

CENTEX CORP  
 Form 10-K  
 June 15, 2001  
Table of Contents

**UNITED STATES  
 SECURITIES AND EXCHANGE COMMISSION  
 Washington, D.C. 20549  
 FORM 10-K**

**JOINT ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
 ACT OF 1934  
 For the Fiscal Year Ended March 31, 2001**

<p style="text-align: center;"><b>Commission File No. 1-6776                  CENTEX CORPORATION</b></p> <p style="text-align: center;">(Exact name of registrant as specified in its charter)</p> <p style="text-align: center;">Nevada                  (State of incorporation)</p> <p style="text-align: center;">75-0778259                  (I.R.S. Employer Identification No.)</p> <p style="text-align: center;">2728 N. Harwood, Dallas, Texas 75201                  (Address of principal executive office, including zip code)</p> <p style="text-align: center;">(214) 981-5000                  (Registrant's telephone number)</p>	<p style="text-align: center;"><b>Commission File Nos. 1-9624 and 1-9625, respectively                  3333 HOLDING CORPORATION and                  CENTEX DEVELOPMENT COMPANY, L.P.</b></p> <p style="text-align: center;">(Exact name of registrants as specified in their charters)</p> <p style="text-align: center;">Nevada and Delaware, respectively                  (States of incorporation or organization)</p> <p style="text-align: center;">75-2178860 and 75-2168471, respectively                  (I.R.S. Employer Identification Nos.)</p> <p style="text-align: center;">2728 N. Harwood, Dallas, Texas 75201                  (Address of principal executive office, including zip code)</p> <p style="text-align: center;">(214) 981-6770                  (Registrants' telephone number)</p>
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**Securities registered pursuant to Section 12(b) of the Act:**

Title of each class	Name of each exchange on which registered	Title of each class	Name of each exchange on which registered
<b>Centex Corporation</b>		<b>3333 Holding Corporation</b>	
Common Stock (\$25 par value) New York Stock Exchange			
London Stock Exchange Common Stock (\$01 par value) New York Stock Exchange			
London Stock Exchange			
Centex Development Company, L.P. Warrants to Purchase Class B Units of Limited Partnership Interest Expiring November 30, 2007 New York Stock Exchange			

**London Stock Exchange**

**Securities registered pursuant to Section 12(g) of the Act: None**

Indicate by check mark whether each registrant: (1) has filed all reports required to be filed by section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that each such registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes . No .

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of the registrants' knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to Form 10-K.

The aggregate market value of the tandem traded Centex Corporation common stock, 3333 Holding Corporation common stock and Centex Development Company, L.P. warrants to purchase Class B units of limited partnership interest held by non-affiliates of the registrants on May 31, 2001 was approximately \$2.2 billion.

Indicate the number of shares of each of the registrants' classes of common stock (or other similar equity securities) outstanding as of the close of business on May 31, 2001:

Centex Corporation 3333 Holding Corporation Common Stock 1,000 shares	Common Stock	60,366,107 shares
Centex Development Company, L.P. Class A Units of Limited Partnership Interest 32,260 units		
Centex Development Company, L.P. Class C Units of Limited Partnership Interest 181,194 units		

**DOCUMENTS INCORPORATED BY REFERENCE**

Portions of the following documents are incorporated by reference in Parts A.III and B.III of this Report:

(a) Proxy statements for the annual meetings of stockholders of Centex Corporation and 3333 Holding Corporation to be held on July 19, 2001.

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**TABLE OF CONTENTS**

**JOINT EXPLANATORY STATEMENT**

**PART A. CENTEX CORPORATION AND SUBSIDIARIES**

**PART I**

**ITEM 1. BUSINESS**

**ITEM 2. PROPERTIES**

**ITEM 3. LEGAL PROCEEDINGS**

**ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

PART II

ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS

ITEM 6. SELECTED FINANCIAL DATA

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

Consolidated Revenues and Operating Earnings by Line of Business

Statements of Consolidated Earnings

Consolidated Balance Sheets

Statements of Consolidated Cash Flows

Statements of Consolidated Stockholders' Equity

Notes to Consolidated Financial Statements

Report of Independent Public Accountants

Quarterly Results

ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

PART III

ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT

ITEM 11. EXECUTIVE COMPENSATION

ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

PART IV

ITEM 14. EXHIBITS, FINANCIAL STATEMENT SCHEDULES, AND REPORTS ON FORM 8-K SIGNATURES

PART B.

PART I

ITEM 1. BUSINESS

ITEM 2. PROPERTIES

ITEM 3. LEGAL PROCEEDINGS

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

PART II

ITEM 5. MARKET FOR REGISTRANTS' COMMON EQUITY AND RELATED STOCKHOLDER MATTERS

ITEM 6. SELECTED FINANCIAL DATA

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

Combining Balance Sheets

Combining Statements of Operations

Combining Statements of Cash Flows

Combining Statements of Stockholders' Equity and Partners' Capital

Notes to Combining Financial Statements

Report of Independent Public Accountants

Quarterly Results (Unaudited)

ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

PART III

ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANTS

ITEM 11. EXECUTIVE COMPENSATION

ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND  
MANAGEMENT

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

PART IV

ITEM 14. EXHIBITS, FINANCIAL STATEMENT SCHEDULES, AND REPORTS ON FORM 8-K  
SIGNATURES

INDEX TO EXHIBITS

4th Amended/Restated 1998 Non-Qualified Stock Plan

Executive Employment Agreement - Leldon E. Echols

Agreement dated March 28, 2001 - Credit Facility

Facility Agreement between Partnership and CDCUK

Facility Agreement Fairclough and CDCUK

Asset Purchase Agreement dated March 31, 2001

Credit Agreement dated August 9, 2000

Subsidiaries-Centex, Holding and the Partnership

Consent of Independent Public Accountants

Powers of Attorney Centex Corp and Subsidiaries

Powers of Attorney 3333 Holding Corp & Subsidiary

Powers of Attorney Centex Development & Subsidiari

Real Estate and Accumulated Depreciation Sch III

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**Table of Contents**

**JOINT ANNUAL REPORT ON  
FORM 10-K  
FOR THE FISCAL YEAR ENDED MARCH 31, 2001  
  
CENTEX CORPORATION AND SUBSIDIARIES  
AND  
3333 HOLDING CORPORATION AND SUBSIDIARY  
AND CENTEX DEVELOPMENT COMPANY, L.P. AND SUBSIDIARIES**

**JOINT EXPLANATORY STATEMENT**

On November 30, 1987, Centex Corporation ( Centex or the Company ) distributed as a dividend (the Distribution ) to its stockholders, through a nominee (the Nominee ), all of the 1,000 issued and outstanding shares of common stock, par value \$.01 per share ( Holding Common Stock ), of 3333 Holding Corporation, a Nevada corporation ( Holding ), and 900 warrants (the Stockholder Warrants ) to purchase Class B Units of limited partnership interest in Centex Development Company, L.P., a Delaware limited partnership (the Partnership ). Pursuant to an agreement with the Nominee (the Nominee Agreement ), the Nominee is the recordholder of the Stockholder Warrants and the Holding Common Stock on behalf of and for the benefit of persons who are from time to time the holders of the common stock, par value \$.25 per share ( Centex Common Stock ), of Centex ( Centex Stockholders ). Each Centex Stockholder owns a beneficial interest in that portion of the Holding Common Stock and the Stockholder Warrants that the total number of shares of Centex Common Stock held by such stockholder bears to the total number of shares of Centex Common Stock outstanding from time to time. This beneficial interest is not represented by a separate certificate or receipt. Instead, each Centex Stockholder s beneficial interest in such pro rata portion of the shares of Holding Common Stock and the Stockholder Warrants is represented by the certificate or certificates evidencing such Centex

Stockholder's Centex Common Stock, and is currently tradeable only in tandem with, and as a part of, each such Centex Stockholder's Centex Common Stock. The tandem securities are listed and traded on the New York Stock Exchange and the London Stock Exchange and are registered with the Securities and Exchange Commission (the Commission) separately under Section 12(b) of the Securities Exchange Act of 1934, as amended (the Exchange Act). Holding and the Partnership were each organized in 1987 in connection with the Distribution. 3333 Development Corporation, a wholly-owned subsidiary of Holding (Development), holds a 1% interest in, and is the sole general partner of, the Partnership. Centex indirectly owns 100% of the Class A Units and 100% of the Class C Units of limited partnership interest in the Partnership, which units are collectively convertible into 20% of the Class B Units of limited partnership in the Partnership. Please refer to the ownership chart on page 3.

At present, Centex, Holding and the Partnership have elected to satisfy their respective periodic reporting obligations under the Exchange Act, and the rules and regulations promulgated thereunder, by preparing and filing joint periodic reports. *Part A* of this Annual Report on Form 10-K for the fiscal year ended March 31, 2001 (the Report) relates to Centex and its subsidiaries. *Part B* of this Report relates to Holding and its subsidiary, Development, and to the Partnership and its subsidiaries.

This Report should be read in conjunction with the proxy statements of Centex and Holding in connection with their respective 2001 annual meetings of stockholders, the Annual Report to Stockholders of Centex for the fiscal year ended March 31, 2001 (the Centex 2001 Annual Report) and the Annual Report to Stockholders of Holding and the Partnership for the fiscal year ended March 31, 2001 (the Holding/Partnership 2001 Annual Report). For a complete understanding of the tandem traded securities, *Part A* and *Part B* of this Report should be read in combination.

**Table of Contents**

Information concerning the earnings and financial condition of the three companies, on an aggregate basis, is included in Note (G) of the Notes to Consolidated Financial Statements of Centex Corporation and subsidiaries on pages 66-68 of this Report.

*For a description of this ownership chart, please see the Joint Explanatory Statement on the previous page.*

**OWNERSHIP CHART**

**Table of Contents**

**TABLE OF CONTENTS**

**FORM 10-K**

	Page
JOINT EXPLANATORY STATEMENT	
<b><u>Part A</u>, CENTEX CORPORATION AND</b>	2

**SUBSIDIARIES**

**PART I**

Item 1. Business	6
Item 2. Properties	24
Item 3. Legal Proceedings	25
Item 4. Submission of Matters to a Vote of Security Holders	25

**PART II**

Item 5. Market for Registrant's Common Equity and Related Stockholder Matters	27
Item 6. Selected Financial Data	28
Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations	29
Item 7A. Quantitative and Qualitative Disclosures about Market Risk	44
Item 8. Financial Statements and Supplementary Data	47
Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure	76

**PART III**

Item 10. Directors and Executive Officers of the Registrant	76
Item 11. Executive Compensation	76

Item 12. Security Ownership of Certain Beneficial Owners and Management	76
Item 13. Certain Relationships and Related Transactions	76
<b>PART IV</b>	
Item 14. Exhibits, Financial Statement Schedules, and Reports on Form 8-K	77
SIGNATURES	78

**Table of Contents**

**TABLE OF CONTENTS (continued)**

	<u>Page</u>
<b>Part B.3333 HOLDING CORPORATION AND SUBSIDIARY AND CENTEX DEVELOPMENT COMPANY, L.P. AND SUBSIDIARIES</b>	
<b>PART I</b>	
Item 1. Business	79
Item 2. Properties	85
Item 3. Legal Proceedings	88
Item 4. Submission of Matters to a Vote of Security Holders	88
<b>PART II</b>	
Item 5. Market for Registrants Common Equity	

and Related  
Stockholder  
Matters

90

Item 6. Selected  
Financial Data

91

Item 7.  
Management's  
Discussion and  
Analysis of  
Financial  
Condition and  
Results of  
Operations

92

Item 7A.  
Quantitative and  
Qualitative  
Disclosures about  
Market Risk

99

Item 8. Financial  
Statements and  
Supplementary  
Data

100

Item 9. Changes in  
and Disagreements  
with Accountants  
on Accounting and  
Financial  
Disclosure

119

**PART III**

Item 10. Directors  
and Executive  
Officers of the  
Registrants

120

Item 11. Executive  
Compensation

121

Item 12. Security  
Ownership of  
Certain Beneficial  
Owners and  
Management

121

Item 13. Certain  
Relationships and  
Related  
Transactions

127

**PART IV**

Item 14. Exhibits,  
Financial  
Statement  
Schedules, and  
Reports on  
Form 8-K

127



SIGNATURES  
129

---

**INDICES TO EXHIBITS**  
CENTEX CORPORATION AND SUBSIDIARIES 131  
3333 HOLDING CORPORATION AND SUBSIDIARY 134  
CENTEX DEVELOPMENT COMPANY, L.P. AND SUBSIDIARIES 136

5

---

**Table of Contents**

**PART A.**

**CENTEX CORPORATION AND SUBSIDIARIES**

**PREFATORY STATEMENT**

*Part A* of this Report (pages 6 through 78) includes information relating to Centex Corporation and subsidiaries ( Centex or the Company ), File No. 1-6776. See Joint Explanatory Statement on page 2 of this Report. References to Centex or the Company in this Report include Centex and its subsidiaries unless the context otherwise states. *Part B* of this Report (pages 79 through 130) includes information relating separately to 3333 Holding Corporation ( Holding ) and its subsidiary, 3333 Development Corporation ( Development ), and to Centex Development Company, L.P. and subsidiaries ( Partnership ).

**PART I**

**ITEM 1. BUSINESS**

**General Development of Business**

Centex is incorporated in the state of Nevada. The Company's common stock, par value \$.25 per share ( Centex Common Stock ), began trading publicly in 1969. As of May 31, 2001, 60,366,107 shares of Centex Common Stock, which are traded on the New York Stock Exchange ( NYSE ) and the London Stock Exchange, were outstanding.

Since its founding in 1950 as a Dallas, Texas-based residential and commercial construction company, Centex has evolved into a multi-industry company. Centex currently operates in five principal business segments: Home Building, Investment Real Estate, Financial Services, Construction Products, and Contracting and Construction Services. A brief overview of each segment is provided below and a more detailed discussion of each segment is provided later in this section.

One of the nation's largest home builders, Centex's Home Building business includes both conventional homes and manufactured homes. Centex's Conventional Homes operations currently involve the purchase and development of land or lots and the construction and sale of single-family homes, town homes, and low-rise condominiums. Centex

has participated in the conventional home building business since 1950. Centex entered the Manufactured Homes business in fiscal 1997 when Centex Real Estate Corporation acquired approximately 80% of the predecessor of Cavco Industries, LLC. During the fourth quarter of fiscal 2000 the Company acquired the remaining approximately 20% minority interest in Cavco. As used herein, Cavco refers to the Manufactured Homes operations of the Company, which includes the manufacture of residential and park model homes and, to a lesser degree, commercial structures in factories and their sale through company-owned retail outlets and a network of independent dealers.

Centex's Investment Real Estate operations involve the acquisition, development, and sale of land, primarily for industrial, office, multi-family, retail, and mixed-use projects.

## **Table of Contents**

Centex's Financial Services operations consist of home financing, home equity and sub-prime lending, and the sale of title insurance and various other insurance coverages. These activities include mortgage origination, servicing, and other related services for purchasers of homes sold by Centex subsidiaries and others. Centex has been in the mortgage banking business since 1973.

The operations of Centex Construction Products, Inc., a Delaware corporation (Construction Products), involve the manufacture, production, distribution, and sale of cement, gypsum wallboard, recycled paperboard, aggregates and readymix concrete. Centex's involvement in the construction products business started in 1963 when it began construction of its first cement plant. During the quarter ended June 30, 1994, Construction Products completed an initial public offering of 51% of its stock and began trading on the NYSE under the symbol CXP. Primarily as a result of Construction Products' repurchases of its own stock during the quarter ended June 30, 1996, Centex's ownership interest increased to more than 50%. As a result of subsequent stock repurchases by Construction Products, Centex's ownership interest has increased to 65.2% as of March 31, 2001. Accordingly, Construction Products' fiscal 2001, 2000, and 1999 financial results have been consolidated with those of Centex.

Centex's Contracting and Construction Services operations involve the construction of buildings for both private and government interests, including office, commercial and industrial buildings, hospitals, hotels, museums, libraries, airport facilities, and educational institutions. Centex entered the Contracting and Construction Services business in 1966 by acquiring a Dallas-based contractor that had been in business since 1936. Additional significant construction companies were acquired in 1978, 1982, 1987, and 1990. Centex currently ranks among the nation's largest general building contractors.

In fiscal 1988, Centex established Centex Development Company, L.P. Please refer to *Part B* of this Report for a discussion of the business of the Partnership.

## **Financial Information about Industry Segments**

Note (J) of the Notes to Consolidated Financial Statements of Centex on pages 69-72 of this Report contains additional information about the Company's business segments for the fiscal years ended March 31, 2001, 2000, and 1999 (fiscal 2001, fiscal 2000, and fiscal 1999, respectively).

## **Narrative Description of Business**

### **HOME BUILDING**

#### *Conventional Homes*

Centex Homes, Centex's conventional home building operation, is primarily involved in the purchase and development of land or lots and the construction and sale of single-family homes, town homes, and low-rise condominiums. Centex Homes currently operates in 481 neighborhoods in 79 different markets. Centex Homes is one of the leading U.S. builders of single-family detached homes, as measured by the number of units sold and closed in a calendar year. Centex Homes is also the only company to rank among the nation's top 10 home builders for each of the past 33 years according to *Professional Builder* magazine. Centex Homes sells to both first-time and move-up buyers. Over 90% of the houses Centex Homes sells are single-family detached homes, and the remainder are town homes and low-rise condominiums.

**Table of Contents**

*Markets*

Centex Homes follows a strategy of reducing exposure to local market volatility by diversifying operations across geographically and economically diverse markets. Centex Homes currently builds in 79 market areas in 23 states and in Washington, D. C. The markets are listed below by geographic areas.

**Mid-Atlantic**

New Jersey-  
Middlesex/Somerset/Hunterdon  
Monmouth/Ocean  
Newark  
Trenton

North Carolina-  
Charlotte/Gastonia/Rock Hill  
Greensboro/Winston Salem/Rock Hill  
Raleigh/Durham/Chapel Hill

Virginia-  
Norfolk/Virginia Beach/Newport  
Richmond/Petersburg  
Washington, D.C.  
South Carolina-  
Charleston/North Charleston  
Myrtle Beach  
Pennsylvania-  
Philadelphia  
Pittsburgh  
Nashville, Tennessee

Baltimore, Maryland

**Southeast**

Florida-  
Daytona Beach  
Ft. Lauderdale  
Ft. Myers/Cape Coral  
Ft. Pierce/St. Lucie  
Jacksonville  
Lakeland/Winter Haven  
Melbourne/Titusville

Miami  
Naples  
Orlando  
Punta Gorda  
Sarasota/Bradenton  
Tampa/St. Petersburg/Clearwater  
West Palm Beach/Boca Raton

South Carolina-  
Columbia  
Greenville/Spartanburg/Anderson  
Atlanta, Georgia

**Midwest**

Ohio-  
Akron  
Cincinnati  
Columbus

Dayton/Springfield  
Mansfield  
Toledo  
Indiana-  
Indianapolis  
Fort Wayne  
Michigan-  
Detroit  
Grand Rapids/Muskegon/Holland  
Kalamazoo/Battle Creek  
Colorado-  
Boulder/Longmont  
Denver  
Chicago, Illinois

Minneapolis/St. Paul, Minnesota

**Table of Contents**

**South Central**

Texas-  
Austin/San Marcos  
Brazoria  
Dallas  
Ft. Worth/Arlington

Galveston/Texas City  
Houston  
Killeen/Temple  
San Antonio  
Albuquerque, New  
Mexico  
Phoenix/Mesa, Arizona

**Mountain States**

Oregon-  
Eugene  
Portland/Vancouver  
Salem  
Nevada-  
Las Vegas  
Reno  
Salt Lake, Utah  
Edwards, Colorado  
Seattle/Bellevue/Everett,  
Washington

**West Coast**

California-  
 Bakersfield  
 Fresno  
 Los Angeles/Long Beach  
 Kings County  
 Oakland  
 Orange County  
 Riverside/San Bernadino

Sacramento  
 San Diego  
 San Luis Obispo  
 Vallejo/Fairfield/Napa  
 Ventura  
 Visalia/Tulare/Porterville

In fiscal 2001, Centex Homes closed 20,659 houses, including first-time, move-up and, in some markets, custom homes, ranging in price from approximately \$49,000 to about \$1.5 million. The average sale price in fiscal 2001 was approximately \$206,000.

Centex Homes policy has been to acquire land with the intent to complete the sale of housing units within approximately 24 to 36 months from the date of acquisition. Generally this involves acquiring land that is properly zoned and is either ready for development or, to some degree, already developed. The purchase of finished lots generally allows Centex Homes to shorten the lead time to commence construction and reduces the risks of unforeseen improvement costs and volatile market conditions. Centex Homes has acquired a substantial amount of its finished and partially improved lots and land through option agreements that are exercised over specified time periods or, in certain cases, as the lots are needed.

Centex Homes has also grown its business through the acquisition of other homebuilding companies. Companies recently acquired included the following. Wayne Homes, acquired in April 1998, builds single-family homes in the build-on-owner's lot market segment. Teal Homes, acquired in May 1998, builds single-family homes for the first-time and move-up buyer in the Richmond, Virginia area. Calton Homes, acquired in December 1998, builds single-family homes for the first-time and move-up buyer in New Jersey. Sundance Homes acquired substantially all of the suburban Chicago homebuilding operating assets in July 1999. Real Homes, acquired in September 1999, builds single-family homes for the first-time and move-up buyer in the Las Vegas, Nevada area. Selective Group, acquired in March 2001, builds single-family homes for the first-time and move-up buyer in the Detroit, Michigan area. CityHomes, acquired in March 2001, builds luxury town homes and condominiums that appeal to young professionals wanting an urban lifestyle in the Dallas, Texas area.

**Table of Contents**

Summarized below by geographic area are Centex Homes home closings, sales (orders) backlog, and sales (orders) for the five fiscal years ended March 31:

<b>For the Years Ended March 31,</b>				
<b>2001</b>	2000	1999	1998	1997
_____	_____	_____	_____	_____

**Closings (in units):**  
 Mid-Atlantic

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	<b>3,5413,1882,4651,9862,192</b>
Southeast	
	<b>3,9914,0123,4263,0643,017</b>
Midwest	
	<b>3,2943,0892,0621,1471,337</b>
South Central	
	<b>5,1454,6983,7793,2573,606</b>
Mountain States	
	<b>1,151908635583623</b>
West Coast	
	<b>3,5373,0092,4252,3812,332</b>

**20,65918,90414,79212,41813,107**

**Average Sales Price (in 000 s)**  
**\$206\$192\$186\$183\$172**

**Sales (Orders) Backlog, at the end of the period (in units):**

Mid-Atlantic	<b>1,4031,2531,098699647</b>
Southeast	
	<b>1,8981,8481,7941,4001,133</b>
Midwest	
	<b>2,0081,6281,355433441</b>
South Central	
	<b>2,3741,7511,6241,3931,119</b>
Mountain States	
	<b>455247251195211</b>
West Coast	
	<b>1,127852670796757</b>

**9,2657,5796,7924,9164,308**



regulations and ordinances governing the protection of the environment, including the protection of endangered species. Centex Homes is also subject to other rules and regulations in connection with its manufacturing and sales activities, including requirements as to incorporated building materials and building designs. All of the foregoing regulatory requirements are applicable to all home building companies, and to date, compliance with the foregoing requirements has not had a material impact on Centex Homes. Centex Homes believes that it is in material compliance with these requirements.

Centex purchases materials, services, and land from numerous sources and believes that it can deal effectively with any problems it may experience relating to the supply or availability of materials, services, and land.

### ***Manufactured Homes***

Manufactured Homes operations include the manufacture of residential and park model homes and, to a lesser degree, commercial structures in factories and the sale of these products through company-owned retail outlets and a network of independent dealers. The Company entered the manufactured homes industry in fiscal 1997, when Centex Real Estate Corporation acquired approximately 80% of the predecessor of Cavco Industries, LLC for a total of \$74.3 million. During fiscal 1998, Cavco purchased substantially all of the assets of AAA Homes, Inc., Arizona's largest retailer of manufactured homes, marking Cavco's entry into the retailing of manufactured homes. During the fourth quarter of fiscal 2000, the Company acquired the remaining approximately 20% minority interest in Cavco.

### ***Markets***

Cavco is the largest producer of manufactured homes in Arizona and is the nation's largest producer of park model homes, having built 3,942 manufactured housing units during fiscal 2001. Cavco currently operates three manufacturing plants in the Phoenix area.

Cavco sells its homes through company-owned retail outlets and a network of independent dealers. As of March 31, 2001, Cavco products were displayed and sold in approximately 214 outlets in 11 states, Mexico and Japan, of which there were approximately 114 in Arizona, 32 in California, 28 in New Mexico, 16 in Texas, 6 in Colorado, 5 in Utah, 3 in Nevada, 2 each in Washington, Wyoming, Idaho, and Oregon, and 1 each in Japan and Mexico. Twenty-four of these outlets are company-owned, 14 in Texas, 7 in Arizona, 2 in New Mexico, and 1 in Colorado. Among the twenty-four company-owned stores are 10 which sell Cavco's product exclusively, and 4 which operate under the Factory Liquidators name. Factory Liquidators, a new concept for the company, opened its first retail store during the fourth quarter of fiscal 2001. This operation focuses on re-marketing repossessed homes for major mortgage companies and on the

### **Table of Contents**

sale of surplus or distressed new homes for manufacturers. Many of Cavco's independent dealers operate more than one retail outlet. Most of Cavco's independent dealers sell competing products, although from time to time Cavco also may enter into exclusive agreements with certain dealers. The independent dealers set their own retail prices for Cavco's homes.

Cavco's dealers typically pay cash or finance their purchase of homes through floor plan financing arrangements with third-party lenders. Generally, Cavco receives a deposit or a commitment from the dealer's lender for each specific home ordered, which is identified by its serial number. Cavco then manufactures the home and ships it at the dealer's expense. Payment is due from the lender upon the dealer's notice of delivery and acceptance of the product. The length of time it takes to manufacture and ship a home after an order is placed varies according to Cavco's



backlog.

Cavco is contingently liable under terms of repurchase agreements with the lenders that provide dealer floor plan financing arrangements. These arrangements, which are customary in the industry, provide for the repurchase of the manufacturer's products for a specific time period, generally 12 to 18 months, in the event that the dealer defaults on payments. The risk of loss is spread over numerous dealers and financing institutions and is further offset by the resale value of repurchased units. Cavco has not incurred any significant losses from these arrangements since its inception.

Cavco extends a limited warranty to original retail purchasers of its homes. Cavco warrants structural and nonstructural components for 12 months. Its warranty does not extend to installation and setup of the home, which is generally arranged by the retailer. Appliances and certain other components are warranted by their original manufacturer for various lengths of time.

Cavco's backlog of orders for homes was approximately \$1.0 million (35 units) as of March 31, 2001 and \$1.9 million (86 units) as of March 31, 2000. Cavco currently requires one to three weeks, on average, to fill an order.

### *Competition and Other Factors*

Cavco estimates that there are six other manufacturers competing for a significant share of the market in the Arizona and New Mexico areas. Cavco believes that its business (based on total shipments) represents an approximate 26% share of the Arizona market area, 12% share of the New Mexico market area, and smaller shares of market areas in other states in which it does business. Cavco believes the principal factors affecting competition in the manufactured housing market are price, design, product quality and reliability, distribution network, retail financing, and brand recognition.

Cavco has not experienced any material difficulty in purchasing its raw materials or component parts. Cavco buys the majority of component parts, including wood, wood products, aluminum, steel, tires, hardware, windows, and doors from third-party manufacturers and distributors located primarily in California, Texas, and Arizona. Approximately 39% of the unit cost of Cavco's homes is attributable to raw wood products.

The Company believes that compliance with federal, state, and local environmental laws will not have a material adverse effect on its capital expenditures, earnings, or competitive position.

### **Table of Contents**

#### **INVESTMENT REAL ESTATE**

Investment Real Estate's operations involve the acquisition, development, and sale of land, primarily for industrial, office, multi-family, retail, and mixed-use projects.

In fiscal 1996, the Company acquired certain equity interests in Vista Properties, Inc. ( Vista ), which owned a portfolio of properties located in seven states in which the Company has significant operations. Vista's real property portfolio generally consisted of land zoned, planned or developed for single- and multi-family residential, office, retail, industrial, and other commercial uses. During fiscal 1997, Centex Real Estate Corporation completed a business combination transaction and reorganization with Vista whereby Centex's Home Building assets and operations were contributed to Vista, and Vista changed its name to Centex Real Estate Corporation. As a result of the combination, the Vista portfolio was reduced to a nominal book basis after recording certain deferred tax benefits related to the acquisition. As these properties are developed or sold, the net sales proceeds are reflected as operating margin.

Negative goodwill recorded as a result of the business combination was amortized to earnings over the estimated period over which the land was developed, sold, or realized. During fiscal 2001, the Company disposed of virtually all of the remaining Vista portfolio, and negative goodwill was fully amortized.

As of March 31, 2001, Investment Real Estate's property portfolio consisted of land located in five states. The Company has major conventional homebuilding operations in most markets where Investment Real Estate owns substantial property.

The land held, by state, at March 31, 2001 is set forth in the following table:

<u>State</u>	<u>Acres</u>	<u>Zoning</u>
Texas	669	Industrial, Office, Retail & Residential
California	367	
Industrial, Office, Retail & Residential		
Florida	253	
Industrial, Office & Retail		
Georgia	22	
Retail		
Colorado	3	
Residential		
	<u>1,314</u>	

At March 31, 2001, Investment Real Estate also owned either directly, through interests in joint ventures, or through its ownership of a limited partnership interest in the Partnership: 413 acres of land located in Texas, California, Florida, Michigan, and Nevada; 4,323 plots in 79 residential developments located throughout England; 1,749,000 square feet of industrial, office, and retail buildings in Arizona, California, Florida, Massachusetts, North Carolina, and Texas; a 400-unit apartment complex located in Grand Prairie, Texas; and a 382-unit apartment complex in St. Petersburg, Florida. During fiscal 2001, the Partnership began construction on 929,000 square feet of office and industrial space in Michigan, California, and North Carolina.

## FINANCIAL SERVICES

Financial Services operations consist primarily of home financing, home equity and sub-prime lending, and the sale of title insurance and other insurance coverages. These activities include mortgage origination, servicing, and other related services for purchasers of homes sold by Centex subsidiaries and others.

**Table of Contents**

**Conforming Mortgage Banking**

CTX Mortgage Company ( CTX Mortgage ) was established in 1973 to provide mortgage financing for homes built by Centex Homes ( Builder Loans ). The opening of CTX Mortgage offices in Centex Homes housing markets has enabled it to provide mortgage financing for an average of 69% of Centex Homes sales (other than cash sales) over the past five years. In fiscal 2001 this capture ratio was 64%.

In 1985, CTX Mortgage expanded its operations to include third-party loans ( Retail Loans ) that are not associated with the sale of homes built by Centex Homes. At March 31, 2001, CTX Mortgage had 215 offices located in 37 states. The offices vary in size depending on loan volume.

The unit breakdown of Builder and Retail Loans for CTX Mortgage for the five years ended March 31, 2001 are set forth in the following table:

	<b>For the Years Ended March 31,</b>				
	<b>2001</b>	2000	1999	1998	1997
<b>Loan Types:</b>					
Builder	<b>12,506</b>	10,958	9,882	8,748	9,483
Retail	<b>48,244</b>	48,301	66,496	64,096	63,579
	<b>60,750</b>	59,259	76,378	52,844	73,062
<b>Origination Volume (in billions)</b>					
	<b>\$8.9</b>	\$8.1	\$10.1	\$6.7	\$5.2
<b>Percent of Centex Closings Financed</b>					
	<b>64%</b>	61%	70%	75%	77%

CTX Mortgage provides mortgage origination and other mortgage-related services for Federal Housing Administration ( FHA ), Department of Veterans Affairs ( VA ) and conventional loans on homes built and sold by Centex Homes or by others, as well as resale homes and refinancing of existing mortgages. CTX Mortgage's loans are generally first-lien mortgages secured by one- to four-family residences. A majority of the conventional loans qualify for inclusion in programs sponsored by Government National Mortgage Association ( GNMA ), Federal National Mortgage Association, ( FNMA ) or the Federal Home Loan Mortgage Corporation ( FHLMC ). Such loans are known in the industry as conforming loans. The remainder of the loans are either pre-approved and individually underwritten by CTX Mortgage or private investors who subsequently purchase the loans on a whole loan basis or are funded by private investors who pay a broker fee to CTX Mortgage for referring a loan.

CTX Mortgage's principal sources of income are from loan origination fees, revenues from the sale of mortgages and servicing rights, interest income, and secondary marketing gains and losses. Generally, CTX Mortgage sells its right to service the mortgage loans to various loan servicing companies and, therefore, retains no mortgage servicing rights.

CTX Mortgage also participates in joint-venture agreements with third-party home builders and other real estate professionals to provide mortgage originations for their customers. At March 31, 2001, CTX Mortgage had 29 of these agreements, operating in 48 offices in 13 states.

In fiscal 2000, CTX Mortgage entered into a revolving sales agreement under which Harwood Street Funding I, LLC ( HSF-I ), an unaffiliated special purpose entity, committed to purchase, at CTX

**Table of Contents**

Mortgage's option, mortgage loans originated by CTX Mortgage on a daily basis, up to HSF-I's financing limit of \$1.5 billion. Under the terms of the sales agreement, CTX Mortgage is the sole manager of HSF-I and, in that capacity, arranges for the sale of such loans into the secondary market. For a subservicing fee, CTX Mortgage also acts as servicer of these mortgage loans for HSF-I until HSF-I sells the loans. At March 31, 2001, CTX Mortgage was servicing approximately \$1.5 billion of mortgage loans owned by HSF-I.

***Home Equity and Sub-Prime Lending***

Centex Credit Corporation, a Nevada corporation doing business as Centex Home Equity Corporation ( Home Equity ), was formed in fiscal 1995, and is engaged in the origination of primarily nonconforming home equity loans. The sub-prime lending market comprises borrowers whose financing needs are not being met by traditional mortgage lenders for a variety of reasons including credit histories that may limit a borrower's access to credit or a borrower's need for specialized loan products. Since its inception, Home Equity has focused on lending to individuals who have substantial equity in their homes but have impaired or limited credit histories. Home Equity's mortgage loans to these borrowers are made for such purposes as debt consolidation, refinancing, home improvement, or educational expenses. Substantially all of Home Equity's mortgage loans are secured by first mortgage liens on one- to four-family residences and have amortization schedules ranging from 5 to 30 years.

At March 31, 2001, Home Equity had 137 offices doing business in 48 states. Home Equity originates home equity loans through five major origination sources: 1) retail branch network, 2) broker referral network, 3) referrals from its affiliated conforming mortgage company, CTX Mortgage, 4) correspondent mortgage banker network, and 5) Home Equity's direct sales unit, which sources loans through telemarketing.

The following table summarizes origination statistics for the five years ended March 31, 2001:

	<b>For the Years Ended March 31,</b>				
	<b>2001</b>	2000	1999	1998	1997
<b>Loans</b>	<b>26,418</b>	20,568	15,582	7,982	4,100
<b>Origination Volume (in billions)</b>	<b>\$1.7</b>	\$1.3	\$1.0	\$0.5	\$0.2

Home Equity began servicing loans in fiscal 1997. The servicing fees paid for sub-prime loans are significantly higher than for conforming loans. Servicing encompasses, among other activities, the following processes: billing, collection of payments when due, movement of cash to the payment clearing bank accounts, investor reporting, customer help, recovery of delinquent payments, instituting foreclosure, and liquidation of the underlying collateral. As of March 31, 2001, Home Equity was servicing a portfolio of approximately \$3.3 billion.

Since October 1997, a majority of Home Equity's volume has been accumulated for securitizations in which Home Equity retains the residual interest as well as the servicing rights to the securitized loans. The remainder of the loans are sold to investors on a whole-loan sale basis. Since February 1998, Home Equity has completed thirteen securitizations totaling approximately \$4 billion.

Securitizations entered into prior to March 31, 2000 by Home Equity were structured in a manner that caused them to be accounted for as sales. The resulting gains on such sales were reported as revenues during the period in which the securitizations closed. Home Equity changed the structure for securitizations occurring subsequent to March 31, 2000, such that securitizations after that date are being accounted for as

## **Table of Contents**

borrowings. Although the change in structure of the securitizations resulting in the transactions being accounted for as borrowings will have no effect on the profit recognized over the life of the loans, the change does affect the timing of profit recognition.

Home Equity's principal sources of income are from interest income, gains on loan sales, loan origination fees, and servicing fees.

## ***Other Financial Services Operations***

Centex's title insurance operations are located principally in Texas, California, Florida, Virginia, and Maryland. Through Westwood Insurance, a multi-line insurance broker acquired during fiscal 1999, homeowners and hazard insurance is marketed to customers of Centex Homes and approximately 141 other home builders in 50 states. Westwood also writes coverage for certain commercial customers.

Centex Financial Services, Inc. ( CFS ), the parent of all companies within the Financial Services segment, acquired a controlling interest in substantially all of the assets of Advanced Financial Technology, Inc. ( Adfitech ) and Loan Processing Technologies, Inc. ( Loan Processing ) in fiscal 1997 and of Adfinet, Inc. ( Adfinet ) in fiscal 1998, all of which are headquartered in Edmond, Oklahoma and are collectively referred to as The Technologies Group. During fiscal 1999, CFS acquired the minority interest in these three operations. In fiscal 2001, Loan Processing was dissolved and all of its rights and liabilities were transferred to and assumed by its corporate parent, Adfitech. The Technologies Group provides mortgage quality control services, owns and operates an automated mortgage processing system, and provides the mortgage industry with regulations and guidelines in an electronic format.

## ***Competition and Other Factors***

The mortgage banking industry in the United States is highly competitive. CTX Mortgage competes with commercial banks, other mortgage banking companies, and other financial institutions to supply mortgage financing at attractive rates to purchasers of Centex homes as well as to the general public. Home Equity competes with commercial banks, other sub-prime lenders, and other financial institutions to supply sub-prime financing at attractive rates. The title and insurance operations compete with other providers of title and insurance products to purchasers of

Centex homes and as well as to the general public. During fiscal 2001, Financial Services continued to operate in a very competitive environment.

The Financial Services operations are subject to extensive state and federal regulations as well as the rules and regulations of, and examinations by, FNMA, FHLMC, FHA, VA, Department of Housing and Urban Development ( HUD ), GNMA, and state regulatory authorities with respect to originating, processing, underwriting, making, selling, securitizing, and servicing loans. In addition, there are other federal and state statutes and regulations affecting such activities. These rules and regulations, among other things, impose licensing obligations on Financial Services, specify standards for origination procedures, establish eligibility criteria for mortgage loans, provide for inspection and appraisals of properties, regulate payment features and, in some cases, fix maximum interest rates, fees, and loan amounts. The Financial Services operations are required to maintain specified net worth levels and submit annual audited financial statements to HUD, VA, FNMA, FHLMC, and GNMA, and certain state regulators. As an approved FHA mortgagee, CTX Mortgage is subject to examination by the Federal Housing Commissioner at all times to ensure compliance with FHA regulations, policies, and procedures. Among other federal and state consumer credit laws, mortgage origination and servicing activities are subject to the Equal Credit Opportunity Act, the Fair Housing Act, the Fair Credit Reporting Act, the Federal Truth-In-Lending Act, the Real Estate

## **Table of Contents**

Settlement Procedures Act, the Riegle Community Development and Regulatory Improvement Act, the Home Ownership and Equity Protection Act, and the regulations promulgated under such statutes. These statutes prohibit discrimination and unlawful kickbacks and referral fees and require the disclosure of certain information to borrowers concerning credit and settlement costs. Many of these regulatory requirements are designed to protect the interest of consumers, while others protect the owners or insurers of mortgage loans. Failure to comply with these requirements can lead to loss of approved status, demands for indemnification or loan repurchases from investors, class action lawsuits by borrowers, administrative enforcement actions, and, in some cases, rescission or voiding of the loan by the consumer.

## **CONSTRUCTION PRODUCTS**

Construction Products operations include the manufacture, production, distribution and sale of cement, gypsum wallboard, recycled paperboard, aggregates, and readymix concrete.

In fiscal 1995, Construction Products completed an initial public offering of 51% of its stock and began trading on the NYSE under the symbol CXP. As a result of Construction Products repurchase of its own stock during fiscal years 1997 through 2001 and certain purchases of CXP common stock by Centex from the public, Centex's ownership increased to 51.4% as of March 31, 1997, and as of March 31, 2001 Centex's ownership was 65.2%. Accordingly, Construction Products financial statements for the years ended March 31, 2001, 2000, and 1999 have been consolidated with those of Centex. References to Construction Products include its subsidiaries unless the context states otherwise.

### ***Cement***

Construction Products operates cement plants in or near Buda, Texas; LaSalle, Illinois; Fernley, Nevada; and Laramie, Wyoming. The plants in Buda and LaSalle are owned by separate partnerships in which Construction Products has a 50% interest. The kiln start-up dates of the cement plants were as follows: Buda, Texas, 1978 (expanded 1983); LaSalle, Illinois, 1974; Fernley, Nevada (2 kilns), 1964 and 1969; and Laramie, Wyoming (2 kilns), 1988 and 1996. All four of the cement plants are fuel-efficient dry process plants.

Construction Products' net cement production, excluding the partners' 50% interest in the Buda and LaSalle plants, totaled approximately 2.3 million tons in fiscal 2001 and 2.0 million tons in fiscal 2000. Total net cement sales were 2.4 million tons in fiscal 2001 and 2.3 million tons in fiscal 2000, as all four cement plants sold the entire product they produced. During the past four years, Construction Products purchased cement from others to be resold. In fiscal 2001, 6.6% of the cement sold by Construction Products was acquired from outside sources, compared to 12.2% in fiscal 2000.

#### *Raw Materials and Fuel Supplies*

The principal raw material used in the production of portland cement is calcium carbonate in the form of limestone. Limestone is obtained principally through mining and extraction operations conducted at quarries owned or leased by Construction Products or its partnerships that are located in close proximity to the plants. Construction Products' management believes that the estimated recoverable limestone reserves owned or leased by it or its partnerships will permit each of its plants to operate at its present production capacity for at least 30 years or, in the case of the Fernley plant, at least 15 years. Construction Products' management expects that additional limestone reserves for its Fernley plant will be available when needed on an economically feasible basis.

#### **Table of Contents**

The cement plants use coal and coke as their primary fuel but are equipped to burn natural gas as an alternative fuel. Electric power is a major cost component in the manufacture of cement. Construction Products has sought to diminish overall power costs by adopting interruptible power supply agreements which may expose the plants to some production interruptions during periods of power curtailment. Although power and natural gas costs have generally increased during the last half of fiscal 2001, because of the location of Construction Products' cement plants, such increases are not expected to significantly negatively impact manufacturing costs in fiscal 2002.

#### *Sales and Distribution*

Demand for cement is highly cyclical and is derived from the demand for concrete products which, in turn, is derived from demand for construction. According to estimates of the Portland Cement Association, the three construction sectors which are the major components of cement consumption are public works construction, non-residential construction, and residential construction and comprised 48%, 30%, and 22%, respectively, of U.S. cement consumption in calendar 2000. No single customer accounted for as much as 10% of total cement sales during fiscal 2001. The principal geographic markets for Construction Products' cement are Texas and western Louisiana (serviced by the Buda, Texas plant); Illinois and southern Wisconsin (serviced by the LaSalle, Illinois plant); Nevada (except Las Vegas) and northern California (serviced by the Fernley, Nevada plant); and Wyoming, Utah, northern Colorado, western Nebraska and eastern Nevada (serviced by the Laramie, Wyoming plant).

Distribution of cement is generally made by common carriers, customer pickup and, to a lesser extent, by trucks owned and operated by Construction Products. In addition, cement is transported principally by rail to storage and distribution terminals for further distribution which expands each plant's selling area.

#### *Competition and Other Factors*

The cement business is extremely competitive. In every geographic area in which Construction Products sells cement, one or more other domestic producers compete. In addition, foreign companies compete in most sales areas by importing cement into the United States. The number of principal competitors operating in the same geographic areas as Construction Products' cement plants are: six in Buda, six in LaSalle, six in Fernley, and four in Laramie.

Construction Products competes by operating efficient cement plants, merchandising a high quality product and providing good service and competitive pricing.

### ***Gypsum Wallboard***

Construction Products owns and operates four gypsum wallboard manufacturing facilities, two located in Albuquerque and nearby Bernalillo, New Mexico, one located in Gypsum, Colorado (near Vail), and one located in Duke, Oklahoma, acquired in November 2000.

Construction Products gypsum wallboard production totaled 1,649 million square feet ( MMSF ) in fiscal 2001 and 1,375 MMSF in fiscal 2000. Total gypsum wallboard sales were 1,584 MMSF in fiscal 2001 and 1,363 MMSF in fiscal 2000.

### **Table of Contents**

#### ***Raw Materials and Fuel Supplies***

Construction Products mines and extracts natural gypsum rock, the principal raw material used in the manufacture of gypsum wallboard, from mines and quarries owned, leased or subject to claims owned by Construction Products and located near its plants. The New Mexico, Colorado, and Oklahoma mines and quarries are estimated to contain approximately 50 million tons, 21 million tons, and 15 million tons of proven and probable gypsum reserves, respectively. Other gypsum deposits are located in the immediate area of the Oklahoma plant and may be obtained at a reasonable cost. Based on its current production capacity, Construction Products management estimates that the life of its existing gypsum rock reserves is approximately 80 years in New Mexico, 35 years in Colorado, and 15 years in Oklahoma.

Prior to November 2000, Construction Products purchased paper used in manufacturing gypsum wallboard from third-party suppliers. As a result of the acquisition of paperboard manufacturing operations in November 2000, Construction Products now manufactures all of the paper needed for its gypsum wallboard productions.

Construction Products wallboard plants use large quantities of natural gas and electrical power. Substantially all of its natural gas requirements are currently provided by three gas producers under gas supply agreements expiring in January 2002 for Colorado, May 2002 for New Mexico, and November 2002 for Oklahoma. If the agreements were not renewed, Construction Products management expects to be able to obtain its gas supplies from other suppliers at competitive prices. Power for the Gypsum plant is supplied by the cogeneration power facility that was acquired along with the gypsum wallboard plant in 1997. Power and natural gas costs increased during the last half of fiscal 2001, and are expected to negatively impact manufacturing costs in fiscal 2002.

#### ***Sales and Distribution***

The principal sources of demand for gypsum wallboard are residential and non-residential construction, repair and remodeling. While the gypsum wallboard industry remains highly cyclical, recent growth in the repair and remodeling segment has partially mitigated the impact of fluctuations on overall levels of new construction. Construction Products sells wallboard to numerous building materials dealers, wallboard specialty distributors, home center chains and other customers located throughout the United States. Although wallboard is distributed principally in regional areas, Construction Products and certain other producers have the ability to ship wallboard by rail outside their usual regional distribution areas to take advantage of other regional increases in demand. Construction Products rail distribution capabilities permit it to reach customers in all states west of the Mississippi River and many eastern states.



During fiscal 2001, approximately 40% of Construction Products sales volume of gypsum wallboard was transported by rail.

### *Competition and Other Factors*

There are ten principal manufacturers of wallboard operating a total of 81 plants. Centex estimates that the three largest producers, none of which is Construction Products, account for approximately 65% of wallboard sales in the United States. Competition among wallboard producers is primarily on a regional basis, with local producers benefitting from lower transportation costs and, to a lesser extent, on a national basis. Because of the commodity nature of the product, competition is based principally on price and, to a lesser extent, on product quality and customer service.

## **Table of Contents**

### ***Recycled Paperboard Operations***

Construction Products recycled paperboard manufacturing operations are conducted at a Lawton, Oklahoma mill and a Commerce City, Colorado mill. The Commerce City mill was idled in April 2001. The Lawton mill commenced commercial operation in March 2000 and was acquired in November 2000. It is ultimately expected to have the capacity to produce approximately 11 billion square feet, or 220,000 tons, of gypsum-grade recycled paperboard annually.

All of the paperboard products manufactured at the paperboard mills are produced from 100% reclaimed paper fiber and are classified by the industry as recycled paperboard. These recycled paperboard products include the facing paper used in the manufacture of gypsum wallboard and recycled paperboard used by manufacturers of consumer and industrial paperboard products. The principal raw materials used by the recycled paperboard mills are reclaimed paper fiber, chemicals, and water. Reclaimed paper fiber is currently purchased from several sources, including Construction Products own paper fiber recycling centers. The recycled paperboard products are sold primarily to gypsum wallboard manufacturers. During fiscal 2001, approximately 45% of the recycled paperboard manufactured and shipped by Construction Products recycled paperboard mills was consumed by its own gypsum wallboard manufacturing operations and approximately another 43% was shipped to two other gypsum wallboard manufacturers.

The demand for recycled paperboard directly corresponds to the cyclical gypsum wallboard market. Construction Products competes with approximately eight other manufacturers of gypsum-grade paperboard, six of which have gypsum wallboard manufacturing operations. Substantially all of these competitors have greater financial resources. Price, quality, personal relationships, and timeliness of deliveries are the principal methods of competition among paperboard producers.

### ***Concrete and Aggregates***

Construction Products concrete and aggregates operations are located in and around Austin, Texas and northern California. The 10,000-acre aggregates deposit in northern California contains an estimated two billion tons of reserves. Construction Products sells aggregates from this deposit in the Sacramento, California area and in nearby counties. No single customer accounted for as much as 10% of Construction Products concrete and aggregates sales during fiscal 2001. Competition among concrete producers within Construction Products northern California and Austin markets is strong.

### ***Environmental Matters***

The construction products industry, including the operations of Construction Products, is regulated by federal, state, and local laws and regulations pertaining to several areas including human health and safety and environmental compliance (collectively, Environmental Laws ). The Comprehensive Environmental Response, Compensation, and Liability Act of 1980, as amended by the Superfund Amendments and Reauthorization Act of 1986, as well as analogous laws in certain states, create joint and several liability for the cost of cleaning up or correcting releases to the environment of designated hazardous substances. None of Construction Products sites are listed as a Superfund site.

Construction Products operations are also potentially affected by the Resource Conservation and Recovery Act ( RCRA ), which is the primary federal statute governing the management of solid waste and which includes stringent regulation of solid waste that is considered hazardous waste. Such operations generate non-hazardous solid waste, which may include cement kiln dust ( CKD ). Because of a RCRA

### **Table of Contents**

exemption, known as the Bevill Amendment, CKD generated in Construction Products operations is currently not considered a hazardous waste under RCRA, pending completion of a study and recommendations to Congress by the U.S. Environmental Protection Agency ( U.S. EPA ). Nevertheless, CKD is still considered a solid waste and is regulated primarily under state environmental laws and regulations. The U.S. EPA completed its review of CKD and has proposed regulations to govern the handling and disposal of CKD, which will supersede the Bevill Amendment. The Bevill Amendment will remain in effect until the final regulations are adopted.

In the past, Construction Products collected and stored CKD on-site at its cement plants. Construction Products continues to store CKD at its Illinois, Nevada, and Wyoming cement plants and at a former plant site in Corpus Christi, Texas, which is no longer in operation. Currently, substantially all CKD related to present operations at all cement facilities is recycled. When the U.S. EPA removes the CKD exemption and develops particular CKD management standards in the future, Construction Products may be required to incur significant costs in connection with its CKD. CKD that comes in contact with water might produce a leachate with an alkalinity high enough to be classified as hazardous and might also leach certain hazardous trace metals therein.

Another issue of potential significance is the possible imposition of government requirements of greenhouse gas reduction measures for cement producers. This is potentially significant because carbon dioxide is generated from combustion of fuels such as coal and coke in order to generate the high temperatures necessary to manufacture cement clinker (which is then ground with gypsum to make cement). Any imposition of raw material or production limitations or fuel-use or carbon taxes could have a significant impact on the cement manufacturing industry. It will not be possible to determine the impact on Construction Products until governmental requirements are defined.

The Clean Air Act Amendments of 1990 (the Amendments ) provided comprehensive federal regulation of all sources of air pollution and established a new federal operating permit and fee program for virtually all manufacturing operations. The Amendments will likely result in increased capital and operational expenses for Construction Products in the future, the amounts of which are not presently determinable. Management has no reason to believe, however, the increased capital and operational expenses would place Construction Products at a competitive disadvantage.

Management believes that Construction Products current procedures and practices in its operations, including those for handling and managing materials, are consistent with industry standards. Nevertheless, because of the complexity of operations and compliance with Environmental Laws, there can be no assurance that past or future operations will not result in operational errors, violations, remediation, or other liabilities or claims. Moreover, Construction Products cannot predict what Environmental Laws will be enacted, adopted or amended in the future or

how they will be administered or interpreted. Compliance with more stringent Environmental Laws, or stricter interpretation of existing Environmental Laws, could necessitate significant capital outlays.

## Table of Contents

### CONTRACTING AND CONSTRUCTION SERVICES

Contracting and Construction Services ( Construction Group ) subsidiaries together rank as one of the largest building contractors in the country, as well as one of the largest U.S.-owned construction groups. The Construction Group is made up of four companies with various geographic locations and project niches. Healthcare facility construction has represented nearly one-fourth of the Construction Group's business mix during recent years. New contracts for the group for fiscal 2001 totaled \$1.9 billion versus \$1.7 billion for fiscal 2000. The backlog of uncompleted contracts at March 31, 2001 was \$2.0 billion, compared to \$1.4 billion at March 31, 2000. The Construction Group's principal subsidiaries are as follows:

***Centex Construction Company, Inc.*** This entity has operational offices in Dallas, Texas; Fairfax, Virginia; and recently opened new offices in Charlotte, North Carolina and Atlanta, Georgia. This company pursues negotiated work in its regional market areas.

***Centex-Rodgers, Inc.*** This nationwide healthcare construction specialist is headquartered in Nashville, Tennessee, with operational offices in Pasadena, California; Detroit, Michigan; and West Palm Beach, Florida.

***Centex-Rooney Construction Co., Inc.*** This subsidiary, based in Plantation, Florida, performs all types of work, principally within the state of Florida, and has operational offices in Miami, Orlando, Tampa, Tallahassee, Jacksonville, Ft. Myers, and West Palm Beach.

***Centex Forcum Lannom, Inc. d/b/a Centex Engineering & Construction, Inc.*** This company, which focuses on industrial client construction projects, is located in Dyersburg, Tennessee and operates principally within the state of Tennessee. The Company has additional marketing offices in Memphis, Tennessee; Lexington, Kentucky; and Dallas, Texas. The Company is in the process of changing the name under which it does business in all jurisdictions to Centex Engineering and Construction, Inc.

As a general contractor or construction manager, the Construction Group provides supervisory personnel for the construction of all facilities. In addition, the Construction Group may perform varying amounts of the actual construction work on a project, but will generally hire subcontractors to perform the majority of the work.

Construction contracts are primarily entered into under two formats: negotiated or competitive bid. In a negotiated format, the contractor bids a fee (fixed or percentage) over the cost of the project and, in many instances, agrees that the final cost will not exceed a designated amount. Such contracts may include a provision whereby the owner will pay a part of any savings from the guaranteed amount to the contractor. In a competitive bid format, the Construction Group will bid a fixed amount to construct the project based on an evaluation of detailed plans and specifications. Historically, the majority of the Construction Group's projects have been in the higher risk competitive bid jobs. Recent years have seen a shift to higher-margin negotiated private projects from the competitive bid public projects. At March 31, 2001, approximately 91% of the outstanding projects were negotiated. Construction Group's projects include hospitals, hotels, office buildings, correctional facilities, schools, shopping centers, airports, parking garages, sport stadiums, military facilities, post offices, and convention and performing arts centers.

**Table of Contents**

*Competition and Other Factors*

The construction industry is very competitive, and the Construction Group competes with numerous other companies. With respect to competitive bid projects and negotiated healthcare work, the Construction Group generally competes throughout the United States with local, regional, and national contractors, depending upon the nature of the project. For negotiated projects other than healthcare, the Construction Group generally competes in the subsidiary's primary geographical area with other local, regional, and national contractors. The Construction Group solicits new projects by attending project bid meetings, by meeting with builders and owners, and through existing customers. The Construction Group competes successfully on the basis of its reputation, financial strength, knowledge, and understanding of its clients' needs.

The Construction Group's operations are affected by federal, state and local laws and regulations relating to worker health and safety as well as Environmental Laws. With respect to health and safety matters, the Company believes that the Construction Group has taken appropriate precautions to protect employees and others from workplace hazards. Current Environmental Laws may require the Construction Group's operating subsidiaries to work in concert with project owners to acquire the necessary permits or other authorizations for certain activities, including the construction of projects located in or near wetland areas. The Construction Group's operations are also affected by Environmental Laws regulating the use and disposal of hazardous materials encountered during demolition operations.

The Company believes that the Construction Group's current procedures and practices are consistent with industry standards and its compliance with the health and safety laws and Environmental Laws does not constitute a material burden or expense for the Company.

Construction Group's operations obtain materials and services from numerous sources. The Company believes that its construction companies can deal effectively with any problems they may experience in the supply of materials and services.

**Table of Contents**

**EMPLOYEES**

The following table presents the breakdown of employees in each line of business as of March 31, 2001:

<u>Line of Business</u>	<u>Employees</u>
Home Building	
Conventional	
Homes	4,648
Manufactured	
Homes	1,144
Investment Real	
Estate	35
Financial	
Services	4,264

Construction Products	1,665
Contracting and Construction Services	1,664
Other Operations	1,639
Corporate	136
	<hr/>
	15,195
	<hr/>

The 136 Corporate employees are employed by Centex Corporation; all others are employees of the Company's various subsidiaries.

## ITEM 2. PROPERTIES

Centex Homes owns property in Dallas, Texas. This property consists of office and warehouse buildings situated on approximately 18 acres.

Manufactured Homes operations consist of five facilities. Two facilities in Belen, New Mexico and Seguin, Texas, both of which have been temporarily idled, are owned. The remaining three facilities, which are all located in Phoenix, Arizona, are leased.

Financial Services owns a 20-acre parcel of land in Edmond, Oklahoma. The Technologies Group occupies offices located on approximately 6 acres of the parcel; the remaining 14 acres are being held for future development or sale. Financial Services also owns two low-rise office buildings situated on approximately 10 acres of land in Dallas, Texas, in which Home Equity conducts certain operations.

Construction Products operates cement plants, quarries and related facilities at Buda, Texas; LaSalle, Illinois; Fernley, Nevada; and Laramie, Wyoming. Construction Products owns the Fernley and Laramie facilities, and the Buda and LaSalle plants are each owned by separate joint ventures or partnerships in which Construction Products has a 50% interest. Construction Products owns its principal aggregate plants and quarries, which are located near Austin, Texas and Marysville, California. In addition, Construction Products owns gypsum wallboard plants in Albuquerque and nearby Bernalillo, New Mexico; Gypsum, Colorado; and Duke, Oklahoma. Construction Products owns two paperboard mills in Commerce City, Colorado and Lawton, Oklahoma.

Construction Group owns land in Dallas, Texas, on which an office building is located.

### Table of Contents

Wholly-owned subsidiaries of the Company own property in Round Rock, Texas; League City, Texas; and Amarillo, Texas. All properties located in Texas are assisted-living care facilities. Other property owned includes an office building and land located in Ocala, Florida.

Except for encumbrances on Cavco's Belen, New Mexico facility, which is not material to the Company, none of the Company's facilities described above are pledged as security on its debts.

See Item 1. Business on pages 6-24 of this Report for additional information relating to the Company's properties.

**ITEM 3. LEGAL PROCEEDINGS**

In the normal course of its business, the Company and/or its subsidiaries are named as defendants in certain suits filed in various state and federal courts. Management believes that none of the litigation matters in which the Company or any subsidiary is involved would have a material adverse effect on the consolidated financial condition or operations of the Company.

**ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

Not applicable.

**EXECUTIVE OFFICERS OF CENTEX (See Item 10 of Part III of this Report)**

The following is an alphabetical listing of the Company's executive officers, as such term is defined under the rules and regulations of the Securities and Exchange Commission. All of these executive officers were elected by the Board of Directors of the Company at its Annual Meeting on July 27, 2000, to serve until the next Annual Meeting of Directors or until their respective successors are duly elected and qualified. There is no family relationship between any of these officers.

**Table of Contents**

<u>Name</u>	<u>Age</u>	<u>Positions with Centex or Business Experience</u>
Leldon E. Echols	45	Executive Vice President and Chief Financial Officer of Centex Corporation since June 2000; Partner and employee at Arthur Andersen LLP from December 1978 to May 2000
Timothy R. Eller	52	Executive Vice President of Centex Corporation since August 1998; Chairman of the Board and Chief Executive Officer of Centex Real Estate Corporation (Chairman of the Board since April 1998; Chief Executive Officer of Centex Real Estate Corporation since July 1991; President and Chief Operating Officer of Centex Real Estate

Corporation from  
January 1990 to March  
1998; Executive Vice  
President from  
July 1985 to  
January 1990)

Laurence E. Hirsch  
55Chairman of the  
Board and Chief  
Executive Officer of  
Centex Corporation  
(Chairman of the Board  
since July 1991; Chief  
Executive Officer since  
July 1988; President  
from March 1985 until  
July 1991)

David W. Quinn  
59Vice Chairman of the  
Board of Centex  
Corporation (Vice  
Chairman of the Board  
since May 1996; Chief  
Financial Officer from  
February 1987 to  
May 2000; Executive  
Vice President from  
February 1987 until  
May 1996)

Raymond G. Smerge  
57Executive Vice  
President, Chief Legal  
Officer, General  
Counsel and Secretary  
of Centex Corporation  
(Executive Vice  
President since  
July 1997; Chief Legal  
Officer since September  
1985; General Counsel  
and Secretary since  
April 1993; Vice  
President from  
September 1985 to  
July 1997)

**Table of Contents**

**PART II**

**ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS**

**Stock Prices and Dividends**

	Year Ended March 31, 2001			Year Ended March 31, 2000		
	Price			Price		
	High	Low	Dividends	High	Low	Dividends
<b>Quarter</b>						
First	\$25.81	\$20.63	\$0.04	\$42.88	\$31.63	\$0.04
Second	\$33.00	\$22.38	\$0.04	\$39.63	\$26.38	\$0.04
Third	\$40.00	\$30.63	\$0.04	\$30.81	\$22.38	\$0.04
Fourth	\$46.20	\$35.38	\$0.04	\$24.56	\$17.50	\$0.04

The common stock of Centex Corporation is traded on the New York Stock Exchange (ticker symbol CTX) and the London Stock Exchange. The approximate number of record holders of the common stock of Centex Corporation at May 31, 2001 was 3,484.

Prior year stock prices have been restated using decimals instead of fractions due to the move to decimals by the New York Stock Exchange.

On November 30, 1987, Centex Corporation distributed as a dividend to its stockholders securities relating to Centex Development Company, L.P. (see Note G on pages 66-68 of this Report). Since this distribution, such securities have traded in tandem with, and as a part of, the common stock of Centex Corporation.

Amounts represent cash dividends per share paid by Centex Corporation on the common stock of Centex Corporation. 3333 Holding Corporation has paid no dividends on its common stock since its incorporation.

## Table of Contents

### ITEM 6. SELECTED FINANCIAL DATA

#### Summary of Selected Financial Data (Unaudited) (Dollars in thousands, except per share data)

	For the Years Ended March 31,				
	2001	2000	1999	1998	1997
Revenues <sup>(A)</sup>	\$ 6,710,735	\$ 6,008,136	\$ 5,200,666	\$ 4,022,392	\$ 3,823,755
Net Earnings	\$281,977	\$257,132	\$231,962	\$144,806	\$106,563
Total Assets	\$6,649,043	\$3,987,903	\$4,267,909	\$3,333,382	\$2,579,992
Total Long-term Debt, Consolidated					



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<b>\$3,040,861</b>	\$751,160	\$284,299	\$237,715	\$236,769
Total Debt, Consolidated				
<b>\$3,519,891</b>	\$1,313,395	\$1,910,899	\$1,390,588	\$864,287
Total Debt (with Financial Services reflected on the equity method)				
<b>\$1,464,993</b>	\$898,068	\$587,955	\$311,538	\$283,769
Deferred Income Tax Asset				
<b>\$40,172</b>	\$49,907	\$49,107	\$147,607	\$197,413
Debt as a Percentage of Capitalization				
Total Debt, Consolidated	<b>65.5%</b>	45.1%	57.6%	53.1%
Total Debt (with Financial Services reflected on the equity method)	<b>44.1%</b>	36.0%	29.5%	20.3%
Stockholders' Equity				
<b>\$1,714,064</b>	\$1,419,349	\$1,197,639	\$991,172	\$835,777
Net Earnings as a Percentage of Beginning Stockholders' Equity				
	<b>19.9%</b>	21.5%	23.4%	17.3%
Per Common Share				
Earnings Per Share - Basic				
<b>\$4.77</b>	\$4.34	\$3.90	\$2.45	\$1.86
Earnings Per Share - Diluted				
<b>\$4.65</b>	\$4.22	\$3.75	\$2.36	\$1.80
Cash Dividends				
<b>\$ .16</b>	\$.16	\$.16	\$.135	\$.10
Book Value Based on Shares Outstanding at Year End				
<b>\$28.60</b>	\$24.14	\$20.17	\$16.65	\$14.40
Stock Prices				
High				
<b>\$46.20</b>	\$42.88	\$45.75	\$40.75	\$20.88
Low				
<b>\$20.63</b>	\$17.50	\$26.00	\$16.75	\$12.94

*On November 30, 1987, Centex Corporation distributed as a dividend to its stockholders securities relating to Holding and Development (See Note G on pages 66-68 of this Report). Since this distribution, such securities have traded in tandem with, and as a part of, the common stock of Centex.*

- (A) *Centex Construction Products, Inc. adopted the provisions of Emerging Issues Task Force Issue No. 00-10, Accounting for Shipping and Handling Fees and Costs, during the quarter ended March 31, 2001. As a result of this adoption, net revenues have been restated to include freight and delivery costs billed to customers. Previously, such billings were offset against corresponding expenses in cost of sales.*

28

### Table of Contents

## ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### FISCAL YEAR 2001 COMPARED TO FISCAL YEAR 2000

Centex reported consolidated revenues of \$6.7 billion for fiscal 2001, 12% above the \$6.0 billion reported for fiscal 2000. Earnings before income taxes were \$436.3 million, 5% more than the \$416.9 million of earnings before income taxes reported last year. Net earnings for fiscal 2001 reached \$282.0 million, a historical high and a 10% improvement over net earnings of \$257.1 million in fiscal 2000. Earnings per share for fiscal year 2001 were \$4.77 and \$4.65 for Basic and Diluted, respectively, compared to \$4.34 and \$4.22 for the prior year.

**HOME BUILDING****Conventional Homes**

The following summarizes Conventional Homes results for the two-year period ended March 31, 2001 (dollars in millions, except per unit data):

	<b>For the Years Ended March 31,</b>			
	<b>2001</b>		<b>2000</b>	
Revenues	\$ 4,356.2	100.0%	\$ 3,686.8	100.0%
Cost of Sales				
	<b>(3,304.9)</b>	<b>(75.9)%</b>	(2,852.3)	(77.3)%
Selling, General & Administrative Expenses				
	<b>(625.9)</b>	<b>(14.3)%</b>	(511.3)	(13.9)%
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Operating Earnings				
	<b>\$425.49</b>	<b>8%</b>	\$323.28	8%
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Units Closed				
	<b>20,659</b>		18,904	
Unit Sales Price				
	<b>\$205,913</b>		\$191,568	
% Change		<b>7.5%</b>		3.2%
Operating Earnings per Unit				
	<b>\$20,594</b>		\$17,098	
% Change		<b>20.4%</b>		4.4%
Backlog Units				
	<b>9,265</b>		7,579	
% Change		<b>22.2%</b>		12.0%

Operating earnings for fiscal 2001 increased as a percentage of revenues and on a per-unit basis in comparison to fiscal 2000 as a result of the division's continued focus on improving operating margins. Moderate interest rates and softness in the prices of several key building materials, including lumber, cement, and gypsum wallboard are some of the major factors that influenced the improved performance of the Conventional Homes operation. Additional factors that contributed to an improved operating margin include purchasing efficiencies, higher organizational and operating productivity, higher realized sales prices for Centex's homes, and more efficient house designs.

The increase in average unit sales price of approximately \$14,300 to \$205,913 was due primarily to a higher sales mix in California, Colorado, and South Carolina.

**Manufactured Homes**

Manufactured Homes currently operates three manufacturing plants in the Phoenix, Arizona area, and also operates 24 retail locations. As a consequence of an oversupply of homes in the total industry distribution pipeline and the reduced availability and higher cost of financing for purchasers of manufactured

**Table of Contents**

homes, Manufactured Homes construction sales and retail sales for the three and twelve months ended March 31, 2001 declined from the same periods last year. In response, management idled its New Mexico and Texas plants and slowed production in its other plants until the return of more favorable market conditions.

The following summarizes Manufactured Homes results for the two-year period ended March 31, 2001 (dollars in millions):

	<b>For the Years Ended March 31,</b>			
	<b>2001</b>		2000	
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
Construction Revenues	<b>\$ 79.3</b>	<b>100.0%</b>	\$ 121.0	100.0%
Cost of Sales				
		<b>(72.5)(91.4)%</b>	(94.1)(77.7)%	
Selling, General & Administrative Expenses		<b>(12.7)(16.0)%</b>	(13.9)(11.5)%	
			<b>(5.9)(7.4)%</b>	13.010.8%
Retail Sales Revenues		<b>43.5100.0%</b>	62.5100.0%	
Cost of Sales		<b>(37.1)(85.2)%</b>	(49.6)(79.4)%	
Selling, General & Administrative Expenses		<b>(12.4)(28.6)%</b>	(14.2)(22.6)%	
			<b>(6.0)(13.8)%</b>	(1.3)(2.0)%
Construction and Retail (Loss) Earnings			<b>(11.9)</b>	11.7

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Subdivision Development Activities	(1.3)
Goodwill Amortization	(12.9)(3.4)
Minority Interest	(1.0)
<hr/>	
<hr/>	
Group Operating (Loss) Earnings	
<b>\$(26.1)\$7.3</b>	
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<hr/>	
Units Sold	4,2425,950

Total revenues for Manufactured Homes decreased 31% or \$57.1 million in fiscal 2001 versus fiscal 2000. Construction revenues decreased 34% or \$41.6 million primarily due to the market conditions noted above. For fiscal 2001 and 2000, intercompany sales to company-owned retail sales centers represented 28% of gross construction revenues. Retail sales revenues decreased 30% or \$19 million primarily due to the market conditions noted above.

Due to the continued industry downturn resulting from the factors noted above, Manufactured Homes recorded noncash charges of \$19.2 million in 2001. These charges primarily comprised \$9.5 million for the impairment of goodwill related to its retail operations and \$6.5 million related to the idling of its New Mexico and Texas manufacturing facilities. The charge for the impairment of goodwill was the result of continued losses in the retail division which are comparable to the losses recognized throughout this industry.

**Table of Contents**

**INVESTMENT REAL ESTATE**

The following summarizes Investment Real Estate's results for the two-year period ended March 31, 2001 (dollars in millions):

	For the Years Ended March 31,	
	2001	2000
Revenues	<b>\$ 33.0</b>	\$ 30.9
Operating Earnings	<b>\$ 50.9</b>	\$ 30.1

Fiscal 2001 operating earnings from Investment Real Estate totaled \$50.9 million compared to \$30.1 million in the prior year period. Property sales related to Investment Real Estate's nominally valued assets (see Note (H) on page 68 of this Report) contributed operating margins of \$13.6 million in fiscal 2001 and \$19.6 million in fiscal 2000. As of March 31, 2001, Investment Real Estate has approximately \$24 million of nominally-valued assets. The timing of land sales is uncertain and can vary significantly from period to period.

During fiscal 2001, the Company disposed of virtually all of the remaining Vista portfolio. As a result, negative goodwill was fully amortized. For fiscal 2001 and 2000, the Company recorded total negative goodwill amortization of \$50.8 million and \$16 million, respectively.

A significant portion of Investment Real Estate's revenues and operating earnings is derived from its investment in the Partnership. As noted in Note (G) on pages 66-68 of this Report, the investment in the Partnership is accounted for on the equity method of accounting because Investment Real Estate does not control the Partnership.

## FINANCIAL SERVICES

The Financial Services segment consists primarily of home financing, home equity and sub-prime lending and the sale of title and other insurance coverages. The following summarizes Financial Services' results for the two-year period ended March 31, 2001 (dollars in millions):

	For the Years Ended March 31,	
	2001	2000
Revenues	\$ 463.6	\$ 430.6
Operating Earnings	\$ 19.7	\$ 32.5
Origination Volume	\$ 10,598.5	\$ 9,459.7
Number of Loans Originated		
CTX Mortgage Company		
Builder Loans	12,506	10,958
Retail Loans	48,244	48,301
	<b>60,750</b>	<b>59,259</b>
Centex Home Equity Corporation	26,418	20,568
Centex Finance Company (closed during fiscal 2000)	681	
	<b>87,168</b>	<b>80,508</b>

**Table of Contents**

Financial Services' revenues for fiscal 2001 increased \$33.0 million from the prior year. Gains on sales of mortgage loans receivable, a component of Financial Services' revenues, decreased to \$180.8 million, or 28%, for fiscal 2001 from \$249.6 million for the prior year. This decline is primarily due to the change in the structure of securitizations completed by Home Equity.

CTX Mortgage's operating earnings totaled \$34.0 million for fiscal 2001, slightly higher than the \$33.9 million reported for fiscal 2000. Operating earnings were unchanged primarily as a result of increased mortgage originations in the fourth quarter, which offset lower origination volume earlier in the year. CTX Mortgage generally will experience increased mortgage origination volume with decreased prevailing mortgage rates. Mortgage originations for fiscal 2001 totaled 60,750 compared to 59,259 originations last fiscal year. The per-loan profit for fiscal 2001 was \$560, slightly lower than \$573 for last fiscal year. CTX Mortgage's total mortgage applications for fiscal 2001 increased 20% to 70,642 from 59,094 applications for last year.

Until the third quarter of fiscal 2000, substantially all of the mortgage loans generated by CTX Mortgage were sold forward upon closing and subsequently delivered to third-party purchasers within approximately 60 days thereafter. In mid-March 2000, CTX Mortgage began to sell the majority of its mortgage loans to HSF-I. In February 2001, Home Equity began financing its inventory of mortgage loans through Harwood Street Funding II, LLC ( HSF-II ) under a revolving sales agreement. HSF-II, wholly-owned special purpose limited liability company, finances mortgages originated or acquired by Home Equity and then sells them into the secondary market or into securitization structures. These arrangements are discussed in more detail in the Financial Condition and Liquidity section below.

In the normal course of its activities, CTX Mortgage carries inventories of loans pending sale and earns a positive spread between the interest income earned on those loans and its cost of financing those loans. CTX Mortgage's interest income decreased 65% in fiscal 2001 to \$18.9 million from \$54.7 million for last fiscal year. CTX Mortgage's interest expense for fiscal 2001 was \$18.1 million, a 58% decrease from \$43.5 million for last year. The decrease in CTX Mortgage's net interest income was primarily due to the reduction in its inventory of loans because of the sales arrangement with HSF-I.

Home Equity reported an operating loss of \$14.3 million for fiscal 2001, compared to operating earnings of \$2.7 million last fiscal year. As discussed below, this decline primarily resulted from accounting for the \$1.6 billion in securitizations in fiscal 2001 as borrowings rather than as sales.

Home Equity's mortgage originations for fiscal 2001 were 26,418, a 28% increase over 20,568 originations for last year. Loan volume for fiscal 2001 was \$1.72 billion, a 30% improvement over last fiscal year's volume of \$1.32 billion. Loan volume for fiscal 2001 was favorably impacted by the opening of new operating locations during the later quarters of fiscal 2000, the addition of the correspondent channel, and increased efficiency and overall activity. Home Equity's mortgage applications totaled 148,702 for fiscal 2001, an increase of 17% over the 127,450 applications for last year.

Substantially all of the mortgage loans produced by Home Equity are securitized, generally on a quarterly basis. During fiscal 2001, Home Equity completed securitizations totaling \$1.6 billion, compared to \$1.3 billion for the prior year. Home Equity retains the servicing rights associated with these securitized loans and is the long-term servicer of these loans. For fiscal 2001, servicing fee revenue was \$25.9 million, an increase of \$11.4 million, or 79%, over last fiscal year's service fee revenue of \$14.5 million. At March 31, 2001, Home Equity's servicing portfolio was \$3.3 billion.

**Table of Contents**

Home Equity's securitizations entered into prior to March 31, 2000 were structured in a manner that caused them to be accounted for as sales. The resulting gains on such sales were reported as revenues during the month in which the securitizations closed. Home Equity has changed the structure for securitizations occurring subsequent to March 31, 2000, such that securitizations after that date are being accounted for as borrowings. Although the change in structure of the securitizations resulting in the transaction being accounted for as borrowings will have no effect on the profit recognized over the life of the mortgages, the change does affect the timing of profit recognition. The impact was to reduce Home Equity's pretax earnings by \$45.6 million for fiscal 2001, from the amount it would have reported if the securitizations had been accounted for as sales. Home Equity intends to continue to utilize transaction structures which require that its future loan originations be reflected as loans receivable on the Company's balance sheets and the interest income and interest expense associated with this loan portfolio be reflected on the Company's income statement. Consequently, net interest income, rather than gain on sale of loans, as in past years, will be Home Equity's primary source of operating income. Primarily as a result of this change, Home Equity's interest income increased 266% in fiscal 2001 to \$104.9 million from \$28.7 million for last year, and interest expense for fiscal 2001 was \$74.5 million, a 312% increase from \$18.1 million for last year. Therefore, Home Equity's net interest income increased 187% in fiscal 2001 to \$30.4 million from \$10.6 million for last year.

The Financial Services segment also has other sources of income that include, among other things, loan origination fees, servicing fee income, title policy fees and insurance commissions, mortgage loan broker fees, and fees for mortgage loan quality control and processing services.

**CONSTRUCTION PRODUCTS**

The following summarizes Construction Products' results for the two-year period ended March 31, 2001 (dollars in millions):

	For the Years Ended March 31,	
	2001	2000
Revenues	\$ 441.1	\$ 470.5
Interest Income		
	6.73.7	
Cost of Sales and Expenses	(341.8)	(299.2)
Selling, General & Administrative Expenses	(4.7)	(4.7)
Goodwill Amortization	(1.9)	(1.6)
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Operating Earnings	99.4	168.7
Minority Interest	(32.4)	(63.8)
<hr/>		
Net Operating Earnings to Centex	\$67.0	\$104.9

Construction Products' revenues were 6% lower than the same period last year. For the current year, Construction Products' operating earnings, net of minority interest, represented a 36% decrease from results for the same period a year ago. Operating earnings declined as a result of a 75% decrease in gypsum wallboard earnings. Sales volume improved for every product; however, pricing for gypsum wallboard fell 41% compared to the prior year. During fiscal 2001, pricing continued to decline primarily as a result of excess supply. If these market conditions persist, management expects it would negatively impact future results.

During November 2000, Construction Products purchased selected strategic assets summarized below, and assumed certain liabilities. The purchase price was approximately \$442 million. Funding came from cash on hand and borrowings under Construction Products' new \$325 million senior credit facility.

### **Table of Contents**

The acquisition has been accounted for as a purchase, and accordingly, the purchase price was allocated to the underlying assets acquired and liabilities assumed based on their fair market values at the date of the acquisition. The results of operations of the asset purchase since November 10, 2000 are included in Construction Products' financial information.

The principal assets acquired were: a gypsum wallboard plant located in Duke, Oklahoma with a production capacity of 1.1 billion square feet of wallboard; a short line railroad and railcars linking the Duke plant to adjacent railroads; a recently completed 220,000 ton-per-year lightweight recycled paper mill in Lawton, Oklahoma; a 50,000 ton-per-year Commerce City (Denver), Colorado recycled paper mill; and three recycled paper fiber collection sites. The Commerce City, Colorado paperboard mill was idled on April 23, 2001. The Company believes the idled facility was recorded at its net realizable value at the purchase date. At March 31, 2001, the value of the idled facility was \$5.0 million. The gypsum wallboard operations are being operated by Construction Products' American Gypsum Company located in Albuquerque, New Mexico. The paper operations are headquartered in Lawton, Oklahoma and focus primarily on the gypsum wallboard paper business.

### **CONTRACTING AND CONSTRUCTION SERVICES**

The following summarizes Contracting and Construction Services' results for the two-year period ended March 31, 2001 (dollars in millions):

	<b>For the Years Ended March 31,</b>	
	<b>2001</b>	<b>2000</b>
Revenues	<b>\$ 1,290.4</b>	\$ 1,205.8
Operating Earnings	<b>\$ 30.9</b>	\$ 23.5
New Contracts Executed	<b>\$ 1,930.1</b>	\$ 1,650.9
Backlog of Uncompleted Contracts	<b>\$ 2,021.7</b>	\$ 1,382.0



Contracting and Construction Services revenues for fiscal 2001 were 7% higher than last year's revenues. Operating earnings for the group improved in fiscal 2001 as a result of a continuing shift in recent years to higher-margin private negotiated projects from lower-margin public bid work.

The Contracting and Construction Services segment provided a positive average annual net cash flow in excess of Centex's investment in the segment of \$97.8 million in fiscal 2001 and \$102.2 million in fiscal 2000.

**FISCAL YEAR 2000 COMPARED TO FISCAL YEAR 1999**

Centex reported consolidated revenues of \$6.0 billion for fiscal year ended March 31, 2000, 16% above \$5.2 billion for fiscal year ended March 31, 1999. Earnings before income taxes were \$416.9 million for fiscal 2000, 12% more than \$373.3 million for fiscal 1999. Net earnings for fiscal 2000 reached \$257.1 million, a historical high and an 11% improvement over net earnings of \$232.0 million in fiscal 1999. Earnings per share for fiscal year 2000 were \$4.34 and \$4.22 for Basic and Diluted, respectively, compared to \$3.90 and \$3.75 for the prior year.

**Table of Contents**

**HOME BUILDING**

**Conventional Homes**

The following summarizes Conventional Homes results for the two-year period ended March 31, 2000 (dollars in millions, except per unit data):

	<b>For the Years Ended March 31,</b>			
	<u>2000</u>		<u>1999</u>	
Revenues	\$ 3,686.8	100.0%	\$ 2,819.4	100.0%
Cost of Sales				
	(2,852.3)	(77.3)%	(2,194.7)	(77.8)%
Selling, General & Administrative Expenses				
	(511.3)	(13.9)%	(382.5)	(13.6)%
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Operating Earnings				
	\$323.28	28.8%	\$242.28	28.6%
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Units Closed				
			18,904	14,792
Unit Sales Price				
	\$191,568		\$185,668	

% Change	3.2%1.3%
Operating Earnings per Unit	
\$17,098\$16,375	
% Change	4.4%19.2%
Backlog Units	
7,5796,792	
% Change	12.0%38.2%

Operating earnings for fiscal 2000 were higher as a percentage of revenues and on a per unit basis in comparison to fiscal 1999 as a result of the division's continued focus on improving operating margins. Moderate interest rates during most of the year, a strong economy and a reduction in direct construction costs as a percent of revenue were some of the major factors that impacted the operating results of the Conventional Homes operation. Margin improvement initiatives included, among others, engineering the homes to reduce the material and labor cost components, designing the product around consumer preferences and the adoption of special purchasing and land development programs.

The increase in sales price of approximately \$5,900 was primarily due to increased sales in California, Colorado, and South Carolina and to the acquisition of Calton Homes, Inc., which markets higher-priced homes. The opening of new markets with recent acquisitions also had a positive impact on the increase in number of units sold.

### Manufactured Homes

Cavco operated three manufactured home plants in the Phoenix area, a plant near Albuquerque, New Mexico, and a plant in central Texas, which opened in fiscal 1999. During fiscal 1998, Cavco added retail distribution capabilities when it purchased substantially all of the assets of AAA Homes, Inc., Arizona's largest manufactured homes retailer. In fiscal 1999, Cavco purchased a manufactured home retailer in central Texas.

### Table of Contents

The following summarizes Manufactured Homes results for the two-year period ended March 31, 2000 (dollars in millions):

	For the Years Ended March 31,	
	2000	1999
Construction Revenues	\$ 121.0	100.0%
Cost of Sales		
	(94.1)(77.7)%	(108.2)(78.6)%
Selling, General & Administrative Expenses		
	(13.9)(11.5)%	(13.5)(9.8)%
	13.010.8%	16.011.6%

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Retail Sales Revenues	62.5100.0%40.8100.0%
Cost of Sales	(49.6)(79.4)%(30.0)(73.4)%
Selling, General & Administrative Expenses	(14.2)(22.6)%(10.7)(26.3)%
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	(1.3)(2.0)%0.10.3%
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Construction and Retail Earnings	11.716.1
Goodwill Amortization	(3.4)(3.3)
Minority Interest	(1.0)(2.5)
<hr/>	
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Group Operating Earnings	\$7.3\$10.3
<hr/>	
<hr/>	
Units Sold	5,9506,440

Total revenues for Manufactured Homes increased 3% or \$5 million in fiscal 2000 versus fiscal 1999. Construction revenue decreased 12% or \$16.7 million primarily due to product mix changes and an increase in intercompany sales which are eliminated. For fiscal 2000, intercompany sales to company owned retail sales centers represented 28% of gross construction revenues versus 16% in fiscal 1999. Retail sales revenues increased 53% or \$21.7 million primarily due to the full year operations of 13 retail sales centers opened in fiscal 1999 and the opening of one new retail sales center in fiscal 2000.

**INVESTMENT REAL ESTATE**

The following summarizes Investment Real Estate's results for the two-year period ended March 31, 2000 (dollars in millions):

	For the Years Ended March 31,	
	2000	1999
Revenues	\$ 30.9	\$ 33.7

Operating Earnings	\$ 30.1	\$ 29.4
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Fiscal 2000 operating earnings from Investment Real Estate totaled \$30.1 million compared to \$29.4 million in the prior year. The timing of land sales is uncertain and can vary significantly from period to period. Property sales related to Investment Real Estate's nominally valued real estate resulted in operating margins of \$19.6 million in fiscal 2000 and \$16.4 million in fiscal 1999.

Negative goodwill amortization was \$16 million in both fiscal 2000 and 1999.

**Table of Contents**

**FINANCIAL SERVICES**

The Financial Services segment consists primarily of home financing, home equity and sub-prime lending and the sale of title and other insurance coverages. The following summarizes Financial Services results for the two-year period ended March 31, 2000 (dollars in millions):

	<b>For the Years Ended March 31,</b>	
	2000	1999
Revenues	\$ 430.6	\$ 436.3
Operating Earnings	\$ 32.5	\$ 92.3
Origination Volume	\$ 9,459.7	\$ 11,086.7
Number of Loans Originated		
CTX Mortgage Company		
Centex-built Homes		
(Builder)	10,9589,882	
Non-Centex-built Homes		
(Retail)	48,30165,546	
	<u>59,25975,428</u>	
Centex Home Equity Corporation	20,56815,582	
Centex Finance Company (closed during fiscal 2000)	681818	
	<u>681818</u>	

80,50891,828

Financial Services revenues for fiscal 2000 declined by \$5.7 million from the prior year. Revenue increases from higher loan origination volume at Financial Services Home Equity unit were more than offset by lower revenues at CTX Mortgage, primarily due to a decline in refinancing activity, and by a charge to revenues related to a change in discount rate assumptions by Home Equity. As a result, Financial Services operating earnings for fiscal 2000 were \$32.5 million, 65% lower than the \$92.3 million of operating earnings for fiscal 1999.

Financial Services revenues include the gain on sale of mortgage loans receivable which decreased \$4.5 million, or 2%, to \$249.6 million for fiscal 2000 from \$254.1 million for the prior year. This decrease was due primarily to a charge related to the increase in the discount rate from 12% to 15% which reduced the carrying value of Home Equity's residual interests. Before this charge, the expansion of Financial Services product lines and an increase in securitization activity, partially offset by decreased loan origination volume, resulted in an increase in gains on sales of mortgage loans of approximately \$11.5 million.

CTX Mortgage's operating earnings declined significantly in fiscal 2000. The decline in CTX Mortgage's operating earnings was primarily due to the decrease in refinancing activity as a result of increasing interest rates, and to the delay in balancing operations costs with reduced production levels. CTX Mortgage originations for fiscal 2000 were 59,259, a 21% decrease from 75,428 originations for the prior year. The per loan profit for fiscal 2000 was \$573, 50% lower than \$1,148 per loan for the prior year. CTX Mortgage's total mortgage applications for fiscal 2000 decreased 24% to 59,094 from 78,126 applications for the prior year.

Home Equity's reported operating earnings for fiscal 2000, after the change related to the increase in discount rate from 12% to 15%, were lower by approximately 72% compared to fiscal 1999. Originations for fiscal year 2000 were 20,568, a 32% increase over the 15,582 originated for the prior year. Loan volume for fiscal year 2000 was \$1.3 billion, a 29% improvement over the prior year. Loan volume for fiscal year 2000 was favorably impacted by the opening of new operating locations plus generally increased activity.

37

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## **Table of Contents**

Home Equity's sub-prime applications totaled 127,450 for fiscal 2000, an increase of 54% over the 82,803 applications for the prior year. Per loan profit before the adjustment to income from securitizations, discussed below, was \$911 for fiscal 2000 compared to \$620 for the prior year. The increase was primarily related to earnings from the servicing operation partially offset by the absorption of costs related to the expansion of the branch network.

As a consequence of increases in loan volume, during fiscal year 2000 Home Equity completed \$1.3 billion in securitizations compared to \$890 million in securitizations for the prior year. As a result of the securitization process, Home Equity sells the loans but retains a residual interest in the securitization instrument as well as the servicing rights associated with these loans. Home Equity is the long-term servicer of these loans. Service fee income related to this long-term servicing was \$14.5 million in fiscal 2000 versus \$4.5 million for the prior year.

Home Equity's securitizations entered into prior to March 31, 2000 were accounted for as sales, and the resulting gains on such sales were reported as revenues during the fiscal year in which the securitizations closed. Home Equity changed the legal and economic structure for securitizations subsequent to March 31, 2000, such that securitizations were accounted for as borrowings. The Company concluded that the long-term benefits of this change significantly

outweigh the short-term benefit of higher earnings under the previously used sales treatment. The change from accounting for the securitizations as sales to borrowings has no effect on the profit recognized over the life of each mortgage loan. Rather, the change only affects the timing of profit recognition.

As a result of increased interest rates, Home Equity increased the discount rate used to value future cash flows in the valuation of historical securitizations from 12% to 15%. The discount rate increase resulted in a \$16 million reduction in Home Equity's earnings during the fourth quarter of fiscal 2000.

In the normal course of its activities, Financial Services carries inventories of loans pending sale or securitization and earns a positive spread between the interest income earned on those loans and its cost of financing those loans. Interest income decreased 14% for fiscal 2000 to \$83.4 million from \$97.0 million for the prior year. Interest expense for fiscal 2000 was \$61.7 million, a 20% decrease from \$76.9 million for the prior year. The decrease in net interest income was the result of both reduced loan production and transition costs relating to initiation of the mortgage loan sales arrangement with HSF-I.

Through the third quarter of fiscal year 2000, substantially all of the mortgage loans generated by CTX Mortgage were sold forward upon closing and subsequently delivered to third-party purchasers within approximately 60 days thereafter. During December 1999, CTX Mortgage began to sell the majority of its mortgage loans to HFS-I. This arrangement is discussed in more detail in the Financial Condition and Liquidity section below. Substantially all of the mortgage loans produced by Home Equity are securitized, generally on a quarterly basis.

Centex Finance Company, the manufactured homes finance unit, was discontinued during fiscal 2000, and had an operating loss of approximately \$4.2 million in the full year compared to a \$2.8 million loss for fiscal 1999.

Financial Services' other sources of income included, among other things, loan origination fees, title policy fees and insurance commissions, mortgage loan broker fees, and fees for mortgage loan quality control and processing services.

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## Table of Contents

### CONSTRUCTION PRODUCTS

The following summarizes Construction Products' results for the two-year period ended March 31, 2000 (dollars in millions):

	<b>For the Years Ended March</b>	
	<b>31,</b>	
	<u>2000</u>	<u>1999</u>
Revenues	\$ 470.5	\$ 381.9
Interest Income		
	3.73.0	
Cost of Sales and Expenses		
	(299.2)(259.4)	
Selling, General & Administrative Expenses		
	(4.7)(4.4)	
Goodwill Amortization		
	(1.6)(0.8)	

Operating Earnings	168.7120.3
Minority Interest	(63.8)(51.1)
<hr/>	
Net Operating Earnings to Centex	\$104.9\$69.2
<hr/>	
<hr/>	

Construction Products revenues in fiscal 2000 were 23% higher than the prior year. For fiscal 2000, Construction Products operating earnings, net of minority interest, represented a 52% improvement over results for the prior year.

Construction Products record operating earnings resulted from improved results in each of its businesses. Pricing and sales volume improved for every product, particularly pricing for gypsum wallboard, which rose by 25% compared to the prior year.

## CONTRACTING AND CONSTRUCTION SERVICES

The following summarizes Contracting and Construction Services results for the two-year period ended March 31, 2000 (dollars in millions):

	For the Years Ended March 31,	
	2000	1999
Revenues	\$ 1,205.8	\$ 1,350.8
Operating Earnings	\$ 23.5	\$ 15.2
New Contracts Received	\$ 1,650.9	\$ 1,128.0
Backlog of Uncompleted Contracts	\$ 1,382.0	\$ 936.8

Contracting and Construction Services revenues for fiscal 2000 were 11% less than the prior year revenues. Operating earnings for the group improved in fiscal 2000 as a result of a continued shift in recent years to higher-margin private negotiated projects from lower-margin public bid work.

The Contracting and Construction Services operation provided a positive average annual net cash flow in excess of Centex's investment in the group of \$102.2 million in fiscal 2000 and \$88.9 million in fiscal 1999.

## FINANCIAL CONDITION AND LIQUIDITY

At March 31, 2001, the Company had cash and cash equivalents of \$115.2 million, including \$57.4 million of restricted cash primarily resulting from accounting for securitizations as secured borrowings and including \$8.7 million belonging to the Company's 65.2%-owned Construction Products subsidiary. The

**Table of Contents**

net cash used in or provided by the operating, investing, and financing activities for the fiscal years ended March 31, 2001, 2000, and 1999 is summarized below (dollars in thousands):

	<b>For the Years Ended March</b>		
	<b>31,</b>		
	<b>2001</b>	2000	1999
	-----	-----	-----
Net cash provided by (used in):			
Non-Financial Services			
Operating activities			
<b>\$255,661</b>	\$13,644	\$(84,211)	
Investing activities			
<b>(757,886)</b>	(164,798)	(210,441)	
Financing activities			
<b>433,512</b>	204,260	276,922	
	-----	-----	-----
	-----	-----	-----
	<b>(68,713)</b>	53,106	(17,730)
	-----	-----	-----
Financial Services			
Operating activities			
<b>(1,668,964)</b>	847,987	(172,889)	
Investing activities			
<b>(24,994)</b>	(27,730)	(17,275)	
Financing activities			
<b>1,689,571</b>	(843,094)	217,894	
	-----	-----	-----
	-----	-----	-----
	<b>(4,387)</b>	(22,837)	27,730
	-----	-----	-----
Effect of exchange rates on cash			
<b>(5,001)</b>	(96)		
	-----	-----	-----
	-----	-----	-----
Net (decrease) increase in cash			
<b>\$(78,101)</b>	\$30,173	\$10,000	
	-----	-----	-----
	-----	-----	-----



For fiscal 2001, cash principally was used to finance the increases in working capital required to support sales growth throughout the Company's operations. The Company increased its work in process principally due to the increased level of home sales and resulting units under construction during the year and to the acquisition of expansion land.

Cash was used for investing activities primarily in the Home Building and Construction Products segments.

Short-term debt as of March 31, 2001 was \$479.0 million, all of which was applicable to the Financial Services segment (see below). In June 2000, the Company issued \$200 million in Senior Notes, maturing in 2006. In February 2001, the Company issued \$250 million in Senior Notes maturing in 2011. On March 31, 2001, the Company priced and committed to sell \$100 million in medium-term notes due 2006, with proceeds received April 4, 2001. The proceeds were used to repay short-term debt and for general corporate purposes. Excluding Financial Services and Construction Products, the Company's short-term borrowings are generally accomplished at prevailing market interest rates from the Company's commercial paper programs and from uncommitted bank facilities. In August 2000, the Company entered into a \$600 million committed multi-bank revolving credit facility which serves as a backup for commercial paper borrowings. This facility expires in 2005. Construction Products has a \$325 million senior revolving credit facility, expiring in November 2003, under which \$268.5 million had been borrowed at March 31, 2001. This facility had no recourse to Centex.

The Financial Services segment obtains most of its own short-term liquidity needs through separate facilities which require only limited support from Centex. During the third quarter of fiscal 2000, CTX Mortgage began selling to HSF-I substantially all of the conforming, Jumbo A, and GNMA eligible mortgages originated by CTX Mortgage under a revolving sales agreement. HSF-I, an unaffiliated special purpose entity, acquires and then resells mortgages originated by CTX Mortgage into secondary markets. Under the sales agreement between CTX Mortgage and HSF-I, which has a five year term with certain renewal options, CTX Mortgage is not required to sell its mortgage loans to HSF-I; however, HSF-I has

## **Table of Contents**

committed to purchase all eligible loans offered by CTX Mortgage. This arrangement gives CTX Mortgage daily access, on a revolving basis, to HSF-I's \$1.5 billion of capacity. CTX Mortgage also maintains \$190 million of committed secured mortgage warehouse facilities, expiring through October 2001, to finance mortgages not sold to HSF-I.

In February 2001, Home Equity began financing its inventory of mortgage loans through HSF-II under a revolving sales agreement. HSF-II, a wholly-owned special purpose limited liability company, finances mortgages originated or acquired by Home Equity and then sells them into the secondary market or into securitization structures. Under the sales agreement between Home Equity and HSF-II, Home Equity is not required to sell its mortgage loans to HSF-II; however, HSF-II has committed to purchase all eligible loans offered by Home Equity. This arrangement gives Home Equity daily access, on a revolving basis, to HSF-II's \$550 million of capacity. HSF-II obtains its funds through the issuance of five-year subordinated notes and short-term secured liquidity notes. At March 31, 2001, HSF-II had outstanding \$27.5 million of subordinated notes and \$118.0 million of secured liquidity notes, which are included as Financial Services debt in the accompanying consolidated balance sheets. Home Equity continues to service the loans financed by HSF-II. Home Equity also has \$325 million of committed secured mortgage warehouse facilities, expiring through March 2002, to finance sub-prime mortgages not financed by HSF-II.

Financial Services also maintains a \$90 million uncommitted unsecured credit facility available to CTX Mortgage, Home Equity, and other subsidiaries. At March 31, 2001, Financial Services had borrowed \$90 million under this

facility; \$45 million of such borrowings were allocated to CTX Mortgage and \$45 million to Home Equity. All borrowings under this unsecured facility are guaranteed by Centex.

CTX Mortgage and Home Equity also share a \$175 million uncommitted secured credit facility to finance mortgage inventory. At March 31, 2001, CTX Mortgage had borrowed \$43.5 million and Home Equity had borrowed \$60.4 million under this facility. This facility has limited recourse to Centex.

The Company is exposed to market risks related to fluctuations in interest rates on mortgage loans receivable, residual interest in mortgage securitizations, and debt. The Company utilizes forward sale commitments and interest rate swaps to mitigate the risk associated with the majority of CTX Mortgage's mortgage loan portfolio, the Company's variable rate debt, and Home Equity's anticipated securitization debt issuances. The Company does not utilize forward or option contracts on foreign currencies or commodities, or other types of derivative financial instruments. There have been no material changes in the Company's market risk since March 31, 2000.

**Table of Contents**

Debt outstanding as of March 31, 2001 was as follows (dollars in thousands):

Non-Financial Services:	
Senior Debt:	
Medium-Term	
Note Programs,	
5.45% to 7.95%,	
due through 2006	
\$486,995	
Long-Term Notes,	
6.40% to 9.75%,	
due through 2011	
464,970	
Other	
Indebtedness,	
weighted-average	
5.39%, due	
through 2027	
313,658	
Subordinated	
Debt:	
Subordinated	
Debentures,	
7.38%, due in	
2006	
99,796	
Subordinated	
Debentures,	
8.75%, due in	
2007	
99,574	
<hr/>	
1,464,993	
<hr/>	
Financial	
Services:	

Short-Term Bank Notes Payable	192,380
Secured Liquidity Notes	117,950
Other Short-Term Debt	168,700
Home Equity Loans Asset-backed Certificates, 6.60% to 8.48%, due through 2031	310,606
Home Equity Loans Asset-backed Certificates, 6.60% to 7.99%, due through 2030	373,503
Home Equity Loans Asset-backed Certificates, 6.74% to 7.17%, due through 2031	389,259
Home Equity Loans Asset-backed Certificates, 5.61% to 6.80%, due through 2031	475,000
Home Equity Loans Asset-backed Subordinate Note, 6.75%, due 2006	27,500
	<hr/>
	2,054,898
	<hr/>
Total	\$3,519,891
	<hr/>

Maturities of long-term debt (in thousands), excluding home equity loans asset-backed certificates, during the next five fiscal years are: 2002, \$428,661; 2003, \$68,682; 2004, \$277,760; 2005, \$215; 2006, \$324,943; and \$364,732 thereafter.

Financial Services debt related to securitized residential mortgage loans structured as collateralized borrowings was \$1.6 billion at March 31, 2001. The principal and interest on these notes are paid using the cash flows from the underlying residential mortgage loans, which serve as collateral for the debt. Accordingly, the timing of the principal payments on these notes is dependent on the payments received on the underlying residential mortgage loans. The expected maturities of long-term debt (in thousands) based on contractual maturities adjusted for projected

repayments and prepayments of principal during the next five fiscal years are: 2002, \$337,479; 2003, \$314,683; 2004, \$221,442; 2005, \$165,309; 2006, \$150,612; and \$386,343 thereafter.

## **Table of Contents**

### **STOCK REPURCHASE PROGRAM**

Since April 2000, the Company has repurchased a total of 35,400 shares of common stock under its stock option-related repurchase program. The Company plans to continue to repurchase shares under this program.

### **OTHER DEVELOPMENTS AND OUTLOOK**

During the fourth quarter of fiscal 2001, Centex Homes completed two acquisitions. It acquired the assets of the home building business of The Selective Group, based in Farmington Hills, Michigan, which expands its presence in Michigan. Centex Homes also acquired the home building business of CityHomes, a leading builder of upscale luxury townhomes in Dallas. This acquisition provides Centex Homes with a successful model in the urban residential market that the Company plans to expand to other major cities.

Centex HomeTeam Services is a component of Other, net, and its operations include security monitoring, pest control, and lawn care. After the end of fiscal 2001, Centex HomeTeam Pest Management, a subsidiary of Centex HomeTeam Services, announced the acquisition of Unified Services, Inc. of Atlanta, Georgia and its subsidiaries.

The Company entered fiscal 2002 with a record backlog of home sales, and a continuing favorable interest rate environment should continue to stimulate home orders. The Company's mortgage refinancing business has accelerated as a result of lower interest rates, and Home Equity's servicing portfolio is increasing, both of which should have a positive effect on Financial Services' results in the new fiscal year. The Contracting and Construction Services segment enters fiscal 2002 with the highest backlog and operating margins in its history. However, Construction Products' earnings are expected to continue to be impacted adversely by depressed Gypsum Wallboard prices.

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### **FORWARD LOOKING STATEMENTS**

The Business, Management's Discussion and Analysis of Financial Condition and Results of Operations, Other Developments and Outlook, and other sections of this Report contain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, Section 21E of the Securities Exchange Act of 1934, and the Private Securities Litigation Reform Act of 1995. Forward-looking statements may be identified by the context of the statement and generally arise when the Company is discussing its beliefs, estimates, or expectations. These statements are not guarantees of future performance and involve a number of risks and uncertainties. Actual results and outcomes may differ materially from what is expressed or forecast in such forward-looking statements. The principal risks and uncertainties that may affect the Company's actual performance and results of operations include the following: general economic conditions and interest rates; the cyclical and seasonal nature of the Company's businesses; adverse weather; changes in property taxes and energy costs; changes in federal income tax laws and federal mortgage financing programs; governmental regulation; changes in governmental and public policy; changes in economic conditions specific to any one or more of the Company's markets and businesses; competition; availability of raw materials; and unexpected operations difficulties. Other risks and uncertainties may also affect the outcome of the Company's actual performance and results of operations.

**Table of Contents**

**ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

The Company is exposed to market risks related to fluctuations in interest rates on its direct debt obligations, mortgage loans receivable, and residual interest in mortgage securitizations. The following analysis provides a framework to understand the Company's sensitivity to hypothetical changes in interest rates as of March 31, 2001.

The Company has utilized derivative instruments, including interest rate swaps and interest rate caps, in conjunction with its overall strategy to manage the amount of debt outstanding that is subject to changes in interest rates. Amounts to be paid or received under interest rate swap or cap agreements are recognized as adjustments to interest expense. As of March 31, 2001, the Company had interest rate swap agreements which converted \$438 million of the Company's variable-rate senior debt outstanding into fixed-rate debt and no interest rate cap agreements were outstanding.

The Company's Financial Services segment originates, sells, and securitizes conforming and nonconforming A mortgages, sub-prime first and second mortgages, and home equity loans. Since December 1999, substantially all conforming, Jumbo A, and GNMA-eligible mortgages have been sold to HSF-I at or near the date on which the loans were funded. The Company is party to a swap with Bank of America which pays the required distribution to HSF-I certificate holders and interest due to HSF-I debt holders. The Financial Services segment executes the forward sales of CTX Mortgage's mortgages to hedge the risk of reductions in value of mortgages sold to HSF-I or maintained under secured financing agreements. This offsets most of the Company's risk as the counterparty to the swap supporting the payment requirements of HSF-I. CTX Mortgage, acting as manager of HSF-I, delivers mortgages held by HSF-I to third party purchasers generally within 60 days of origination. Due to the high degree of liquidity in the A mortgage market and the frequency of loan sales and securitizations, the use of forward sales is an effective hedge against changes in market value which result from changes in interest rates.

CTX Mortgage also uses forward sale commitments to hedge most of the market risk associated with mortgages financed by secured credit facilities which fund mortgage inventory in anticipation of transfer and sale.

Home Equity uses interest rate swaps to hedge the market risk associated with the carrying of mortgages in anticipation of issuance of securitization debt to finance subprime mortgages. Home Equity will generally hold mortgages in anticipation of securitization for up to 120 days.

Prior to fiscal 2001, Home Equity retained the residual interest from its securitized pools of mortgages. As of March 31, 2001, the mortgage securitization residual interest (MSRI) was \$146.4 million. The Company continually monitors the fair value of the MSRI and reviews the factors expected to influence the future conditional (or constant) prepayment rate (CPR), discount rates, and credit losses. In developing assumptions regarding expected future CPR, the Company considers a variety of factors, many of which are interrelated. These factors include historical performance, origination channels, characteristics of borrowers (e.g., credit quality and loan-to-value relationships), and market factors that influence competition. If changes in assumptions regarding future CPR, discount rates, or credit losses are necessary, the MSRI fair value is adjusted accordingly.

The Company utilizes both short-term and long-term debt in its financing strategy. For fixed-rate debt, changes in interest rates generally affect the fair market value of the debt instrument but not the Company's earnings or cash flows. Conversely, for variable-rate debt, changes in interest rates generally

**Table of Contents**

do not impact the fair market value of the debt instrument but do affect the Company's future earnings and cash flows. The Company does not have an obligation to prepay any of its fixed-rate debt prior to maturity, and as a result, interest rate risk and changes in fair market value should not have a significant impact on the fixed-rate debt until the Company is required to refinance such debt.

As of March 31, 2001, short-term debt was \$479 million, all of which was applicable to Financial Services. The majority of Financial Services' debt is collateralized by residential mortgage loans. The Company borrows on a short-term basis from banks under committed lines, which bear interest at prevailing market rates. The weighted-average interest rate on borrowings outstanding at March 31, 2001 was 5.8%.

The maturities of long-term debt outstanding at March 31, 2001, excluding home equity loans asset-backed certificates, were as follows (in thousands):

	Maturities through March 31,						Total	Fair Value
	2002	2003	2004	2005	2006	Thereafter		
Non-Financial Services								
		Fixed Rate						
Average Interest Rate	7.67%	6.19%	7.93%	7.00%	8.96%	8.16%	8.39%	
Variable Rate Debt <sup>(1)</sup>	\$377,995	\$35,000	\$25,000	\$437,995	\$437,449			
Average Interest Rate	7.37%	7.60%	0.00%	0.00%	7.99%	0.00%	7.42%	
Variable Rate Debt	\$19,813	\$5,115	\$268,625	\$135,150	\$5,150	\$298,988	\$298,858	
Average Interest Rate	6.69%	6.08%	6.56%	4.62%	4.62%	5.41%	6.44%	

(1) These variable rate notes are fixed rate instruments as a result of a hedge using interest rate swaps.

The following table sets forth the estimated maturity or repricing of borrowings collateralized by securitized residential mortgage loans structured as borrowings outstanding at March 31, 2001. The principal and interest on this debt is paid using the cash flows from the underlying mortgage receivables which serve as collateral for this debt. Accordingly, the timing of the principal payments on this debt is dependent on the payments received on the underlying mortgage receivables. The amounts shown within a particular period were determined in accordance with the contractual terms of the debt, except (i) fixed-rate mortgage securities reflect estimated prepayments, which were estimated based on the results of a prepayment model utilized by the Company, and empirical data, and (ii) adjustable-rate debt is included in the period in which it is first scheduled to adjust and not in the period in which it matures. Management believes that these assumptions approximate actual experience and considers them reasonable; however, the interest rate sensitivity could vary substantially if different assumptions were used or actual experience differs from the historical experience on which the assumptions are based.

**Table of Contents**

	Maturities through March 31,						Total	Fair Value
	2002	2003	2004	2005	2006	Thereafter		
Financial Services Fixed Rate Debt	\$ 243,537	\$ 227,777	\$ 178,133	\$ 137,892	\$ 105,823	\$ 353,278	\$ 1,246,440	\$ 1,269,501
Average Interest Rate	6.99%	6.80%	6.77%	6.92%	7.12%	7.13%	6.97%	
Variable Rate Debt	\$301,928	\$ \$ 27,500	\$ 329,428	\$329,449				
Average Interest Rate	5.77%	0.00%	0.00%	0.00%	6.75%	0.00%	5.85%	

The maturities of long-term debt outstanding at March 31, 2000 were as follows (in thousands):

	Maturities through March 31,						Total	Fair Value
	2001	2002	2003	2004	2005	Thereafter		
Non-Financial Services								
		Fixed Rate Debt						
Average Interest Rate	7.76%	7.64%	6.40%	7.00%	7.00%	8.06%	7.81%	
Variable Rated Hedged Debt <sup>(1)</sup>	\$176,941	\$192,652	\$ \$ 369,593	\$369,963				
Average Interest Rate	6.25%	6.95%	0.00%	0.00%	0.00%	0.00%	6.62%	
Variable Rate Debt	\$150,216	\$340\$5,098	\$125\$135\$5,300	\$161,214	\$161,214			
Average Interest Rate	6.65%	4.10%	6.74%	4.10%	4.10%	5.45%	6.61%	

(1) These variable rate notes are fixed rate instruments as a result of a hedge using interest rate caps or interest rate swaps.

The Financial Services segment had no long-term debt outstanding at March 31, 2000.

The discussion of sales of mortgage loans to HSF-I and HSF-II, as seen in the Financial Condition and Liquidity section of Item 7 of Part II of this Report, is incorporated herein by reference.

Prior to the above arrangement, Home Equity financed its inventory of mortgage loans through bank sponsored commercial paper conduit facilities and both secured and unsecured lines of credit.

**Table of Contents****ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA****Financial Information**

**Centex Corporation and Subsidiaries**

Consolidated Revenues and Operating Earnings by Line of Business	48
Statements of Consolidated Earnings	49
Consolidated Balance Sheets	50
Statements of Consolidated Cash Flows	52
Statements of Consolidated Stockholders' Equity	53
Notes to Consolidated Financial Statements	54
Report of Independent Public Accountants	74
Quarterly Results	75

**Table of Contents**

**Centex Corporation and Subsidiaries**  
**Consolidated Revenues and Operating Earnings by Line of Business**  
*(Dollars in thousands)*

**For the Years Ended March 31,**

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<b>2001</b>	2000	1999
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