COMMERCE BANCORP INC /NJ/ Form 10-K March 14, 2008

#### **UNITED STATES**

# SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

### FORM 10-K

	FORM	/I 10-K							
[X] ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) SECURITIES EXCHANGE ACT OF 1934									
	For the fiscal year end	led December 31, 2007							
		DR .							
[ ]	[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF T								
	SECURITIES EXCH	IANGE ACT OF 1934							
	For the transition period from	to							
	Commission	File #1-12069							
		as specified in its charter)							
	New Jersey	22-2433468							
	(State of other jurisdiction of incorporation	(I.R.S. Employee Identification Number)							
	or organization)								
	Commerce Atrium								
	1701 Route 70 East	08034-5400							
	Cherry Hill, New Jersey	(Zip Code)							
	(Address of principal executive offices)								
	Registrant's telephone number, in	ncluding area code: 856-751-9000							
Sec	curities registered pursuant to Section 12(b) of the Act:								
	Common Stock	New York Stock Exchange							
	Title of Class	Name of Each Exchange on Which							
		Registered							
		-							

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes X No \_.

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Exchange Act. Yes  $\_$  No X.

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such report(s), and (2) has been subject to such filing requirements for the past 90 days. Yes X No \_.

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K (§ 229.405 of this chapter) is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or

information statements incorporated by reference in [ ]	Part III of this Form 10-K or any amendment to this Form 10-K.
See definition of "accelerated and large accelerated	arge accelerated filer, an accelerated filer or a non-accelerated filer. filer" in Rule 12b-2 of the Exchange Act. (Check one): Large elerated filer Smaller reporting company
Indicate by check mark whether the registrant is a s_No X.	shell company (as defined in Rule 12b-2 of the Exchange Act). Yes
	ne of the registrant's common stock held by non-affiliates of the ased on the closing sale price as reported on the New York Stock
	NLY TO CORPORATE ISSUERS: of the registrant's classes of common stock, as of the last practicable
Common Stock \$1.00 Par Value Title of Class	200,134,260 No. of Shares Outstanding as of 3/10/08
DOCUMENTS INC.	CORPORATED BY REFERENCE

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PART I Item 1. Business

#### Forward-Looking Statements

Commerce Bancorp, Inc. (the Company) may from time to time make written or oral "forward-looking statements", including statements contained in the Company's filings with the Securities and Exchange Commission (SEC) (including this Annual Report on Form 10-K and the exhibits hereto), in its reports to stockholders and in other communications by the Company, which are made in good faith by the Company pursuant to the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995.

These forward-looking statements include statements with respect to the Company's beliefs, plans, objectives, goals, expectations, anticipations, estimates and intentions, that are subject to significant risks and uncertainties and are subject to change based on various factors (some of which are beyond the Company's control). The words "may", "could", "should", "would", "believe", "anticipate", "estimate", "expect", "intend", "plan", and similar expressions are intended to forward-looking statements. The following factors, among others, could cause the Company's financial performance or other forward looking statements to differ materially from that expressed in such forward-looking statements: the strength of the United States economy in general and the strength of the local economies in which the Company conducts operations; the effects of, and changes in, trade, monetary and fiscal policies, including interest rate policies of the Board of Governors of the Federal Reserve System (the FRB); inflation; interest rates, market and monetary fluctuations; the timely development of competitive new products and services by the Company and the acceptance of such products and services by customers; the willingness of customers to substitute competitors' products and services for the Company's products and services and vice versa; the impact of changes in financial services' laws and regulations (including laws concerning taxes, banking, securities and insurance); technological changes; future acquisitions; the expense savings and revenue enhancements from acquisitions being less than expected; the growth and profitability of the Company's noninterest or fee income being less than expected; unanticipated regulatory or judicial proceedings (including those regulatory and other approvals necessary to open new stores); changes in consumer spending and saving habits; and the success of the Company at managing the risks involved in the foregoing. In addition to these factors, the following factors related to the Company's merger with The Toronto-Dominion Bank (TD) could also cause results to differ materially from those expressed in these forward-looking statements: the ability to realize the expected synergies resulting from the transaction in the amounts or timeframe anticipated; the ability to integrate the Company's businesses into those of TD in a timely and cost-efficient manner; and the ability to obtain governmental approval of the merger or to satisfy other conditions to the merger on the proposed terms and timeframe.

The Company cautions that the foregoing list of important factors is not exclusive. The Company does not undertake to update any forward-looking statement, whether written or oral, that may be made from time to time by or on behalf of the Company.

The Company cautions you that any such forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors which may cause the Company's actual results, performance or achievements to differ materially from the future results, performance or achievements the Company has anticipated in such forward-looking statements. You should note that many factors, some of which are discussed in this Annual Report on Form 10-K could affect the Company's future financial results and could cause those results to differ materially from those expressed or implied in the Company's forward-looking statements contained or incorporated by reference in this document.

#### General

The Company is a New Jersey business corporation registered as a bank holding company under the Bank Holding Company Act of 1956, as amended (BHCA). The Company was incorporated on December 9, 1982 and became an

active bank holding company on June 30, 1983 through the acquisition of Commerce Bank, NA, referred to as Commerce NA.

As of December 31, 2007, the Company had total assets of \$49.3 billion, total loans of \$17.8 billion, and total deposits of \$46.0 billion. The address of the Company's principal executive office is Commerce Atrium, 1701 Route 70 East, Cherry Hill, New Jersey, 08034-5400 and the telephone number is (856) 751-9000. The Company operates one nationally chartered bank subsidiary (Commerce NA, Philadelphia, Pennsylvania) and one New Jersey state chartered bank subsidiary (Commerce Bank/North, Ramsey, New Jersey), referred to as Commerce North.

These two bank subsidiaries, referred to collectively as the banks, as of December 31, 2007 had 470 full service retail stores located in the states of New Jersey, Pennsylvania, Delaware, New York, Connecticut, Virginia, Maryland and Florida, as well as the District of Columbia. These banks provide a full range of retail and commercial banking services for consumers and small and mid-sized companies. Lending services are focused on commercial real estate and commercial and consumer loans to local borrowers. Deposits gathered through each bank's retail store network principally fund the lending and investment activities of each bank. The Company does not have significant operations outside the United States.

Agreement and Plan of Merger with The Toronto-Dominion Bank

On October 2, 2007, the Company and TD entered into an Agreement and Plan of Merger (Merger Agreement) pursuant to which TD will acquire the Company and the Company will become a wholly-owned subsidiary of TD. The Company's shareholders approved the Merger Agreement at a Special Meeting of Shareholders on February 6, 2008. Under the terms of the Merger Agreement, Company shareholders will receive 0.4142 TD common shares and \$10.50 in cash for each common share of the Company outstanding immediately prior to the completion of the merger. On March 13, 2008, it was announced that all regulatory approvals necessary to complete the merger were received. The merger is expected to close in late March/early April 2008. The transaction is taxable for Company shareholders for US federal income tax purposes, including the TD common shares they receive.

TD and its subsidiaries serve more than 14 million customers in four key businesses operating in a number of locations around the world: Canadian Personal and Commercial Banking, including TD Canada Trust as well as TD's global insurance operations; Wealth Management, including TD Waterhouse Canada, TD Waterhouse UK and TD's investment in TD Ameritrade; U.S. Personal and Commercial Banking through TD Banknorth; and Wholesale Banking, including TD Securities. TD is headquartered in Toronto, Canada.

Sale of Commerce Banc Insurance Services, Inc.

On December 31, 2007, the Company completed the sale of its insurance brokerage business, Commerce Banc Insurance Services, Inc. (CBIS). The sale of CBIS was contemplated by the Merger Agreement and approved by TD.

Prior to the sale, CBIS concentrated on commercial property, casualty and surety as well as retail personal-lines of insurance and employee benefits for clients in multiple states, primarily New Jersey, Pennsylvania, New York and Delaware. As part of the sale, the Company retained ownership of the retail personal-lines insurance business and changed the name of the insurance brokerage subsidiary to Commerce Brokerage Insurance Services. Commerce Brokerage Insurance Services is, and prior to the sale CBIS was, a non-bank subsidiary of Commerce North.

#### Acquisitions

The Company's primary growth strategy has been the opening of new full service stores of which 42 were opened in 2007 and 55 were opened in 2006. The Company has also developed its full service office network through selected acquisitions including the December 5, 2005 acquisition of Palm Beach County Bank, a privately held bank with seven stores based in West Palm Beach, Florida. Palm Beach County Bank was merged with and into Commerce NA.

On February 1, 2006, the Company acquired eMoney Advisor, Inc., a leading provider of web enabled wealth and financial planning solutions based in Conshohocken, Pennsylvania.

#### Dividends

As a legal entity separate and distinct from its bank and non-bank subsidiaries, the Company's principal sources of revenues are dividends from its bank and non-bank subsidiaries. The subsidiaries that operate in the banking, insurance and securities business can pay dividends only if they are in compliance with the applicable regulatory requirements imposed on them by federal and state regulatory authorities.

#### The Banks

As of December 31, 2007, Commerce NA had total assets of \$45.1 billion, total deposits of \$41.6 billion, and total shareholders' equity of \$2.3 billion and Commerce North had total assets of \$4.8 billion, total deposits of \$4.4 billion, and total shareholders' equity of \$335.8 million.

#### Service Areas

The Company's primary service areas include metropolitan Philadelphia, metropolitan New York, metropolitan Washington, D.C. and southeastern Florida. The Company has attempted to locate its stores in the fastest growing communities within its service areas. Deposits gathered through these focused branching activities are used to support lending throughout the Company.

Commerce NA provides retail and commercial banking services through 421 retail stores in metropolitan New York, metropolitan Philadelphia, metropolitan Washington, D.C. and southeastern Florida. Commerce North provides retail and commercial banking services through 49 retail stores in Bergen, Essex, Hudson and Passaic Counties, New Jersey.

### Retail Banking Services and Products

Each bank provides a broad range of retail banking services and products, including free checking accounts, subject to minimum balances, savings programs, money market accounts, negotiable orders of withdrawal accounts, certificates of deposit, safe deposit facilities, free coin counting, consumer loan programs, including installment loans for home improvement and the purchase of consumer goods and automobiles, home equity and revolving lines of credit, overdraft checking and automated teller facilities. Each bank also offers construction loans and permanent mortgages for houses.

#### **Trust Services**

Commerce NA offers trust services primarily focusing on corporate trust services, particularly as bond trustee, paying agent, and registrar for municipal bond offerings.

# Commercial Banking Services and Products

Each bank offers a broad range of commercial banking services, including free checking accounts, subject to minimum balance, night depository facilities, money market accounts, certificates of deposit, short-term loans for seasonal or working capital purposes, term loans for fixed assets and expansion purposes, revolving credit plans and other commercial loans and leases to fit the needs of its customers. Each bank also finances the construction of business properties and makes real estate mortgage loans on completed buildings. Where the needs of a customer exceed a bank's legal lending limit for any one customer, such bank may participate with other banks, including the other bank owned by the Company, in making a loan.

#### Commerce Capital Markets

Commerce NA operates a non-bank subsidiary, Commerce Capital Markets, Inc., referred to as Commerce Capital Markets.

Commerce Capital Markets engages in various securities, investment management and brokerage activities. Commerce Capital Markets' principal place of business is Philadelphia, Pennsylvania, with offices in New Jersey, New York, Delaware and Florida.

#### Other Activities

NA Asset Management, a Delaware corporation, is a wholly-owned subsidiary of Commerce NA that purchases, holds and sells investments. Commerce Mortgage Acceptance Corp., a Delaware corporation, is a wholly-owned subsidiary of Commerce NA that engages in the securitization of residential mortgage loans. North Asset Management, a Delaware corporation, is a wholly-owned subsidiary of Commerce North that purchases, holds, and sells investments. Commerce Commercial Leasing LLC, a New Jersey Limited Liability Company, is a wholly-owned subsidiary of Commerce NA that provides business leasing services. eMoney Advisor, Inc., is a wholly-owned subsidiary of Commerce North that provides web enabled wealth and financial planning solutions.

Additional information pertaining to the Company's segments is set forth in Note 21 – Segment Reporting of the Notes to Consolidated Financial Statements, which appears elsewhere herein.

The Company has an investment in Pennsylvania Commerce Bancorp, Inc., Camp Hill, Pennsylvania (14.5% beneficial ownership as of December 31, 2007 assuming the exercise of all outstanding warrants held by the Company). The Company and its subsidiaries provide marketing, administrative and technical support services to Pennsylvania Commerce Bancorp, Inc. and its wholly-owned subsidiary, Commerce Bank/Harrisburg.

#### Competition

The Company's service areas are characterized by intense competition in all aspects and areas of its business from commercial banks, savings and loan associations, mutual savings banks and other financial institutions. The Company's competitors, including credit unions, consumer finance companies, factors, insurance companies and money market mutual funds, compete with lending and deposit gathering services offered by the Company. Many competitors have substantially greater financial resources with larger lending limits and larger branch systems than the

#### Company.

In commercial transactions, Commerce NA's and Commerce North's legal lending limit to a single borrower (approximately \$418.7 million, and \$60.3 million, respectively, as of December 31, 2007) enables the banks to compete effectively for the business of smaller and mid-sized businesses. The combined legal lending limit of the Company is \$479.0 million. These legal lending limits may act as a constraint on the banks' effectiveness in competing to provide financing in excess of these limits.

The Company believes that it is able to compete on a substantially equal basis with all financial institutions because of its superior customer service, which includes longer hours of operation than those offered by most of the Company's competitors, free checking accounts for customers maintaining minimum balances and competitive interest rates on savings and time accounts with low minimum deposit requirements.

The Company seeks to provide personalized services through management's knowledge and awareness of its market area, customers and borrowers. The Company believes this knowledge and awareness provides a business advantage in serving the retail depositors and the small and mid-sized commercial borrowers that comprise the Company's customer base.

#### Supervision and Regulation

THE FOLLOWING DISCUSSION SETS FORTH CERTAIN OF THE MATERIAL ELEMENTS OF THE REGULATORY FRAMEWORK APPLICABLE TO BANK HOLDING COMPANIES AND THEIR SUBSIDIARIES AND PROVIDES CERTAIN SPECIFIC INFORMATION RELEVANT TO THE COMPANY AND ITS SUBSIDIARIES. THE REGULATORY FRAMEWORK IS INTENDED PRIMARILY FOR THE PROTECTION OF DEPOSITORS, OTHER CUSTOMERS AND THE FEDERAL DEPOSIT INSURANCE FUNDS AND NOT FOR THE PROTECTION OF SECURITY HOLDERS. TO THE EXTENT THAT THE FOLLOWING INFORMATION DESCRIBES STATUTORY AND REGULATORY PROVISIONS, IT IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO THE PARTICULAR STATUTORY AND REGULATORY PROVISIONS. A CHANGE IN APPLICABLE STATUTES, REGULATIONS OR REGULATORY POLICY MAY HAVE A MATERIAL EFFECT ON THE BUSINESS OF THE COMPANY.

#### The Company

The Company is registered as a bank holding company under the BHCA, and subject to supervision and regulation by the FRB. The Company is also regulated by the New Jersey Department of Banking and Insurance (the Department) and the Office of the Comptroller of the Currency (the OCC).

Under the BHCA, the Company is required to secure the prior approval of the FRB before it can merge or consolidate with any other bank holding company or acquire all or substantially all of the assets of any bank or acquire direct or indirect ownership or control of any voting shares of any bank that is not already majority owned by it, if after such acquisition it would directly or indirectly own or control more than 5% of the voting shares of such bank.

The Company is generally prohibited under the BHCA from engaging in, or acquiring direct or indirect ownership or control of more than 5% of the voting shares of any company engaged in non-banking activities unless approved by the FRB. In making such a determination, the FRB considers whether the performance of these activities by a bank holding company can reasonably be expected to produce benefits to the public which outweigh the possible adverse effects.

Satisfactory financial condition, particularly with regard to capital adequacy, and satisfactory Community Reinvestment Act, as amended, (CRA) ratings are generally prerequisites to obtaining federal regulatory approval to make acquisitions and open stores. Under the CRA, Commerce NA and Commerce North are currently rated "outstanding".

In addition, under the BHCA, the Company is required to file periodic reports of its operations with, and is subject to examination by, the FRB.

The Company is under the jurisdiction of the SEC and various state securities commissions for matters relating to the offering and sale of its securities and is subject to the SEC's rules and regulations relating to periodic reporting, reporting to shareholders, proxy solicitation and insider trading.

There are various legal restrictions on the extent to which the Company and its non-bank subsidiaries can borrow or otherwise obtain credit from its banking subsidiaries. In general, these restrictions require that any such extensions of credit must be secured by designated amounts of specified collateral and are limited, as to any one of the Company or such non-bank subsidiaries, to ten percent of the lending bank's capital stock and surplus, and as to the Company and all such non-bank subsidiaries in the aggregate, to 20% of such lending bank's capital stock and surplus. Further, a bank holding company and its subsidiaries are prohibited from engaging in certain tying arrangements in connection with any extension of credit, lease or sale of property or furnishing of services.

The Financial Institutions Reform, Recovery and Enforcement Act (FIRREA) contains a "cross-guarantee" provision that could result in any insured depository institution owned by the Company being assessed for losses incurred by the FDIC in connection with assistance provided to, or the failure of, any other depository institution owned by the Company. Also, under FRB policy, the Company is expected to act as a source of financial strength to each of its banking subsidiaries and to commit resources to support each such bank in circumstances where such bank might not be in a financial position to support itself. Consistent with the "source of strength" policy for subsidiary banks, the FRB has stated that, as a matter of prudent banking, a bank holding company generally should not maintain a rate of cash dividends unless its net income available to common shareholders has been sufficient to fully fund the dividends and the prospective rate of earnings retention appears to be consistent with the corporation's capital needs, asset quality and overall financial condition.

A discussion of capital guidelines and capital is included in the section entitled "Capital Resources" contained within "Management's Discussion and Analysis of Financial Condition and Results of Operations" included elsewhere herein.

#### Commerce NA and Commerce North

Commerce NA is subject to the National Bank Act and, accordingly, subject to the supervision and regular examination by the OCC. Commerce NA is required to furnish quarterly reports to the OCC and OCC approval is required for the establishment of additional stores by any national bank, subject to applicable state law restrictions. In 2005, Commerce NA relocated its headquarters to Philadelphia, Pennsylvania and receives the benefit of Pennsylvania's reciprocal banking arrangements in all the states which it currently or has plans to operate branches.

Commerce North, as a New Jersey state-chartered bank, is subject to the New Jersey Banking Act and subject to the supervision and regular examinations by the Department and the FDIC, and is required to furnish quarterly reports to each agency. The approval of the Department and the FDIC is necessary for the establishment of any additional stores by any New Jersey state-chartered bank, subject to applicable state law.

Under the CRA, each bank has a continuing and affirmative obligation consistent with its safe and sound operation to help meet the credit needs of its entire community, including low- and moderate-income neighborhoods. The CRA does not establish specific lending requirements or programs for financial institutions nor does it limit an institution's discretion to develop the types of products and services that it believes are best suited to its particular community, consistent with the CRA. The CRA requires that the applicable regulatory agency assess an institution's record of meeting the credit needs of its community. The CRA requires public disclosure of an institution's CRA rating and requires that the applicable regulatory agency provide a written evaluation of an institution's CRA performance utilizing a four-tiered descriptive rating system. An institution's CRA rating is considered in determining whether to grant charters, stores and other deposit facilities, relocations, mergers, consolidations and acquisitions. Performance less than satisfactory may be the basis for denying an application. For their most recent examinations, Commerce NA and Commerce North each received an "outstanding" rating, the highest of the available ratings.

Commerce NA and Commerce North are also members of the FDIC and Commerce NA is a member of the Federal Reserve System and, therefore, are subject to additional regulation by the FDIC and FRB. Some of the aspects of the lending and deposit business of Commerce NA and Commerce North which are regulated by these agencies include personal lending, mortgage lending and reserve requirements. The operation of Commerce NA and Commerce North is also subject to numerous federal, state and local laws and regulations that set forth specific restrictions and procedural requirements with respect to interest rates on loans, the extension of credit, credit practices, the disclosure of credit terms and discrimination in credit transactions.

Commerce NA and Commerce North are subject to certain limitations on the amount of cash dividends that they can pay. See Note 20 – Condensed Financial Statements of the Parent Company and Other Matters of the Notes to Consolidated Financial Statements, which appears elsewhere herein.

A discussion of regulatory capital guidelines and capital is included in the section entitled "Capital Resources" contained within "Management's Discussion and Analysis of Financial Condition and Results of Operations" included elsewhere herein.

The OCC has authority under the Financial Institutions Supervisory Act to prohibit Commerce NA from engaging in any activity which, in the OCC's opinion, constitutes an unsafe or unsound practice in conducting their businesses. The FRB has similar authority with respect to the Company and the Company's non-bank subsidiaries. The FDIC has similar authority with respect to Commerce North.

All of the deposits of the banking subsidiaries are insured up to applicable limits by the FDIC and are subject to deposit insurance assessments. The insurance assessments are based upon a matrix that takes into account a bank's capital level and supervisory rating. On November 2, 2006 the FDIC adopted final regulations to implement the Financial Deposit Insurance Reform Act of 2005, which was passed by Congress in February 2006. The final

regulations included annual assessment rates that were effective at the beginning of 2007. Assessment rates range, for most banks, between five and seven cents for every \$100 of assessable deposits. At December 31, 2007 the Company's consolidated capital levels and each of the Company's banking subsidiaries met the regulatory definition of a "well capitalized" financial institution.

FDIC-insured depository institutions can be held liable for any losses incurred, or reasonably expected to be incurred, by the FDIC due to the default of an FDIC-insured depository institution controlled by the same bank holding company, or for any assistance provided by the FDIC to an FDIC-insured depository institution controlled by the same bank holding company that is in danger of default. "Default" means generally the appointment of a conservator or receiver. "In danger of default" means generally the existence of certain conditions indicating that default is likely to occur in the absence of regulatory assistance.

# Commerce Capital Markets

Commerce Capital Markets, a non-bank subsidiary of Commerce NA, engages in certain permitted securities and brokerage activities and is regulated by the SEC. Commerce Capital Markets is also subject to rules and regulations promulgated by the Financial Industry Regulatory Authority, the Securities Investors Protection Corporation and various state securities commissions and, with respect to municipal securities activities, the Municipal Securities Rulemaking Board.

Commerce Capital Markets is also subject to various laws and regulations in the states in which which it does business. These laws and regulations are primarily intended to benefit clients and generally grant supervisory agencies broad administrative powers, including the power to limit or restrict the carrying on of business for failure to comply with such laws and regulations. If such event occurs, the possible sanctions which may be imposed include the suspension of individual employees, limitations on engaging in business for specific periods, censures and fines.

### Gramm-Leach-Bliley Act

On November 12, 1999, the Gramm-Leach-Bliley Act (the Act) became law, repealed the 1933 Glass-Steagall Act's separation of the commercial and investment banking industries. The Act created, among other things, a category of holding company called a "Financial Holding Company," a subset of bank holding companies that satisfy the following criteria: (1) all of the depository institution subsidiaries must be well capitalized and well managed and must have a CRA rating of "satisfactory" or better as of its most recent examination; and (2) the holding company must have made an effective election with the FRB that it elects to be a financial holding company. The Company has not elected to be a financial holding company. The Act specifies certain activities that are financial in nature. These activities include acting as principal, agent or broker for insurance; underwriting, dealing in or making a market in securities; and providing financial and investment advice.

These financial activities authorized by the Act may also be engaged in by a "financial subsidiary" of a national or state bank, except for annuity underwriting, insurance company portfolio investments, real estate investment and development, and merchant banking, which must be conducted in a financial holding company. In order for the new financial activities to be engaged in by a financial subsidiary of a national or state bank, the Act requires each of the parent bank (and its related bank affiliates) to be well capitalized and well managed; the aggregate consolidated assets of all of that bank's financial subsidiaries may not exceed the lesser of 45% of its consolidated total assets or \$50.0 billion; the bank must have at least a satisfactory CRA rating; and, if that bank is one of the 100 largest national banks, it must meet certain financial rating or other comparable requirements. Commerce NA has established a "financial subsidiary" to engage in certain limited securities activities.

The Act establishes a system of functional regulation, under which the federal banking agencies will regulate the banking activities of financial holding companies and banks' financial subsidiaries, the SEC will regulate their securities activities and state insurance regulators will regulate their insurance activities. The Act also provides new protections against the transfer and use by financial institutions of consumers' nonpublic, personal information.

In accordance with the Act, federal banking regulators adopted rules that limit the ability of banks and other financial institutions to disclose non-public information about consumers to nonaffiliated third parties. These limitations require disclosure of privacy policies to consumers and, in some circumstances, allow consumers to prevent disclosure of certain personal information to a nonaffiliated third party. The privacy provisions of the Act affect how consumer information is transmitted through diversified financial companies and conveyed to outside vendors.

The foregoing discussion is qualified in its entirety by reference to the statutory provisions of the Act and the implementing regulations, which are adopted by various government agencies pursuant to the Act.

### Anti-Money Laundering and the USA Patriot Act

A major focus of governmental policy on financial institutions in recent years has been aimed at combating money laundering and terrorist financing. The USA PATRIOT Act of 2001 (the USA Patriot Act) substantially broadened the scope of United States anti-money laundering laws and regulations by imposing significant new compliance and due diligence obligations, creating new crimes and penalties and expanding the extra-territorial jurisdiction of the United States. The United States Treasury Department has issued and, in some cases, proposed a number of regulations that apply various requirements of the USA Patriot Act to financial institutions such as the banks and Commerce Capital Markets. These regulations impose obligations on financial institutions to maintain appropriate policies, procedures and controls to detect, prevent and report money laundering and terrorist financing and to verify the identity of their customers. Certain of those regulations impose specific due diligence requirements on financial institutions that maintain correspondent or private banking relationships with non-U.S. financial institutions or persons. Failure of a financial institution to maintain and implement adequate programs to combat money laundering and terrorist financing, or to comply with all of the relevant laws or regulations, could have serious legal and reputational consequences for the institution.

#### Office of Foreign Assets Control Regulation

The United States has imposed economic sanctions that affect transactions with designated foreign countries, nationals and others. These are typically known as the "OFAC" rules based on their administration by the U.S. Treasury Department Office of Foreign Assets Control (OFAC). The OFAC-administered sanctions targeting countries take many different forms. Generally, however, they contain one or more of the following elements: i) restrictions on trade with or investment in a sanctioned country, including prohibitions against direct or indirect imports from and exports to a sanctioned country and prohibitions on "U.S. persons" engaging in financial transactions relating to making investments in, or providing investment-related advice or assistance to, a sanctioned country; and ii) a blocking of assets in which the government or specially designated nationals of the sanctioned country have an interest, by prohibiting transfers of property subject to U.S. jurisdiction (including property in the possession or control of U.S. persons). Blocked assets (e.g., property and bank deposits) cannot be paid out, withdrawn, set off or transferred in any manner without a license from OFAC. Failure to comply with these sanctions could have serious legal and reputational consequences.

THE RULES GOVERNING THE REGULATION OF BANK HOLDING COMPANIES AND THEIR SUBSIDIARIES ARE VERY DETAILED AND TECHNICAL. THE ABOVE DISCUSSION IS GENERAL IN NATURE AND ACCORDINGLY DOES NOT PURPORT TO BE COMPLETE OR TO DESCRIBE ALL OF THE LAWS AND REGULATIONS THAT APPLY TO THE COMPANY AND ITS SUBSIDIARIES.

#### **National Monetary Policy**

In addition to being affected by general economic conditions, the Company's earnings and growth are affected by the policies of regulatory authorities, including the OCC, the FRB and the FDIC. An important function of the FRB is to regulate money supply and credit conditions. Among the instruments used to implement these objectives are open market operations in U.S. Government securities, setting the discount rate, and changes in reserve requirements against bank deposits. These instruments are used in varying combinations to influence overall growth and distribution of credit, bank loans, investments and deposits, and their use may also affect interest rates charged on loans or paid on deposits.

The monetary policies and regulations of the FRB have had significant effects on the operating results of commercial banks in the past and are expected to continue to do so in the future. The effects of these policies upon the Company's future business, earnings and growth cannot be predicted.

#### **Employees**

As of December 31, 2007, the Company and its subsidiaries had in excess of 12,700 full-time equivalent employees.

### **Available Information**

The Company's internet address is www.commerceonline.com. The Company makes available free of charge on www.commerceonline.com its annual report on Form 10-K, quarterly reports on Form 10-Q and current reports on Form 8-K, and amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Exchange Act, as soon as reasonably practicable after the Company electronically files such material with, or furnishes it to, the SEC. In addition, the Company makes available free of charge on www.commerceonline.com its Corporate Governance Guidelines, Code of Business Conduct and Ethics, Code of Ethics for Senior Financial Officers, and the charters of its Audit, Compensation and Nominating and Governance Committees.

In addition, the Company will provide, at no cost, paper or electronic copies of its reports and other filings (excluding exhibits) made with the SEC and its Corporate Governance Guidelines, Code of Business Conduct and Ethics, Code of Ethics for Senior Financial Officers, and the charters of its Audit, Compensation and Nominating and Governance Committees. Requests should be directed to:

Commerce Bancorp, Inc.
Commerce Atrium
1701 Route 70 East
Cherry Hill, NJ 08034-5400
Attn: C. Edward Jordan, Jr.
Executive Vice President

The information on the website listed above, is not, and should not, be considered part of this annual report on Form 10-K and is not incorporated by reference in this document. This website is, and is only intended to be, an inactive textual reference.

#### Item 1A. Risk Factors

The Company is subject to a number of risk factors including, among others, business and economic conditions, monetary and other governmental policies, accounting policies, competition and continuing consolidation in the financial services industry. These factors, and others, could impact the Company's business, financial condition and results of operations. In the normal course of business, the Company assumes various types of risk, which include, among others, credit risk, interest rate risk, liquidity risk and risk associated with trading activities. In addition to information in this 10-K, readers should carefully consider that the following important factors, among others, could materially impact the Company's business and future financial condition, results of operations and cash flows.

Risks Related to the Company's Business

The Company has rapidly grown and there are risks associated with such growth.

The Company has rapidly grown its operations in order to increase deposits and loans. The Company's growth may place a strain on its administrative, operational, personnel and financial resources and increase demands on its systems and controls. If the Company is not able to maintain effective operating and control systems, attract qualified personnel, control costs or maintain asset quality, its growth could adversely affect its financial condition, results of operations and cash flows.

The Company operates in a highly regulated environment and may be adversely affected by changes in laws and regulations.

The Company is subject to extensive state and federal regulation, supervision, and legislation, which govern almost all aspects of its operations that are primarily intended for the protection of customers, depositors, and the deposit insurance funds. These laws, regulations and supervisory activities may change from time to time. The impact of any changes may negatively impact the Company's financial condition, results of operations and cash flows.

Regulatory authorities have extensive discretion in the exercise of their supervisory and enforcement powers. They may, among other things, impose restrictions on the operation of a banking institution, including the processing of applications and the opening of new branches. Regulatory and law enforcement authorities also have wide discretion and extensive enforcement powers under various consumer protection, civil rights and other laws, including the Gramm-Leach Bliley Act, the Bank Secrecy Act, the Truth-in-Lending Act, the Equal Credit Opportunity Act, the Fair Housing Act and the Real Estate Settlement Procedures Act. While the Company cannot predict what the effect of any presently contemplated or future changes in the laws or regulations, or the application or enforcement thereof, would have, any changes could be materially adverse to the Company's financial condition, results of operations and cash flows.

Changes in interest rates could reduce the Company's income and cash flows.

The Company's income and cash flows and the value of its assets and liabilities depend to a great extent on the difference between the interest rates earned on interest-earning assets such as loans and investment securities, and the interest rates paid on interest-bearing liabilities such as deposits and borrowings. These rates are highly sensitive to many factors that are beyond the Company's control, including general economic conditions and policies of various governmental and regulatory agencies, in particular, the FRB. Changes in monetary policy, including changes in interest rates, will influence the origination of loans, the purchase of investments, the generation of deposits and the rates received and paid.

If the Company does not adjust to changes in the financial services industry, its financial performance may suffer.

The Company's ability to maintain its history of financial performance and return on investment to shareholders may depend in part on its ability to expand the scope of available financial services to its customers. The Company's business model focuses on using superior customer service to provide traditional banking services to a growing customer base. However, the Company operates in an increasingly competitive environment, a result primarily of changes in regulation, changes in technology and product delivery systems and the accelerating pace of consolidation among financial service providers. If the Company is unable to expand the scope of its available financial services to its customers, this could adversely impact its financial condition, results of operations and cash flows.

The Company's future success will depend on its ability to compete effectively in a highly competitive market and geographic area.

There is very strong competition for financial services in the areas in which the Company currently conducts its businesses. The Company encounters competition from commercial banks, savings and loan associations, mutual savings banks and other financial institutions, including credit unions, consumer finance companies factors, insurance companies and money market funds. Its competitors compete with lending and deposit-gathering services offered by the Company. Due to size, many competitors can achieve larger economies of scale and as a result may offer a broader range of products and services than the Company. Some of the financial services organizations with which the Company competes are not subject to the same degree of regulation as is imposed on bank holding companies and federally insured financial institutions. As a result, these nonbank competitors have certain advantages over the Company in accessing funding and in providing various services. The banking business in the Company's primary market area is very competitive, which could impact its financial condition, results of operations and cash flows.

An interruption to the Company's information systems could impact the Company's operations.

The Company relies upon its information systems for operating and monitoring all major aspects of its business, including deposit and loan operations, as well as internal management functions. These systems and the Company's operations could be damaged or interrupted by natural disasters, power loss, network failure, improper operation by the Company's employees, security breaches, computer viruses, intentional attacks by third parties or other unexpected events. Any disruption in the operation of the Company's information systems could adversely impact the Company's operations, which may affect the Company's financial condition, results of operations and cash flows.

Economic conditions either nationally or locally in areas in which the Company's operations are concentrated may be less favorable than expected.

Deterioration in local, regional, national or global economic conditions could result in, among other things, an increase in loan delinquencies, a decrease in property values, a change in housing turnover rate or a reduction in the level of bank deposits. Particularly, a weakening of the real estate or employment market in the Company's primary market areas could result in an increase in the number of borrowers who default on their loans and a reduction in the value of the collateral securing their loans. Any material economic deterioration could have an adverse impact on the Company's financial condition, results of operations and cash flows.

The Company's common stock is not insured by any governmental agency and, therefore, investments in the Company's common stock involves risk.

The securities of the Company are not deposit accounts or other obligation of any bank, and are not insured by the FDIC, or any other governmental agency, and are subject to investment risk, including the possible loss of principal.

The Company's Allowance for Credit Losses may be insufficient.

The Company maintains an allowance for losses inherent in the loan and lease portfolio and an allowance for losses on unfunded credit commitments. The allowance is established through provisions charged to expense and maintained at a level believed to be adequate by management for estimated credit losses. The allowance, in the judgment of management, is necessary to reserve for estimated loan and lease losses and risks inherent in the loan portfolio. The level of the allowance reflects management's continuing evaluation of large classified loans and non-accrual loans, estimated losses based on risk characteristics of each loan or lease in the portfolio, economic stresses, variability in economic conditions and geopolitical risks, recent loss experience in specific portfolio segments, trends in loan quality and concentrations of credit. The determination of the appropriate level of the allowance for credit losses is inherently subjective as it requires estimates that may be susceptible to significant change and which may require an increase in the allowance for credit losses. In addition, bank regulatory agencies periodically review the Company's allowance for credit losses and may require an increase in the provision for credit losses or the recognition of further loan charge-offs, based on judgments different than those of management. Any increases in the allowance for credit losses will result in a decrease in net income and, possibly, capital, and could have an adverse impact on the Company's financial condition and results of operations.

Disruptions in the secondary residential mortgage loan markets and in the real estate markets as well as interest rate resets could adversely affect the Company.

Recent significant disruptions in the secondary market for residential mortgage loans have limited the market for and liquidity of most mortgage loans other than conforming Fannie Mae and Freddie Mac loans. The effects of recent mortgage market challenges, combined with the ongoing correction in residential real estate market prices, could result in further price reductions in single family home values, adversely affecting the value of collateral securing mortgage loans that the Company holds, as well as mortgage loan originations and gains on sale of mortgage loans. In

addition, future rate resets on adjustable rate loans could drive increases in delinquencies and ultimately losses on these loans beyond that which has been provided for in the allowance for credit losses. In the event the allowance for credit losses is insufficient to cover such losses, the Company's earnings and capital could be adversely affected.

The Company maintains a large portion of its assets in investment securities which, in the current economic environment, could be difficult to sell.

Operation of the Company's business model has resulted in the Company maintaining a significant portion of its assets in investment securities. Of its \$26.4 billion of investment securities at December 31, 2007, \$13.0 billion are classified as available for sale, and could be sold in response to changes in interest rates, prepayment risk, the Company's income tax position, the need to increase regulatory capital, liquidity needs, or other similar factors. The market for certain of the securities held in the Company's available for sale portfolio was extremely volatile in the latter portion of 2007, and the volatility has continued into 2008. This volatility has resulted in the lack of an active market for certain securities. If the Company attempted to sell certain of its investment securities, current economic conditions and the lack of a liquid market could affect the Company's ability to sell those securities, as well as the value the Company would be able to realize.

The Company is subject to claims and litigation.

From time to time, customers make claims and take legal action pertaining to the Company's performance of its fiduciary responsibilities. Whether customer claims and legal action related to the Company's performance of its fiduciary responsibilities are founded or unfounded, if such claims and legal actions are not resolved in a manner favorable to the Company they may result in significant financial liability and/or adversely affect the market perception of the Company and its products and services as well as impact customer demand for those products and services. Any financial liability or reputation damage could have a material adverse effect on the Company's business, which, in turn, could have a material adverse effect on the Company's financial condition, results of operations and cash flows.

The Company has been advised that the SEC is conducting an investigation of the Company.

The Company has been advised that an investigation is being conducted by the Staff of the SEC. The Company has further been advised that the scope of the investigation will include, but not be limited to, transactions with its current and former officers, directors and related parties, including transactions involving bank premises. The Company is fully cooperating with the SEC with respect to the investigation. The Company cannot predict how or when the investigation will be resolved or whether the investigation will have a material adverse effect on its financial condition, results of operations or cash flows.

The Company has entered into a Memorandum of Understanding (MOU) with the Federal Reserve Bank of Philadelphia (FRB) and Commerce NA has entered into a Consent Order with the Office of the Comptroller of the Currency (OCC).

On June 28, 2007, the Company entered into an MOU with the FRB and Commerce NA entered into a Consent Order with the OCC. The MOU and the Consent Order (together, the Regulatory Orders) relate to, among other things, corporate governance, related party transactions and policies and procedures for real estate related transactions. While the Company cannot predict what the impact of not complying with the Regulatory Orders would be, failure to comply could have a material adverse effect on the Company's financial condition, results of operations and cash flows.

Risks Related to the Company's Merger with TD

The Company may not be able to complete its merger with TD in a timely manner or at all.

There can be no assurance that the merger with TD will be completed. Government approvals may not be obtained or may not be obtained on the proposed terms or in the expected timeframe. If the merger closes, the businesses of the

Company may not be integrated successfully into the existing businesses of TD or the integration may be more difficult, time-consuming or costly than expected. The combined company may not realize, to the extent or at the time we expect, revenue synergies and cost savings from the merger. Deposit attrition, operating costs, customer losses and business disruptions following the merger, including difficulties in maintaining relationships with employees, could be greater than expected.

For additional risks relating to the Company's merger with TD, please see the section called "Risk Factors" in the Company's definitive proxy statement relating to the merger, filed on January 4, 2008.

Item	1R	Unresolved	Staff	Comments
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None.

#### Item 2. Properties

The executive and administrative offices of the Company are located at 1701 Route 70 East, Cherry Hill, New Jersey. This six-story structure is owned by the Company. The Company and its subsidiaries own or lease numerous other premises for use in conducting business activities. The facilities owned or occupied under lease by the Company's subsidiaries are considered by management to be adequate.

Additional information pertaining to the Company's properties is set forth in Note 8 – Bank Premises, Equipment, and Leases of the Notes to Consolidated Financial Statements, which appears elsewhere herein.

#### Item 3. Legal Proceedings

### Merger Related Shareholder Suits

On December 31, 2007, the Company reached an agreement-in-principle to resolve pending derivative claims and shareholder federal actions and state court actions arising from the announced merger with TD. The proposed settlement is subject to a number of conditions, including completion of the merger and final approval by the United States District Court for the District of New Jersey, Camden Vicinage.

On January 10, 2008, counsel for two shareholders filed an application with the United States District Court for the District of New Jersey, Camden Vicinage, for leave to file a complaint-in-intervention for appointment as lead plaintiffs and their counsel as lead counsel, for expedited discovery and for an expedited preliminary injunction hearing, seeking to challenge the fairness of the merger of the Company and TD, and the fairness of the agreement-in-principle referenced above. The Court denied the proposed shareholders' application in its entirety at a hearing on January 17, 2008, and through Orders dated January 18, 2008. On January 24, 2008, two proposed shareholders filed an emergency motion with the United States Court of Appeals for the Third Circuit seeking to enjoin the shareholder vote to approve the merger scheduled for February 6, 2008 and ultimately, the merger with TD. On February 1, 2008, the Third Circuit dismissed the appeal.

On February 20, 2008, United States District Judge Robert Kugler granted preliminary approval of the settlement in principle. The Court also conditionally certified the class for settlement purposes and certified class representatives and lead counsel. Class notices have been published and mailed and briefing will be undertaken according to the Court's February 20, 2008 Order. Pursuant to that Order, objections to the final settlement are due on or before April 18, 2008. The final approval hearing is scheduled for May 9, 2008.

#### Hill v. Commerce, et al.

On January 14, 2008, the Company and certain of its directors and officers were sued by the Company's former chief executive officer, Vernon W. Hill, II, his wife Shirley Hill and InterArch, Inc. (InterArch), a company owned by Shirley Hill, in the United States District Court for the District of Columbia. The lawsuit seeks more than \$57 million in damages and injunctive relief. The lawsuit alleges, among other things, that Commerce and/or its directors have violated the Hills' and InterArch's constitutional rights, breached certain contracts with Mr. Hill and InterArch, are infringing certain copyrights owned by InterArch and have intentionally inflicted emotional distress on the plaintiffs. The Company believes that the lawsuit is without merit and will defend it vigorously.

#### Commerce v. InterArch

On January 14, 2008, the Company filed an action for declaratory relief and damages against InterArch, Inc., Shirley Hill and Raymond Klumb in the Superior Court of New Jersey, Law Division, Camden County. By way of the action, the Company seeks: (1) a declaration that the Company had no legal duty to indemnify Shirley Hill and InterArch

with regard to a previously rendered verdict against them due to their judicially determined bad faith and malicious acts in matters related to an underlying controversy; and (2) recoupment and/or restitution of approximately \$1.6 million for indemnification payments the Company made on behalf of Shirley Hill and InterArch in connection with the same. The Company also seeks damages from InterArch for breach of contract.

#### **SEC** Investigation

The Company has been advised that an investigation is being conducted by the Staff of the SEC. The Company has further been advised that the scope of the investigation will include, but not be limited to, transactions with its current and former officers, directors and related parties, including transactions involving bank premises. The Company is fully cooperating with the SEC with respect to the investigation.

Item 4. Submission of Matters to a Vote of Security Holders

None.

#### **PART II**

Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

See Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations; Stockholders' Equity and Dividends and Capital Resources, which appear elsewhere herein.

See Item 12, Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters, which appears elsewhere herein, for disclosure regarding the Company's Equity Compensation Plans.

#### **Dividend Policy**

It is the present intention of the Company's Board of Directors to pay quarterly cash dividends on the Company's common stock. However, the declaration and payment of future dividends will be subject to determination and declaration by the Board of Directors, which will consider the Company's earnings, financial condition and capital needs and applicable regulatory requirements. In addition, pursuant to the Merger Agreement, from January 1, 2008 until the completion of the merger with TD, the Company will coordinate the record date and payment of dividends with TD in order to ensure shareholders do not receive two dividends in any single calendar quarter. See Note 20 – Condensed Financial Statements of the Parent Company and Other Matters of the Notes to Consolidated Financial Statements, which appears elsewhere herein.

#### Item 6. Selected Financial Data

The following selected consolidated financial data should be read in conjunction with "Management's Discussion and Analysis of Financial Condition and Results of Operations" and the Company's consolidated financial statements and accompanying notes included elsewhere herein.

				Ye	ar Ended Dece	mbe	er 31,			
(dollars in thousands, except	2007		2006		2005		2004		2003	
per share data)										
Income Statement Data:										
Net interest income	\$ 1,393,617		\$ 1,274,508		\$ 1,153,582		\$ 1,017,785		\$ 755,866	
Provision for credit losses	103,550		33,700		19,150		39,238		31,850	
Noninterest income	536,754		591,153		442,794		375,071		332,478	
Noninterest expense	1,611,239		1,355,761		1,146,380		938,778		763,392	
Income before income	215,582		476,200		430,846		414,840		293,102	
taxes										
Net income	140,288		299,313		282,939		273,418		194,287	
Balance Sheet Data:										
Total assets	\$49,255,506		\$45,271,816		\$38,466,037		\$30,501,645		\$22,712,180	
Loans (net)	17,638,325		15,454,996		12,524,988		9,318,991		7,328,519	
Securities available for sale	12,979,618		11,098,113		9,518,821		8,044,150		10,650,655	
Securities held to maturity	13,219,272		14,884,982		13,005,364		10,463,658		2,490,484	
Trading securities	225,786		106,007		143,016		169,103		170,458	
Deposits	46,038,751		41,288,211		34,726,713		27,658,885		20,701,400	
Long-term debt							200,000		200,000	
Stockholders' equity	2,783,958		2,801,098		2,309,173		1,665,705		1,277,288	
Per Share Data:										
Net income-basic	\$ 0.73		\$ 1.62		\$ 1.70		\$ 1.74		\$ 1.36	
Net income-diluted	0.71		1.55		1.61		1.63		1.29	
Dividends declared	0.52		0.49		0.45		0.40		0.34	
Book value	14.22		14.86		12.92		10.42		8.35	
Average shares										
outstanding:										
Basic	192,204		184,919		165,974		156,625		142,169	
Diluted	198,506		193,674		179,135		172,603		156,507	
Selected Ratios:										
Performance										
Return on average assets	0.29	%	0.71	%	0.83	%	1.03	%	0.999	%
Return on average equity	4.80		11.65		14.90		18.78		18.81	
Net interest margin	3.24		3.35		3.77		4.28		4.36	
Liquidity and Capital										
Average loans to average	37.50	%	37.09	%	35.01	%	34.49	%	36.939	%
deposits										
Dividend payout-basic	71.23		30.25		26.47		22.99		25.00	
Stockholders' equity to total	5.65		6.19		6.00		5.46		5.62	
assets										
Risk-based capital:										
Tier 1	11.21		11.73		11.81		12.30		12.66	
Total	12.04		12.44		12.58		13.25		13.62	
Leverage ratio Asset Quality	6.01		6.18		6.04		6.19		6.61	
Non-performing assets to	0.22	%	0.12	%	0.09	%	0.11	%	0.109	%
total year-end assets										
Net charge-offs to average	0.31		0.11		0.15		0.19		0.16	
loans outstanding										

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Non-performing loans to total year-end loans	0.59	0.32	0.27	0.35	0.29
Allowance for credit losses					
to total					
end of year loans	1.20	1.03	1.12	1.43	1.51
Allowance for credit losses					
to non-					
performing loans	204.19	316.72	406.85	412.88	515.39
15					

#### Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

Management's Discussion and Analysis of Financial Condition and Results of Operations of the Company analyzes the major elements of the Company's consolidated balance sheets and statements of income. This section should be read in conjunction with the Company's consolidated financial statements and accompanying notes.

### **Executive Summary**

The Commerce model is built on the gathering and retention of core deposits as being essential to shareholder value. Management believes core deposit growth has been and will continue to be the primary driver of the Company's success, and that superior customer service and a great retail experience, not rates, drive core deposit growth. The inflow of long lived core deposits allows the Company to avoid taking excessive risks in growing its loan and investment portfolios. In addition, the Company's significant cash flow provides ongoing reinvestment opportunities as interest rates change.

In 2007, the Company continued to expand its model. The 2007 financial highlights are summarized below.

- Opened 42 new stores, including 22 in metro New York, the Company's largest and fastest growing market.
  - Total assets grew 9%.
  - Total deposits grew 12%.
  - Total loans grew 14%, increasing the ratio of loans to deposits to 39% at December 31, 2007.

Below is a summary of the Company's year over year results.

•	2007	2006	Change
(amounts in billions)			
Total Assets	\$49.3	\$ 45.3	9%
Total Loans (net)	17.6	15.5	14%
<b>Total Investments</b>	26.4	26.1	1%
Total Deposits	46.0	41.3	12%
(amounts in millions)			
Total Revenues	\$1,930.4\$	\$1,865.7	3%
Net Income	140.3	299.3	(53)%
Net Income per Share	0.71	1.55	(54)%
Diluted			

The decreases in both net income and diluted net income per share were primarily due to charges, a majority of which were taken in the third and fourth quarters, relating to an investment portfolio restructure, increased provision for credit losses, increased losses from the Company's equity method investments as well as increased FDIC assessments, all of which are discussed in further detail below.

During the third quarter of 2007, the Company transferred approximately \$7.4 billion of primarily fixed-rate investment securities from its available for sale portfolio to a trading portfolio as part of an investment portfolio restructure. As a result of the restructure, the Company recorded \$174.4 million in net securities losses during 2007.

During the third and fourth quarters of 2007, the Company recorded provisions for credit losses of \$26.0 million and \$55.0 million, respectively. These amounts compare to \$9.5 million and \$10.2 million for the same respective periods in the prior year. The increased provisions relate primarily to residential real estate and related real estate development exposures, and exposures in the leveraged loan portion of the Company's commercial loan portfolio.

Also included in the Company's 2007 results are one-time amounts related to the sale of CBIS, the Company's insurance brokerage subsidiary. The sale of CBIS was completed on December 31, 2007. During the fourth quarter, the Company recorded a pre-tax gain of approximately \$22.0 million, as well as certain one-time pre-tax expenditures of approximately \$8.3 million, related to the sale of CBIS.

During 2007, the Company recorded losses of \$18.3 million related to its equity method investments. In addition, the Company recorded increased FDIC assessments of approximately \$20.9 million for 2007 as compared to 2006, primarily due to new FDIC assessment rates that took effect at the beginning of 2007.

Despite the challenges faced during 2007, the Company remains a deposit-driven financial institution with emphasis on core deposit accumulation and retention as a basis for growth and profitability. The Company's business model continues to produce top-line revenue growth that is driven by deposit growth.

The continued ability to grow deposits has resulted in significant earning asset growth. This growth resulted in \$1.4 billion of net interest income on a tax equivalent basis in 2007, an increase of \$122.8 million or 9% over 2006. As more fully depicted in the chart below, the increase in net interest income in both 2007 and 2006 was due to volume increases in the Company's earning assets.

Net Interest Income (dollars in millions)

Volume Rate

Increase Change Total Increase \$169.0 (\$46.2) \$122.8 9%

2007 \$169.0 (\$46.2) \$122.8 9% 2006 \$254.3 (\$128.0) \$126.3 11%

Agreement and Plan of Merger with The Toronto-Dominion Bank (TD)

On October 2, 2007 the Company and TD entered into a Merger Agreement pursuant to which TD will acquire the Company and the Company will become a wholly-owned subsidiary of TD. The Company's shareholders approved the Merger Agreement at a Special Meeting of Shareholders on February 6, 2008. On March 13, 2008, it was announced that all regulatory approvals necessary to complete the merger were received. The merger is expected to close in late March/early April 2008. The transaction is taxable for Company shareholders for US federal income tax purposes, including the TD common shares they receive.

#### Critical Accounting Policy

The Company's accounting policies are fundamental to understanding Management's Discussion and Analysis of Financial Condition and Results of Operations. See Note 1 - Significant Accounting Policies of the Notes to Consolidated Financial Statements, which appears elsewhere herein. The Company's consolidated financial statements are prepared in accordance with accounting principles generally accepted in the United States and follow general practices within the industry in which it operates.

Application of these principles requires management to make estimates, assumptions, and judgments that affect the amounts reported in the financial statements and accompanying notes. These estimates, assumptions, and judgments are based on information available as of the date of the financial statements; accordingly, as this information changes, the financial statements could reflect different estimates, assumptions, and judgments. Certain policies inherently have a greater reliance on the use of estimates, assumptions, and judgments and as such have a greater possibility of producing results that could be materially different than originally reported.

The Company has identified the policy related to the allowance for credit losses as being critical. The Company, in consultation with the Audit Committee, has reviewed and approved this critical accounting policy.

Allowance for credit losses. The allowance for credit losses represents management's estimate of probable credit losses inherent in the Company's loan and lease portfolio, as well as its commitments to lend. Determining the amount of the allowance for credit losses is considered a critical accounting estimate because it requires significant judgment and the use of estimates related to the amount and timing of expected future cash flows on impaired loans, estimated losses based on risk characteristics of loans and commitments, and consideration of other qualitative factors, all of which may be susceptible to significant change. Note 1 – Significant Accounting Policies of the Notes to Consolidated Financial Statements describes the methodology used to determine the allowance for credit losses, and a discussion of the factors driving changes in the amount of the allowance for credit losses is included in the Allowance for Credit Losses discussion within this Management's Discussion and Analysis of Financial Condition and Results of Operations.

#### **Segment Reporting**

The Company operates one reportable segment of business, Community Banks, as more fully described in Note 21 – Segment Reporting of the Notes to Consolidated Financial Statements, which appears elsewhere herein. The following table summarizes net income by segment for each of the last three years (amounts in thousands):

	Net Income (Loss)						
	2007 2006				2005		
Community Banks	\$ 143,857	\$	289,228	\$	270,960		
Parent/Other	(3,569)		10,085		11,979		
Consolidated Total	\$ 140,288	\$	299,313	\$	282,939		

### Average Balances and Net Interest Income

The table on page 19 sets forth balance sheet items on a daily average basis for the years ended December 31, 2007, 2006 and 2005 and presents the daily average interest rates earned on assets and the daily average interest rates paid on liabilities for such periods. During 2007, average interest earning assets totaled \$43.9 billion, an increase of \$5.2 billion, or 13% over 2006. This increase resulted primarily from the increase in the average balance of investments, which rose \$2.6 billion, and the average balance of loans, which rose \$2.4 billion during 2007. The growth in the average balance of interest earning assets was funded primarily by an increase in the average balance of deposits (including noninterest-bearing demand deposits) of \$6.0 billion.

#### Net Interest Margin and Net Interest Income

Net interest margin on a tax equivalent basis was 3.24% for 2007, a decrease of 11 basis points from 2006. The year over year compression in net interest margin was primarily caused by increased costs and the mix of the Company's interest-bearing liabilities, both of which are impacted by the current interest rate environment. The net interest margin is calculated by dividing net interest income by average earning assets.

Net interest income is the difference between the interest income on loans, investments and other interest-earning assets and the interest paid on deposits and other interest-bearing liabilities. Net interest income is the primary source of earnings for the Company. There are several factors that affect net interest income, including:

- the volume, pricing, mix and maturity of interest-earning assets and interest-bearing liabilities;
- market interest rate fluctuations; and
- asset quality.

Net interest income on a tax-equivalent basis (which adjusts for the tax-exempt status of income earned on certain loans and investments to express such income as if it were taxable) for 2007 was \$1.4 billion, an increase of \$122.8 million, or 9%, over 2006. Interest income on a tax-equivalent basis increased to \$2.7 billion from \$2.3 billion, or 16%. This increase was primarily related to volume increases in the loan and investment portfolios. Interest expense for 2007 increased \$244.7 million to \$1.2 billion from \$1.0 billion in 2006. This increase was primarily related to increases in the Company's average deposit balances and the interest rates paid on deposits and other interest-bearing liabilities.

The tax-equivalent yield on interest earning assets during 2007 was 6.08%, an increase of 14 basis points from 5.94% in 2006. The cost of interest-bearing liabilities increased 28 basis points in 2007 to 3.52% from 3.24% in 2006. The cost of total funding sources increased 25 basis points to 2.84% in 2007 from 2.59% in 2006.

The following table presents the major factors that contributed to the changes in net interest income on a tax equivalent basis for the years ended December 31, 2007 and 2006 as compared to the respective previous periods.

	2007 vs. 2006							2006 vs. 2005						
	Inc	creas		Increase (Decrease)										
	Due	to (	Changes in	(1)		Due to Changes in (1)								
	Volume		Rate		Total	,	Volume		Rate		Total			
					(dollars in	tho	usands)							
Interest on														
Investments:														
Taxable	\$ 110,525	\$	40,163	\$	150,688	\$	225,767	\$	87,475	\$	313,242			
Tax-exempt	(2,219)		2,803		584		7,261		6,041		13,302			
Trading	37,581	1,082		38,663		(1,300) (824				(2,124)				
Federal														
funds sold	9,518		(369)		9,149		1,783		1,871		3,654			
Interest on loans:														
Commercial														
mortgages	49,334		(299)		49,035		74,715		20,947		95,662			
Commercial	57,808		(2,706)		55,102		68,532		28,847		97,379			
Consumer	52,347		2,211		54,558		82,911		10,990		93,901			
Tax-exempt	8,887		886		9,773		4,201		69		4,270			
Total interest														
income	323,781		43,771		367,552		463,870		155,416		619,286			
Interest expense:														
Savings	3,018		24,227		27,245		66,538		71,471		138,009			
Interest bearing														
demand	158,527		36,385		194,912		79,697		162,777		242,474			
Time deposits	38,243		24,956		63,199		21,921		29,997		51,918			

Public funds	(3,848)	1,235	(2,613)	23,723	15,522	39,245
Other						
borrowed						
money	(41,167)	3,135	(38,032)	17,617	12,070	29,687
Long-term						
debt	-	-	-	-	(8,379)	(8,379)
Total interest						
expense	154,773	89,938	244,711	209,496	283,458	492,954
Net change	\$ 169,008	(46,167) \$	122,841	5 254,374	(128,042) \$	126,332

<sup>(1)</sup> Changes due to both volume and rate have been allocated to volume or rate changes in proportion to the absolute dollar amounts of the change in each.

# Commerce Bancorp, Inc. and Subsidiaries Average Balances and Net Interest Income

Year Ended December 31, 2007 2006							2005		
(dollars in	Average		Average	Average		Average	Average		Average
thousands)	Balance	Interest	Rate	Balance	Interest	Rate	Balance	Interest	Rate
Earning Assets									
Investment									
securities	Φ <b>25</b> 944 922	¢1 4 <b>2</b> 0 €14	5 5201	Φ22 04C 022G	1 270 026	5 2C 07	¢10.727.170¢	065 694	4.0007
	\$25,844,9323 519,699			\$23,846,8233 556,773	30,516		\$19,637,178\$ 424,303	965,684 17,214	
Tax-exempt Trading	736,761	43,534		100,746	4,871		127,634	6,995	
Total	27,101,392			24,504,342	-		20,189,115	989,893	
investment	27,101,372	1,504,240	3.33	2-1,50-1,5-12	1,514,515	5.50	20,107,113	707,073	1.70
securities									
Federal funds	324,423	16,075	4.95	132,336	6,926	5.23	98,265	3,272	3.33
sold									
Loans									
Commercial	5,571,488	391,735	7.03	4,869,826	342,700	7.04	3,808,107	247,038	6.49
mortgages									
Commercial	4,274,802	328,488		3,522,513	273,386		2,639,491	176,007	
Consumer	6,042,186	*		5,221,014	330,610		3,911,672	236,709	
Tax-exempt	632,280			510,248	36,268		451,151	31,998	
Total loans	16,520,756 \$43,946,571			14,123,601 \$38,760,2795	982,964		10,810,421 \$31,097,801\$	691,752	
Total earning assets	\$45,940,571	\$2,071,733	0.08 %	\$30,700,279	52,304,203	3.94 %	φ31,097,601φ	1,004,917	3.4270
Sources of									
Funds									
Interest-bearing	<u> </u>								
liabilities	<b>&gt;</b>								
Savings	\$10,435,825	\$ 288,673	2.77%	\$10,326,7193	5 261,428	2.53 %	\$ 7,698,370\$	123,419	1.60 %
Interest-bearing	g 19,301,275	690,059	3.58	14,867,213	495,147	3.33	12,474,260	252,673	2.03
demand									
Time deposits	4,176,466			3,323,462	124,043		2,736,142	72,125	
Public funds	1,220,847	63,288		1,295,061	65,901		828,860	26,656	
Total deposits	35,134,413	1,229,262	3.50	29,812,455	946,519	3.17	23,737,632	474,873	2.00
Other	388,654	20,065	5.16	1,186,068	58,097	4.90	826,400	28,410	3.44
borrowed									
money									
Long-term							140,274	8,379	5.97
debt									
Total deposits	27.722.057	4 2 40 22	2.52	20.000.500	1 00 1 61 6	2.24	<b>21 =</b> 21 <b>2</b> 25	<b>711</b> 660	• • •
and interest-	35,523,067	1,249,327	3.52	30,998,523	1,004,616	3.24	24,704,306	511,662	2.07
bearing									
liabilities	orina								
Noninterest-beautifunds	8,423,504			7,761,756			6,393,495		
(net)	0,423,304			7,701,730			0,373,473		
(IICt)									

Total sources									
to fund	\$43,946,571	1,249,327	2.84	\$38,760,279	1,004,616	2.59	\$31,097,801	511,662	1.65
earning assets									
Net interest									
income and									
margin									
tax-equivalent									
basis	9	\$1,422,428	3.24	9	\$1,299,587	3.35		\$1,173,255	3.77
Tax-exempt		28,811			25,079			19,673	
adjustment									
Net interest		\$1,393,617	3.17%	9	\$1,274,508	3.29 %		\$1,153,582	3.71%
income and									
margin									
Other									
Balances									
Cash and due	\$1,217,019			\$1,239,398			\$1,257,799	)	
from banks									
Other assets	2,739,292			2,306,101			1,792,339	)	
Total assets	47,736,787			42,162,415			34,005,732	2	
Total deposits	44,049,769			38,081,613			30,881,184	ļ	
Demand									
deposits	8,915,356			8,269,158			7,143,552	2	
(noninterest-be	earing)								
Other	375,402			324,749			258,886	5	
liabilities									
Stockholders'	2,922,962			2,569,985			1,898,989	)	
equity									
Notes W/	siabtad arrama	a rialda an	tor oron	ant abligations	harra haan		d am a tar agr	rivelent besi	

Notes —Weighted average yields on tax-exempt obligations have been computed on a tax-equivalent basis assuming a federal tax rate of 35%.

<sup>—</sup>Non-accrual loans have been included in the average loan balance.

#### Noninterest Income

For 2007, excluding net investment securities gains/losses, non-interest income for the year ended December 31, 2007 increased to \$711.1 million from \$588.5 million a year ago, a 21% increase. The increase in non interest income is primarily attributable to an increase in deposit charges and service fees of \$94.6 million, or 25%. Other operating income, which includes the Company's insurance and capital markets divisions, increased by \$28.0 million, or 13%. The increase in other operating income is more fully depicted in the following chart (in thousands).

	2007	2006
Other Operating Income:		
Commerce Banc Insurance	\$ 85,645	\$ 83,525
Commerce Capital Markets	30,344	29,553
Operating lease revenue	20,869	15,587
Loan brokerage fees	9,858	9,861
eMoney Advisor revenues	13,307	8,667
Gains on SBA loan sales	5,691	7,431
Other	76,562	59,622
Total Other	\$ 242,276	\$ 214,246

Included in Other for 2007 is the gain of approximately \$22.0 million related to the sale of CBIS, as well as losses of approximately \$18.3 million related to the Company's equity method investments. In total, Other increased by \$16.9 million, or 28%, due to the impact of the above mentioned items, as well as increased revenues generated by the Company's loan, credit card and trust divisions.

As a result of the Company's third quarter investment portfolio restructure, the Company recorded \$174.4 million in net securities losses during 2007 compared to \$2.7 million in net securities gains in 2006.

#### Noninterest Expenses

Noninterest expenses totaled \$1.6 billion for 2007, an increase of \$255.5 million, or 19% over 2006. Contributing to this increase was the addition of 42 new stores during 2007. As a result of adding these new stores and the continued overall growth of the Company, staff, facilities and related expenses rose accordingly. Also contributing to the increase in non interest expenses were increased FDIC assessments of \$20.9 million as compared to 2006, primarily due to new FDIC assessment rates that took effect at the beginning of 2007, as well as one time costs of approximately \$8.3 million related to the sale of CBIS.

Other noninterest expense increased by \$64.7 million, or 23%. The increase in other noninterest expenses is depicted in the following chart (in thousands).

	2007	2006
Other Noninterest Expenses:		
Business Development Costs	\$ 46,395	\$ 44,637
Bank-Card Related Service Charges	65,020	55,594
Professional Services/Insurance	85,852	51,146
Provisions for Non-Credit-Related Losses	27,077	28,738
Other	118,991	98,475
Total Other	\$ 343,335	\$ 278,590

Included in other Professional Services/Insurance expenses are increased FDIC assessments, discussed previously, as well as increased legal fees primarily related to regulatory investigations and shareholder lawsuits. Non-credit-related losses, which includes fraud and forgery losses on deposit and other non-credit related items, decreased slightly from

prior years as the Company implemented several loss prevention initiatives. Business development costs remained flat as the Company continued its focus on controlling costs while continuing to execute its growth model.

A key industry productivity measure is the operating efficiency ratio. This ratio expresses the relationship of noninterest expenses (excluding other real estate expenses) to net interest income plus noninterest income (excluding non-recurring items and net securities gains and losses). This ratio equaled 76.42%, 72.75%, and 71.16%, in 2007, 2006, and 2005, respectively. The increase in the Company's 2007 efficiency ratio was caused primarily by the interest rate environment and the resulting impact on the Company's net interest income. Management believes the Company's growth activities will keep its efficiency ratio above its peer group.

#### Income Taxes

The provision for federal and state income taxes for 2007 was \$75.3 million compared to \$176.9 million in 2006 and \$147.9 million in 2005. The effective tax rate was 34.9%, 37.1% and 34.3% in 2007, 2006, and 2005, respectively. The increase in the 2006 provision for federal and state income taxes, as well as the increase in the effective tax rate, was primarily due to an additional net tax liability recorded by the Company in the fourth quarter of 2006 related to settlements with various taxing authorities.

#### Net Income

Net income for 2007 was \$140.3 million, a decrease of \$159.0 million, or 53% compared to the \$299.3 million recorded for 2006.

Diluted net income per common share for 2007 was \$0.71 compared to \$1.55 per common share for 2006.

The decreases in both net income and diluted net income per share were primarily due to charges, a majority of which were taken in the third and fourth quarters of 2007, relating to the investment portfolio restructure, increased provision for credit losses, increased losses from the Company's equity method investments, as well as increased FDIC assessments.

### Return on Average Equity and Average Assets

Two industry measures of performance by a banking institution are its return on average assets and return on average equity. Return on average assets (ROA) measures net income in relation to total average assets and indicates a company's ability to employ its resources profitably. The Company's ROA was 0.29%, 0.71%, and 0.83% for 2007, 2006, and 2005, respectively.

Return on average equity (ROE) is determined by dividing annual net income by average stockholders' equity and indicates how effectively a company can generate net income on the capital invested by its stockholders. The Company's ROE was 4.80%, 11.65%, and 14.90% for 2007, 2006, and 2005, respectively.

Both the 2007 ROA and ROE were impacted by charges taken during the third and fourth quarters related to the investment portfolio restructure, increased provision for credit losses, increased losses from the Company's equity method investments, as well as increased FDIC assessments, in addition to the interest rate environment and its resulting impact on the Company's net interest income.

#### Loan Portfolio

The following table summarizes the loan portfolio of the Company by type of loan as of December 31, for each of the years 2003 through 2007.

		Dec	ember 31,		
	2007	2006	2005	2004	2003
(dollars in thousand	ds)				
Commercial:					
Term	\$ 3,045,907\$	2,392,889\$	1,781,148	\$1,283,476	\$1,027,526
Line of credit	2,070,636	1,843,545	1,517,347	1,168,542	960,235
	5,116,543	4,236,434	3,298,495	2,452,018	1,987,761
Owner-occupied	3,245,123	2,845,791	2,402,300	1,998,203	1,619,079
Consumer:					
Mortgages					
(1-4	2,314,532	2,235,247	2,000,309	1,340,009	918,686
family residential)					
Installment	285,543	287,151	211,332	132,646	138,437
Home equity	3,585,904	2,958,893	2,353,581	1,799,841	1,405,795
Credit lines	194,030	137,429	100,431	69,079	60,579
	6,380,009	5,618,720	4,665,653	3,341,575	2,523,497
Commercial real es	tate:				
Investor developer		2,625,628	2,001,674	1,455,891	1,167,672
Construction	596,971	280,476	290,530		142,567
	3,099,843	2,906,104	2,292,204	1,662,815	1,310,239
Total loans	\$17,841,518\$	15,607,049\$	12,658,652	\$9,454,611	\$7,440,576

The Company manages risk associated with its loan portfolio through borrower, industry and geographic diversification, underwriting policies and procedures, and ongoing loan monitoring efforts. The commercial real estate portfolio includes investor/ developer permanent and construction loans and residential construction loans. The owner-occupied portfolio is comprised primarily of commercial real estate loans in which the borrower occupies a

majority of the commercial space. Owner-occupied and investor/developer loans generally have five year call provisions and bear the personal guarantees of the principals involved. Financing for investor/developer construction is generally for pre-leased or pre-sold property, while residential construction is provided against firm agreements of sale with speculative construction generally limited to three samples per project. The commercial loan portfolio is comprised of loans to businesses in the markets which the Company serves. These loans are generally secured by business assets, personal guarantees, and/or personal assets of the borrower. The consumer loan portfolio is comprised primarily of loans secured by first and second mortgage liens on residential real estate. Exclusive of CRA activities, the Company's underwriting policies do not typically permit subprime lending. As such, subprime loans are immaterial to the consumer loan portfolio.

The contractual maturity ranges of the loan portfolio and the amount of loans with predetermined interest rates and floating rates in each maturity range, as of December 31, 2007, are summarized in the following table.

	December 31, 2007										
	Due in	Due in	Due in	Total							
	One Year	One to	Over Five								
	or Less	Five Years	Years								
(dollars in thousa	ınds)										
Commercial:											
Term	\$834,150	\$1,632,756	\$579,001	\$3,045,907							
Line of credit	1,453,911	591,381	25,344	2,070,636							
	2,288,061	2,224,137	604,345	5,116,543							
Owner-occupied	461,815	1,498,601	1,284,707	3,245,123							
Consumer:											
Mortgages											
(1-4 family	59,313	230,005	2,025,214	2,314,532							
residential)											
Installment	58,340	115,570	111,633	285,543							
Home equity	189,453	788,657	2,607,794	3,585,904							
Credit lines	64,546	129,484		194,030							
	371,652	1,263,716	4,744,641	6,380,009							
Commercial real	estate:										
Investor	746,774	1,300,044	456,054	2,502,872							
developer											
Construction	493,777	103,194		596,971							
	1,240,551	1,403,238	456,054	3,099,843							
Total loans	\$4,362,079	\$6,389,692	\$7,089,747	\$17,841,518							
Interest rates:											
Predetermined	\$1,505,987	\$4,326,566	\$5,071,723	\$10,904,276							
Floating				6,937,242							
Total loans	\$4,362,079	\$6,389,692	\$7,089,747	\$17,841,518							

During 2007, loans increased \$2.2 billion, or 14% from \$15.6 billion to \$17.8 billion. At December 31, 2007, loans represented 39% of total deposits and 36% of total assets. All segments of the loan portfolio experienced growth in 2007. Geographically, the metro New York market contributed 54% of the total growth in the loan portfolio while the metro Philadelphia market contributed 31%. The remaining growth came from the southeastern Florida and metro Washington, D.C. markets. During 2007, the metro New York and metro Philadelphia loan portfolios grew by 15% and 10%, respectively.

The Company has traditionally been an active provider of real estate loans to creditworthy local borrowers, with such loans secured by properties within the Company's primary service areas. During 2007, commercial real estate lending increased \$193.7 million, or 7%. Loans to finance owner-occupied properties grew \$399.3 million, or 14%. Commercial loans grew \$880.1 million, or 21%, and the growth was spread evenly over the Company's commercial loan products and geographic markets. Growth in consumer loans of \$761.3 million, or 14%, was primarily in home equity lending. The Company's home equity portfolio grew \$627.0 million, or 21%, as a result of the Company's continued focus on marketing to its customer base and generating originations through its store network.

#### Non-Performing Loans and Assets

Non-performing assets (non-performing loans and other real estate, excluding loans past due 90 days or more and still accruing interest) at December 31, 2007 were \$108.7 million or .22% of total assets, as compared to \$53.2 million or .12% of total assets at December 31, 2006.

Total non-performing loans (non-accrual loans and restructured loans, excluding loans past due 90 days or more and still accruing interest) at December 31, 2007 were \$104.5 million as compared to \$50.6 million a year ago. Contributing to the overall increase in non-performing loans were increases in non-accrual loans of \$11.7 million, \$27.3 million and \$13.0 million in the Company's consumer, real estate construction and real estate mortgage loan portfolios, respectively. The increase in non-performing loans was primarily attributable to loans secured by real estate, which were impacted by the current economic conditions surrounding the real estate market. Generally loans past due 90 days are placed on non-accrual status, unless the loan is both well secured and in the process of collection. At December 31, 2007, loans past due 90 days or more and still accruing interest amounted to \$1.5 million, compared to \$620 thousand at December 31, 2006. Additional loans considered by the Company's internal credit risk review department as potential problem loans, \$251.4 million at December 31, 2007 compared to \$105.8 million at December 31, 2006, have been evaluated as to risk exposure in determining the adequacy of the allowance for loan and lease losses. Potential problem loans increased by \$145.6 million, which was primarily the result of the current economic conditions surrounding the real estate market as well as potential weakness in regional banking credits. Potential problem loans as a percentage of loans outstanding increased from .68% at December 31, 2006 to 1.41% at December 31, 2007.

Other real estate (ORE)/foreclosed assets totaled \$4.3 million at December 31, 2007 as compared to \$2.6 million at December 31, 2006. These properties/assets have been written down to the lower of cost or fair value less disposition costs.

The Company has, on an ongoing basis, updated appraisals on non-performing loans secured by real estate. In those instances where updated appraisals reflect reduced collateral values, an evaluation of the borrowers' overall financial condition is made to determine the need, if any, for possible writedowns or appropriate additions to the allowance for loan and lease losses.

The following summary presents information regarding non-performing loans and assets as of December 31, 2003 through 2007.

	Year Ended December 31,										
	2007		2006		2005		2004		2003		
(dollars in thousands)											
Non-accrual loans (1):											
Commercial	35,575	\$	33,686	\$	16,712	\$	17,874	\$	10,972		
Consumer	23,493		11,820		8,834		10,138		9,242		
Real estate											
Construction	30,813		3,531		1,763				138		

14,570		1,565		4,329		1,317		1,389
104,451		50,602		31,638		29,329		21,741
-		-		3,133		3,518		1
104,451		50,602		34,771		32,847		21,742
4,287		2,610		279		626		1,831
\$ 108,738	\$	53,212	\$	35,050	\$	33,473	\$	23,573
0.22%		0.12%	)	0.09%		0.11%	)	0.10%
\$ 1,534	\$	620	\$	248	\$	602	\$	538
	104,451 - 104,451 4,287 \$ 108,738	104,451 - 104,451 4,287 \$ 108,738 \$ 0.22%	104,451 50,602	104,451 50,602	104,451       50,602       31,638         -       -       3,133         104,451       50,602       34,771         4,287       2,610       279         \$ 108,738       \$ 53,212       \$ 35,050         0.22%       0.12%       0.09%	104,451       50,602       31,638         -       -       3,133         104,451       50,602       34,771         4,287       2,610       279         \$ 108,738       \$ 53,212       \$ 35,050       \$         0.22%       0.12%       0.09%	104,451       50,602       31,638       29,329         -       -       3,133       3,518         104,451       50,602       34,771       32,847         4,287       2,610       279       626         \$ 108,738       \$ 53,212       \$ 35,050       \$ 33,473         0.22%       0.12%       0.09%       0.11%	104,451       50,602       31,638       29,329         -       -       3,133       3,518         104,451       50,602       34,771       32,847         4,287       2,610       279       626         \$ 108,738       \$ 53,212       \$ 35,050       \$ 33,473       \$         0.22%       0.12%       0.09%       0.11%

<sup>(1)</sup>Interest income of approximately \$6,612,000, \$2,816,000, \$2,760,000, \$2,906,000, and \$1,908,000 would have been recorded in 2007, 2006, 2005, 2004, and 2003, respectively, on non-performing loans in accordance with their original terms. Actual interest recorded on these loans amounted to \$3,970,000 in 2007, \$1,530,000 in 2006, \$809,000 in 2005, \$1,070,000 in 2004, and \$418,000 in 2003.

#### Allowance for Credit Losses

The Company maintains an allowance for losses inherent in the loan and lease portfolio and an allowance for losses on unfunded credit commitments. During 2005, the Company reclassified the allowance related to unfunded credit commitments out of the allowance for loan and lease losses to other liabilities. Prior to 2005, the Company included the portion of the allowance related to unfunded credit commitments in its allowance for loan and lease losses. Previously reported periods were not reclassified. The Company refers to its allowance for loan and lease losses and its liability for unfunded credit commitments as the allowance for credit losses.

The allowance for credit losses is maintained at a level believed adequate by management to absorb losses inherent in extending credit. In conjunction with an internal credit review function that operates independently of the lending function, management monitors the loan portfolio, including commitments to lend, to identify risks on a timely basis so that an appropriate allowance can be maintained. Based on an evaluation of the loan and lease portfolio, including commitments to lend, management presents a quarterly review of the allowance for credit losses to the Audit and Risk Management Committee of

the Board of Directors, indicating any changes since the last review and any recommendations as to adjustments. In making its evaluation, in addition to the factors discussed below, management considers the results of regulatory examinations, which typically include a review of the allowance for credit losses as an integral part of the examination process.

In establishing the allowance for loan and lease losses, management evaluates individual large classified loans and non-accrual loans, and determines an aggregate reserve for those loans based on that review. At December 31, 2007, approximately 9% of the allowance for loan and lease losses was attributed to individually evaluated loans. A component of the allowance for loan and lease losses is also developed from estimated losses based on risk characteristics of each loan or lease in the portfolio. At December 31, 2007, approximately 84% of the allowance was attributed to risk characteristics of loans and leases in the portfolio. In addition, a portion of the allowance is established for losses inherent in the loan portfolio which have not been identified by the more quantitative processes described above. This determination inherently involves a higher degree of subjectivity, and considers risk factors that may not have yet manifested themselves in the portfolio's existing risk characteristics. Those factors include specific economic stresses, variability in economic conditions and geopolitical risks, recent loss experience in specific portfolio segments, trends in loan quality and concentrations of credit. At December 31, 2007, approximately 7% of the allowance for loan and lease losses was attributed to these qualitative factors.

The allowance for losses on unfunded credit commitments is based on a risk characteristic methodology similar to that used in determining the allowance for loan and lease losses, taking into consideration the probability of funding these commitments.

While the allowance for credit losses is maintained at a level believed to be adequate by management for estimated credit losses, determination of the allowance for credit losses is inherently subjective, as it requires estimates which may be susceptible to significant change. Changes in these estimates may impact the provisions charged to expense in future periods.

The allowance for credit losses is increased by provisions charged to expense and reduced by loan charge-offs net of recoveries. Charge-offs occur when loans are deemed to be uncollectible. During 2007, net charge-offs amounted to \$50.5 million, or .31% of average loans outstanding for the year, compared to \$14.9 million, or .11% of average loans outstanding for 2006. Total charge-offs increased \$33.8 million or 148% during 2007. The increase included a \$12.5 million charge against an individual commercial real estate loan, the Company's largest non-accrual loan at the time it was charged-off. Additional charge-offs were concentrated in real estate development lending and community/middle market commercial loans, with the majority of charge-offs being less than \$1.0 million. The consumer portfolio, including residential mortgages, had no measurable change in historic charge-off levels.

During 2007, the Company recorded provisions of \$103.6 million to the allowance for credit losses compared to \$33.7 million for 2006. The increased provisions relate primarily to residential real estate and related real estate development exposures, and exposures in the leveraged loan portion of the Company's commercial loan portfolio.

Based upon the application of the Company's reserve methodology, allowance levels increased by \$53.0 million to \$213.3 million at December 31, 2007, increasing the allowance for credit losses as a percentage of total loans (1.20% at December 31, 2007 versus 1.03% at December 31, 2006).

The following table presents, for the periods indicated, an analysis of the allowance for credit losses and other related data.

Year Ended December 31, 2007 2006 2005 2004 2003

(dollars in thousands)

Balance at beginning						
of period	\$ 160,269	\$ 141,464	\$ 135,620	\$	112,057	\$ 90,733
Provisions charged to						
operating expenses	103,550	33,700	19,150		39,238	31,850
	263,819	175,164	154,770		151,295	122,583
Recoveries of loans						
previously charged-off:						
Commercial	4,550	5,987	2,546		1,000	669
Consumer	1,246	1,604	2,566		1,123	584
Commercial real						
estate	297	385	80		52	11
Total recoveries	6,093	7,976	5,192		2,175	1,264
Loans charged-off:						
Commercial	(25,498)	(14,107)	(13,944)		(9,416)	(5,601)
Consumer	(12,455)	(8,179)	(5,912)		(6,733)	(5,950)
Commercial real						
estate	(18,678)	(585)	(1,136)		(1,701)	(239)
Total charged-off	(56,631)	(22,871)	(20,992)		(17,850)	(11,790)
Net charge-offs	(50,538)	(14,895)	(15,800)		(15,675)	(10,526)
Allowance for credit losses acquired bank			2,494			
Balance at end of period	\$ 213,281	\$ 160,269	\$ 141,464	\$	135,620	\$ 112,057
Net charge-offs as a						
percentage of average						
loans outstanding	0.31%	0.11%	0.15%	,	0.19%	0.16%
Allowance for credit losses						
as a percentage of						
year-end loans	1.20%	1.03%	1.12%	,	1.43%	1.51%
Components:						
Allowance for loan and lease losses	\$ 203,193	\$ 152,053	\$ 133,664	\$	135,620	\$ 112,057
Allowance for unfunded credit						
commitments (1)	10,088	8,216	7,800			
Total allowance for credit losses	\$ 213,281	\$ 160,269	\$ 141,464	\$	135,620	\$ 112,057

<sup>(1)</sup> During 2005, the allowance for unfunded credit commitments was reclassified from the allowance for loan and lease losses to other liabilities.

### Allocation of the Allowance for Loan and Lease Losses

The following table details the allocation of the allowance for loan and lease losses to the various lending categories. The allocation is made for analytical purposes and it is not necessarily indicative of the categories in which future losses may occur. The total allowance for loan and lease losses is available to absorb losses from any segment.

			Allowance for	Loan and Lease Los	sses at December 31,	
	2007		2006	2005	2004	2003
	%		%	%	%	%
	Amount	Gross	Amount Gross	Amount Gross	Amount Gross	Amount Gross
		Loans	Loans	Loans	Loans	Loans
(dollars in						
thousands)						
Commercial	\$ 79,84	3 29%	\$ 61,325 27%	\$ 55,372 26%	\$ 47,230 26%	\$ 50,400 27%
Owner-occupied	32,44	1 18	30,755 18	18,255 19	29,488 21	26,862 22
Consumer	42,43	4 36	37,030 36	36,868 37	38,100 35	13,082 34
Commercial real						
estate	48,47	5 17	22,943 19	23,169 18	20,802 18	21,713 17
	\$203,19	3 100%	\$152,053 100%	\$133,664 100%	\$135,620 100%	\$112,057 100%

### **Investment Securities**

The following table summarizes the Company's securities available for sale and securities held to maturity as of the dates shown.

		December 31,				
		2007		2006		2005
(dollars in thousands)						
U.S. Government agency	\$	132,883	\$	707,613	\$	572,390
U.S. Government-Sponsored agencies		1,009,475		2,980,102		3,007,725
Mortgage-backed obligations		5,132,046		7,296,532		5,842,363
Obligations of state and						
political subdivisions		53,276		54,745		59,127
Asset backed securities		6,589,086		-		-
Equity securities		20,209		19,071		22,772
Other		42,643		40,050		14,444
Securities available						
for sale	\$ 1	2,979,618	\$	11,098,113	\$	9,518,821
U.S. Government agency	\$	620,753	\$	1,531,668	\$	1,210,638
U.S. Government-Sponsored agencies		6,686,170		7,025,439		5,704,085
Mortgage-backed obligations		5,333,834		5,648,427		5,500,864
Obligations of state and						
political subdivisions		433,395		554,189		490,257
Other		145,120		125,259		99,520
Securities held to						
maturity	\$ 1	3,219,272	\$	14,884,982	\$	13,005,364

The Company has segregated a portion of its investment portfolio as securities available for sale. The balance of the investment portfolio (excluding trading securities) is categorized as securities held to maturity. Investment securities are classified as available for sale if they could be sold in response to changes in interest rates, prepayment risk, the

Company's income tax position, the need to increase regulatory capital, liquidity needs or other similar factors. These securities are carried at fair market value with unrealized gains and losses, net of income tax effects, recognized in stockholders' equity. Investment securities are classified as held to maturity when the Company has the intent and ability to hold those securities to maturity. Securities held to maturity are carried at cost and adjusted for accretion of discounts and amortization of premiums. Trading securities, primarily municipal securities, are carried at market value, with gains and losses, both realized and unrealized, included in other operating income.

In total, investment securities, including trading securities, increased \$335.6 million from \$26.1 billion to \$26.4 billion at December 31, 2007. The available for sale portfolio increased \$1.9 billion to \$13.0 billion, while the securities held to maturity portfolio decreased \$1.7 billion to \$13.2 billion at year-end 2007. The portfolio of trading securities increased to \$225.8 million at year-end 2007 from \$106.0 million at year-end 2006.

At December 31, 2007, the average life and duration of the investment portfolio were approximately 4.8 years and 2.8 years, respectively, as compared to 5.3 years and 3.2 years, respectively, at December 31, 2006.

During the third quarter of 2007, the Company transferred approximately \$7.4 billion of primarily fixed-rate U.S. government agency and mortgage-backed investment securities from its available for sale portfolio to a trading portfolio as part of an investment portfolio restructure. To reduce its exposure to changes in interest rates, the Company sold the securities in the trading portfolio during the fourth quarter of 2007 and reinvested those proceeds in short-term, floating rate, AAA-rated asset backed securities. As a result of the restructure, the Company recorded \$174.4 million in net securities losses during 2007.

The Company's investment portfolio consists primarily of U.S. Government agency and mortgage-backed obligations as well as asset backed securities. These securities are either backed by the full faith and credit of the U.S. Government, are issued by Government Sponsored Enterprises, or are AAA rated. The portfolio does not have any securities backed by subprime mortgages. Except for its asset backed securities, the Company's investment securities primarily carry fixed coupons whose rate does not change over the life of the securities. Certain securities are purchased at premiums or discounts. Their yield will change depending on any change in the estimated rate of prepayments. The Company amortizes premiums and

accretes discounts over the estimated life of the securities in the investment portfolio. Changes in the estimated life of the securities in the investment portfolio will lengthen or shorten the period in which the premium or discount must be amortized or accreted, thus affecting the Company's investment yields. For the year ended December 31, 2007, the yield on the investment portfolio was 5.55%, an increase of 19 basis points from 5.36% in fiscal year 2006.

At December 31, 2007, the net unrealized depreciation in securities available for sale included in stockholders' equity totaled \$297.1 million, net of tax, compared to \$65.2 million, net of tax, at December 31, 2006.

The contractual maturity distribution and weighted average yield of the Company's investment portfolio (excluding equity and trading securities) at December 31, 2007, are summarized in the following table. Weighted average yield is calculated by dividing income within each maturity range by the outstanding amortized cost amount of the related investment and has been tax effected, assuming a federal tax rate of 35%, on tax-exempt obligations.

	БИ	1 1							
	Due Und Year		Due 1-5	Years	Due 5-10	Years	Due Over 10	Years	Total
	Amount	Yield	Amount	Yield	Amount	Yield	Amount	Yield	Amount
(dollars in thousands)									
Securities available for									
sale:									
U.S. Government									
agency	\$ 132,883	1.08%						9	132,883
U.S.									
Government-Sponsored									
agency							\$ 1,009,475	5.43	1,009,475
Mortgage-backed									
obligations							5,132,046	5.67	5,132,046
Obligations of state and									
political subdivisions	740	5.50					52,536	6.86	53,276
Asset back securities			\$825,087		\$4,577,226	5.21%	1,186,773	5.38	6,589,086
Other securities	14,463	3.00	1,095				27,085	6.11	42,643
	\$ 148,086	1.29%	\$826,182	5.26%	\$4,577,226	5.21%	\$ 7,407,915	5.60%	5 12,959,409
Securities held to									
maturity:									
U.S. Government									
agency			\$ 565,753	4.22%	\$ 25,000	6.13%	\$ 30,000	5.25%	620,753
U.S.									
Government-Sponsored									
agency			6,237	7.05	27,826	5.51	6,652,107	5.29	6,686.170
Mortgage-backed									
obligations							5,333,834	5.45	5,333,834
Obligations of state and									
political subdivisions	\$ 312,569	5.58%	4,695	5.63	93,305	6.13	22,826	6.37	433,395
Other securities	145,120	5.26							145,120
	\$ 457,689	5.48%	\$ 576,685	4.26%	\$ 146,131	6.01%	\$ 12,038,767	5.36%	5 13,219,272

Deposits

Total deposits at December 31, 2007 were \$46.0 billion, an increase of \$4.8 billion or 12% above total deposits of \$41.3 billion at December 31, 2006. The Company remains a deposit-driven financial institution with emphasis on core deposit accumulation and retention as a basis for growth and profitability. The Company regards core deposits as all deposits other than public certificates of deposit. Core deposits increased \$4.5 billion from year-end 2006 to year-end 2007. Core deposits by type of customer is as follows (in millions):

		December 31,				
		2007		2006		
Consumer		\$ 19,061	\$	16,624		
Commercial		17,606		15,768		
Government		7,930		7,685		
	Total	\$ 44,597	\$	40,077		

Total deposits averaged \$44.0 billion for 2007, an increase of \$6.0 billion or 16% above the 2006 average. The average balance of noninterest-bearing demand deposits in 2007 was \$8.9 billion, an increase of \$646 thousand, or 8%, over the average balance for 2006. The average total balance of savings accounts increased to \$10.4 billion, a slight increase over the prior year. The average balance of interest-bearing demand accounts for 2007 was \$19.3 billion, a \$4.4 billion, or 30%, increase over the average balance for the prior year. The average balance of time deposits and public funds for 2007 was \$5.4 billion, an increase of \$778.8 million, or 17%, over the average balance for 2006. For 2007, the cost of total deposits was 2.79% as compared to 2.49% in 2006.

The Company believes that its record of sustaining core deposit growth is reflective of the Company's approach to banking which emphasizes a combination of superior customer service, convenient store locations, extended hours of operation, free checking accounts (subject to small minimum balance requirements) and active marketing. This approach is especially reflected in the Company's comparable store deposit growth. The Company's comparable store deposit growth is measured as the year over year percentage increase in core deposits at the balance sheet date for stores open one year or more. At December 31, 2007, the comparable store deposit growth for the Company's 428 stores open one year or more was 11%.

The average balances and weighted average rates of deposits for each of the years 2007, 2006, and 2005 are presented below.

	200	7	2000	6	2005				
	Average	Average	Average	Average	Average	Average			
	Balance	Rate	Balance	Rate	Balance	Rate			
(dollars in thousands)									
Demand deposits:									
Noninterest-bearing	\$ 8,915,356		\$ 8,269,158		\$ 7,143,552				
Interest-bearing (money									
market and									
N.O.W. accounts)	19,301,275	3.58%	14,867,213	3.33%	12,474,260	2.03%			
Savings deposits	10,435,825	2.77	10,326,719	2.53	7,698,370	1.60			
Time deposits/public funds	5,397,313	4.64	4,618,523	4.11	3,565,002	2.77			
Total deposits	\$44,049,769		\$38,081,613		\$ 30,881,184				

The remaining maturity of certificates of deposit for \$100,000 or more as of December 31, 2007, 2006 and 2005 is presented below:

Maturity	2007	2006	2005
(dollars in thousands)			
3 months or less	\$ 1,943,266	\$ 1,453,925	\$ 1,088,353
3 to 6 months	506,785	694,344	198,166
6 to 12 months	288,762	350,651	272,156
Over 12 months	63,439	110,457	538,952
Total	\$ 2,802,252	\$ 2,609,377	\$ 2,097,627

The following is a summary of the remaining maturity of time deposits, including certificates of deposits \$100,000 and over, as of December 31, 2007:

Maturity	
(dollars in thousands)	
2008	\$ 5,323,076
2009	129,987
2010	40,728
2011	11,309
2012	11,986
Thereafter	8
Total	\$ 5,517,094

#### Interest Rate Sensitivity and Liquidity

The principal component of the Company's risk of loss arising from adverse changes in the fair value of financial instruments, or market risk, is interest rate risk. The primary objective of the Company's asset/liability management activities is to maximize net interest income, while maintaining acceptable levels of interest rate risk. The Company's Asset/Liability Committee (ALCO) is responsible for establishing policies to limit exposure to interest rate risk, and to ensure procedures are established to monitor compliance with these policies. The guidelines established by ALCO are reviewed and approved by the Company's Board of Directors.

An interest rate sensitive asset or liability is one that, within a defined time period, either matures or experiences an interest rate change in line with general market interest rates. Historically, the most common method of estimating interest rate risk was to measure the maturity and repricing relationships between interest-earning assets and interest-bearing liabilities at specific points in time (GAP), typically one year. Under this method, a company is considered liability sensitive when the amount of its interest-bearing liabilities exceeds the amount of its interest-earning assets within the one year horizon.

However, assets and liabilities with similar repricing characteristics may not reprice at the same time or to the same degree. As a result, a company's GAP does not necessarily predict the impact of changes in general levels of interest rates on net interest income.

The following table illustrates the GAP position of the Company as of December 31, 2007.

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(dollars in millions) Rate sensitive: Interest-earning assets		1-90 Days		91-180 Days		Decembe 11-365 Days		itivity Gaps , 2007 1-5 Years		Beyond 5 Years		Total
Loans	\$	6,449.7	\$	409.2	\$	870.8	\$	4,776.6	\$	5,265.2	\$	17,771.5
Investment												
securities		10,016.1		567.9		1,080.4		7,602.2		7,158.1		26,424.7
Federal funds		005.5										025.5
sold Total interest-		925.5										925.5
earning assets		17,391.3		977.1		1,951.2		12,378.8		12,423.3		45,121.7
Interest-bearing		17,391.3		911.1		1,931.2		12,370.0		12,423.3		43,121.7
liabilities												
Transaction												
accounts		9,925.0								20,938.8		30,863.8
Time deposits		2,983.4		1,391.9		947.8		194.0				5,517.1
Other borrowed												
money		101.0										101.0
Total interest-												
bearing		12 000 4		1 201 0		0.47.0		1040		20.020.0		26 401 0
liabilities		13,009.4 4,381.9		1,391.9 (414.8)		947.8 1,003.4		194.0 12,184.8		20,938.8	\$	36,481.9
Period gap Cumulative gap	\$	4,381.9	\$	3,967.1	\$	4,970.5	\$	17,155.3	\$	(8,515.5) 8,639.8	Ф	8,639.8
Cumulative gap as a	Ψ	4,301.9	Ψ	3,907.1	Ψ	4,970.3	Ψ	17,133.3	Ψ	0,039.0		
percentage of total												
interest-earning assets		9.7%	,	8.8%	)	11.0%	)	38.0%	,	19.1%	1	

Management believes that the simulation of net interest income in different interest rate environments provides the most meaningful measure of the Company's interest rate risk. Income simulation analysis is designed to capture not only the potential of all assets and liabilities to mature or reprice, but also the probability that they will do so. Income simulation also attends to the relative interest rate sensitivities of these items, and projects their behavior over an extended period of time. Finally, income simulation permits management to assess the probable effects on the balance sheet not only of changes in interest rates, but also of proposed strategies for responding to them.

In March 2007, revised guidelines for the Company's income simulation model were approved. The revised income simulation guidelines measure interest rate sensitivity by projecting net interest income, as opposed to net income, in alternative interest rate environments. The revisions were made based on ALCO's view that the measurement of changes in net interest income in alternative interest rate environments is a more appropriate indicator of the Company's interest rate risk.

The Company's income simulation model analyzes interest rate sensitivity by projecting net interest income over the next twelve months in a flat rate scenario, versus net interest income in alternative interest rate scenarios. Management continually reviews and refines its interest rate risk management process in response to the changing economic climate. Currently, the Company's model projects a proportionate plus 200 and minus 100 basis point change over a twelve month period.

The Company's ALCO policy has established that interest income sensitivity will be considered acceptable if net interest income in the above interest rate scenarios are within 10% of forecasted net interest income in the flat rate scenario over the next twelve months. The following table illustrates the impact on projected net interest income at December 31, 2007 and 2006 of a plus 200 and minus 100 basis point change in interest rates.

	Basis Point	Change:
	Plus 200	Minus 100
December 31, 2007:		
Twelve Months	0.8%	(2.8)%
December 31, 2006:		
Twelve Months	(2.0)%	0.9%

These forecasts are within an acceptable level of interest rate risk per the policies established by ALCO. In the event the model indicates an unacceptable level of risk, the Company could undertake a number of actions that would reduce this risk, including the sale of a portion of its available for sale investment portfolio, the use of risk management strategies such as interest rate swaps and caps, or fixing the cost of its short-term borrowings.

Many assumptions were used by the Company to calculate the impact of changes in interest rates, including the proportionate shift in rates. Actual results may not be similar to the Company's projections due to several factors including the timing and frequency of rate changes, market conditions and the shape of the yield curve. Actual results may also differ due to the Company's actions, if any, in response to the changing rates.

Management also monitors interest rate risk by utilizing a market value of equity model. The model assesses the impact of a change in interest rates on the market value of all the Company's assets and liabilities, as well as any off balance sheet items. The model calculates the market value of the Company's assets and liabilities in excess of book value in the current rate scenario, and then compares the excess of market value over book value given an immediate plus 200 and minus 100 basis point change in rates. The Company's revised ALCO guidelines indicate that the level of interest rate risk is unacceptable if the immediate plus 200 or minus 100 basis point change would result in the loss of 25% or more of the excess of market value over book value in the current rate scenario. At December 31, 2007, the market value of equity model indicates an acceptable level of interest rate risk.

The market value of equity model reflects certain estimates and assumptions regarding the impact on the market value of the Company's assets and liabilities given an immediate plus 200 or minus 100 basis point change in interest rates. One of the key assumptions is the market value assigned to the Company's core deposits, or the core deposit premium. Utilizing an

independent consultant, the Company has completed and updated comprehensive core deposit studies in order to assign its own core deposit premiums. The studies have consistently confirmed management's assertion that the Company's core deposits have stable balances over long periods of time, are generally insensitive to changes in interest rates and have significantly longer average lives and duration than the Company's loans and investment securities. Thus, these core deposit balances provide a natural hedge to market value fluctuations in the Company's fixed rate assets. At December 31, 2007, the average life of the Company's core deposit transaction accounts was 17.5 years. The market value of equity model analyzes both sides of the balance sheet and, as indicated below, demonstrates the inherent value of the Company's core deposits in a rising rate environment. As rates rise, the value of the Company's core deposits increases which helps offset the decrease in value of the Company's fixed rate assets. The following table summarizes the market value of equity at December 31, 2007 (in millions, except for per share amounts):

	Market Value of					
	Eq		Pe	r Share		
Plus 200 basis point	\$	8,679.6	\$	43.90		
Current Rate	\$	8,466.3	\$	42.82		
Minus 100 basis point	\$	7,244.8	\$	36.64		

Liquidity involves the Company's ability to raise funds to support asset growth or reduce assets to meet deposit withdrawals and other borrowing needs, to maintain reserve requirements and to otherwise operate the Company on an ongoing basis. The Company's liquidity needs are primarily met by growth in core deposits, its cash position, and cash flow from its amortizing investment and loan portfolios. If necessary, the Company has the ability to generate liquidity through collateralized borrowings, FHLB advances, or the sale of its available for sale investment portfolio. As of December 31, 2007 the Company had in excess of \$18.2 billion in immediately available liquidity which includes securities that could be sold or used for collateralized borrowings, cash on hand, and borrowing capacities under existing lines of credit. During 2007, deposit growth, as well as sales and maturities of investment securities, were used to fund growth in the loan portfolio and purchase additional investment securities.

#### Other Borrowed Money

Other borrowed money, or short-term borrowings, which consist primarily of securities sold under agreement to repurchase, federal funds purchased, and lines of credit, were used in 2007 to meet short-term liquidity needs. For 2007, short-term borrowings averaged \$388.7 million as compared to \$1.2 billion in 2006. The average rate on the Company's short-term borrowings was 5.16% and 4.90% during 2007 and 2006, respectively. At December 31, 2007, short-term borrowings included \$101.0 million of securities sold under agreements to repurchase at an average rate of 3.46%, compared to \$662.4 million at an average rate of 5.29% as of December 31, 2006.

### Long-Term Debt

Effective September 14, 2005, the Company redeemed all \$200.0 million of its 5.95% Convertible Trust Capital Securities issued through Commerce Capital Trust II, a Delaware business trust, on March 11, 2002. Each outstanding security was converted into 1.8956 shares of the Company's common stock, resulting in the issuance of approximately 7.6 million shares.

### Stockholders' Equity and Dividends

Stockholders' equity, \$2.8 billion at December 31, 2007, was unchanged from the prior year primarily due to an increase in the Company's other comprehensive loss for the year ended December 31, 2007. The increase in other

comprehensive loss was offset by the Company's net income and shares issued under the Company's dividend reinvestment and employee compensation and benefit plans during 2007. Stockholders' equity as a percent of total assets was 5.7% at December 31, 2007 and 6.2% at December 31, 2006.

# Capital Resources

Risk-based capital standards issued by bank regulatory authorities in the United States attempt to relate a banking company's capital to the risk profile of its assets and provide the basis for which all banking companies and banks are evaluated in terms of capital adequacy. The risk-based capital standards require all banks to have Tier 1 capital (as defined in the regulations) of at least 4% and total capital (as defined in the regulations) of at least 8% of risk-adjusted assets (as defined in the regulations).

Banking regulators have also issued leverage ratio requirements. The leverage ratio requirement is measured as the ratio of Tier 1 capital to adjusted average assets (as defined in the regulations). The following table provides a comparison of the Company's risk-based capital ratios and leverage ratio to the minimum regulatory requirements for the periods indicated.

			Minimu	ım
	Decembe	r 31,	Regulatory Rec	quirements
	2007	2006	2007	2006
Risk based capital ratios:				
Tier 1	11.21%	11.73%	4.00%	4.00%
Total capital	12.04	12.44	8.00	8.00
Leverage ratio	6.01	6.18	4.00	4.00

The Federal Deposit Insurance Corporation Improvement Act of 1991 (FDICIA), which became law in December of 1991, requires each federal banking agency including the Board of Governors of the FRB, to revise its risk-based capital standards to ensure that those standards take adequate account of interest rate risk, concentration of credit risk and the risks of non-traditional activities, as well as reflect the actual performance and expected risk of loss on multi-family mortgages. This law also requires each federal banking agency, including the FRB, to specify, by regulation, the levels at which an insured institution would be considered "well capitalized," "adequately capitalized," "undercapitalized," "significantly undercapitalized," or "critically undercapitalized."

At December 31, 2007, the Company's consolidated capital levels and each of the Company's banking subsidiaries met the regulatory definition of a "well capitalized" financial institution, i.e., a leverage capital ratio exceeding 5%, a Tier 1 risk-based capital ratio exceeding 6%, and a total risk-based capital ratio exceeding 10%.

The Company's common stock is listed for trading on the New York Stock Exchange (NYSE) under the symbol CBH. The quarterly market price ranges and dividends declared per common share for each of the last two years are shown in the table below. As of February 29, 2007, there were approximately 52,000 holders of record of the Company's common stock.

Co	mmon Share Data						
						Dividends	
		Marke	t Pri		Declared		
		High		Low	Per Share		
2007 Quarter Ended							
December 31	\$	40.75	\$	34.96	\$	0.1300	
September 30	\$	39.51	\$	33.15	\$	0.1300	
June 30	\$	36.99	\$	31.71	\$	0.1300	
March 31	\$	35.52	\$	31.04	\$	0.1300	
2006 Quarter Ended							
December 31	\$	37.05	\$	34.51	\$	0.1300	
September 30	\$	36.73	\$	31.64	\$	0.1200	
June 30	\$	40.96	\$	34.25	\$	0.1200	
March 31	\$	36.77	\$	32.06	\$	0.1200	

The Company offers a Dividend Reinvestment and Stock Purchase Plan by which dividends on the Company's common stock and optional monthly cash payments may be invested in the Company's common stock at a 3% discount (subject to change) to the market price and without payment of brokerage commissions.

As contemplated by the Merger Agreement with TD, upon the completion of the merger, the Company's Dividend Reinvestment and Stock Purchase Plan will be terminated.

#### Off-Balance Sheet Arrangements

In the normal course of business, the Company has various outstanding commitments to extend credit, such as letters of credit, which are not reflected in the accompanying financial statements. These arrangements have credit risk essentially the same as that involved in extending loans to customers and are subject to the Company's normal credit policies. See Note 12 – Commitments, Letters of Credit and Guarantees of the Notes to Consolidated Financial Statements, which appears elsewhere herein.

### **Contractual Obligations and Commitments**

As disclosed in the Notes to Consolidated Financial Statements, which appears elsewhere herein, the Company has certain obligations and commitments to make future payments under contracts. At December 31, 2007, the aggregate contractual obligations and commitments are shown in the following table.

Contractual Obligations(1)				Payments Due By Period						
				One to	Three to					
		One Year	Three		Five		Beyond			
	or Less			Years		Years		Five Years		Total
(dollars in millions)										
Deposits without a stated maturity	\$	12,822.4					\$	27,699.3	\$	40,521.7
Time deposits		5,323.1	\$	170.7	\$	23.3				5,517.1
Other borrowed money		101.0								101.0
Operating leases		82.0		163.0		168.2		854.3		1,267.5
Total	\$	18,328.5	\$	333.7	\$	191.5	\$	28,553.6	\$	47,407.3

Commitments	Expiration by Period									
				One to	7	Three to				
	O	ne Year		Three	Five		Beyond			
		or Less		Years		Years		Five Years		Total
(dollars in millions)										
Standby letters of credit	\$	702.8	\$	266.6	\$	193.9	\$	48.5	\$	1,211.8
Lines of credit		2,867.4		632.4		645.6		102.7		4,248.1
Commitments to extend credit:										
Construction		419.0		232.2		1.9		22.4		675.5
Home equity		80.0		159.9		159.9		799.6		1,199.4
Other		366.0		632.2		27.4		48.2		1,073.8
Total	\$	4,435.2	\$	1,923.3	\$	1,028.7	\$	1,021.4	\$	8,408.6

<sup>(1)</sup> Unrecognized tax benefits of \$17.2 million have been excluded from the table due to a degree of uncertainty regarding timing. Refer to Note 11 – Income Taxes of the Notes to Consolidated Financial Statements, which appears elsewhere herein, for further discussion of the unrecognized tax benefits.

#### Related Parties

The Company engaged in certain activities during 2007 with entities that would be considered related parties. Management believes transactions with related parties were substantially equivalent to those that would have been made with unaffiliated companies for similar goods and services (further discussed in Note 14 – Related Party Transactions of the Notes to Consolidated Financial Statements, which appears elsewhere herein).

#### **Recent Accounting Statements**

In September 2006, the Financial Accounting Standards Board (FASB) issued Statement No. 157, "Fair Value Measurements" (FAS 157). FAS 157 provides a single definition of fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. It is required to be applied whenever another financial accounting standard requires or permits an asset or liability to be measured at fair value. The Company will adopt FAS 157 on January 1, 2008 and does not believe such adoption will have a material impact on its results of operations.

In February 2007, the FASB issued Statement No. 159, "The Fair Value Option for Financial Assets and Financial Liabilities" (FAS 159). Under FAS 159, entities are provided with an option to report selected financial assets and liabilities at fair value, on an instrument-by-instrument basis. The objective is to improve financial reporting by mitigating volatility in reported earnings caused by measuring related assets and liabilities under different methods. FAS 159 also establishes presentation and disclosure requirements designed to facilitate comparisons between entities that choose different measurement methods for similar types of assets and liabilities. The Company will adopt FAS 159 on January 1, 2008 and does not believe such adoption will have a material impact on its results of operations.

#### **Certification Requirements**

Because the Company's common stock is listed on the NYSE, the Company is required to comply with NYSE corporate governance listing standards. During 2007, the Company submitted to the NYSE the certification by its Chief Executive Officer required under Section 303A of the NYSE corporate governance listing standards. In addition, the certifications by the Chief Executive Officer and Chief Financial Officer that are required under Section 302 of the Sarbanes-Oxley Act of 2002 are filed as Exhibits 31.1 and 31.2, respectively. The certification by the Chief Executive Officer and Chief Financial Officer that is required under Section 906 of the Sarbanes-Oxley Act of 2002 is filed as Exhibit 32.

Results of Operations - 2006 versus 2005

Net income for 2006 was \$299.3 million compared to \$282.9 million in 2005. Diluted net income per common share was \$1.55 compared to \$1.61 per common share for the prior year. The Company continued to experience a difficult interest rate environment throughout 2006 which reduced the Company's net interest margin and impeded its historical net interest income growth.

Net interest income on a tax-equivalent basis for 2006 amounted to \$1.3 billion, an increase of \$126.3 million, or 11% over 2005.

Interest income on a tax-equivalent basis increased \$619.3 million or 37% to \$2.3 billion in 2006. This increase was primarily related to volume increases in the loan and investment portfolios. Interest expense for 2006 increased \$492.9 million to \$1.0 billion from \$511.7 million in 2005. This increase was primarily related to increases in the Company's average deposit balances and the interest rates paid on deposits and other interest-bearing liabilities.

During 2006, the Company recorded provisions of \$33.7 million to the allowance for credit losses compared to \$19.2 million for 2005. At December 31, 2006, the allowance aggregated \$160.3 million or 1.03% of total loans.

For 2006, noninterest income totaled \$591.2 million, an increase of \$148.4 million or 34% from 2005. The growth in noninterest income was primarily reflected in increased deposit and service fees of \$91.5 million, or 32%. Other operating income, which included CBIS and Commerce Capital Markets, increased by \$40.1 million, or 23%. CBIS recorded increased revenues of \$7.3 million, or 10%, and Commerce Capital Markets recorded increased revenues of \$4.2 million, or 16%. Other increased by \$23.1 million, or 63%, primarily due to increased letter of credit fees and revenues generated by the Company's trust, credit card and loan divisions.

Noninterest expenses totaled \$1.4 billion for 2006, an increase of \$209.4 million, or 18% over 2005. Contributing to this increase was the addition of 55 new stores during 2006. With the addition of these new stores, staff, facilities, marketing, and related expenses rose accordingly. Salaries and benefits had the largest increase of \$88.2 million during 2006. Other noninterest expenses rose \$43.8 million to \$278.6 million in 2006. This increase included increased bank-card related service charges of \$8.3 million and increased professional services/insurance expenses of \$9.9 million.

The provision for federal and state income taxes for 2006 was \$176.9 million compared to \$147.9 million in 2005. The effective tax rate was 37.1% and 34.3% in 2006 and 2005, respectively. The increase in the 2006 provision for federal and state taxes, as well as the increase in the effective tax rate, was primarily due to an additional net tax liability recorded by the Company in the fourth quarter of 2006 related to settlements with various taxing authorities.

Item 7A. Quantitative and Qualitative Disclosures About Market Risk

See Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations; Interest Rate Sensitivity and Liquidity included elsewhere herein.

Item 8. Financial Statements and Supplementary Data

Commerce Bancorp, Inc.

Report on Management's Assessment of Internal Control Over Financial Reporting

Commerce Bancorp, Inc.'s management is responsible for the preparation, integrity, and fair presentation of the consolidated financial statements included in this annual report. The consolidated financial statements and notes included in this annual report have been prepared in conformity with United States generally accepted accounting principles and necessarily include some amounts that are based on management's best estimates and judgments.

Management of Commerce Bancorp, Inc. is responsible for establishing and maintaining adequate internal control over financial reporting, as defined in Exchange Act Rule 13a – 15(f). Internal control over financial reporting includes those policies and procedures that pertain to the maintenance of records that in reasonable detail accurately and fairly reflect the transactions and dispositions of the assets of the Company; provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements. The system of internal control over financial reporting as it relates to the financial statements is evaluated for effectiveness by management and tested for reliability through a program of internal audits. Actions are taken to correct potential deficiencies as they are identified.

Any system of internal control, no matter how well designed, has inherent limitations, including the possibility that a control can be circumvented or overridden and misstatements due to error or fraud may occur and not be detected. Also, because of changes in conditions, internal control effectiveness may vary over time. Accordingly, even an effective system of internal control will provide only reasonable assurance with respect to financial statement preparation.

Management, with the participation of the Company's principal executive officer and principal financial officer, evaluated the effectiveness of the Company's system of internal control over financial reporting as of December 31, 2007, based on the Internal Control – Integrated Framework, issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on this evaluation, management concluded that, as of December 31, 2007, the Company's internal control over financial reporting, as defined in Exchange Act Rule 13a-15(f), was effective and met the criteria of the Internal Control – Integrated Framework.

Ernst & Young LLP, independent registered accounting firm, has issued an attestation report on the effectiveness of the Company's internal control over financial reporting as of December 31, 2007, which is included elsewhere herein.

/s/ Dennis M. DiFlorio Dennis M. DiFlorio Chairman, Commerce Bank NA

/s/ Douglas J. Pauls
Douglas J. Pauls
Executive Vice President and Chief
Financial Officer
(Principal Financial and Accounting
Officer)

Report of Ernst & Young LLP, Independent Registered Public Accounting Firm, on Effectiveness of Internal Control Over Financial Reporting

Audit Committee of the Board of Directors and the Stockholders of Commerce Bancorp, Inc.

We have audited Commerce Bancorp, Inc.'s internal control over financial reporting as of December 31, 2007, based on criteria established in Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (the COSO criteria). Commerce Bancorp, Inc.'s management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Commerce Bancorp, Inc. Report on Management's Assessment of Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, Commerce Bancorp, Inc. maintained, in all material respects, effective internal control over financial reporting as of December 31, 2007, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of Commerce Bancorp, Inc, as of December 31, 2007 and 2006 and the related consolidated statements of income, changes in stockholders' equity, and cash flows for each of the three years in the period ended December 31, 2007 and our report dated March 13, 2008 expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP

March 13, 2008

Report of Ernst & Young LLP, Independent Registered Public Accounting Firm, on Consolidated Financial Statements

Audit Committee of the Board of Directors and the Stockholders of Commerce Bancorp, Inc.

We have audited the accompanying consolidated balance sheets of Commerce Bancorp, Inc. as of December 31, 2007 and 2006, and the related consolidated statements of income, shareholders' equity, and cash flows for each of the three years in the period ended December 31, 2007. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Commerce Bancorp, Inc. at December 31, 2007 and 2006, and the consolidated results of its operations and its cash flows for each of the three years in the period ended December 31, 2007, in conformity with U.S. generally accepted accounting principles.

As discussed in Note 1 to the consolidated financial statements, the Company adopted FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes, effective January 1, 2007.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), Commerce Bancorp, Inc.'s internal control over financial reporting as of December 31, 2007, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated March 13, 2008 expressed an unqualified opinion thereon.

/s/ Ernst & Young LLP

Philadelphia, Pennsylvania March 13, 2008