BANK OF NEW YORK CO INC Form 424B3 December 09, 2003 The Bank of New York Company, Inc. [LOGO] The Bank of New York Company, Inc. \$1,000,000,000 The Bank of New York Company, Inc. CoreNotesSM Filed under Rule 424 (b)(3), Registration Statement No. 333-103003, 333-103003-01, 333-103003-02, 333-103003-03 and 333-103003-04 Pricing Supplement No. 14 - dated December 5, 2003 (To prospectus dated March 6, 2003 and prospectus supplement dated March 28, 2003) _____ Purchasing Proceeds Aggregate CUSIPPrincipalPrice toAgent'sBeforeNumberAmountPublic(1)Discount(1)Expenses(1) 0640P0AH8 \$491,000 100% 1.50% 98.50% _____ _____ Interest Interest Stated Rate Per Payment Maturity Annum Frequency Date Survivor's Option _____ 4.60% Semiannual 12/16/2013 YES _____ Senior Medium-Term Notes Series E Interest Payment Dates: The 15th day of June and December of each year commencing 06/15/2004. Redemption Information: The Notes are not callable and are not subject to optional redemption. _____ AggregatePurchasingProceedsPrincipalPrice toAgent'sBeforeAmountPublic(1)Discount(1)Expenses(1) Aggregate Principal Price to Agent's CUSIP Number 06406JDW2 \$2,726,000 100% 2.00% 98.00% _____ Interest Interest Stated Rate Per Payment Maturity Survivor's Annum Frequency Date Option _____ 5.60% 12/17/2018 Semiannual YES Senior Subordinated Medium-Term Notes Series F Interest Payment Dates: The 15th day of June and December of each year commencing 06/15/2004. Redemption Information: Redeemable at the option of The Bank of New York

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Company, Inc. on 12/15/2006 and each Interest Payment Date thereafter, at a price equal to 100% on 30 calendar days notice.

The Bank of New York Company, Inc. One Wall Street New York, New York 10286

Trade Date: 12/05/2003 Issue Date: 12/10/2003 Minimum Denominations/Increments: \$1,000/\$1,000 Original Issue Discount: No All trades settle without accrued interest and clear SDFS: DTC Book-Entry only Merrill Lynch DTC Participant Number: 5132 The defeasance and covenant defeasance provisions of the Senior Indenture and the Senior Subordinated Indenture described under "Description of Senior Debt Securities and Senior Subordinated Debt Securities - Defeasance and Covenant Defeasance" in the Prospectus will apply to the Senior and Senior Subordinated Notes respectively.

(1) Expressed as a percentage of the aggregate principal amount "CoreNotes" is a service mark of Merrill Lynch & Co., Inc.

Merrill Lynch & Co. Purchasing Agent Acting as Principal