on companies and individuals operating in the Democratic Republic of Congo (DRC) and their alleged exploitation of the natural resources and other forms of wealth of the DRC. OM Group is not among the companies cited for financial sanctions in the report. As noted in the report, the Company's business in the DRC is comprised of a smelter plant, which is 55%-owned through a joint venture (Groupement Pour Le Traitement Du Terril De Lubumbashi) with the DRC state mining company (Gecamines) and a third party; as well as contractual arrangements and discussions with Gecamines and the third party with respect to the joint venture partners' rights

to various feedstocks related to the smelter project. While the ultimate impact of this report cannot be determined at this time, management believes that this matter will not result in a material adverse effect upon the Company's financial condition or results of operations. **Note E**

**Computation of Net Income (Loss) per Common Share**

The following table sets forth the computation of net income (loss) per common share and net income (loss) per common share assuming dilution (shares in thousands):

	Three Months Ended March 31,	
	2003	2002
Net income (loss)	\$ (6,623)	\$ 23,368
Weighted average number of shares outstanding	28,303	27,109
Dilutive effect of stock options 458		
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Weighted average number of shares outstanding assuming dilution		

28,303 27,567

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Net income (loss) per common share  
\$(0.23) \$0.86

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Net income (loss) per common share assuming dilution  
\$(0.23) \$0.85

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**Note F**                      **Comprehensive Income**

	Three Months Ended March 31,	
	2003	2002
Net income (loss)	\$(6,623)	\$ 23,368
Unrealized gain on available-for-sale securities 1,968		
Foreign currency translation 9,501 4,758		
Unrealized (loss) gain on cash flow hedges (246) 3,113		
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Total comprehensive income \$2,632 \$33,207		
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**Note G Stock**

**Compensation-Adoption of SFAS No. 128**

In December 2002, SFAS No. 148, Accounting for Stock-Based Compensation Transition and Disclosure, was issued. SFAS No. 148 amends SFAS No. 123, Accounting for Stock-Based Compensation, to provide alternative methods of transition when a company voluntarily changes to the fair value-based method of recognizing expense in results of operations for stock-based employee compensation, including stock options granted to employees. Prior to 2003, the Company accounted for stock-based employee compensation under APB No. 25, Accounting for Stock Issued to Employees, and related Interpretations. Under APB 25, compensation expense has been recorded for restricted stock granted to certain executive officers, but no expense was recorded for stock options granted to employees, as all options had an intrinsic value of zero on the date of grant. During 2003, the Company voluntarily adopted, effective January 1, 2003, the fair value recognition provisions of SFAS No. 123, Accounting for Stock-Based Compensation. Under the prospective method of adoption selected by the Company under the provisions of SFAS No. 148, the recognition provisions will be applied to all employee awards granted, modified or settled after January 1, 2003. As such, net income

for 2003 will include expense for stock options granted to employees in 2003; there have been no such grants during the three months ended March 31, 2003. If the Company had previously elected to adopt the fair value provisions of SFAS No. 123 and thereby recorded compensation expense related to employee stock options, pro forma results of operations would have been as follows:

	Three Months Ended March 31,	
	2003	2002
Net income (loss) as reported	\$(6,623)	\$23,368
Add: Stock-based employee compensation expense included in net income, net of tax	224	303
Deduct: Total stock-based employee compensation expense using the fair value method for all awards, net of tax	(296)	(1,027)
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Pro forma	\$(6,695)	\$22,644
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Basic net income (loss) per share		
As reported	\$(0.23)	\$0.86
Pro forma	\$(0.24)	\$0.84
Diluted net income (loss) per share		

As reported  
\$(0.23) \$0.85  
Pro forma  
\$(0.24) \$0.82

**Note H**

**Income Taxes**

The effective income tax rate for the three months ended March 31, 2003 was a benefit of 26.4% compared to expense of 42.4% in the same period in 2002. The lower rate in 2003 is due primarily to valuation allowances related to losses in the United States.

**Note I**

**Subsequent Event**

On April 1, 2003, in connection with its restructuring program, the Company completed the sale of its copper powders business SCM Metal Products, Inc. for proceeds of \$65 million less expenses. The results of this business unit, which had net sales of \$22 million for the three months ended March 31, 2003, are included in Loss from Discontinued Operations in the Company's Condensed Statements of Consolidated Operations for each period. **Note**

**J Business Segment Information**

In connection with the sale of the Precious Metals business, which was comprised of its Precious Metal

Chemistry and Metal Management segments, the Company reorganized how it manages and evaluates its operations. As a result of this change, the Company has two reportable segments: the Cobalt Group and the Nickel Group. Formerly, these two segments comprised the Company's Base Metals reportable segment under its prior organizational structure. The information for the first quarter of 2003 and the corresponding 2002 period reflected in this Form 10-Q/A has been reclassified to conform to this new segment presentation. The Cobalt Group derives revenues from cobalt and other metal-based organic, inorganic, powder and metal products. The Nickel Group derives revenues from nickel-based organics, powders and metal

products. Transactions between segments, which are not material, are made on a basis intended to reflect the current market value of material. Differences between the reportable segments operating results and net assets and the Company's consolidated financial statements relate primarily to items held at the Corporate level. Segment financial information is as follows (in millions)

	Three Months Ended March 31,	
	2003	2002
Net Sales		
Cobalt Group	\$ 88.5	\$ 83.0
Nickel Group	125.3	89.0
	<u>          </u>	<u>          </u>
<i>Total Net Sales</i>	\$213.8	\$172.0
	<u>          </u>	<u>          </u>
Operating Profit		
Cobalt Group	\$ 3.7	\$ 19.1
Nickel Group	9.1	14.0
	<u>          </u>	<u>          </u>
<i>Total Operating Profit</i>	12.8	33.1
Interest expense	(10.2)	(6.7)
Corporate expenses	(8.0)	(6.0)
Foreign exchange loss and investment and other income, net	(2.0)	(0.3)
	<u>          </u>	<u>          </u>
Income (loss) from continuing operations before income taxes and minority interests	\$ (7.4)	\$ 20.1
	<u>          </u>	<u>          </u>

Operating profit for the Cobalt Group and Nickel Group for the three months ended March 31, 2003 includes restructuring and other charges of \$7.6 million and \$1.6 million, respectively.

**Note K**

**Guarantor and Non-Guarantor Subsidiary Information**

In December 2001, the Company issued \$400 million in aggregate principal amount of 9.25% Senior Subordinated Notes due 2011 (the Notes). These Notes are guaranteed by the Company's wholly-owned domestic subsidiaries. The guarantees are full, unconditional and joint and several.

The Company's foreign subsidiaries are not guarantors of these Notes. The Company, as presented below, represents OM Group, Inc. exclusive of its guarantor subsidiaries and its non-guarantor subsidiaries. Condensed consolidating financial information for the Company, the guarantor subsidiaries, and the non-guarantor subsidiaries is as follows:

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MARCH 31, 2003

	THE COMPANY	COMBINED GUARANTOR SUBSIDIARIES	COMBINED NON-GUARANTOR SUBSIDIARIES	ELIMINATIONS	TOTAL
<b>Balance Sheet Data</b>					
Assets					
Current assets:					
Cash and cash equivalents	\$ 1,950	\$ 582	\$ 11,494		\$ 14,026
Accounts receivable	742,953	98,850	457,600	\$(1,178,253)	121,150
Inventories		38,429	270,391		308,820
Other current assets	24,624	3,939	47,372		75,935
Total current assets	769,527	141,800	786,857	(1,178,253)	519,931
Property, plant and equipment, net		48,016	439,765		487,781
Goodwill and other intangible assets	11,724	58,412	118,736		188,872
Intercompany receivables	284,369		1,150,605	(1,434,974)	
Investment in subsidiaries	673,241	522,939	1,249,518	(2,445,698)	
Other assets	20,468	9,959	69,543		99,970
Assets of discontinued operations		235,242	810,713		1,045,955
Total assets	\$ 1,759,329	\$ 1,016,368	\$ 4,625,737	\$ (5,058,925)	\$ 2,342,509
Liabilities and stockholders equity					
Current liabilities:					
Short-term debt and current portion of long-term debt	\$ 7,000				\$ 7,000
Accounts payable	71,666	\$ 399,603	\$ 379,993	\$ (748,503)	102,759
Other accrued expenses	4,802	18,237	36,605		59,644
Total current liabilities	83,468	417,840	416,598	(748,503)	169,403
Long-term debt	1,167,800				1,167,800
Deferred income taxes	35,320		27,666		62,986
Minority interests and other long-term liabilities		140	61,100		61,240
Intercompany payables		407,010	1,441,991	(1,849,001)	
Liabilities of discontinued operations		162,941	245,398		408,339
Stockholders equity	472,741	28,437	2,432,984	(2,461,421)	472,741
Total liabilities and stockholders equity	\$ 1,759,329	\$ 1,016,368	\$ 4,625,737	\$ (5,058,925)	\$ 2,342,509



December 31, 2002

**Balance Sheet Data**

Combined   Combined  
The Guarantor   Non-guarantor  
Company   Subsidiaries   Subsidiaries   Elimination   Total

**Assets**

Current assets:

Cash and cash equivalents

\$667 \$1,780 \$9,203 \$11,650

Accounts receivable

752,800 89,181 404,084 \$(1,146,433) 99,632

Inventories

38,389 266,265 304,654

Other current assets

26,553 4,890 58,922 90,365

Total current assets

780,020 134,240 738,474 (1,146,433) 506,301

Property, plant and equipment, net

48,711 456,518 505,229

Goodwill and other intangible assets

135,503 53,675 189,178

Intercompany receivables

300,768 1,146,191 (1,446,959)

Investment in subsidiaries

655,822 522,939 1,268,535 (2,447,296)

Other assets

21,231 10,517 59,703 91,451

Assets of discontinued operations

188,261 858,716 1,046,977

Total assets

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\$1,757,841 \$1,040,171 \$4,581,812 \$(5,040,688) \$2,339,136

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**Liabilities and stockholders equity**

Current liabilities:

Current portion of long-term debt  
 \$6,750 \$6,750  
 Accounts payable  
 65,917 \$384,198 \$373,228 \$(727,658) 95,685  
 Other accrued expenses  
 (7,681) 4,058 57,142 53,519

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Total Current liabilities  
 64,986 388,256 430,370 (727,658) 155,954  
 Long-term debt  
 1,187,650 1,187,650  
 Deferred income taxes  
 35,320 (131) 28,947 64,136  
 Minority interests and other long-term liabilities  
 2,161 62,659 64,820  
 Intercompany payables  
 557,894 1,230,175 (1,788,069)  
 Liabilities of discontinued operations  
 73,090 323,601 396,691  
 Shareholder s equity  
 469,885 18,901 2,506,060 (2,524,961) 469,885

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Total liabilities and stockholders' equity  
\$1,757,841 \$1,040,171 \$4,581,812 \$(5,040,688) \$2,339,136

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**THREE MONTHS ENDED  
MARCH 31, 2003**

<b>Income Statement Data</b>	<b>THE COMPANY</b>	<b>COMBINED GUARANTOR SUBSIDIARIES</b>	<b>COMBINED NON-GUARANTOR SUBSIDIARIES</b>	<b>ELIMINATIONS</b>	<b>TOTAL</b>
Net sales		\$ 45,477	\$ 223,193	\$ (54,883)	\$ 213,787
Cost of products sold		35,732	202,501	(54,883)	183,350
		9,745	20,692		30,437
Selling, general and administrative expenses		21,002	4,660		25,662
Income (loss) from operations		(11,257)	16,032		4,775
Interest expense	\$ (9,494)	(5,341)	(16,486)	21,110	(10,211)
Foreign exchange gain (loss)	74	46	(2,581)		(2,461)
Investment and other income, net	5,427	551	15,565	(21,110)	433
Income (loss) from continuing operations before income taxes and minority interests	(3,993)	(16,001)	12,530		(7,464)
Income taxes		7	(1,979)		(1,972)
Minority interests			62		62
Income (loss) from continuing operations	(3,993)	(16,008)	14,447		(5,554)
Income (loss) from discontinued operations, net of tax	(14,100)	4,083	8,948		(1,069)
Net income (loss)	\$ (18,093)	\$ (11,295)	\$ 23,395	\$	\$ (6,623)

**THREE MONTHS ENDED  
MARCH 31, 2002**

<b>Income Statement Data</b>	<b>THE COMPANY</b>	<b>COMBINED GUARANTOR SUBSIDIARIES</b>	<b>COMBINED NON-GUARANTOR SUBSIDIARIES</b>	<b>ELIMINATIONS</b>	<b>TOTAL</b>
Net sales		\$ 39,983	\$ 178,022	\$ (45,983)	\$ 172,022
Cost of products sold		24,756	144,063	(45,983)	122,836
		15,227	33,959		49,186
Selling, general and administrative expenses		13,008	9,057		22,065
Income from operations		2,219	24,902		27,121
Interest expense	\$ (6,130)	(3,696)	(14,861)	18,000	(6,687)
Foreign exchange gain (loss)	(205)	(222)	128		(299)
Investment and other income, net	4,617	216	13,114	(18,000)	(53)
Income (loss) from continuing operations before income taxes and minority interests	(1,718)	(1,483)	23,283		20,082
Income tax (benefit) expense	(4,375)	(740)	13,621		8,506
Minority interests			(46)		(46)
Income (loss) from continuing operations	2,657	(743)	9,708		11,622
Income (loss) from discontinued operations, net of tax	(10,200)	(985)	22,931		11,746
Net income (loss)	\$ (7,543)	\$ (1,728)	\$ 32,639	\$	\$ 23,368



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Cash provided by (used in) continuing operations  
1,283 (4,662) (10,267) (13,646)  
Cash provided by discontinued operations  
3,464 10,989 14,453  
Effect of exchange rate changes on cash and cash  
equivalents  
1,569 1,569

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Increase (decrease) in cash and cash equivalents  
1,283 (1,198) 2,291 2,376  
Cash and cash equivalents at beginning of the  
period  
667 1,780 9,203 11,650

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Cash and cash equivalents at end of the period  
\$1,950 \$582 \$11,494 \$ 14,026

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Cash provided by (used in) continuing operations  
7,124 2,339 (6,132) 3,331  
Cash used in discontinued operations  
(1,142) (3,219) (4,361)  
Effect of exchange rate changes on cash and cash  
equivalents  
(1,298) (1,298)

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Increase (decrease) in cash and cash equivalents  
7,124 1,197 (10,649) (2,328)  
Cash and cash equivalents at beginning of the period  
638 1,647 16,936 18,681

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Cash and cash equivalents at end of the period  
\$7,762 \$2,844 \$5,747 \$ 16,353

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**Item 2**

**Management's Discussion and Analysis of Financial Condition and Results of Operations**

On July 31, 2003, the Company completed the sale of its Precious Metals business (PMG business) to Umicore for 697 million (approximately \$814 million) in cash. The PMG business was comprised of the Precious Metal Chemistry and Metal Management reportable segments, which were acquired by the Company from Degussa in August 2001. On April 1, 2003, the Company completed the sale of its copper powders business, SCM Metal Products, Inc., for cash proceeds of \$65 million less costs and expenses. The PMG business and copper powders business each had been classified as a discontinued operation prior to the sale, and the accompanying financial statements for the first quarter of 2003 and the corresponding 2002 period reflect these

businesses as discontinued operations. The continuing operations of the Company represent the historical base metals business and are organized into two segments: the Cobalt Group and the Nickel Group. The Nickel Group includes the results of the Company's Fidelity electroless nickel business, which has been reclassified from discontinued operations to continuing operations during the third quarter of 2003, for all periods presented (See Note A).

*Three Months Ended March 31, 2003 Compared to Three Months Ended March 31, 2002*

*Continuing Operations*  
Net sales for the three months ended March 31, 2003 were \$213.8 million, an increase of 24.3% compared to the same period in 2002. The increase was primarily the result of higher cobalt and nickel market prices resulting in higher selling prices and a

15.9% increase in cobalt sales volumes. The following information summarizes market prices of the primary raw materials used by the Company:

	Market Price Ranges per Pound Three Months Ended March 31,	
	2003	2002
Cobalt - 99.3% Grade	\$6.45 to \$8.60	\$6.40 to \$7.30
Nickel	\$3.28 to \$4.07	\$2.63 to \$3.03

The following information summarizes the physical volumes of cobalt and nickel products sold by the Company:

(in millions of pounds)	Three Months Ended March 31,		Percentage Change
	2003	2002	
Cobalt	5.1	4.4	15.9%
Nickel	30.9	30.4	1.6%

Gross profit decreased to \$30.4 million for the three-month period ended March 31, 2003, a 38.1% decrease compared to \$49.2 million for the same period in 2002. The decrease in gross profit was primarily due to restructuring and other charges of \$4.7 million in 2003; the negative impact of lower production in 2003; the negative impact of the strengthening euro against the dollar; a LIFO charge associated with the cobalt and nickel businesses; and the negative impact of the nickel salts plant operating below capacity. This decrease was partially offset by the positive impact of higher cobalt and nickel prices, which results in higher gross profit dollars due to higher selling prices.

Selling, general and administrative expenses in 2003 declined as a percentage of sales, to 12.0% in 2003 compared to 12.8% in the 2002 period. This decline was primarily the result of higher sales and cost reductions from restructuring activities

initiated in the fourth quarter of 2002, partially offset restructuring and other charges of \$4.5 million and the strengthening euro against the dollar. Other expense net was \$12.2 million for the three-month period ended March 31, 2003, compared to \$7.0 million for the same period in 2002, due primarily to increased interest expense as a result of higher borrowing rates under the Company's amended credit facilities. In addition, the Company had foreign exchange losses in 2003 of \$2.5 million, compared to \$0.3 million in 2002. Income taxes as a percentage of income before income taxes, minority interests and equity income were a benefit of 26.4% compared to expense of 42.4% in the same period in 2002. The lower rate in 2003 is due primarily to valuation allowances related to losses in the United

States. Loss from continuing operations for the three-month period ended March 31, 2003 was \$5.6 million, compared to income of \$11.6 million for the corresponding period in 2002, due to the aforementioned factors. Loss from discontinued operations was \$1.1 million compared to income of \$11.7 million in 2002, due primarily to restructuring charges of \$5.6 million in 2003 and higher interest expense in 2003 due to higher interest rates. Net loss for the 2003 period was \$6.6 million, compared to net income of \$23.4 million for the corresponding period in 2002, due primarily to the aforementioned factors.

#### Cobalt Group

Net sales for the three months ended March 31, 2003 were \$88.5 million compared to \$83.0 million for the same period in 2002, due primarily to higher metal market prices, resulting in higher selling prices for the Company's products and a 15.9% increase in sales volumes.

Operating profit for the period was \$3.7 million compared to \$19.1 million in the 2002 period. The amount in 2003 includes restructuring and other charges of \$7.6 million. Before these charges, operating profit decreased by \$7.8 million due primarily to the negative impact of the euro and higher LIFO charges.

#### Nickel Group

Net sales for the three months ended March 31, 2003 were \$125.3 million compared to \$89.0 million for the same period in 2002, due primarily to higher metal market prices for nickel, resulting in higher selling prices for the Company's products.

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Operating profit for the period was \$9.1 million compared to \$14.0 million in the 2002 period. The amount in 2003 includes restructuring and other charges of \$1.6 million. Before these charges, operating profit decreased by \$3.3 million due primarily the negative impact of the euro and higher LIFO charges.

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### Liquidity and Capital Resources

During the three-month period ended March 31, 2003, the Company's net working capital increased by approximately \$0.2 million due primarily to higher accounts receivable at March 31, 2003, as a result of higher sales in the first quarter of 2003 compared to the fourth quarter of 2002, partially offset by an increase in accounts payable and other accrued expenses due to timing of payments. Capital expenditures in 2003 were \$1.3 million and were funded primarily through cash flow from operations. During the three months ended March 31, 2003, the Company's total debt balances decreased to \$1.175 billion from \$1.194 billion. This decrease represents cash repayments using cash flow from operations. Effective April 1, 2003, the Company completed the sale of its

copper powders  
business SCM  
Metal Products,  
Inc. for cash  
proceeds of  
\$65 million  
before expenses.  
The net  
proceeds from  
this disposition  
have been used  
to further reduce  
the Company's  
bank borrowings  
during the  
second quarter  
of 2003. The  
Company's  
credit facilities  
include  
covenants that  
require the  
Company to  
reduce its debt  
in relation to  
total capital, and  
its debt in  
relation to  
earnings before  
interest expense,  
income taxes,  
depreciation and  
amortization.  
The Company  
was in  
compliance with  
its debt  
covenants at  
March 31, 2003  
and believes that  
it will have  
sufficient cash  
generated by  
operations and  
from  
divestitures to  
meet future  
covenant  
requirements  
through  
December 31,  
2003. If the  
Company is  
unable to  
generate  
sufficient cash  
from operations  
and divestitures  
during 2003, the  
Company may  
be in default of  
its credit

facilities, and the bank group may choose not to provide additional funding to the Company under the credit facilities. If that were the case, the Company might not have sufficient capital to meet the needs of the business. Under the existing credit agreements, certain financial covenants become more stringent each quarter, with the most stringent covenants applicable in the first quarter of 2004. Unless the Company's results of operations improve during the next twelve months compared to the preceding twelve months, the Company may need to renegotiate these covenants prior to March 31, 2004. During the first quarter of 2003, as originally announced in the fourth quarter of 2002, the Company continued to explore strategic alternatives regarding a potential investor for some or all of its precious metals business.

*Subsequent Events* On July

31, 2003, the Company sold its Precious Metals business to Umicore for cash proceeds of \$814 million.

The net proceeds from the sale of this business were used to repay all of the Company's outstanding indebtedness under its then-existing Senior Credit Facilities. On August 7, 2003, the Company entered into a new \$150 million Senior Secured Credit Facility with a group of lending institutions, containing covenants that are more favorable to the Company than those in the previous Senior Credit Facility.

**Critical Accounting Policies** The consolidated financial statements include accounts of the company and all majority-owned subsidiaries. The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions in certain

circumstances that affect amounts reported in the accompanying consolidated financial statements and related footnotes. In preparing these financial statements, management has made its best estimates and judgments of certain amounts included in the financial statements, giving due consideration to materiality. Application of these accounting policies involves the exercise of judgment and use of assumptions as to future uncertainties and, as a result, actual results could differ from these estimates. There has been no change in the company's critical accounting policies as disclosed in Form 10-K filed for the year ended December 31, 2002. In addition, no new

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critical accounting policies have been adopted since December 31, 2002, except for the adoption of SFAS No. 123, as amended by SFAS No. 148, effective January 1, 2003, related to stock-based employee compensation (See Note G).

**Cautionary  
Statements**

The Company is making this statement in order to satisfy the safe harbor provisions contained in the Private Securities Litigation Reform Act of 1995. This report contains statements that the Company believes may be forward-looking statements within the meaning of Section 21E of the Securities Exchange Act of 1934. These forward-looking statements are not historical facts and generally can be identified by use of statements that include phrases such as believe, expect, anticipate, intend, plan, foresee or other words or phrases of similar import. Similarly, statements that describe the Company's objectives, plans or goals also are forward-looking statements. These forward-looking statements are subject to risks and uncertainties that are difficult to predict, may

be beyond the Company's control and could cause actual results to differ materially from those currently anticipated. Factors that could materially affect these forward-looking statements can be found in this report. Important facts that may affect the Company's expectations, estimates or projections include:

the price and supply of raw materials, particularly cobalt, nickel, copper, platinum, palladium, rhodium, gold and silver;

the demand for metal-based specialty chemicals and products in the Company's markets; the effect of non-currency risks of investing in and conducting operations in foreign countries, including political, social, economic and regulatory factors; the effects of the substantial debt we have incurred in connection with the Company's acquisition of the operations of dmc2 and the Company's ability to refinance or repay that debt; the effect of fluctuations in currency exchange rates on the Company's international

operations; the impact of the Company's restructuring program on its continuing operations; the ability of the Company to identify potential buyers for its assets held for sale, and a potential investor for its precious metal chemistry business, which in turn may impact the Company's ability to meet its debt covenants with respect to net proceeds from assets sales; the potential impact of the Company being named in a 2002 United Nations panel report focusing on companies and individuals operating in the Democratic Republic of Congo; the potential impact of an adverse result of the shareholder class action lawsuits filed against the Company and the named executives.

The Company does not assume any obligation to update these forward-looking statements.

**Item 3**  
**Quantitative**  
**and**  
**Qualitative**  
**Disclosures**  
**About**  
**Market**  
**Risk** A discussion of market risk exposures is included in Part II, Item 7a, Qualitative



and  
Quantitative  
Disclosure  
About Market  
Risk, of the  
Company's  
2002 Annual  
Report on  
Form 10-K.  
There have  
been no  
material  
changes  
during the  
three months  
ended March  
31, 2003.

**Item 4**

**Controls and Procedures**

(a)

Evaluation of  
Disclosure  
Controls and  
Procedures  
The Company  
carried out an  
evaluation  
under the  
supervision  
and with the  
participation  
of the  
Company's  
management,  
including the  
Company's  
Chief  
Executive  
Officer and  
Chief  
Financial  
Officer, of the  
effectiveness  
of the design  
and operation  
of the  
Company's  
disclosure  
controls and  
procedures  
(as defined in  
Exchange Act  
Rules  
13a-15(c) and  
15d-15(e)) as  
of March 31,  
2003. Based  
on that  
evaluation,  
the Chief  
Executive

Officer and Chief Financial Officer have concluded the Company's disclosure controls and procedures are effective in timely alerting them to material information relating to the Company and its consolidated subsidiaries that is required to be included in the Company's SEC filings.

(b) Changes in Internal Controls

There were no significant changes in the Company's internal control over financial reporting that occurred during the period covered by this report that has materially affected, or that is reasonably likely to materially affect, our internal control over financial reporting.

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**Part II Other  
InformationItem 6**

**Exhibits and**

**Reports on**

**Form 8-K**

EXHIBITS

(12)

Computation of

Ratio of

Earnings to

Fixed Charges

(31.1)

Certification

pursuant to

Section 302 of

the

Sarbanes-Oxley

Act of 2002

Chief Executive

Officer (31.2)

Certification

pursuant to

Section 302 of

the

Sarbanes-Oxley

Act of 2002

Chief Financial

Officer (32.1)

Certification

pursuant to

Section 906 of

the

Sarbanes-Oxley

Act of 2002

Chief Executive

Officer (32.2)

Certification

pursuant to

Section 906 of

the

Sarbanes-Oxley

Act of 2002

Chief Financial

Officer (99.3)

Earnings

Statement with

respect to the

twelve months

ended March 31,

2003

REPORTS ON

FORM 8-K

There were no

reports on Form

8-K filed during

the three months

ended March 31,

2003.



**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

December 23, 2003

OM GROUP, INC.

/s/ Thomas R. Miklich

\_\_\_\_\_  
Thomas R. Miklich  
Chief Financial Officer  
(Duly authorized signatory of OM Group, Inc.)