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RADIOSHACK CORP  
Form 10-K  
March 28, 2003

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
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FORM 10-K

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934

For the fiscal year ended December 31, 2002

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934 FOR THE TRANSITION PERIOD

Commission file number 1-5571  
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RADIOSHACK CORPORATION  
(Exact name of registrant as specified in its charter)

DELAWARE	75-1047710
(State or other jurisdiction of incorporation or organization)	(I.R.S. Employer Identification No.)

100 Throckmorton Street, Suite 1800, Fort Worth, Texas	76102
(Address of principal executive offices)	(Zip Code)

Registrant's telephone number, including area code (817) 415-3700  
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SECURITIES REGISTERED PURSUANT TO SECTION 12(B) OF THE ACT:

Title of each class	Name of each exchange on which registered
Common Stock, par value \$1 per share	New York Stock Exchange
Preferred Share Purchase Rights	New York Stock Exchange

SECURITIES REGISTERED PURSUANT TO SECTION 12(G) OF THE ACT: None

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes X No \_\_\_

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. \_\_\_

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Act). Yes X No \_\_\_

As of March 18, 2003, the aggregate market value of the voting stock held by

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non-affiliates of the registrant was \$3,199,637,812 based on the New York Stock Exchange closing price.

As of March 18, 2003, there were 169,563,463 shares of the registrant's Common Stock outstanding.

### Documents Incorporated by Reference

Portions of the Proxy Statement for the 2003 Annual Meeting of Stockholders are incorporated by reference into Part III.

## PART I

### ITEM 1. BUSINESS.

#### GENERAL

RadioShack Corporation was incorporated in Delaware in 1967. We primarily engage in the retail sale of consumer electronic goods and services through our RadioShack(R) store chain. Our strategy is to dominate cost-effective solutions to meet everyone's routine electronics needs and families' distinct electronics wants. Throughout this report, the terms "our," "we," "us" and "RadioShack" refer to RadioShack Corporation, including its subsidiaries.

At December 31, 2002, we operated 5,161 company stores located throughout the United States, as well as Puerto Rico and the U.S. Virgin Islands. These stores average approximately 2,400 square feet and are located in major malls and strip centers, as well as individual storefronts. Each location carries a broad assortment of both private label and third-party branded products. Our product lines include electronic parts, batteries and accessories; wireless and conventional telephones; audio and video equipment; direct-to-home ("DTH") satellite systems; and personal computers and related products, as well as specialized products such as home air cleaners and unique toys. We also provide consumers access to third-party services such as cellular and PCS phone and DTH satellite activation, long distance telephone service, prepaid wireless airtime and extended service plans. At December 31, 2002, we also had a network of 2,052 dealer/franchise outlets, including 58 located outside of the U.S. These outlets provide private label and third-party branded products and services to smaller communities. The dealers are generally engaged in other retail operations and augment their businesses with our products and service offerings. Our sales derived outside of the United States are not material.

Retail Support Operations. Our retail stores, along with our dealer outlets, are supported by an established infrastructure. Below are the major components of this support structure.

RadioShack International Procurement Limited Partnership ("RSIP") - RSIP, which is owned by us, serves our wide-ranging international import/export, sourcing, evaluation, logistics and quality control needs. While the majority of RSIP's activities support our business, they also provide services for outside customers.

Consumer Electronics Manufacturing - We operate seven manufacturing facilities in the United States and one overseas manufacturing operation in the Asia Pacific region. These eight manufacturing facilities employed approximately 2,700 employees as of December 31, 2002. We manufacture a variety of products, primarily sold through our retail outlets, including telephony, antennas, wire and cable products, and a wide variety of "hard to find" parts and accessories for consumer electronics products.

RadioShack.com - Products, services and information are available through our Web site [www.radioshack.com](http://www.radioshack.com). Online customers can purchase, return or

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exchange products available on our Web site or at their neighborhood RadioShack location.

RadioShack Customer Support - Using state-of-the-art telephone and data networks, RadioShack Customer Support responds to more than 5.6 million phone calls and emails annually. The responses include answers to customers' unique requests for hard to find parts, batteries and accessories, customer service inquiries and direct sales requests related to our Web site and retail stores.

RadioShack Installation Services ("RSIS") - RSIS, through its 47 field offices located in 25 states, designs, installs and maintains cabling systems for the transmission of video, voice and data, primarily for home use. RSIS, also known as AmeriLink Corporation ("AmeriLink"), provides these services to both RadioShack and other outside parties. Services for RadioShack consist primarily of customer DTH satellite system installations, but also include installations relating to broadband Internet access.

RadioShack Service Centers - We maintain a service and support network to service the consumer electronics and personal computer retail industry in the U.S. At December 31, 2002, we had 47 RadioShack Service Centers in the U.S. and one in Puerto Rico that repair name brand and private label products sold through our various sales channels. We are also a vendor-authorized service provider for such leading manufacturers as Compaq, Sony, Hewlett-Packard, RCA/Thomson, Kyocera, Nokia, Samsung and LG Electronics, among others. We also perform repairs for third-party service centers and extended service plan providers.

RadioShack Technology Services ("RSTS") - Our management information system architecture is composed of a distributed, online network of computers that links all stores, customer channels, delivery locations, service centers, credit providers, distribution facilities and our corporate offices into a fully integrated system. Each store has its own server to support the point of sale system. The majority of our company stores communicate through a broadband network, which provides efficient access to customer support data. This design also allows store management to track sales and/or inventory at the product, customer or sales associate level. RSTS provides the majority of our programming and systems analysis needs. In March 2003, RSTS combined with our People department to become "Organizational Enabling Services."

Regional Distribution Centers - We have seven distribution centers that ship over one million cartons each month to our retail stores and dealer/franchise outlets. Two of these distribution centers also serve as fulfillment centers for our online purchasers.

### SEASONALITY

As with other retailers, our net sales and operating revenues, operating profits and cash flows are proportionally greater during the winter holiday season than during other periods of the year. There is a corresponding pre-seasonal inventory build-up, which requires working capital related to the anticipated increased sales volume. This is further discussed below under "Management's Discussion and Analysis of Financial Condition and Results of Operations" ("MD&A") in the section titled "Cash Flow and Liquidity." Also, see Note 28 of the "Notes to Consolidated Financial Statements" for our quarterly data. We expect such seasonality to continue.

### PATENTS AND TRADEMARKS

We own or are licensed to use many trademarks and service marks related to our business in the United States and in foreign countries. Radio Shack, RadioShack, RadioShack.com, and "You've got questions. We've got answers." are some of the

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marks most widely used by us. We believe that the RadioShack name and marks are well recognized by consumers and that the name and marks are associated with high-quality service. Our private label manufactured products are sold primarily under the RadioShack trademark. We also own various patents relating to electronic products designed and manufactured by us. We believe that the loss of the RadioShack name and RadioShack marks would be material to our business.

### SUPPLIERS AND BRANDED RELATIONSHIPS

Our business strategy depends, in part, upon our ability to offer private label and third-party branded products, as well as third-party services, to our customers. We utilize a large number of suppliers located in various parts of the world to obtain raw materials and private label merchandise. We obtain approximately 66% of our products domestically, which accounted for approximately 65% of our cost of products sold in 2002. We do not expect a lack of availability of raw material or any single private label product to have a material impact on our operations. We have formed vendor and third-party service provider relationships with well-recognized companies, and in the aggregate, certain of these relationships are important to our business and the loss of or disruption in supply from them could have a material adverse effect on our net sales and operating revenues. Additionally, we have been limited from time to time by various vendors and suppliers strictly on an economic basis, where demand has exceeded supply. In the aggregate, these relationships have or are expected to have a significant impact on both our operations and financial strategy. Our vendor and third-party relationships include the following companies:

Compaq Computer Corporation ("Compaq") - Compaq is the sole supplier of both desktop and laptop personal computers sold through our retail stores, participating dealer/franchise outlets and on our Web site.

DIRECTV, Inc. ("DIRECTV") - We have a non-exclusive sales agency agreement with DIRECTV to sell DTH satellite systems and acquire subscribers for the multi-channel audio/video programming direct broadcast satellite services of DIRECTV in the U.S. We purchase DIRECTV compatible satellite receivers from Thomson Multimedia.

EchoStar Satellite Corporation ("DISH Network") - We have a sales incentive agreement with DISH Network to acquire subscribers for the multi-channel audio/video programming direct broadcast satellite services of DISH Network in the U.S. This agreement allows us to provide our customers with an additional offering in DTH satellite services.

Sprint Communications Company and Sprint PCS ("Sprint") - Through our telecommunications relationship with Sprint, our customers have access to wireless PCS telephones and service, prepaid calling cards and long distance telephone service, as well as residential telephones and related telephony products.

Thomson Multimedia ("Thomson") - Thomson, which owns the RCA brand, supplies us with various RCA-branded audio and video components such as televisions, DTH satellite systems (to support our DIRECTV arrangement), VCRs, camcorders, DVD players, CD shelf systems and other digital entertainment products.

Verizon Wireless ("Verizon") - Our relationship with the nation's largest wireless communications service provider permits approximately 4,300 company stores to have a multiyear agreement with a single cellular service provider, which creates training, marketing, inventory, repair and other supply-chain synergies. We continue to offer cellular service in our other retail outlets through various cellular carriers in areas not covered by Verizon.

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### BACKLOG ORDERS

We have no material backlog of orders for the products or services that we sell.

### COMPETITION

Due to rising consumer demand for wireless communications products and services, as well as rapid consumer acceptance of new digital technology products, the consumer electronics retail business continues to be highly competitive, primarily driven by technology and product cycles.

In the consumer electronics retailing business, competitive factors include price, product availability, quality and features, consumer services, manufacturing and distribution capability, brand reputation and the number of competitors. We compete in the sale of our products and services with several retail formats. Consumer electronics retailers include both Circuit City and Best Buy/MusicLand. Department and specialty stores, such as Sears and The Home Depot, compete on a more select product category scale. Sprint and Verizon compete directly with us in the wireless department through their own retail and online presence. Mass merchants such as Wal-Mart and Target and other alternative channels of distribution, such as mail order and e-commerce, compete with us on a more widespread basis. Numerous domestic and foreign companies also manufacture similar products to ours for other retailers, which are sold under nationally-recognized brand names or private labels.

Management believes we have two primary factors differentiating us from our competition. The first is our extensive physical retail presence with approximately 7,200 conveniently located retail outlets in virtually every neighborhood nationwide. Our specially trained sales staff is capable of providing cost-effective solutions for our customers' routine electronics needs and distinct electronics wants, assisting customers with service activation where applicable, and assisting with the selection of appropriate products and accessories.

Our relationships with well-recognized companies represent our other differentiating factor. These relationships with such companies as Sprint, Verizon, Thomson (RCA) and Compaq, among others, augment the strong position that we have historically maintained in our core product categories such as batteries, communications equipment, telephony, antennas, and parts and accessories. Additionally, we are able to leverage name brand recognition, marketing efforts and advertising campaigns with these vendors and also create cross-revenue opportunities for repair service income, residual income, consumer acquisition fees and rebates.

While we believe we have an effective business strategy, we cannot give assurance that we will continue to compete successfully in the future, given the highly competitive nature of the consumer electronics retail business. Also, in light of the ever-changing nature of the consumer electronics retail industry, we would be adversely affected if our competitors were able to offer their products at significantly lower prices. Additionally, we would be adversely affected if our competitors were able to introduce innovative or technologically superior products not yet available to us, or if we were unable to obtain certain products in a timely manner or for an extended period of time. Furthermore, our business would be adversely affected if we fail to offer value-added solutions or if our competition enhances their ability to provide these value-added solutions.

Regarding the expansion of the Internet, we do not believe e-commerce retailers currently represent significant competition because of our small average ticket amount and the availability of high demand products in virtually every neighborhood nationwide. This, however, could change and become significant over time. We further believe that we are well positioned to meet the increasing competition from Internet retailers with our [www.radioshack.com](http://www.radioshack.com) Web site, coupled with our extensive physical retail presence, service capabilities and

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wide assortment of consumer electronics products.

### EMPLOYEES

As of December 31, 2002, we had approximately 39,100 employees. We hired approximately 11,800 temporary retail employees for the holiday selling season; however, approximately 6,600 of these temporary employees remained at year-end. Our employees are not covered by collective bargaining agreements, nor are they members of labor unions. We consider our relationship with our employees to be good.

### AVAILABLE INFORMATION

We are subject to the reporting requirements of the Securities Exchange Act of 1934, as amended, and its rules and regulations. The Exchange Act requires us to file reports, proxy statements and other information with the SEC. Copies of these reports, proxy statements and other information can be inspected and copied at:

SEC Public Reference Room  
450 Fifth Street, N.W.  
Room 1024  
Washington, D.C. 20549

You may obtain information on the operation of the Public Reference Room by calling the SEC at 1-800-SEC-0330. You may also obtain copies of any material we have filed with the SEC by mail at prescribed rates from:

Public Reference Section  
Securities and Exchange Commission  
450 Fifth Street N.W.  
Washington, D.C. 20549-0004

You may obtain these materials electronically by accessing the SEC's home page on the Internet at:

<http://www.sec.gov>

In addition, we make available, free of charge, on our Internet Web site, our annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and amendments to these reports filed or furnished pursuant to Section 13(a) or 15(d) of the Exchange Act as soon as reasonably practicable after we electronically file this material with, or furnish it to, the SEC. You may review these documents, under the heading "Investor Relations," by accessing our Web site:

<http://www.radioshackcorporation.com>

Also, reports and other information concerning us are available for inspection and copying at:

New York Stock Exchange  
20 Broad Street  
New York, New York 10005

### ITEM 2. PROPERTIES.

Information on our properties is located in MD&A and the financial statements included in this Form 10-K and is incorporated into this Item 2 by reference. The following items are discussed further on the referenced pages:

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Retail Outlets.....	11
Property, Plant and Equipment.....	40
Commitments and Contingent Liabilities...	46

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We lease, rather than own, most of our retail and service center facilities. Our stores are located primarily in major shopping malls, stand-alone buildings or shopping centers owned by other entities. We lease all of the property on which our executive offices are located in downtown Fort Worth, Texas, one distribution center in the United States, and six administrative offices and one manufacturing plant in the Asia Pacific region. RSIS headquarters and field offices are also leased. We own the property on which the other six distribution centers are located and all of our manufacturing facilities located throughout the United States. We also beneficially own land purchased in 2001 in Fort Worth, Texas, on which our new corporate headquarters is being constructed. This land is currently held on our behalf by a local development agency operated by the City of Fort Worth to facilitate various incentive programs provided by the city. We periodically review our existing distribution centers and office facilities to determine if these spaces are adequate to meet our needs for the foreseeable future.

### ITEM 3. LEGAL PROCEEDINGS.

We have various pending claims, lawsuits, disputes with third parties, investigations and actions incident to the operation of our business. Although occasional adverse settlements or resolutions may occur and negatively impact earnings in the year of settlement, it is our opinion that their ultimate resolution will not have a materially adverse effect on our financial condition or liquidity.

### ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS.

No matters were submitted to a vote of security holders during the fourth quarter of 2002.

### EXECUTIVE OFFICERS OF THE REGISTRANT (SEE ITEM 10 OF PART III).

The following is a list of our executive officers and their ages, positions and length of service with us as of March 18, 2003.

Name ----	Position (Date Elected to Current Position) -----	Age ---	Year Co
Leonard H. Roberts	Chairman of the Board (May 1999) and Chief Executive Officer (January 1999)	54	9
David J. Edmondson	President and Chief Operating Officer (December 2000)	44	8
Evelyn V. Follit	Senior Vice President - Organizational Enabling Services (March 2003) and Chief Information Officer (October 1998)	56	5
Mark C. Hill	Senior Vice President (October 1998), Corporate Secretary and General Counsel (July 1997)	51	6
Laura K. Moore	Senior Vice President - Public Relations and Corporate Communications (October 2000)	40	4
Michael D. Newman	Senior Vice President and Chief Financial Officer (May 2001)	46	2

There are no family relationships among the executive officers listed, and there

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are no arrangements or understandings under which any of them were appointed as executive officers. All executive officers of RadioShack Corporation are appointed by the Board of Directors annually to serve for the year, or until their successors are appointed. All of the executive officers listed above have served RadioShack in various capacities over the past five years, except for Mr. Newman and Ms. Moore.

- (1) Mr. Roberts was elected Chairman of the Board and Chief Executive Officer of RadioShack Corporation effective May 1999. Mr. Roberts was President of RadioShack Corporation from December 1995 until December 2000 and President of the RadioShack division from July 1993 until December 2000.
- (2) Mr. Edmondson served as Senior Vice President, RadioShack Corporation, and Executive Vice President and Chief Operating Officer of the RadioShack division from October 1998 to December 2000, prior to his appointment as President and Chief Operating Officer, RadioShack Corporation. Mr. Edmondson served as Senior Vice President of Marketing and Advertising of the RadioShack division from November 1995 to October 1998.
- (3) Ms. Follit served as Vice President and Chief Information Officer, RadioShack Corporation, from July 1998 to May 1999, when she was appointed Senior Vice President and Chief Information Officer, RadioShack Corporation. Ms. Follit served as Vice President of Human Capital for RadioShack Corporation from October 1997 to July 1998. In March 2003, she also was appointed Senior Vice President - Organizational Enabling Services.
- (4) Mr. Hill served as Vice President, Corporate Secretary and General Counsel, RadioShack Corporation, from July 1997 to October 1998, when he was appointed Senior Vice President, RadioShack Corporation. He continues to serve as our Corporate Secretary and General Counsel.
- (5) Ms. Moore served as Vice President - Corporate Communications and Public Relations for RadioShack Corporation from November 1998 to October 2000, when she was appointed Senior Vice President - Public Relations and Corporate Communications, RadioShack Corporation. Prior to joining RadioShack Corporation, she was employed by Zale Corporation (a specialty retailer of jewelry) where she served as Vice President, Corporate Communications from 1995 to 1998.
- (6) Mr. Newman has served as Senior Vice President and Chief Financial Officer, RadioShack Corporation, since May 2001. Prior to joining RadioShack Corporation, he was Vice President and Chief Financial Officer of Intimate Brands, Inc. (a retailer of women's apparel and care products) from June 2000 to December 2000, and Vice President and Chief Financial Officer of Hussmann International, Inc. (a manufacturer of merchandising equipment and refrigeration systems) from 1996 to 2000.

## PART II

### ITEM 5. MARKET FOR THE REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS.

#### PRICE RANGE OF COMMON STOCK

Our common stock is listed on the New York Stock Exchange and trades under the symbol "RSH." The following table presents the high and low trading prices for our common stock, as reported in the composite transactions quotations of consolidated trading for issues on the New York Stock Exchange, for each quarter of the two years ended December 31, 2002.



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Quarter Ended -----	High ----	Low ---	Dividends Declared -----	Dividends Paid ----
December 31, 2002	\$ 24.72	\$ 16.99	\$ 0.220	\$ 0.220
September 30, 2002	30.25	19.11	--	--
June 30, 2002	36.21	27.50	--	--
March 31, 2002	31.85	26.13	--	--
December 31, 2001	\$ 31.60	\$ 23.11	\$ --	\$ 0.055
September 30, 2001	33.85	20.10	0.055	0.055
June 30, 2001	38.50	25.27	0.055	0.055
March 31, 2001	56.50	31.31	0.055	0.055

HOLDERS OF RECORD

At March 18, 2003, there were 31,998 holders of record of our common stock.

DIVIDENDS

The Board of Directors annually reviews our dividend policy. On July 25, 2001, we announced that we would pay cash dividends on an annual, instead of quarterly, basis beginning in 2002. Dividends declared in 2002 and thereafter, if any, are paid annually in December. On October 18, 2002, our Board of Directors declared an annual dividend of \$0.22 per common share. The dividend was paid on December 19, 2002, to stockholders of record on December 1, 2002.

ITEM 6. SELECTED FINANCIAL DATA.

SELECTED FINANCIAL DATA (UNAUDITED)  
RADIOSHACK CORPORATION AND SUBSIDIARIES

(Dollars and shares in millions, except per share amounts, ratios, outlets and square footage)	Year Ended December 31,			
	2002 -----	2001 -----	2000 -----	1999 -----
<b>Statements of Income Data</b>				
Net sales and operating revenues	\$ 4,577.2	\$ 4,775.7	\$ 4,794.7	\$ 4,12
Operating income	\$ 425.4	\$ 359.3	\$ 629.7	\$ 49
Net income	\$ 263.4	\$ 166.7	\$ 368.0	\$ 29
Net income available per common share:				
Basic	\$ 1.50	\$ 0.88	\$ 1.94	\$ 1
Diluted	\$ 1.45	\$ 0.85	\$ 1.84	\$ 1
Shares used in computing earnings per common share:				
Basic	173.0	183.8	187.3	19
Diluted	179.3	191.2	197.7	20
Gross profit as a percent of sales	48.9%	48.1%	49.4%	5
SG&A expense as a percent of sales	37.8%	35.9%	34.1%	3
<b>Balance Sheet Data</b>				
Inventories	\$ 971.2	\$ 949.8	\$ 1,164.3	\$ 86
Total assets	\$ 2,227.9	\$ 2,245.1	\$ 2,576.5	\$ 2,14
Working capital	\$ 878.7	\$ 887.9	\$ 585.8	\$ 47
<b>Capital structure:</b>				
Current debt	\$ 36.0	\$ 105.5	\$ 478.6	\$ 18
Long-term debt	\$ 591.3	\$ 565.4	\$ 302.9	\$ 31
Total debt	\$ 627.3	\$ 670.9	\$ 781.5	\$ 50
Total debt, net of cash and cash equivalents	\$ 180.8	\$ 269.5	\$ 650.8	\$ 34
Stockholders' equity	\$ 728.1	\$ 778.1	\$ 880.3	\$ 83
Total capitalization	\$ 1,355.4	\$ 1,449.0	\$ 1,661.8	\$ 1,33
Long-term debt as a % of total capitalization	43.6%	39.0%	18.2%	2

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Total debt as a % of total capitalization (2)	46.3%	46.3%	47.0%	3
Book value per common share at year end	\$ 4.24	\$ 4.40	\$ 4.74	\$ 4
Financial Ratios				
Return on average stockholders' equity	35.0%	20.1%	43.0%	3
Return on invested capital (3)	16.6%	11.4%	22.1%	2
Return on average assets	11.8%	6.9%	15.6%	1
Annual inventory turnover	2.4	2.3	2.4	
Ratio of earnings to fixed charges (4)	4.40	3.28	5.69	5
Other Data				
Dividends declared per common share	\$ 0.220	\$ 0.165	\$ 0.220	\$ 0.
Dividends paid per common share	\$ 0.220	\$ 0.220	\$ 0.220	\$ 0.
Capital expenditures	\$ 106.8	\$ 139.2	\$ 119.6	\$ 10
Number of RadioShack outlets at year end	7,213	7,373	7,199	7,
Average square footage per company-owned store	2,400	2,350	2,300	2,
Comparable company-owned store sales (decrease) increase	(1%)	1%	11%	

This table should be read in conjunction with MD&A and the Consolidated Financial Statements and related Notes.

- (1) Includes operations of Computer City, Inc. for eight months, due to the sale to CompUSA Inc. on August 31, 1998.
- (2) Total debt includes capital leases and TESOP indebtedness. Capitalization is defined as total debt plus total stockholders' equity.
- (3) Return on invested capital is defined as adjusted operating income divided by invested capital. Adjusted operating income is calculated by adding back goodwill charges and adding implied interest of 7% on operating leases to operating income; this total is then reduced by cash income taxes paid to arrive at adjusted operating income. Invested capital is the sum of working capital; property, plant and equipment, net; other assets, net; the present value of operating leases and accumulated goodwill amortization. When arriving at invested capital, working capital and other assets are reduced by accounts and notes receivable which we do not consider a normal part of our business. Return on invested capital is a financial measurement used by management to measure the return on investment decisions and is not a substitute for other financial measures calculated in accordance with GAAP.
- (4) Earnings used in computing the ratio of earnings to fixed charges consist of pre-tax earnings and fixed charges. Fixed charges are defined as interest expense related to debt, amortization expense related to deferred financing costs, and a portion of rental charges.

### ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS ("MD&A").

#### FACTORS THAT MAY AFFECT FUTURE RESULTS

Matters discussed in MD&A and in other parts of this document include forward-looking statements within the meaning of the federal securities laws. This includes statements concerning management's plans and objectives relating to our operations or economic performance and related assumptions. Forward-looking statements are made based on management's current expectations and beliefs concerning future events and, therefore, involve a number of risks and uncertainties. Management cautions that forward-looking statements are not guarantees and actual results could differ materially from those expressed or implied in the forward-looking statements. Important factors that could cause our actual results of operations or financial condition to differ include, but are not necessarily limited, to the following factors.

#### General Business Factors

- o Changes in the national or regional U.S. economic conditions, including, but not limited to, recessionary trends, level of the equity markets,

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- consumer credit availability, interest rates, inflation, consumers' disposable income and spending levels, job security and unemployment, and overall consumer confidence;
- o continuing terrorist activities in the U.S., as well as the international war on terrorism;
  - o the disruption of international, national or regional transportation systems;
  - o changes in the amount and degree of promotional intensity exerted by current competitors and potential new competition from both retail stores and alternative methods or channels of distribution, such as e-commerce, telephone shopping services and mail order;
  - o the lack of availability or access to sources of inventory;
  - o changes in the financial markets that would reduce or eliminate access to longer term capital or short-term credit availability;
  - o the inability to attract, retain and grow an effective management team in a dynamic environment or changes in the cost or availability of a suitable work force to manage and support our service-driven operating strategies;
  - o the imposition of new restrictions or regulations regarding the sale of products and/or services we sell or changes in tax rules and regulations applicable to us;
  - o the occurrence of severe weather events or natural disasters, which could destroy outlets or prohibit consumers from traveling to our retail locations, especially during the peak winter holiday season;

### RadioShack Specific Factors

- o the failure to differentiate ourselves as an electronics specialty retailer in the U.S. marketplace;
- o the inability to successfully execute our solutions strategy to dominate cost-effective solutions to meet everyone's routine electronics needs and families' distinct electronics wants;
- o the inability to successfully execute our strategic initiatives, including our Anchor, Participatory and Opportunistic ("APOS") business model and emerging sales channels strategies, as well as new business arrangements which may be formed with other retailers, distributors and third-party service providers;
- o the inability to maintain profitable contracts or execute business plans with providers of third-party branded products and with service providers relating to cellular and PCS telephones and direct-to-home ("DTH") satellite programming;
- o the presence or absence of new services or products and product features in the merchandise categories we sell and unexpected changes in our actual merchandise sales mix;
- o the inability to collect the level of anticipated residual income, subscriber acquisition fees and rebates for products and third-party services offered by us;
- o the inability to successfully maintain our business arrangements, including those with Compaq, DIRECTV, DISH Network, Thomson/RCA, Sprint, and Verizon Wireless;
- o contingent lease obligations relating to our discontinued retail operations arising from a sub-lessee's failure to fulfill its lease commitments; or
- o the inability to establish and implement our internal and external supply chain initiatives.

### Critical Accounting Policies and Estimates

The preparation of our consolidated financial statements requires us to make estimates that affect the reported values of assets, liabilities, revenues and expenses. Our estimates are based on historical experience and various other factors that we believe to be reasonable under the circumstances, the results of which form the basis for our conclusions. We continually evaluate the information used to make these estimates as our business and the economic

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environment changes. The use of estimates is pervasive throughout our financial statements, but the accounting policies and estimates we consider most critical are as follows:

**Revenue Recognition:** Our revenue is derived principally from the sale of private label and third-party branded products and services to consumers. Revenue is recognized, net of an estimate for customer refunds and product returns, when delivery has occurred or services have been rendered, the sales price is fixed or determinable, and collectibility is reasonably assured. Certain products, such as wireless phones and satellite systems, require the customer to use the services of a third-party service provider. In most cases, the third-party service provider will pay us a fee or commission for obtaining a new customer, as well as a monthly recurring residual amount based upon the ongoing arrangement between the service provider and the customer. Fee or commission revenue, net of estimated service disconnects, is generally recognized at the time the customer is accepted as a subscriber of a third-party service provider. Residual income is recognized as earned under the terms of each contract with the service provider, which is typically as the service provider bills its customer. Different revenues would have been recorded if we had made different assumptions or evaluations. Material differences could result in the amount and timing of our revenue for any period if actual returns, sales, fee or commission revenue adjustments exceed our estimates.

Additionally, our retail operations offer repair service (i.e., non-warranty) contracts on products sold. These contracts generally provide extended service coverage for periods ranging from 12 to 60 months. We offer these contracts in all but three states on behalf of an unrelated third-party obligor. We are not considered the primary obligor on these contracts. In these circumstances, our share of commission revenue is recognized as income at the time the contract is sold. For the contracts offered in the three states where we are the primary obligor, revenues from the sale of these contracts are recognized ratably over the term of the contracts. Costs directly related to the sale of such contracts are deferred and charged to cost of products sold proportionately as the revenues are recognized. A loss is recognized on extended service contracts if the sum of the expected costs of providing services pursuant to the contracts exceeds the related unearned revenue.

**Receivables:** We record receivables based on the amount of revenue recognized as described above. Our receivables are primarily comprised of amounts due from certain vendors, third-party service providers, dealer/franchisees and commercial customers. The carrying amount of the receivables is continually evaluated based on the likelihood of collection. An allowance for doubtful accounts is established for estimated losses resulting from the inability of our vendors, third-party service providers and customers to make their required payments. Factors such as these parties' creditworthiness, payment terms, historical results and economic conditions are considered when making these decisions. The actual collection of receivables could be different from our recorded value. If any of these parties' creditworthiness deteriorates beyond our expectations, or if any of their actual defaults exceed our historical experience, material charges could be required to our selling, general and administrative expenses.

**Inventory:** Inventory is our largest asset class. Our inventory is primarily comprised of finished goods and is recorded at the lower of cost or market using the average cost method. We make estimates regarding the carrying value of our inventory on an item-by-item basis. If the amount we expect to receive from the sale of the inventory is less than its cost, we write down the cost of the inventory to its estimated realizable value based on assumptions about future demand and market conditions. If actual market conditions are less favorable than those projected by management, or if unexpected changes in technology affect demand for certain products, we could be exposed to losses in excess of our established reserves.

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**Accrued Expenses:** The amount of liability we record for claims related to self insurance, warranty and pending litigation requires us to make judgments about the amount of expenses that will ultimately be incurred. We use our past history and experience, as well as other specific circumstances surrounding these claims, in evaluating the amount of liability that we should record. Actual results may be materially different from these estimates. As additional information becomes available, we assess the potential liability related to our various claims and revise our estimates as appropriate. Such revisions could materially impact our results of operations and financial position.

**Income Taxes:** We are subject to income taxes in many jurisdictions, including the U.S., states and localities, and abroad. We must first determine which revenues and expenses should be included in each taxing jurisdiction. This process involves the estimation of our actual current tax exposure, together with the assessment of temporary differences resulting from differing treatment of items for tax and accounting purposes. These differences in the timing of deductions result in deferred tax assets and liabilities that are recorded on our balance sheet. If different judgments had been used, our tax liability could have been materially different. If we prevail in matters for which accruals have been established or are required to settle matters in excess of established accruals, our effective tax rate for a particular period could be materially affected. Furthermore, if our actual results differ from estimated results or if we adjust our estimates in the future such that we would not expect to realize all or part of our net deferred tax assets, we may need to establish a valuation allowance against our deferred tax assets, also potentially impacting our effective tax rate.

### RETAIL OUTLETS

The table below shows our retail locations broken down between company and dealer/franchise outlets. While the dealer outlets represent approximately 28% of the RadioShack locations, sales to dealer/franchisees are less than 10% of our total net sales and operating revenues (see "Results of Operations" below).

	Average Store Size (Sq. Ft.)	December 31,		
		2002	2001	2000
Company	2,423	5,161	5,127	5,109
Cool Things @ Blockbuster (1)	N/A	---	127	---
Dealer/franchise	N/A	2,052	2,119	2,090
		-----	-----	-----
		7,213	7,373	7,199
		=====	=====	=====

(1) Test stores closed in early 2002.

In addition to our 5,161 company stores and 2,052 dealer/franchise outlets, our existing and emerging sales channels include our [www.radioshack.com](http://www.radioshack.com) Web site and catalog operations, as well as sophisticated outbound and inbound telephone call centers.

### Space Owned and Leased

(In thousands)	Approximate Square Footage at December 31,					
	2002			2001		
	Owned	Leased	Total	Owned	Leased	Tot
-----						

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Retail						
RadioShack	18	12,486	12,504	18	12,268	12,268
Support Operations						
Manufacturing	502	201	703	502	201	703
Distribution centers and office space	3,022	2,481	5,503	3,176	2,927	6,100
	<u>3,542</u>	<u>15,168</u>	<u>18,710</u>	<u>3,696</u>	<u>15,396</u>	<u>19,000</u>
	=====	=====	=====	=====	=====	=====

RESULTS OF OPERATIONS

Net sales and operating revenues by channel of distribution are as follows:

(In millions)	Year Ended December 31,		
	2002	2001	2000
Company retail sales	\$4,268.7	\$4,280.7	\$4,200.0
Dealer/franchise sales	223.9	365.4	422.6
Total retail sales	4,492.6	4,646.1	4,622.6
Retail support operations sales	84.6	129.6	172.1
Net sales and operating revenues	\$4,577.2	\$4,775.7	\$4,794.7
	=====	=====	=====

The following table provides a summary of our retail sales from company stores, dealers and other channels by department and as a percent of total retail sales (excluding retail support operation sales as described below).

	Percent of RadioShack Retail Sales					
	2002		2001		2000	
Wireless communication	\$1,408.1	31.3%	\$1,286.6	27.7%	\$1,123.5	24.3%
Wired communication	380.4	8.5	384.8	8.3	421.4	9.1
Radio communication	120.6	2.7	132.0	2.8	144.3	3.1
Home entertainment	854.0	19.0	1,122.3	24.2	1,123.3	24.4
Computer	457.5	10.2	461.1	9.9	550.9	11.9
Power and technical	623.9	13.9	618.7	13.3	606.5	13.1
Personal electronics, toys and personal audio	576.2	12.8	561.9	12.1	593.8	12.8
Service plans, repair and other	71.9	1.6	78.7	1.7	58.9	1.3
Total retail sales	\$4,492.6	100.0%	\$4,646.1	100.0%	\$4,622.6	100.0%
	=====		=====		=====	

See the preceding table for a reconciliation of total retail sales to our total net sales and operating revenues, presented in accordance with GAAP.

2002 COMPARED WITH 2001

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### NET SALES AND OPERATING REVENUES

Sales decreased approximately 4.2% to \$4,577.2 million in 2002 from \$4,775.7 million in 2001. This decrease was primarily the result of a 35.3% decline in sales to our dealer/franchise outlets in 2002, mainly due to the decline in DTH unit sales. In addition, we also had a 1% decrease in comparable company store sales due primarily to the decline of DTH unit sales and desktop computers, but offset by sales increases in wireless handsets and related accessories. Additionally, the number of company stores decreased slightly due to the closure of 127 Cool Things @ Blockbuster test stores in early 2002, despite the opening of 34 company stores, net of store closures. We expect a sales gain for 2003 as discussed in further detail below.

Retail support operations sales are generated from the outside sales of our retail support operations, consisting primarily of RadioShack Installation Services ("RSIS"), repair centers, and domestic and overseas manufacturing. The 34.7% decrease in retail support operations sales from 2001 to 2002 primarily resulted from a \$19.1 million decrease in 2002 domestic manufacturing sales, due to large Verizon fixture sales in 2001, and a \$15.2 million decrease in RSIS sales as a result of our exit from the national commercial installation business at the end of 2001.

Sales in the wireless communication department, which is made up of wireless handsets (including related services), accessories, and wireless services such as prepaid airtime and bill payments, increased 9.4% in dollars and increased to 31.3% of our total retail sales in 2002 from 27.7% in 2001. This sales increase was due to an increase in sales of wireless handsets and accessories which resulted from our emphasis on national carrier offerings with desirable product features and content, such as color screens, photo capability and Internet access. Although we have previously experienced sales gains in this department, we realize that the overall wireless industry is experiencing a slow-down in net new customer activations. While there is no assurance that we can maintain these sales gain levels, we believe our plans, if executed successfully, will result in wireless sales increases.

Sales in the wired communication department, which includes residential telephones, answering machines and other related telephony products, decreased 1.1% in dollars and increased slightly as a percentage of our total retail sales to 8.5% in 2002 from 8.3% in 2001. Increased sales of cordless telephones were more than offset by decreased sales of corded telephones. We anticipate sales in this department will be relatively stable in 2003.

Sales in the radio communication department decreased 8.6% in dollars and decreased slightly as a percentage of our total retail sales to 2.7% in 2002 from 2.8% in 2001. The decrease in this department was primarily the result of a decrease in Family Radio Service ("FRS") and CB radio sales, scanner sales and communication accessories, partially offset by a sales increase in GPS devices. We believe that this department will experience a small sales gain in 2003 over the prior year due to the anticipated introduction of new models in the second half of the year.

Sales in the home entertainment department, which consists of all home audio and video end-products and accessories, including DTH hardware and installation, decreased 23.9% in dollars and decreased as a percentage of our total retail sales to 19.0% in 2002 from 24.2% in 2001. Substantially all of the dollar decrease was attributable to a decrease in sales of satellite dishes and related installations. This decrease was partially offset by increased sales of DVD players. We expect that satellite dish sales will continue to decline in 2003, but at a reduced rate, as compared to the prior year. We anticipate that the other categories within the home entertainment department will have gains to offset this decline, resulting in overall flat sales in this department for 2003.

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Sales in the computer department, which includes desktop, laptop, handheld computers and related accessories, in addition to digital cameras and home networking products, decreased slightly in dollars and increased as a percentage of our total retail sales to 10.2% in 2002 from 9.9% in 2001. These sales dollars were maintained primarily due to an increase in laptop computers, computer accessories and digital camera sales, offset by a decline in unit sales of desktop CPUs and monitors. We expect that sales in the computer department will increase in 2003, driven by sales of the products discussed above, particularly digital cameras and related accessories, with this increase partially offset by a planned decrease in sales of desktop computers.

Sales in the power and technical department increased 0.8% in dollars and also as a percentage of our total retail sales to 13.9% in 2002 from 13.3% in 2001. These increases were primarily due to increased sales of general and special purpose batteries, partially offset by decreased sales of bulk and packaged wire and technical parts. We anticipate a slight sales increase in this department in 2003.

Sales in the personal electronics, toys and personal audio department increased 2.5% in dollars, as well as increasing as a percentage of our total retail sales to 12.8% in 2002 from 12.1% in 2001, due primarily to increased sales of micro radio controlled cars and related accessories, in addition to unique giftables. We expect that sales in this department will continue to grow in 2003 as a result of our additional name brand product offerings and our product line increases in these areas.

### GROSS PROFIT

Gross profit for 2002 was \$2,238.3 million or 48.9% of net sales and operating revenues, compared with \$2,296.8 million or 48.1% of net sales and operating revenues in 2001. Gross profit decreased \$58.5 million or 2.5% in 2002, primarily as a result of a 4.2% decrease in net sales and operating revenues. Despite this decrease in gross profit dollars, the gross profit percentage increased from 48.1% to 48.9% in 2002, due primarily to an increase in the gross profit percentage in the home entertainment department and, to a lesser extent, increases in both the power and technical and computer departments' gross profit percentages. Our gross profit percentage increase was partially offset by reductions in both the wireless and wired departments' gross profit percentages, compounded by the increase in the wireless communication department's percent of total retail sales. The reduction in gross profit dollars was partially offset by a decrease in the total retail sales mix for the home entertainment department, which has a lower gross profit percentage than our overall average gross profit percentage, as well as an increase in gross profit dollars for the power and technical department. Additionally, the gross profit percentage improved for our retail support operations in 2002. We anticipate that gross profit as a percentage of net sales and operating revenues will improve by the end of 2003, when compared to 2002, enhanced by sales mix changes towards higher margin products, such as computer accessories, batteries, toys, and personal audio and electronics, and also enhanced by improved efficiencies realized from supply chain management initiatives, particularly in vendor relations and end-of-life inventory management.

### SELLING, GENERAL AND ADMINISTRATIVE EXPENSE

The table below summarizes the breakdown of various components of our consolidated selling, general and administrative ("SG&A") expense and its related percentage of total net sales and operating revenues.



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Year Ended December 31,

(In millions)	2002		2001		2000	
	Dollars	% of Sales & Revenues	Dollars	% of Sales & Revenues	Dollars	% of Sales & Revenues
Payroll and commissions	\$ 728.0	15.9%	\$ 740.3	15.5%	\$ 748.7	15.6%
Rent	244.9	5.4	230.3	4.8	215.2	4.5
Advertising	241.0	5.3	253.9	5.3	227.1	4.7
Other taxes	105.9	2.3	111.8	2.4	98.6	2.1
Utilities and telephone	74.9	1.6	73.2	1.5	69.4	1.4
Insurance	71.0	1.6	60.6	1.3	56.4	1.2
Credit card fees	35.8	0.8	34.9	0.7	31.7	0.7
California lawsuit settlement	29.0	0.6	--	--	--	--
Stock purchase and savings plans	20.8	0.5	20.3	0.4	22.8	0.5
Repairs and maintenance	12.0	0.3	11.4	0.2	11.6	0.2
Printing, postage and office supplies	10.5	0.2	12.2	0.3	13.6	0.3
Travel	9.6	0.2	10.4	0.2	13.8	0.3
Loss on real estate sub-lease	6.0	0.1	--	--	--	--
Bad debt	4.7	0.1	14.5	0.3	3.6	0.1
Store closing costs	--	--	7.6	0.2	--	--
Other	134.5	2.9	132.5	2.8	120.1	2.5
	\$1,728.6	37.8%	\$1,713.9	35.9%	\$1,632.6	34.1%

Our SG&A expense increased 0.9% in dollars and increased as a percent of net sales and operating revenues to 37.8% for the year ended December 31, 2002, from 35.9% for the year ended December 31, 2001. The dollar increase for 2002 was primarily due to a \$29.0 million litigation charge related to the settlement of a class action lawsuit in California and a \$6.0 million charge to our 1996 restructuring reserve as a result of the bankruptcy of a sub-lessee in a former Incredible Universe store site. A \$14.6 million increase in our rent expense and lower overall sales in 2002 also contributed to a higher SG&A expense ratio. This was partially offset by a \$7.6 million charge for store closing costs from 2001, which did not reoccur in 2002.

Payroll expense decreased by \$12.3 million to \$728.0 million in 2002, but increased slightly as a percent of net sales and operating revenues to 15.9% in 2002, compared to 15.5% in 2001. The decrease in dollars was due primarily to our reduction in headcount during the third quarter of 2001.

Rent expense increased by \$14.6 million to \$244.9 million in 2002 and increased as a percent of net sales and operating revenues to 5.4% in 2002 from 4.8% in 2001. These increases were due primarily to lease renewals and relocations at higher rates, as well as a slight increase in the average store size. We expect a similar increase in 2003 rent for the same reasons described for the 2002 rent increase.

Advertising expense decreased \$12.9 million in 2002 to \$241.0 million from \$253.9 million in 2001, while remaining at 5.3% percentage of net sales and operating revenues during both 2002 and 2001. The dollar decrease was due primarily to an increase in advertising contributions from our various vendors and third-party service providers.

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Insurance expense increased \$10.4 million to \$71.0 million in 2002 from \$60.6 million in 2001 and increased as a percent of net sales and operating revenues to 1.6% in 2002, compared to 1.3% in 2001. Substantially all of our insurance expense relates to our self-insurance programs. We maintain reserves for self-insurance liabilities related to our group medical and casualty losses, which include general and product liability and workers' compensation. In some cases, risks are insured through outside carriers for losses in excess of self-insured amounts. These reserves are adjusted to reflect estimates based on historical experience, estimated claims incurred but not reported, the impact of risk management programs and the estimated effect of external factors. As of December 31, 2002, actual losses had not exceeded our expectations. We expect insurance expense to continue to increase in both dollars and as a percentage of net sales and operating revenues due to the rising health care costs in the U.S., in addition to increases in premiums resulting from the recent terrorist activities.

In 2003, we expect SG&A expense to increase slightly in dollars, but decrease slightly as a percentage of net sales and operating revenues due to increased sales volume.

### DEPRECIATION AND AMORTIZATION

Depreciation and amortization expense decreased \$13.6 million dollars to \$94.7 million and decreased as a percent of net sales and operating revenues to 2.0% in 2002 from 2.3% in 2001. These decreases are primarily attributable to the elimination of goodwill amortization related to AmeriLink Corporation ("AmeriLink"), as well as the sale of our corporate headquarters during the fourth quarter of 2001. We expect depreciation and amortization expense to increase slightly in 2003, due to depreciation increases associated with store fixtures and capitalized software related to inventory management and other information systems projects.

### GAIN ON CONTRACT TERMINATION

RadioShack and Microsoft mutually agreed during 2002 to terminate their agreement and settle the remaining commitments each had to one another. The termination of this agreement took effect at the start of the fourth quarter of 2002, upon satisfaction of several contractual obligations. The net financial result was an \$18.5 million gain (principally cash received), driven primarily by the settlement of a multi-year obligation Microsoft had to connect our stores with broadband capabilities.

### IMPAIRMENT OF LONG-LIVED ASSETS

As a result of continued difficulties in the DTH business and a refocus during the fourth quarter on our satellite installation strategy, together with a revised cash flow projection for our overall installation business, we determined that the remaining long-lived assets associated with RSIS were impaired. We compared the carrying value of these long-lived assets with their fair value and determined that the remaining goodwill balance of \$8.1 million was impaired and we, therefore, recorded an impairment charge of this amount in the accompanying 2002 Consolidated Statement of Income. As of December 31, 2002, there was no remaining goodwill balance on our balance sheet relating to RSIS. See the discussion below under the section titled "2001 Compared With 2000" for further discussion of the RSIS business.

### LOSS ON SALE OF ASSETS

There were no losses on the sale of assets in 2002. For information on prior year losses, see the discussion below under the section titled "2001 Compared With 2000."

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### EMPLOYEE SEPARATION AND OTHER COSTS

There were no employee separation or other costs in 2002. For information on prior year employee separation and other costs, see the discussion below under the section titled "2001 Compared With 2000."

### NET INTEREST EXPENSE

Interest expense, net of interest income, was \$34.4 million for 2002 versus \$37.8 million for 2001.

Interest expense decreased to \$43.4 million in 2002 from \$50.8 million in 2001. This decrease was primarily the result of a reduction in the average debt outstanding throughout 2002. In addition, our interest rate swap instruments also lowered overall interest expense for the year ended December 31, 2002, when compared to the same prior year period. Interest income decreased almost 31% to \$9.0 million in 2002 from \$13.0 million in 2001, due primarily to CompUSA's early payment of its note to us on June 22, 2001, which eliminated the associated interest income.

Interest income, including accretion of discount as applicable, earned on the amounts outstanding during the three years ended December 31, 2002, 2001 and 2000 was as follows:

(In millions)	Year Ended December 31,		
	2002	2001	2000
CompUSA note receivable	\$ --	\$ 6.1	\$ 12.9
Other (includes short-term Investment interest)	9.0	6.9	4.9
Total interest income	\$ 9.0	\$ 13.0	\$ 17.8

Interest expense, net of interest income, is expected to be flat during 2003, when compared to 2002.

### OTHER INCOME

In the second quarter of 2002, we received payments and recorded income of \$27.7 million in partial settlement of amounts owed to us under a tax sharing agreement that was the subject of an arbitration which commenced in July 1999 and was styled Tandy Corporation and T.E. Electronics, L.P. vs. O'Sullivan Industries Holdings, Inc. ("O'Sullivan"). The arbitration ruling requires O'Sullivan to comply with the tax sharing agreement that was entered into by the parties at the time of O'Sullivan's initial public offering.

During the second half of 2002, we received two payments totaling \$6.2 million relating to quarterly payments under the tax sharing agreement with O'Sullivan. Future payments will vary based on the level of O'Sullivan's future earnings. In the near term, we expect that the quarterly payments to us will approximate those received to date; however, these payments are dependent upon O'Sullivan's overall financial condition and ability to pay. Consequently, there can be no assurances that we will receive timely each payment that may be due to us under the tax sharing agreement.

### PROVISION FOR LOSS ON INTERNET-RELATED INVESTMENT

There were no losses on Internet-related investments in 2002. For information on prior year losses on Internet-related investments, see the discussion below

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under the section titled "2001 Compared With 2000."

### PROVISION FOR INCOME TAXES

Our provision for income taxes reflects an effective income tax rate of 38.0% for 2002 and 42.8% for 2001. The decrease in the effective tax rate in 2002 when compared to 2001 was the result of the 2001 impairment of RSIS goodwill, which was not deductible for tax purposes and caused the increased effective tax rate in 2001. For further information, see the discussion below under the section titled "2001 Compared With 2000." We anticipate that the effective tax rate for 2003 will be approximately 38.0%.

### 2001 COMPARED WITH 2000

#### NET SALES AND OPERATING REVENUES

Sales decreased slightly to \$4,775.7 million in 2001 from \$4,794.7 million in 2000. This decrease was primarily the result of a decline in sales to our dealer/franchise outlets in 2001, partially offset by a 1% increase in comparable company store sales and the opening of 18 new stores, net of store closures. Sales in the wireless communication department increased 14.5% in dollars and increased to 27.7% of total retail sales in 2001 from 24.3% in 2000. This sales increase was due to an increase in sales of wireless phones and accessories, offset somewhat by a decrease in prepaid wireless airtime. The wired communication department, which includes residential telephones, answering machines and other related telephony products, decreased 8.7% in dollars and decreased as a percentage of total retail sales to 8.3% in 2001 from 9.1% in 2000. The decrease in this department was primarily the result of declining sales of residential telephones, and was partially offset by increased sales of telephone accessories. The radio communication department decreased 8.5% in dollars and decreased as a percentage of total retail sales to 2.8% in 2001 from 3.1% in 2000. The decrease in this department was primarily the result of a decrease in CB radio and scanner sales. The home entertainment department, which consists of all home audio and video products, including DTH satellites and installation services, decreased slightly in dollars and as a percentage of total retail sales to 24.2% in 2001 from 24.4% in 2000. This dollar decrease was primarily attributable to a decrease in sales of satellite dishes, which was partially offset by increased sales of video and cable accessories. The computer department, which includes not only computers and related accessories, but narrow and broadband connectivity, as well as home automation and networking, decreased 16.3% in dollars and decreased as a percentage of total retail sales to 9.9% in 2001 from 11.9% in 2000. These decreases were primarily attributable to a 26% decline in unit sales of CPUs and an 11% decrease in the average selling price of CPUs from the prior year. The power and technical department increased 2.0% in dollars and increased slightly as a percentage of total retail sales to 13.3% in 2001 from 13.1% in 2000. These increases were primarily due to increased sales of special purpose batteries. The personal electronics, toys and personal audio department decreased 5.4% in dollars, as well as decreasing as a percentage of total retail sales to 12.1% in 2001 from 12.8% in 2000, due primarily to decreased sales of toys and giftables.

#### GROSS PROFIT

Gross profit in 2001 was \$2,296.8 million or 48.1% of net sales and operating revenues, compared with \$2,369.6 million or 49.4% of net sales and operating revenues in 2000. Gross profit for 2001 was reduced by a \$26.2 million charge in the fourth quarter for a write-down of non-strategic inventory product lines which we intend to exit. In addition, the decline in the gross profit percentage from 49.4% to 48.1% was affected by a decrease in the wired communication gross margin. This gross profit decrease was partially offset by a decrease in the total retail sales mix for the computer department, which has a lower gross margin than our overall average gross margin, as well as an increase in the

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computer department gross profit percentage. Increases in the gross profit percentage for the wireless communication and power and technical departments, coupled with an increase in the departments' gross profit percentages, also favorably affected the overall gross profit percentage.

### SELLING, GENERAL AND ADMINISTRATIVE EXPENSE

Our SG&A expense increased 5.0% in dollars and increased as a percent of net sales and operating revenues to 35.9% for the year ended December 31, 2001, from 34.1% for the year ended December 31, 2000. This 1.8 percentage point increase in the SG&A percentage in 2001 was primarily attributable to an increase in advertising expense during 2001, without proportional sales growth. An increase in the rent expense in 2001 also contributed to the SG&A expense increase.

Payroll expense decreased by \$8.4 million to \$740.3 million in 2001 and decreased as a percent of net sales and operating revenues to 15.5% in 2001, compared to 15.6% in 2000. These decreases were due primarily to a reduction in our labor force during 2001 and reduced incentive pay resulting from a decrease in operating income. Advertising expense increased \$26.8 million to \$253.9 million and increased to 5.3% as a percentage of net sales and operating revenues in 2001, compared to \$227.1 million and 4.7% of sales in 2000. Both the dollar and percentage point increases were due primarily to a decrease in advertising contributions from our various vendors and third-party service providers and, to a lesser extent, an increase in TV commercials. Rent expense increased by \$15.1 million to \$230.3 million in 2001 and increased as a percent of net sales and operating revenues to 4.8% in 2001 from 4.5% in 2000. The rent increase was partially due to new company store openings throughout the year, as well as the addition of the Cool Things @ Blockbuster test stores. The relocation of existing stores to larger locations, as well as a renewal of store leases at higher rates, also contributed to the rent expense increase. Bad debt expense increased by \$10.9 million to \$14.5 million in 2001 and increased as a percentage of net sales and operating revenues to 0.3% in 2001 from 0.1% in 2000. The bad debt increase was primarily related to both bankruptcies and uncollected accounts receivable, as well as the write-off of a note receivable from Digital:Convergence Corporation ("DC"). Store closing costs of \$7.6 million in 2001 relate to the closure of 35 underperforming stores prior to the expiration of their leases.

### DEPRECIATION AND AMORTIZATION

Depreciation and amortization expense increased \$1.0 million dollars to \$108.3 million and increased as a percent of net sales and operating revenues to 2.3% in 2001 from 2.2% in 2000.

### IMPAIRMENT OF LONG-LIVED ASSETS

AmeriLink, also known as RSIS, was acquired in 1999 to provide us with residential installation capabilities for the technologies and services offered in our retail stores. Since its acquisition, RSIS has incurred operating losses and negative cash flows. In 2000 and in 2001, we attempted to restructure and reorganize RSIS, but due to the overall slowdown in the economy and the market decline for professionally installed home Internet connectivity services, RSIS continued to report losses. During the fourth quarter of 2001, we prepared a revised analysis of estimated future cash flows for RSIS, which indicated that its long-lived assets were impaired. The carrying value of RSIS's long-lived assets (principally goodwill and fixed assets) exceeded the discounted present value of the estimated future cash flows by approximately \$37.0 million. An impairment of goodwill for that amount was recorded and included in the accompanying Consolidated Statement of Income.

Our test concept with Blockbuster to introduce a RadioShack "store-within-a-store" at Blockbuster locations did not provide sufficient cash

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flows to recover our investment in fixtures and other fixed assets. An impairment loss of \$2.8 million was recorded for those assets in 2001 and is included in the accompanying Consolidated Statements of Income.

### LOSS ON SALE OF ASSETS

In the fourth quarter of 2001, we sold and leased back most of our corporate headquarters at a loss of \$44.8 million. On June 22, 2001, we received \$123.6 million for the settlement of the purchase price and settlement of the \$136.0 million note which was received in connection with the sale of Computer City, Inc. in 1998. Thus, we incurred an additional loss from the sale of Computer City, Inc. of \$12.4 million.

### EMPLOYEE SEPARATION AND OTHER COSTS

During the third quarter of 2001, as part of our effort to control operating costs, we incurred approximately \$13.5 million in charges related to a reduction of our labor force, primarily for early retirements and involuntary and voluntary employee severance. In addition, during the fourth quarter of 2001, \$4.8 million in charges were incurred relating to the closure of RSIS's national commercial installation business. These costs were primarily comprised of severance costs, write-offs of certain fixed assets and future lease commitments.

### NET INTEREST EXPENSE

Interest expense, net of interest income, was \$37.8 million for 2001 versus \$36.1 million for 2000.

Interest expense decreased to \$50.8 million in 2001, from \$53.9 million in 2000. This decrease was primarily the result of a decrease in the average debt outstanding throughout 2001. Interest income decreased almost 27% to \$13.0 million in 2001 from \$17.8 million in 2000, due primarily to repayment of various notes receivable associated with our exit of other retail formats in previous years.

### PROVISION FOR LOSS ON INTERNET-RELATED INVESTMENT

During the second quarter of 2000, we made a \$30.0 million investment in DC, a privately-held Internet technology company. In the first quarter of 2001, we concluded that our investment had experienced a decline in value that, in our opinion, was other than temporary. This conclusion was based on DC's inability to secure sufficient additional funding or to complete an initial public offering. As such, we recorded a loss provision equal to our initial investment. DC subsequently filed for bankruptcy on March 22, 2002.

### PROVISION FOR INCOME TAXES

The provision for income taxes reflects an effective tax rate of 42.8% for 2001 and 38.0% for 2000. The increase in the effective tax rate in 2001 was the result of the impairment of RSIS goodwill discussed above, which was not deductible for tax purposes.

### IMPACT OF RECENT ACCOUNTING PRONOUNCEMENTS

In August 2001, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards ("SFAS") No. 143, "Accounting for Asset Retirement Obligations," which is effective for fiscal years beginning

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after June 15, 2002. SFAS No. 143 establishes financial accounting and reporting standards for obligations associated with the retirement of tangible long-lived assets and the associated asset retirement costs. We adopted SFAS No. 143 effective January 1, 2003. We do not believe the standard will have a material adverse effect on our consolidated financial statements.

On June 28, 2002, the FASB issued SFAS No. 146, "Accounting for Costs Associated with Exit or Disposal Activities." SFAS No. 146 addresses significant issues relating to the recognition, measurement, and reporting of costs associated with exit and disposal activities, including restructuring activities, and nullifies the guidance in Emerging Issues Task Force ("EITF") Issue No. 94-3, "Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity (including Certain Costs Incurred in a Restructuring)." The provisions of SFAS No. 146 are effective for exit or disposal activities initiated after December 31, 2002. Retroactive application of SFAS No. 146 is prohibited and, accordingly, liabilities recognized prior to the initial application of SFAS No. 146 should continue to be accounted for in accordance with EITF 94-3 or other applicable preexisting guidance. We adopted SFAS No. 146 effective January 1, 2003. We do not believe the standard will have a material adverse effect on our consolidated financial statements.

In December 2002, the FASB issued SFAS No. 148, "Accounting for Stock-Based Compensation - Transition and Disclosure." This Statement amends SFAS No. 123, "Accounting for Stock-Based Compensation," to provide alternative methods of transition for a voluntary change to the fair value based method of accounting for stock-based employee compensation. In addition, this Statement amends the disclosure requirements of SFAS No. 123 to require prominent disclosures about the method of accounting for stock-based employee compensation and the effect of the method used on reported results. We adopted the disclosure requirements of SFAS No. 148 effective December 31, 2002, and we made no material adjustments as a result of this adoption.

In December 2002, the FASB issued Interpretation No. ("FIN") 45, "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Guarantees of Indebtedness of Others." FIN 45 is effective for guarantees issued or modified after December 31, 2002. The disclosure requirements were effective for the year ended December 31, 2002, and expand the disclosures required by a guarantor about its obligations under a guarantee. FIN 45 also requires that we recognize guarantees entered into or modified after December 31, 2002, as a liability for the fair value of the obligation undertaken in the issuance of the guarantee. FIN 45 became effective January 1, 2003. We do not believe the interpretation will have a material adverse effect on our consolidated financial statements.

In January 2003, the FASB issued FIN 46, "Consolidation of Variable Interest Entities - An Interpretation of ARB No. 51." FIN 46 addresses consolidation by business enterprises of variable interest entities that have certain characteristics. The consolidation requirement of FIN 46 is applicable immediately to variable interest entities created or obtained after January 31, 2003. For variable interest entities acquired before February 1, 2003, the consolidation requirement of FIN 46 is applicable to us as of July 1, 2003. We believe the adoption of FIN 46 will not have a material impact on our consolidated financial statements.

In November 2002, the EITF reached a consensus on Issue No. 02-16, "Accounting for Consideration Received from a Vendor by a Customer (Including a Reseller of the Vendor's Products)." EITF 02-16 provides guidance on how cash consideration received by a customer from a vendor should be classified in the customer's statement of income. EITF 02-16 is effective prospectively for new arrangements entered into after December 31, 2002 and income statements for prior periods presented should be reclassified to comply with its consensus. We are analyzing the provisions of EITF 02-16 as they relate to our accounting policies. The impact, if any, of compliance with the consensus on EITF 02-16 has not been

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determined at this time.

### CASH FLOW AND LIQUIDITY

	Year Ended December 31,		
(In millions)	2002	2001	2000
Operating activities	\$ 521.6	\$ 775.8	\$ 116.5
Investing activities	(99.0)	(2.3)	(134.0)
Financing activities	(377.5)	(502.8)	(16.4)

In 2002, cash flow provided by operating activities was \$521.6 million, compared to \$775.8 million and \$116.5 million in 2001 and 2000, respectively.

At December 31, 2002, changes in accounts receivable, consisting primarily of amounts due from our various vendors and third party service providers, provided \$68.2 million in cash during 2002, when compared to \$165.8 million from the prior year. Cash provided by accounts receivable in 2002 and 2001 was due to further reductions of vendor and service provider receivables and dealer/franchise receivables as a result of an increase in collections after increases in such balances in 2000.

At December 31, 2002, changes in inventory used \$21.4 million in cash during 2002, compared to \$213.9 million of cash provided during 2001. The increase in inventory since December 31, 2001, was primarily the result of increases in laptop computers, home theater-in-a-box systems, and televisions, as sales of these products were less than anticipated. These increases in inventory were partially offset by a reduction in wireless handsets.

Typically, our annual cash requirements for pre-seasonal inventory build-up range between \$200.0 million and \$400.0 million. The funding required by this build-up comes primarily from cash on hand and cash generated from net sales and operating revenues. We had \$446.5 million in cash and cash equivalents as of December 31, 2002, as a resource for our funding needs. Additional capital is available under our \$600.0 million dollar commercial paper program, which is supported by a bank credit facility which could be utilized in the event the commercial paper market is unavailable to us. We currently do not expect, however, that the commercial paper market would be unavailable to us and that we would have to utilize the credit facility. As of December 31, 2002, we had no commercial paper outstanding or utilization of our credit facility.

Additionally, during the year ended December 31, 2002, \$118.8 million more in cash was provided by changes in accounts payable, when compared to the prior year period, due primarily to more favorable vendor terms.

Cash used in investing activities in 2002 was \$99.0 million, compared to \$2.3 million and \$134.0 million used in 2001 and 2000, respectively. Our cash usage in investing activities was higher in 2002 than 2001, primarily because of the \$123.6 million we received during the second quarter of 2001 for the settlement of the purchase price of Computer City and settlement of the CompUSA note. Capital expenditures were \$106.8 million in 2002, compared to \$139.2 million in 2001 and \$119.6 million in 2000. Capital expenditures for these years were primarily for our retail store expansions and remodels and upgrades of information systems. In addition, we purchased land in 2001 for our new corporate headquarters building, which totaled \$18.3 million. We anticipate that our capital expenditure requirements for 2003 will be approximately \$210.0 million to \$230.0 million. The \$100.0 million increase over 2002 primarily relates to our new corporate headquarters. See further discussion of the new facilities, below in the section titled "Capital Structure and Financial Condition." Store remodels and relocations and updated information systems account for the balance of our anticipated 2003 capital expenditures. As of



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December 31, 2002, we had \$446.5 million in cash and cash equivalents. These cash and cash equivalents, along with cash generated from our net sales and operating revenues and, if necessary, both our short-term and long-term financing facilities, are available to fund future capital expenditure needs.

Cash used in financing activities was \$377.5 million in 2002, compared to \$502.8 million and \$16.4 million in 2001 and 2000, respectively. We used \$329.9 million, \$308.3 million and \$400.6 million for the repurchase of our common and preferred stock in 2002, 2001 and 2000, respectively. Repurchases of common stock were made under our share repurchase and employee stock plans. See further discussion of our stock repurchase programs below in the section titled "Capital Structure and Financial Condition." The 2002, 2001 and 2000 stock repurchases were partially funded by \$49.6 million, \$53.7 million and \$66.3 million, respectively, received from the sale of treasury stock to employee stock plans and to a lesser extent from stock option exercises. The balance of capital to repurchase shares was obtained from cash generated from operations. We purchased all of Microsoft's preferred units in RadioShack.com LLC for \$88.0 million during the third quarter of 2001. We also received \$32.3 million from the sale and lease-back of our corporate technology center building during the second quarter of 2002. This transaction was recorded as a financing obligation due to responsibilities which we retain during the lease period. Dividends paid, net of tax, in 2002, 2001 and 2000 amounted to \$39.8 million, \$43.7 million and \$44.7 million, respectively. The long-term notes we issued in 2001 provided approximately \$346.1 million in cash, the majority of which was used to repay short-term debt. In 2000, the increase in short-term debt was used primarily to fund increases in accounts receivable, stock repurchases and additional inventory.

Our free cash flow, defined as cash flow from operating activities less dividends paid and additions to property, plant and equipment, was \$375.0 million in 2002, compared to \$592.9 million in 2001. We believe free cash flow is an appropriate indication of the corporation's ability to fund share repurchases, repay maturing debt, change dividend payments or fund other uses of capital that management believes will enhance shareholder value. The 2002 decrease in free cash flow, compared to 2001, was due primarily to an increase in the 2002 working capital components, principally inventory, as described above. We expect free cash flow to be approximately \$200.0 to \$250.0 million in 2003. The anticipated decrease in free cash flow from 2002 to 2003 is primarily related to the increase in 2003 capital expenditures noted above. The comparable financial measure to free cash flow under GAAP is cash flow from operating activities, which was \$521.6 million and \$775.8 million for the years ended December 31, 2002 and 2001, respectively.

The following table is a reconciliation of cash provided from operating activities to free cash flow.

	Year Ended December 31,		
(In millions)	2002	2001	2000
Net cash provided by operating activities	\$ 521.6	\$ 775.8	\$ 116.5
Less:			
Additions to property, plant and equipment	106.8	139.2	119.6
Dividends paid	39.8	43.7	44.7
Free (negative free) cash flow	\$ 375.0	\$ 592.9	\$ (47.8)
	=====	=====	=====

### CAPITAL STRUCTURE AND FINANCIAL CONDITION

Management considers our financial structure and condition solid. At December 31, 2002, total capitalization was \$1,355.4 million, consisting of \$627.3

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million of debt and \$728.1 million of equity and resulting in a debt-to-total capitalization ratio of 46.3%, which was equal to the prior year debt-to-total capitalization ratio. The ratio remained the same as the prior year due to proportional decreases in debt of \$43.6 million and equity of \$50.0 million from 2001.

Long-term debt as a percentage of total capitalization was 43.6% at December 31, 2002, compared to 39.0% at December 31, 2001, and 18.2% at December 31, 2000. This increase in 2002 was due to the financing obligation resulting from the sale and lease-back of our corporate technology center building and the reduction of equity.

Our debt is considered investment grade by the rating agencies. There were no changes to our debt ratings during the year. Below are their latest ratings by category.

Category -----	Moody's -----	Standard and Poor's -----	Fitch -----
Medium-term notes	Baal	A-	A-
ESOP senior notes	Baal	A-	A-
Commercial paper	P-2	A-2	F2

Our debt primarily consists of medium-term notes and two issuances of 10-year long-term notes.

We have a \$300.0 million Debt Shelf Registration Statement ("1997 Shelf Registration") which became effective in August 1997. In August 1997, we issued \$150.0 million of 10-year unsecured long-term notes under the 1997 Shelf Registration. The interest rate on the notes is 6.95% per annum with interest payable on September 1 and March 1 of each year, commencing March 1, 1998. These notes are due September 1, 2007.

We also issued, in various amounts and on various dates from December 1997 through September 1999, medium-term notes totaling \$150.0 million under the 1997 Shelf Registration. At December 31, 2002, \$64.5 million of these notes remained outstanding. The interest rates at December 31, 2002, for the outstanding \$64.5 million medium-term notes ranged from 6.13% to 7.35% and had a weighted average coupon rate of 6.86%. These notes have maturities ranging from 2003 to 2008. As of December 31, 2002, there was no availability under this 1997 Shelf Registration.

On May 11, 2001, we issued \$350.0 million of 10-year 7 3/8% notes in a private offering to initial purchasers who offered the notes to qualified institutional buyers under SEC Rule 144A. The annual interest rate on the notes is 7.375% per annum with interest payable on November 15 and May 15 of each year. Payment of interest on the notes commenced on November 15, 2001, and the notes mature on May 15, 2011. In August 2001, under the terms of an exchange offering filed with the SEC, we exchanged substantially all of these notes for a similar amount of publicly registered notes. Because no additional debt was issued in the exchange offering, the net effect of this exchange was that no additional debt was issued on August 3, 2001, and substantially all of the notes are now registered with the SEC.

During the third quarter of 2001, we entered into several interest rate swap agreements, with maturities ranging from 2004 to 2007, to manage our exposure to interest rate movements by effectively converting a portion of our long-term fixed rate debt to variable rates. We entered into these agreements to balance our debt portfolio by changing from all fixed interest rates to a mixture of fixed and floating interest rates, thereby taking advantage of lower short-term rates. The notional amount of the interest rate swaps subject to variable rates is \$150.0 million. Under these agreements, we have contracted to pay a variable

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rate based upon LIBOR and to receive fixed rate payments ranging from 6.95% to 7.35%. We have designated the agreements as fair value hedging instruments. At December 31, 2002, we recorded an asset in other assets, net, of \$15.4 million (its fair value) for the swap agreements and adjusted the fair value of the related debt by the same amount. The effect of these agreements was a reduction in our interest expense of \$5.1 million during 2002, when compared to the fixed rates. At current interest rates, we expect this favorable condition to reoccur in 2003.

From time to time, we utilize short-term debt such as commercial paper issuances and uncommitted bank loans to supplement our short-term financing needs. The commercial paper and the short-term seasonal bank debt have a typical maturity of 90 days or less. The amount of commercial paper that can be outstanding is limited to a maximum of the unused portion of our \$600 million bank syndicated revolving credit facility described in more detail below.

In the second quarter of 2002, we replaced our existing \$600.0 million bank syndicated credit facilities with new bank syndicated credit facilities, also totaling \$600.0 million. These facilities are comprised of a \$300.0 million 364-day revolving credit facility maturing in June 2003 and a \$300.0 million five-year revolving credit facility maturing in June 2007. The terms of these revolving credit facilities are substantially similar to the previous facilities. The new revolving credit facilities will support any future commercial paper borrowings and are otherwise available for our general corporate purposes. We anticipate replacing our 364 day revolving credit facility which matures in June 2003 with a new 364 day credit facility with similar terms. As of December 31, 2002, there were no outstanding borrowings under these credit facilities.

We use operating leases, primarily for our retail locations, distribution centers and corporate headquarters, to lower our capital requirements. Other than these operating leases, we do not have any off-balance sheet financing arrangements or transactions, arrangements or relationships with "special purpose entities." Our outstanding debt and bank syndicated credit facilities have customary financial covenants.

Management believes that our present ability to borrow is greater than our established credit lines and long-term debt in place. However, if market conditions changed and sales were to be dramatically reduced or operating costs could not be controlled, our cash flows and liquidity could be reduced. Additionally, if a scenario as described above occurred, it could cause the rating agencies to lower our credit ratings, thereby increasing our borrowing costs, or even causing a reduction in or elimination of our access to debt and/or equity markets.

We repurchased 10.7 million shares of our common stock for \$275.0 million for the year ended December 31, 2002, under our existing 25.0 million share repurchase program. In connection with our share repurchase program, our Board of Directors authorized us to enter into both equity forwards and put options, with expiration dates no later than December 31, 2002, covering up to 4.0 million shares of our common stock; consequently, there were no outstanding equity forward instruments or put options at December 31, 2002.

We may continue to execute share repurchases from time to time in order to take advantage of attractive share price levels, as determined by management. The timing and terms of the transactions depend on market conditions, our liquidity and other considerations. On February 20, 2003, our Board of Directors authorized a new repurchase program for 15.0 million shares, which is in addition to our existing 25.0 million share repurchase program. At February 20, 2003, there were 18.6 million shares available to be repurchased under the two repurchase programs. We anticipate that we will repurchase, under our authorized repurchase programs, between \$200.0 million and \$250.0 million of our common

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stock during 2003. This new program has no expiration date and allows shares to be repurchased in the open market. The funding required for these share repurchase programs will come from cash generated from net sales and operating revenues and cash and cash equivalents. Under our programs described above, we will also repurchase shares in the open market to offset the sales of shares to our employee stock plans.

On October 10, 2002, our Board of Directors approved the conversion of our RadioShack Series B convertible preferred stock, held by the RadioShack 401(k) Plan, to RadioShack common stock effective December 31, 2002. On December 31, 2002, 0.1 million shares of this preferred stock, representing all the outstanding Series B convertible preferred stock were converted to 5.1 million shares of our common stock. The preferred stock was held by the RadioShack 401(k) Plan to fund RadioShack contributions to plan participants.

In the fourth quarter of 2001 and the second quarter of 2002, we sold our corporate headquarters buildings and we are now constructing a new headquarters in Fort Worth, Texas. We entered into sale-leaseback agreements in which our existing corporate headquarters' land and buildings were sold and leased back to us. These arrangements should provide us with the necessary time to construct our new headquarters, which we expect to be completed by the end of 2004 or early 2005. Currently, we plan to finance our new corporate headquarters, with construction costs estimated to total \$200.0 million during 2003 and 2004, with cash from operations and, if needed, existing cash and cash equivalents.

The following tables, as well as the information contained in Note 7 - "Indebtedness and Borrowing Facilities" to our "Notes to Consolidated Financial Statements," provide a summary of our various contractual commitments, debt and interest repayment requirements, and available credit lines.

The table below contains the contractual commitments associated with our financing obligations, lease obligations, and marketing agreements.

	December 31,					
	2003	2004	2005	2006	2007	Thereafter
Debt principal	\$ 20.0	\$ 39.5	\$ --	\$ 5.1	\$ 150.0	\$ 356.0
Debt interest	39.7	38.6	36.7	36.7	33.1	87.3
Financing obligation	--	32.3	--	--	--	--
Operating leases	186.0	162.5	125.1	87.2	55.6	101.1
Marketing agreements	8.1	1.5	--	--	--	--
	\$ 253.8	\$ 274.4	\$ 161.8	\$ 129.0	\$ 238.7	\$ 44.4

The table below contains our credit commitments from various financial institutions.

	Total Amounts Committed	Commitment Expiration Per Period			
		Less than 1 year	1-3 years	4-5 years	Over 5 years
Credit Commitments					

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Lines of credit	\$ 600.0	\$ 300.0	\$ --	\$ 300.0	--
Stand-by letters of credit	12.4	10.9	1.5	--	--
	-----	-----	-----	-----	-----
Total commercial commitments	\$ 612.4	\$ 310.9	\$ 1.5	\$ 300.0	--
	=====	=====	=====	=====	=====

We have contingent liabilities related to retail leases of locations which were assigned to other businesses. The majority of these contingent liabilities relate to various lease obligations arising from leases that were assigned to CompUSA, Inc. as part of the sales of our Computer City, Inc. subsidiary to CompUSA, Inc. in August 1998. In the event CompUSA or the other assignees, as applicable, are unable to fulfill their obligations, we would be responsible for rent due under the leases. Our rent exposure from the remaining undiscounted lease commitments with no projected sublease income is approximately \$214 million. Moreover, we have no reason to believe that CompUSA or the other assignees will not fulfill their obligations under these leases; consequently, we do not believe there will be a material impact on our financial statements.

### INFLATION

Inflation has not significantly impacted us over the past three years. We do not expect inflation to have a significant impact on our operations in the foreseeable future, unless world events substantially affect the global economy.

### ITEM 7a. QUALITATIVE AND QUANTITATIVE DISCLOSURES ABOUT MARKET RISK.

At December 31, 2002, we did not have any derivative instruments that materially increased our exposure to market risks for interest rates, foreign currency rates, commodity prices or other market price risks, other than the interest rate swaps noted in MD&A. We do not use derivatives for speculative purposes.

Our exposure to interest rate risk results from changes in short-term interest rates. Interest rate risk exists with respect to our net investment of \$248.3 million, comprised of fluctuating short-term investments of \$398.3 million and offset by \$150.0 million of indebtedness which, because of the interest rate swaps discussed in MD&A, effectively bears interest at short-term floating rates. In the future, an unfavorable change of 100 basis points in the interest rate applicable to this floating-rate net exposure could result in an increase in annual net interest expense of \$2.5 million. This assumption assumes no change in the net principal balance.

We also manage our portfolio of fixed rate debt to reduce our exposure to interest rate changes. The fair value of our fixed rate long-term debt is sensitive to interest rate changes. Interest rate changes would result in increases or decreases in the fair value of our debt due to differences between market interest rates and rates at the inception of the debt obligation. Based on a hypothetical immediate 100 basis point increase in interest rates at December 31, 2002 and 2001, the fair value of our fixed rate long-term debt would decrease for both years by \$32.9 million, respectively. Based on a hypothetical immediate 100 basis point decrease in interest rates at December 31, 2002 and 2001, the fair value of our fixed rate long-term debt would increase by \$35.4 million and \$35.6 million, respectively. Regarding the fair value of our fixed rate debt, changes in interest rates have no impact on our consolidated financial statements.

### ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA.

The Index to our Consolidated Financial Statements is found on page 29. Our Financial Statements and Notes to these Consolidated Financial Statements follow

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the index.

### ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE.

None.

### PART III

### ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT.

We will file a definitive proxy statement with the Securities and Exchange Commission on or about April 7, 2003. The information called for by this Item with respect to directors is incorporated by reference from the Proxy Statement for the 2003 Annual Meeting under the heading "Item 1 - Election of Directors." For information relating to our Executive Officers, see Part I of this report. The Section 16(a) reporting information is incorporated by reference from the Proxy Statement for the 2003 Annual Meeting under the heading "Section 16(a) Beneficial Ownership Reporting Compliance."

### ITEM 11. EXECUTIVE COMPENSATION.

The information called for by this Item with respect to executive compensation is incorporated by reference from the Proxy Statement for the 2003 Annual Meeting under the headings "Director Compensation," "Management Development and Compensation Committee Report on Executive Compensation," "Executive Compensation," "Option Grants in the Last Fiscal Year," "Option Exercises in the Last Year and Year-End Option Values," "Retirement and Deferred Compensation," "Executive Deferred Compensation Plans and Other Agreements," "Change in Control Protections," "Compensation Committee Interlocks and Insider Participation" and "Performance Graph."

### ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS.

The information called for by this Item with respect to security ownership of certain beneficial owners and management is incorporated by reference from the Proxy Statement for the 2003 Annual Meeting under the heading "Security Ownership of Certain Beneficial Owners of Company Voting Securities."

#### EQUITY COMPENSATION PLANS

The following table provides a summary of information as of December 31, 2002, relating to our equity compensation plans in which our common stock is authorized for issuance.

#### Equity Compensation Plan Information

(Share amounts in thousands)	(a) Number of shares to be issued upon exercise of outstanding options, warrants and rights	(b) Weighted average exercise price of outstanding options, warrants and rights
Equity compensation plans approved by shareholders (1)	13,943 (2)	\$ 32.57
Equity compensation plans not approved by shareholders (4)	8,873 (5)	37.06

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Total	----- 22,816 =====	\$ 34.32
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- (1) Consists of the 1993 Incentive Stock Plan, the 1994 Stock Incentive Plan, the 1997 Incentive Stock Plan and the 2001 Incentive Stock Plan. See Note 17 - "Stock Options and Performance Awards" ("Note 17") to our "Notes to Consolidated Financial Statements" for further information.
- (2) Includes 45,637 shares with a weighted average exercise price of \$26.58 related to a plan assumed and adopted by us when we acquired RSIS in 1999. No further shares will be issued under this plan. See Note 17 for further information.
- (3) Includes 107,647 shares available for grants in the form of restricted stock. See Note 17 for further information.
- (4) Consists of the 1999 Incentive Stock Plan (the "1999 ISP"), the RadioShack Stock Purchase Plan ("SPP") and the RadioShack Supplemental Stock Program ("SUP"). See Note 17 for more information concerning the 1999 ISP and see Note 20 - "Company Stock Purchase Plan" to our "Notes to Consolidated Financial Statements" for further information concerning the SPP. The SUP enables employee-participants of our 401(k) Plan who are no longer eligible to make pre-tax contributions to the 401(k) Plan to make after-tax contributions to the SUP to purchase our common stock. We match 80% of each participant's contribution. When these employee participants are again eligible to make pre-tax contributions to our 401(k) Plan, they are not eligible to contribute under the SUP.
- (5) Excludes shares to be issued under the SPP and the SUP.
- (6) Includes shares available for future issuance under the SPP and the SUP. As of December 31, 2002, an aggregate of 958,002 shares and 904,826 shares were available for issuance under the SPP and the SUP, respectively.

### ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS.

The information called for by this Item with respect to certain relationships and transactions with management and others is incorporated by reference from the Proxy Statement for the 2003 Annual Meeting under the heading "Certain Transactions with Management and Others."

### ITEM 14. CONTROLS AND PROCEDURES.

Our management, including the Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO"), has conducted an evaluation of the effectiveness of our disclosure controls and procedures pursuant to Exchange Act Rule 13a-14, as of a date within 90 days of the filing date of this Annual Report on Form 10-K. Based on that evaluation, the CEO and CFO have concluded that these disclosure controls and procedures are effective in ensuring that all material information required to be filed in this Annual Report has been made known to them in a timely fashion. There were no significant changes in internal controls, or in factors that could significantly affect internal controls, subsequent to the date the CEO and CFO completed their evaluation.

## PART IV

### ITEM 15. EXHIBITS, FINANCIAL STATEMENT SCHEDULES AND REPORTS ON FORM 8-K.

- (a) Documents filed as part of this report.

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### 1. Financial Statements

The financial statements filed as a part of this report are listed in the "Index to Consolidated Financial Statements" on page 29.

### 2. None

### 3. Exhibits required by Item 601 of Regulation S-K

A list of the exhibits required by Item 601 of Regulation S-K and filed as part of this report is set forth in the Index to Exhibits beginning on page 53, which immediately precedes such exhibits.

Certain instruments defining the rights of holders of our long-term debt are not filed as exhibits to this report because the total amount of securities authorized thereunder does not exceed ten percent of our total assets on a consolidated basis. We will furnish the Securities and Exchange Commission copies of such instruments upon request.

### (b) Reports on Form 8-K.

None

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, RadioShack Corporation has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

RADIOSHACK CORPORATION

March 20, 2003

/s/ Leonard H. Roberts

-----  
Leonard H. Roberts  
Chairman of the Board and  
Chief Executive Officer,  
RadioShack Corporation

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of RadioShack Corporation and in the capacities indicated on this 20th day of March, 2003.

Signature

Title

/s/ Leonard H. Roberts      Chairman of the Board and Chief Executive Officer

-----  
Leonard H. Roberts      (Chief Executive Officer)

/s/ Michael D. Newman      Senior Vice President and Chief Financial Officer

-----  
Michael D. Newman      (Principal Financial Officer)

/s/ David P. Johnson      Senior Vice President and Controller

-----  
David P. Johnson      (Principal Accounting Officer)



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/s/ Frank J. Belatti	Director	/s/ H. Eugene Lockhart	Director
-----		-----	
Frank J. Belatti		H. Eugene Lockhart	
/s/ Ronald E. Elmquist	Director	/s/ Jack L. Messman	Director
-----		-----	
Ronald E. Elmquist		Jack L. Messman	
/s/ Robert S. Falcone	Director	/s/ William G. Morton, Jr.	Director
-----		-----	
Robert S. Falcone		William G. Morton, Jr.	
/s/ Daniel R. Feehan	Director	/s/ Thomas G. Plaskett	Director
-----		-----	
Daniel R. Feehan		Thomas G. Plaskett	
/s/ Richard J. Hernandez	Director	/s/ Alfred J. Stein	Director
-----		-----	
Richard J. Hernandez		Alfred J. Stein	
/s/ Lawrence V. Jackson	Director	/s/ William E. Tucker	Director
-----		-----	
Lawrence V. Jackson		William E. Tucker	
/s/ Robert J. Kamerschen	Director	/s/ Edwina D. Woodbury	Director
-----		-----	
Robert J. Kamerschen		Edwina D. Woodbury	
/s/ Lewis F. Kornfeld, Jr.	Director		
-----			
Lewis F. Kornfeld, Jr.			

I, Leonard H. Roberts, certify that:

1. I have reviewed this annual report on Form 10-K of RadioShack Corporation;
2. Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
3. Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and have:
  - a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this annual report is being prepared;
  - b) evaluated the effectiveness of the registrant's disclosure

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- controls and procedures as of a date within 90 days prior to the filing date of this annual report (the "Evaluation Date"); and
- c) presented in this annual report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
- a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
6. The registrant's other certifying officers and I have indicated in this annual report whether there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: March 20, 2003

By /s/

Leonard H. Roberts

-----  
Leonard H. Roberts  
Chief Executive Officer

I, Michael D. Newman, certify that:

1. I have reviewed this annual report on Form 10-K of RadioShack Corporation;
2. Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
3. Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and have:
  - a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this annual report is being prepared;
  - b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this annual report (the "Evaluation Date"); and
  - c) presented in this annual report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent

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functions):

- a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
6. The registrant's other certifying officers and I have indicated in this annual report whether there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: March 20, 2003

/s/

Michael D. Newman

-----  
 Michael D. Newman  
 Chief Financial Officer

RADIOSHACK CORPORATION

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All schedules have been omitted because they are not applicable, not required or the information is included in the consolidated financial statements or notes thereto.

Report of Independent Accountants

To the Board of Directors and Stockholders of  
RadioShack Corporation

In our opinion, the consolidated financial statements listed in the accompanying index on page 29 present fairly, in all material respects, the financial

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position of RadioShack Corporation and its subsidiaries (the "Company") at December 31, 2002 and 2001 and the results of their operations and of their cash flows for each of the three years in the period ended December 31, 2002 in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of the Company's management; our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with auditing standards generally accepted in the United States of America, which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

/s/ PricewaterhouseCoopers LLP

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PRICEWATERHOUSECOOPERS LLP

Fort Worth, Texas  
February 28, 2003

### Consolidated Statements of INCOME RadioShack Corporation and Subsidiaries

(In millions, except per share amounts)	Year Ended December 31,			
	2002	% of	2001	% of
	Dollars	Revenues	Dollars	Revenues
Net sales and operating revenues	\$ 4,577.2	100.0%	\$ 4,775.7	100.0%
Cost of products sold	2,338.9	51.1	2,478.9	51.9
Gross profit	2,238.3	48.9	2,296.8	48.1
Operating expenses:				
Selling, general and administrative	1,728.6	37.8	1,713.9	35.9
Depreciation and amortization	94.7	2.0	108.3	2.3
Gain on contract termination	(18.5)	(0.4)	--	--
Impairment of long-lived assets	8.1	0.2	39.8	0.8
Loss on sale of assets	--	--	57.2	1.2
Employee separation and other costs	--	--	18.3	0.4
Total operating expenses	1,812.9	39.6	1,937.5	40.6
Operating income	425.4	9.3	359.3	7.5

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Interest income	9.0	0.2	13.0	0.3
Interest expense	(43.4)	(0.9)	(50.8)	(1.1)
Other income	33.9	0.7	--	--
Provision for loss on Internet-related investment	--	--	(30.0)	(0.6)
	-----	-----	-----	-----
Income before income taxes	424.9	9.3	291.5	6.1
Provision for income taxes	161.5	3.5	124.8	2.6
	-----	-----	-----	-----
Net income	263.4	5.8	166.7	3.5
Preferred dividends	4.5	0.1	4.9	0.1
	-----	-----	-----	-----
Net income available to common stockholders	\$ 258.9	5.7%	\$ 161.8	3.4%
	=====	=====	=====	=====
Net income available per common share:				
Basic	\$ 1.50		\$ 0.88	
	=====		=====	
Diluted	\$ 1.45		\$ 0.85	
	=====		=====	
Shares used in computing earnings per common share:				
Basic	173.0		183.8	
	=====		=====	
Diluted	179.3		191.2	
	=====		=====	

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Balance Sheets  
RadioShack Corporation and Subsidiaries

	December 31,	
(In millions, except for share amounts)	2002	2001
-----	-----	-----
Assets		
Current assets:		
Cash and cash equivalents	\$ 446.5	\$ 401.4
Accounts and notes receivable, net	206.1	276.3
Inventories, net	971.2	949.8
Other current assets	83.1	86.8
	-----	-----

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Total current assets	1,706.9	1,714.3
Property, plant and equipment, net	421.6	417.7
Other assets, net	99.4	113.1
	-----	-----
Total assets	\$2,227.9	\$2,245.1
	=====	=====
Liabilities and Stockholders' Equity		
Current liabilities:		
Short-term debt, including current maturities of long-term debt	\$ 36.0	\$ 105.5
Accounts payable	312.6	206.7
Accrued expenses	318.7	336.1
Income taxes payable	160.9	178.1
	-----	-----
Total current liabilities	828.2	826.4
Long-term debt, excluding current maturities	591.3	565.4
Other non-current liabilities	80.3	75.2
	-----	-----
Total liabilities	1,499.8	1,467.0
	-----	-----
Commitments and contingent liabilities (see Note 16)	--	--
Stockholders' equity:		
Preferred stock, no par value, 1,000,000 shares authorized:		
Series A junior participating, 300,000 shares designated and none issued	--	--
Series B convertible (TESOP), 100,000 shares authorized; none and 64,500 shares issued, respectively	--	64.5
Common stock, \$1 par value, 650,000,000 shares authorized; 236,033,000 shares issued	236.0	236.0
Additional paid-in capital	70.0	138.8
Retained earnings	2,002.5	1,787.3
Treasury stock, at cost; 64,306,000 and 59,233,000 shares, respectively	(1,579.9)	(1,443.5)
Unearned deferred compensation	--	(4.3)
Accumulated other comprehensive loss	(0.5)	(0.7)
	-----	-----
Total stockholders' equity	728.1	778.1
	-----	-----
Total liabilities and stockholders' equity	\$2,227.9	\$2,245.1
	=====	=====

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statements of Cash Flows  
RadioShack Corporation and Subsidiaries

	Year Ended December 31,		
	-----		
(In millions)	2002	2001	2000

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-----			
Cash flows from operating activities:			
Net income	\$ 263.4	\$ 166.7	\$ 368.0
Adjustments to reconcile net income to net cash provided by operating activities:			
Provision for loss on Internet-related investment	--	30.0	--
Impairment of long-lived assets	8.1	39.8	--
Loss on sale of assets	--	57.2	--
Depreciation and amortization	94.7	108.3	107.3
Deferred income taxes and other items	30.6	(9.4)	32.1
Provision for credit losses and bad debts	4.7	14.5	3.6
Changes in operating assets and liabilities:			
Accounts and notes receivable	68.2	165.8	(149.0)
Inventories	(21.4)	213.9	(302.9)
Other current assets	1.9	1.7	(6.2)
Accounts payable, accrued expenses and income taxes payable	71.4	(12.7)	63.6
	-----	-----	-----
Net cash provided by operating activities	521.6	775.8	116.5
	-----	-----	-----
Cash flows from investing activities:			
Additions to property, plant and equipment	(106.8)	(139.2)	(119.6)
Proceeds from sale of property, plant and equipment	8.6	17.4	1.5
Proceeds from sale of equity securities	--	--	17.9
Proceeds from early retirement of CompUSA note	--	123.6	--
Investment in securities	--	--	(30.0)
Other investing activities	(0.8)	(4.1)	(3.8)
	-----	-----	-----
Net cash used in investing activities	(99.0)	(2.3)	(134.0)
	-----	-----	-----
Cash flows from financing activities:			
Purchases of treasury stock	(329.9)	(308.3)	(400.6)
Exercise of common stock put options	--	(2.1)	(8.6)
Proceeds from sale of common stock put options	--	0.3	0.5
Sale of treasury stock to stock plans	40.6	46.3	46.8
Proceeds from exercise of stock options	9.0	7.4	19.5
(Purchase of) proceeds from minority interest in consolidated subsidiary	--	(88.0)	100.0
Proceeds from financing obligation	32.3	--	--
Dividends paid	(39.8)	(43.7)	(44.7)
Changes in short-term borrowings, net	(2.0)	(443.6)	285.2
Additions to long-term borrowings	--	346.1	--
Repayments of long-term borrowings	(87.7)	(17.2)	(14.5)
	-----	-----	-----
Net cash used in financing activities	(377.5)	(502.8)	(16.4)
	-----	-----	-----
Net increase/(decrease) in cash and cash equivalents	45.1	270.7	(33.9)
Cash and cash equivalents, beginning of period	401.4	130.7	164.6
	-----	-----	-----
Cash and cash equivalents, end of period	\$ 446.5	\$ 401.4	\$ 130.7
	=====	=====	=====

The accompanying notes are an integral part of these consolidated financial statements.

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### Consolidated Statements of Stockholders' Equity RadioShack Corporation and Subsidiaries

(In millions) -----	Shares at December 31,			Dollar
	2002	2001	2000	2002
Preferred stock				
Beginning of year	0.1	0.1	0.1	\$ 64.5
Conversion of preferred stock to common stock	(0.1)	--	--	(58.4)
Cancellation of preferred stock, net of repurchases	--	--	--	(6.1)
End of year	--	0.1	0.1	\$ --
Common stock				
Beginning of year	236.0	236.0	235.8	\$ 236.0
Restricted stock awards, net of forfeitures	--	--	0.2	--
End of year	236.0	236.0	236.0	\$ 236.0
Treasury stock				
Beginning of year	(59.2)	(50.2)	(45.1)	\$ (1,443.5)
Purchase of treasury stock	(12.4)	(10.7)	(7.9)	(317.8)
Issuance of common stock	1.6	1.3	1.5	43.3
Exercise of stock options and grant of stock	0.6	0.4	1.3	12.9
Conversion of preferred stock to common stock awards	5.1	--	--	125.2
Other	--	--	--	--
End of year	(64.3)	(59.2)	(50.2)	\$ (1,579.9)
Additional paid-in capital				
Beginning of year				\$ 138.8
Issuance of common stock				(0.3)
Restricted stock awards, net of forfeitures				--
Exercise of stock options and grant of stock awards				(1.7)
Conversion of preferred stock to common stock				(66.8)
Purchase of minority interest, net of taxes				--
Other				--
End of year				\$ 70.0
Retained earnings				
Beginning of year				\$ 1,787.3
Net income				263.4
Series B convertible stock dividends, net of taxes				(2.9)
Cancellation of preferred stock, net of repurchases				(8.5)
Common stock cash dividends declared				(36.8)
End of year				\$ 2,002.5
Unearned deferred compensation				
Beginning of year				\$ (4.3)
Restricted stock awards				--
Deferred compensation earned				4.3
End of year				\$ --



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Accumulated other comprehensive loss	
Beginning of year	\$ (0.7)
Other comprehensive income (loss)	0.2
End of year	\$ (0.5)
=====	
Total stockholders' equity	\$ 728.1
=====	
Comprehensive income	
Net income	\$ 263.4
Other comprehensive income (loss), net of tax:	
Foreign currency translation adjustments	0.3
Gain (loss) on interest rate swaps, net	(0.1)
	-----
Other comprehensive income (loss)	0.2
	-----
Comprehensive income	\$ 263.6
	=====

The accompanying notes are an integral part of these consolidated financial statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
RadioShack Corporation and Subsidiaries

NOTE 1 - DESCRIPTION OF BUSINESS

RadioShack Corporation was incorporated in Delaware in 1967. We primarily engage in the retail sale of consumer electronic goods and services through our RadioShack(R) store chain. Our strategy is to dominate cost-effective solutions to meet everyone's routine electronics needs and families' distinct electronics wants. Throughout this report, the terms "our," "we," "us" and "RadioShack" refer to RadioShack Corporation, including its subsidiaries.

At December 31, 2002, we operated 5,161 company stores located throughout the United States, as well as Puerto Rico and the U.S. Virgin Islands. These stores average approximately 2,400 square feet and are located in major malls and strip centers, as well as individual storefronts. Each location carries a broad assortment of both private label and third-party branded products. Our product lines include electronic parts, batteries and accessories; wireless and conventional telephones; audio and video equipment; direct-to-home ("DTH") satellite systems; and personal computers and related products, as well as specialized products such as home air cleaners and unique toys. We also provide consumers access to third-party services such as cellular and PCS phone and DTH satellite activation, long distance telephone service, prepaid wireless airtime and extended service plans. At December 31, 2002, we also had a network of 2,052 dealer/franchise outlets, including 58 located outside of the U.S. These outlets provide private label and third-party branded products and services to smaller communities. The dealers are generally engaged in other retail operations and augment their businesses with our products and service offerings. Our sales derived outside of the United States are not material.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Principles of Consolidation: The Consolidated Financial Statements include our accounts and our majority owned subsidiaries. Investments in 20% to 50% owned companies are accounted for using the equity method. Significant intercompany

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transactions are eliminated in consolidation.

**Pervasiveness of Estimates:** The preparation of financial statements in conformity with generally accepted accounting principles requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities, related revenues and expenses and the disclosure of gain and loss contingencies at the date of the financial statements and during the periods presented. Actual results could differ from those estimates.

**Foreign Currency Translation:** The functional currency of substantially all operations outside the U.S. is the applicable local currency. Translation gains or losses related to net assets located outside the United States are shown as a component of accumulated other comprehensive income (loss) and are classified in the stockholders' equity section of the accompanying Consolidated Balance Sheets.

**Revenue Recognition:** Our revenue is derived principally from the sale of private label and third-party branded products and services to consumers. Revenue is recognized, net of an estimate for customer refunds and product returns, when delivery has occurred or services have been rendered, the sales price is fixed or determinable, and collectibility is reasonably assured. Certain products, such as wireless telephones and satellite systems, require the customer to use the services of a third-party service provider. In most cases, the third-party service provider will pay us a fee or commission for obtaining a new customer, as well as a monthly recurring residual amount based upon the ongoing arrangement between the service provider and the customer. Fee or commission revenue, net of estimated service disconnects, is generally recognized at the time the customer is accepted as a subscriber of a third-party service provider. Residual income is recognized as earned under the terms of each contract with the service provider, which is typically as the service provider bills its customer.

Additionally, our retail operations offer repair service (i.e., non-warranty) contracts on products sold. These contracts generally provide extended service coverage for periods ranging from 12 to 60 months. We offer these contracts in all but three states on behalf of an unrelated third-party obligor. We are not considered the primary obligor on these contracts. In these circumstances, our share of commission revenue is recognized as income at the time the contract is sold. For the contracts offered in the three states where we are the primary obligor, revenues from the sale of these contracts are recognized ratably over the terms of the contracts. Costs directly related to the sale of such contracts are deferred and charged to cost of products sold proportionately as the revenues are recognized. A loss is recognized on extended service contracts if the sum of the expected costs of providing services pursuant to the contracts exceeds the related unearned revenue.

**Advertising Costs:** Our advertising costs are expensed the first time the advertising takes place. We receive advertising contributions from certain third-party service providers and product vendors, which we record when earned as an offset to advertising expense incurred to promote the applicable products and/or services. Net advertising expense was \$241.0 million, \$253.9 million and \$227.1 million for the years ended December 31, 2002, 2001 and 2000, respectively.

**Stock-Based Compensation:** At December 31, 2002, we had stock-based employee compensation plans. We have adopted SFAS No. 123, "Accounting for Stock-Based Compensation," on a disclosure basis only. We measure compensation costs under Accounting Principles Board ("APB") Opinion No. 25, "Accounting for Stock Issued to Employees" and its related interpretations. Accordingly, no compensation expense has been recognized for our fixed price stock option plans, as the exercise price of options must be equal to or greater than the stock price on the date of grant under our incentive stock plans. The table below illustrates

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the effect on net income and net income available per common share as if we had accounted for our employee stock options under the fair value recognition provisions of SFAS No. 123. For purposes of the pro forma disclosures below, the estimated fair value of the options is amortized to expense over the vesting period.

(In millions, except per share amounts)	Year Ended December 31,		
	2002	2001	2000
Net income, as reported	\$ 263.4	\$ 166.7	\$ 368.
Stock-based employee compensation expense included in reported net income, net of related tax effects	14.0	15.2	17.
Total stock-based compensation expense determined under fair value method for all awards, net of related tax effects	(56.4)	(70.2)	(52.)
Pro forma net income	\$ 221.0	\$ 111.7	\$ 332.
Net income available per common share:			
Basic - as reported	\$ 1.50	\$ 0.88	\$ 1.9
Basic - pro forma	\$ 1.25	\$ 0.58	\$ 1.7
Diluted - as reported	\$ 1.45	\$ 0.85	\$ 1.8
Diluted - pro forma	\$ 1.21	\$ 0.57	\$ 1.6

The pro forma amounts in the preceding table were estimated using the Black-Scholes option-pricing model with the following weighted average assumptions:

	Year Ended December 31,		
	2002	2001	2000
Expected life in years	6	6	
Expected volatility	46.1%	42.3%	37.
Annual dividend paid per share	\$ 0.22	\$ 0.22	\$ 0.
Risk free interest rate	4.5%	4.9%	6.
Fair value of options granted during year	\$ 13.53	\$ 15.64	\$ 17.

**Impairment of Long-Lived Assets:** Long-lived assets (primarily property, plant and equipment and goodwill) held and used by us or to be disposed of are reviewed for impairment whenever events or changes in circumstances indicate that the net book value of the asset may not be recoverable. An impairment loss is recognized if the sum of the expected future cash flows (undiscounted and before interest) from the use of the asset is less than the net book value of the asset. The amount of the impairment loss is measured as the difference between the net book value of the assets and the estimated fair value of the related assets.

**Income Taxes:** Income taxes are accounted for using the asset and liability method. Deferred taxes are recognized for the tax consequences of "temporary differences" by applying enacted statutory tax rates applicable to future years

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to differences between the financial statement carrying amounts and the tax basis of existing assets and liabilities. The effect on deferred taxes of a change in tax rates is recognized in income in the period that includes the enactment date. In addition, we recognize future tax benefits to the extent that such benefits are more likely than not to be realized.

Earnings Per Share: Basic earnings per share is computed based only on the weighted average number of common shares outstanding for each period presented. Diluted earnings per share reflects the potential dilution that would have occurred if securities or other contracts to issue common stock were exercised, converted, or resulted in the issuance of common stock that would have then shared in the earnings of the entity. The following table reconciles the numerator and denominator used in the basic and diluted earnings per share calculations.

(In millions, except per share amounts)	2002			Year Ended December 31, 2001		
	Income (Numerator)	Shares (Denominator)	Per Share Amount	Income (Numerator)	Shares (Denominator)	Per Share Amount
Net income	\$ 263.4			\$ 166.7		
Less: Preferred stock dividends	(4.5)			(4.9)		
Basic EPS						
Net income available to common stockholders	258.9	173.0	\$ 1.50 =====	161.8	183.8	\$ 0.88 =====
Effect of dilutive securities:						
Plus dividends on Series B preferred stock	4.5			4.9		
Additional contribution required for TESOP if preferred stock had been converted	(3.3)	5.3		(3.5)	5.8	
Stock options		1.0			1.6	
Diluted EPS						
Net income available to common stockholders plus assumed conversions	\$ 260.1 =====	179.3 =====	\$ 1.45 =====	\$ 163.2 =====	191.2 =====	\$ 0.85 =====

Options to purchase 18.1 million, 12.2 million and 0.9 million shares of common stock in 2002, 2001 and 2000, respectively, were not included in the computation of diluted earnings per common share because the option exercise price was greater than the average market price of the common stock during the year.

Cash and Cash Equivalents: Cash on hand in stores, deposits in banks and all highly liquid investments with an original or remaining maturity of three months

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or less at the time of purchase are considered cash and cash equivalents. Cash equivalents are carried at cost, which approximates fair value because of the short maturity of the instruments. The weighted average interest rates were 1.3% and 1.7% at December 31, 2002 and 2001, respectively, for cash equivalents totaling \$398.3 million and \$322.1 million, respectively.

Accounts Receivable and Allowance For Doubtful Accounts: Concentrations of credit risk with respect to customer receivables are limited due to the large number of customers comprising our customer base and their location in many different geographic areas of the country. However, we do have some concentration of credit risk from service providers in the wireless telephone and DTH satellite services industries, due to sales of their products and services. We maintain an allowance for doubtful accounts where accounts are determined to be uncollectible and, historically, such losses, in the aggregate, have not exceeded our expectations.

Inventories: Inventories are stated at the lower of cost (principally based on average cost) or market value and are comprised primarily of finished goods.

Property, Plant and Equipment: Property, plant and equipment are stated at cost, less accumulated depreciation and amortization. For financial reporting purposes, depreciation and amortization are primarily calculated using the straight-line method, which amortizes the cost of the assets over their estimated useful lives. When depreciable assets are sold or retired, the related cost and accumulated depreciation are removed from the accounts and gains and losses are recognized. Major additions and betterments are capitalized. Maintenance and repairs which do not materially improve or extend the lives of the respective assets are charged to operating expenses as incurred. Amortization of buildings under capital leases is included in depreciation and amortization in the Consolidated Statements of Income.

Capitalized Software Costs: We capitalize qualifying costs related to developing internal-use software. Capitalization of costs begins after the conceptual formulation stage has been completed. Capitalized costs are amortized over the estimated useful life of the software, which ranges between three and five years. Capitalized software costs at December 31, 2002, 2001 and 2000, totaled \$43.8 million, \$46.6 million and \$39.6 million, net of accumulated amortization of \$39.0 million, \$26.3 million and \$16.0 million, respectively.

Goodwill: Goodwill, which represents the excess of the purchase price over the fair value of net assets acquired. At December 31, 2001, the net goodwill balance totaled \$11.0 million, composed primarily of goodwill resulting from the 1999 acquisition of AmeriLink Corporation, also known as RadioShack Installation Services ("RSIS"). During 2002, we recorded an impairment of the RSIS goodwill aggregating \$8.1 million, resulting in a net goodwill balance at December 31, 2002, of \$2.9 million (see Note 6 for further details).

Derivatives: During the third quarter of 2001, we entered into several interest rate swap agreements, with maturities ranging from 2004 to 2007, to manage our exposure to interest rate movements by effectively converting a portion of our long-term debt from fixed to variable rates. The accounting for changes in the fair value of an interest rate swap depends on the use of the swap. To the extent that a swap is effective as a cash flow hedge of an exposure to future changes in cash flows, the change in fair value of the swap is deferred in accumulated other comprehensive income. To the extent that a derivative is effective as a hedge of an exposure to future changes in fair value, the change in the derivative's fair value is recorded in earnings, as is the change in fair value of the item being hedged. Any portion considered to be ineffective will be immediately reported in earnings. The differentials to be received or paid under interest rate swap contracts designated as hedges are recognized in income over the life of the contracts as adjustments to interest expense. Gains and losses on terminations of interest rate contracts designated as hedges are deferred and

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amortized into interest expense over the remaining life of the original contracts or until repayment of the hedged indebtedness.

We maintain strict internal controls, which include policies and procedures for risk assessment and the approval, reporting and monitoring of all derivative financial instrument activities. We monitor our hedging positions and credit worthiness of our counter-parties and do not anticipate losses due to our counter-parties' nonperformance. We do not hold or issue derivative financial instruments for trading or speculative purposes. To qualify for hedge accounting, derivatives must meet defined correlation and effectiveness criteria, be designated as a hedge and result in cash flows and financial statement effects that substantially offset those of the position being hedged.

**Fair Value of Financial Instruments:** The fair value of financial instruments is determined by reference to various market data and other valuation techniques as appropriate. Unless otherwise disclosed, the fair values of financial instruments approximate their recorded values, due primarily to the short-term nature of their maturities or their varying interest rates.

**Comprehensive Income (Loss):** Comprehensive income is defined as the change in equity (net assets) of a business enterprise during a period, except for those changes resulting from investments by owners and distributions to owners. Comprehensive income (loss) is comprised of the gain (loss) on an interest rate swap used as a cash flow hedge and foreign currency translation adjustments, which are shown net of tax in the accompanying Consolidated Statements of Stockholders' Equity.

**Reclassifications:** Certain amounts in the December 31, 2001 and 2000, financial statements have been reclassified to conform with the December 31, 2002, presentation. These reclassifications had no effect on net income or stockholders' equity as previously reported.

**Recently Issued Accounting Pronouncements:** In August 2001, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards ("SFAS") No. 143, "Accounting for Asset Retirement Obligations," which is effective for fiscal years beginning after June 15, 2002. SFAS No. 143 establishes financial accounting and reporting standards for obligations associated with the retirement of tangible long-lived assets and the associated asset retirement costs. We adopted SFAS No. 143 effective January 1, 2003. We do not believe the standard will have a material adverse effect on our consolidated financial statements.

On June 28, 2002, the FASB issued SFAS No. 146, "Accounting for Costs Associated with Exit or Disposal Activities." SFAS No. 146 addresses significant issues relating to the recognition, measurement, and reporting of costs associated with exit and disposal activities, including restructuring activities, and nullifies the guidance in Emerging Issues Task Force ("EITF") Issue No. 94-3, "Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity (including Certain Costs Incurred in a Restructuring)." The provisions of SFAS No. 146 are effective for exit or disposal activities initiated after December 31, 2002. Retroactive application of SFAS No. 146 is prohibited and, accordingly, liabilities recognized prior to the initial application of SFAS No. 146 should continue to be accounted for in accordance with EITF 94-3 or other applicable preexisting guidance. We adopted SFAS No. 146 effective January 1, 2003. We do not believe the standard will have a material adverse effect on our consolidated financial statements.

In December 2002, the FASB issued SFAS No. 148, "Accounting for Stock-Based Compensation - Transition and Disclosure." This Statement amends SFAS No. 123, "Accounting for Stock-Based Compensation," to provide alternative methods of transition for a voluntary change to the fair value based method of accounting for stock-based employee compensation. In addition, this Statement amends the

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disclosure requirements of SFAS No. 123 to require prominent disclosures about the method of accounting for stock-based employee compensation and the effect of the method used on reported results. We adopted the disclosure requirements of SFAS No. 148 effective December 31, 2002, and we made no material adjustments as a result of this adoption.

In December 2002, the FASB issued Interpretation No. ("FIN") 45, "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Guarantees of Indebtedness of Others." FIN 45 is effective for guarantees issued or modified after December 31, 2002. The disclosure requirements were effective for the year ended December 31, 2002, and expand the disclosures required by a guarantor about its obligations under a guarantee. FIN 45 also requires that we recognize, guarantees entered into or modified after December 31, 2002, as a liability for the fair value of the obligation undertaken in the issuance of the guarantee. FIN 45 became effective January 1, 2003. We do not believe the interpretation will have a material adverse effect on our consolidated financial statements.

In January 2003, the FASB issued FIN 46, "Consolidation of Variable Interest Entities - an Interpretation of ARB No. 51." FIN 46 addresses consolidation by business enterprises of variable interest entities that have certain characteristics. The consolidation requirement of FIN 46 is applicable immediately to variable interest entities created or obtained after January 31, 2003. For variable interest entities acquired before February 1, 2003, the consolidation requirement of FIN 46 is applicable to us as of July 1, 2003. We believe the adoption of FIN 46 will not have a material impact on our consolidated financial statements.

In November 2002, the EITF reached a consensus on Issue No. 02-16, "Accounting for Consideration Received from a Vendor by a Customer (Including a Reseller of the Vendor's Products)." EITF 02-16 provides guidance on how cash consideration received by a customer from a vendor should be classified in the customer's statement of income. EITF 02-16 is effective prospectively for new arrangements entered into after December 31, 2002 and income statements for prior periods presented should be reclassified to comply with its consensus. We are analyzing the provisions of EITF 02-16 as they relate to our accounting policies. The impact, if any, of compliance with the consensus on EITF 02-16 has not been determined at this time.

### NOTE 3 - ACCOUNTS AND NOTES RECEIVABLE, NET

As of December 31, 2002 and 2001, we had the following accounts and notes receivable outstanding in the accompanying Consolidated Balance Sheets:

#### Accounts and Notes Receivable, Net

(In millions)	December 31,	
-----	2002	2001
-----	-----	-----
Receivables from vendors and service providers	\$ 120.0	\$ 152.4
Trade accounts receivable	70.6	92.6
Other receivables	22.9	38.1
Allowance for doubtful accounts	(7.4)	(6.8)
Accounts and notes receivable, net	\$ 206.1	\$ 276.3
	=====	=====

Receivables from vendors and service providers include marketing development funds, residual income, consumer acquisition fees, and rebates and other promotions from our third-party service providers, after taking into account estimates for service providers' customer deactivations and non-activations, which are factors in determining the amounts of customer acquisition fees and residual income earned.

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Allowance for Doubtful Accounts

(In millions)	December 31,		
	2002	2001	2000
Balance at the beginning of the year	\$ 6.8	\$ 6.3	\$ 2.8
Provision for bad debt included in selling, general and administrative expense	4.7	14.5	3.6
Uncollected receivables written off, net of recoveries	(4.1)	(14.0)	(0.1)
Balance at the end of the year	\$ 7.4	\$ 6.8	\$ 6.3

NOTE 4 - PROPERTY, PLANT AND EQUIPMENT ("PP&E"), NET

The following table outlines the ranges of estimated useful lives and balances of each major fixed asset category:

(In millions)	Range of Estimated Useful Life	December 2002
Land	--	\$ 35.0
Buildings	10 - 40 years	98.1
Furniture, fixtures and equipment (1)	2 -15 years	586.9
Leasehold improvements	Primarily, the shorter of the life of the improvements or the term of the related lease and certain renewal periods	337.4
Total PP&E		1,057.4
Less accumulated depreciation and amortization of capital leases		(635.8)
PP&E, net		\$ 421.6

(1) Includes \$22.1 million of assets under capital leases at December 31, 2001. There were no assets under capital lease at December 31, 2002.

In the fourth quarter of 2001, we sold and leased back most of our corporate headquarters and recognized a loss of \$44.8 million. The operating lease has a three-year term expiring in 2004 with renewal options. In the second quarter of 2002, we sold and leased back our corporate technology center building, recording this transaction as a financing obligation because we have retained certain responsibilities during the lease term. Under a financing lease, the assets remain on our balance sheet. This lease has a three-year term expiring in 2005 with renewal options. The lessors are unrelated third-parties. We entered into these transactions in contemplation of and to facilitate the relocation of our corporate headquarters to a new custom-built corporate campus, currently being constructed and scheduled for occupation by the end of 2004 or the beginning of 2005.

NOTE 5 - OTHER ASSETS, NET

(In millions)	December 31,	
	2002	2001



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Notes receivable	\$ 4.0	\$ 4.3
Goodwill (1)	2.9	11.0
Deferred income taxes	52.2	68.0
Other	40.3	29.8
Total other assets, net	\$ 99.4	\$ 113.1

(1) See Note 6 for discussion of reduction from December 31, 2001.

NOTE 6 - IMPAIRMENT OF LONG-LIVED ASSETS

RSIS was acquired in 1999 to provide us with residential installation capabilities for the technologies and services offered in our retail stores. Since its acquisition, RSIS has incurred operating losses and negative cash flows. In 2000 and in 2001, we attempted to restructure and reorganize RSIS, but due to the overall slowdown in the economy and the market decline for professionally installed home Internet connectivity services, RSIS continued to report losses. During the fourth quarter of 2001, we prepared a revised analysis of estimated future cash flows for RSIS, which indicated that its long-lived assets were impaired. The carrying value of RSIS's long-lived assets (principally goodwill and fixed assets) exceeded the discounted present value of the estimated future cash flows by approximately \$37.0 million. An impairment of goodwill for that amount was recorded and included in the accompanying Consolidated Statement of Income for 2001. As a result of continued difficulties in the DTH business and a refocus during the fourth quarter on our satellite installation strategy, together with a revised cash flow projection for our overall installation business, we determined that the remaining long-lived assets associated with RSIS were impaired. We compared the carrying value of these long-lived assets with their fair value and determined that the remaining goodwill balance of \$8.1 million was impaired and we, therefore, recorded an impairment charge of this amount in the accompanying 2002 Consolidated Statement of Income. As of December 31, 2002, there was no remaining goodwill balance on our balance sheet relating to RSIS.

Our test concept with Blockbuster to introduce a RadioShack "store-within-a-store" at Blockbuster locations did not provide sufficient cash flows to recover our investment in fixtures and other fixed assets. An impairment loss of \$2.8 million was recorded for those assets in 2001 and is included as a component of impairment of long-lived assets in the accompanying 2001 Consolidated Statement of Income.

NOTE 7 - INDEBTEDNESS AND BORROWING FACILITIES

Short-Term Debt

(In millions)	December 31,	
	2002	2001
Short-term debt	\$ 16.0	\$ 17.8
Current portion of long-term debt	20.0	81.5
Current portion of capitalized lease obligations	--	2.4
Current portion of guarantee on TESOP indebtedness	--	3.8
Total short-term debt	\$ 36.0	\$ 105.5

Long-Term Debt

(In millions)	December 31,	
	2002	2001
Ten-year 7 3/8% notes payable	\$ 350.0	\$ 350.0

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Notes payable issued under the 1997 Shelf Registration	150.0	150.0
Medium-term notes payable issued under the 1997 Shelf Registration	64.5	146.0
Financing obligation (see Note 4)	32.3	--
Notes payable with interest rates at December 31, 2002, ranging from 2.55% to 2.80%	6.1	6.1
Capital lease obligations	--	2.4
Guarantee of TESOP indebtedness (see Note 21)	--	3.8
Unamortized debt issuance costs	(7.0)	(8.1)
Fair value of derivative	15.4	2.9
	-----	-----
	611.3	653.1
	-----	-----
Less current portion of:		
Notes payable	20.0	81.5
Capital lease obligations	--	2.4
Guarantee of TESOP indebtedness	--	3.8
	-----	-----
	20.0	87.7
	-----	-----
Total long-term debt	\$ 591.3	\$ 565.4
	=====	=====

Long-term borrowings and financing obligation outstanding at December 31, 2002, mature as follows:

(In millions)	Long-Term Borrowings	Financing Obligation (1)	Total
-----	-----	-----	-----
2003	\$ 20.0	\$ --	\$ 20.0
2004	39.5	32.3	71.8
2005	--	--	--
2006	5.1	--	5.1
2007	150.0	--	150.0
2008 and thereafter	356.0	--	356.0
	-----	-----	-----
Total	\$ 570.6	\$ 32.3	\$ 602.9
	=====	=====	=====

(1) See Note 4 for discussion of financing obligation.

The fair value of our long-term debt of \$611.3 million and \$647.8 million at December 31, 2002 and 2001, respectively, (including current portion, but excluding 2001 capital leases) was approximately \$627.3 million and \$666.0 million, respectively. The fair values were computed using interest rates which were in effect at the balance sheet dates for similar debt instruments.

On May 11, 2001, we issued \$350.0 million of 10-year 7 3/8% notes in a private offering to initial purchasers who offered the notes to qualified institutional buyers under SEC Rule 144A. The annual interest rate on the notes is 7.375% per annum with interest payable on November 15 and May 15 of each year. Payment of interest on the notes commenced on November 15, 2001, and the notes mature on May 15, 2011. In August 2001, under the terms of an exchange offering filed with the SEC, we exchanged substantially all of these notes for a similar amount of publicly registered notes. As no additional debt was issued in the exchange offering, the net effect of this exchange was that no additional debt was issued on August 3, 2001, and substantially all of the notes are now registered with the SEC.

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We had a \$300.0 million Debt Shelf Registration Statement ("1997 Shelf Registration") which became effective in August 1997. Our medium and long-term notes outstanding at December 31, 2002, under the 1997 Shelf Registration totaled \$214.5 million. The interest rate for the outstanding \$150.0 million 10-year unsecured long-term notes is 6.95%. These notes are due September 1, 2007. The interest rates at December 31, 2002, for the outstanding \$64.5 million medium-term notes ranged from 6.13% to 7.35% with a weighted average coupon rate of 6.86%. These medium-term notes have maturities ranging from 2003 to 2008. As of December 31, 2002, there was no remaining availability under this 1997 Shelf Registration.

During the third quarter of 2001, we entered into several interest rate swap agreements, with maturities ranging from 2004 to 2007, to manage our exposure to interest rate movements by effectively converting a portion of our long-term debt from fixed to variable rates. The notional amount of the interest rate swaps subject to variable rates is \$150.0 million. Under these agreements, we have contracted to pay a variable rate based upon LIBOR and to receive fixed rate payments ranging from 6.95% to 7.35%. We have designated the agreements as fair value hedging instruments. We recorded an asset in other assets, net, of \$15.4 million and \$2.9 million (their fair value) at December 31, 2002 and 2001, respectively, for the swap agreements and adjusted the fair value of the related debt by the same amount. Fair value was computed using interest rates which were in effect as of December 31, 2002 and 2001, respectively, for similar instruments.

### Short-Term Borrowing Facilities

	Year Ended December 31,		
(In millions)	2002	2001	2000
-----	-----	-----	-----
Domestic seasonal bank credit lines and bank money market lines:			
Lines available at year end	\$ 705.0	\$ 774.0	\$ 770.0
Loans outstanding at year end	--	--	114.7
Weighted average interest rate at year end	--	--	7.3%
Weighted average loans outstanding	\$ --	\$ 22.1	\$ 64.2
Weighted average interest rate during year	--	5.7%	7.0%
Short-term foreign credit lines:			
Lines available at year end	\$ 15.8	\$ 24.5	\$ 76.5
Loans outstanding at year end	--	--	--
Weighted average interest rate at year end	--	--	--
Weighted average loans outstanding	\$ --	\$ 1.9	\$ 6.7
Weighted average interest rate during year	2.1%	4.9%	6.8%
Letters of credit and banker's acceptance lines of credit:			
Lines available at year end	\$ 167.4	\$ 206.0	\$ 158.0
Acceptances outstanding at year end	--	--	--
Letters of credit open against outstanding purchase orders at year end	\$ 26.4	\$ 31.2	\$ 44.6
Commercial paper credit facilities:			
Commercial paper outstanding at year end	\$ --	\$ --	\$ 346.6
Weighted average interest rate at year end	--	--	7.5%
Weighted average commercial paper outstanding	\$ 0.1	\$ 83.2	\$ 346.9
Weighted average interest rate during year	2.0%	5.8%	6.8%

Our short-term credit facilities, including revolving credit lines, are summarized in the accompanying short-term borrowing facilities table above. The

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method used to compute averages in the short-term borrowing facilities table is based on a daily weighted average computation that takes into consideration the time period such debt was outstanding, as well as the amount outstanding. Our financing, primarily short-term debt, consists of short-term seasonal bank debt and commercial paper. The commercial paper and the short-term seasonal bank debt have a typical maturity of 90 days or less. The amount of commercial paper that can be outstanding is limited to a maximum of the unused portion of our \$600 million bank syndicated revolving credit facility described in more detail below.

In the second quarter of 2002, we replaced our existing \$600.0 million bank syndicated credit facilities with new bank syndicated credit facilities, also totaling \$600.0 million. These facilities are comprised of a \$300.0 million 364-day revolving credit facility maturing in June 2003 and a \$300.0 million five-year revolving credit facility maturing in June 2007. The terms of these revolving credit facilities are substantially similar to the previous facilities. The new revolving credit facilities will support any future commercial paper borrowings and are otherwise available for our general corporate purposes. Annual commitment fees for the facilities are 0.08% of the \$300.0 million 364-day facility and 0.10% of the \$300.0 million multiyear facility, whether used or unused.

We established an employee stock ownership trust in June 1990. Further information on the trust and its related indebtedness, which we guaranteed, is detailed in the discussion of the RadioShack 401(k) Plan in Note 21.

### NOTE 8 - ACCRUED EXPENSES

	December 31,	
(In millions)	2002	2001
Payroll and bonuses	\$ 56.4	\$ 80.2
Insurance	65.6	70.3
Sales and payroll taxes	49.0	41.1
Other	147.7	144.5
	\$ 318.7	\$ 336.1
	=====	=====

### NOTE 9 - BUSINESS RESTRUCTURINGS

In 1996 and 1997, we initiated certain restructuring programs in which a number of our former McDuff, Computer City and Incredible Universe retail stores were closed. We still have certain real estate obligations related to some of these closed stores. At December 31, 2002 and 2001, respectively, this accrual totaled \$16.3 million and \$11.8 million, consisting of the remaining estimated real estate obligations to be paid. During 2002, 2001 and 2000, additional provisions of \$7.2 million, \$3.0 million and \$0.8 million were recorded. The 2002 increase of \$7.2 million for real estate obligations consisted primarily of \$6.0 million due to the bankruptcy of the sub-lessee in a former Incredible Universe location. Additionally, costs of \$2.7 million, \$2.2 million and \$4.3 million were charged to this liability in 2002, 2001 and 2000, respectively. The balance in the restructuring reserve at December 31, 2002, included \$9.0 million in accrued expenses and \$7.3 million in other non-current liabilities in the accompanying 2002 Consolidated Balance Sheet. These reserves represent the revised expected loss on the eventual disposition of these real estate obligations and are based on current comparable rates for leases in their respective markets. If facilities rental rates continue to decrease in these markets or if it takes longer than expected to sublease these facilities, the actual loss could exceed this reserve estimate. Costs will continue to be incurred over the remaining terms of these leases, the longest of which is 17 years.

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In 2001, we recorded a total of \$25.9 million in restructuring charges consisting of \$13.5 million principally related to a general reduction of our corporate management and administrative labor force and primarily for early retirement and involuntary and voluntary employee severance during the third quarter of 2001, \$4.8 million for the closure of our national commercial installation business in the fourth quarter of 2001, and \$7.6 million for the closure of 35 underperforming stores during the fourth quarter of 2001. The expense for the reduction in labor force in the third quarter of 2001 is included in employee separation and other costs in our 2001 Consolidated Statement of Income. These 2001 charges included \$8.8 million in severance payments to the affected employees; \$7.2 million in other employee related costs such as outplacement services, acceleration of vesting of outstanding stock option grants and contractual salary continuation payments; \$6.0 million in write-downs of store fixtures and leasehold improvements and the fleet of RSIS vehicles; and \$3.9 million in future lease commitment obligations, net of an assumption for future sublease rental income or lessor buyouts. Of the \$25.9 million expensed in 2001, we made cash payments of \$6.9 million, principally for severance costs, and wrote off \$5.2 million of fixed assets related to store fixtures and leasehold improvements. For the year ended December 31, 2002, we made an additional \$3.5 million in cash payments for severance costs and lease commitments and buyouts. During this period we also reversed reserves of \$2.9 million that were determined to no longer be required and wrote off the remaining \$0.8 million fixed asset balance associated with the fleet of RSIS vehicles. The remaining balance of the 2001 restructuring reserve of \$6.6 million represents \$2.8 million of salary continuation payments over the next 9 years, \$1.2 million from the acceleration of vesting of stock option grants, and \$2.6 million of future lease commitment obligations. As of December 31, 2002, we considered these restructuring activities to be substantially complete and transferred the remaining restructuring reserve of \$3.8 million to accrued expenses and \$2.8 million to other non-current liabilities in the accompanying 2002 Consolidated Balance Sheet.

### NOTE 10 - LOSS ON SALE OF ASSETS

On August 31, 1998, we completed the sale of our wholly owned subsidiary, Computer City, Inc., to CompUSA Inc. for cash and an unsecured note of \$136.0 million. On June 22, 2001, we received \$123.6 million for the final determination of the purchase price and settlement of the \$136.0 million note, resulting in an additional loss of \$12.4 million from the sale of Computer City, Inc. This loss was recorded in 2001 and is included in the accompanying Consolidated Statement of Income as a loss on sale of assets.

### NOTE 11 - GAIN ON CONTRACT TERMINATION

RadioShack and Microsoft mutually agreed during 2002 to terminate their agreement and settle the remaining commitments each had to one another. The termination of this agreement took effect at the start of the fourth quarter of 2002, upon satisfaction of several contractual obligations. The net financial result was an \$18.5 million gain (principally cash received), driven primarily by the settlement of a multi-year obligation Microsoft had to connect our stores with broadband capabilities.

### NOTE 12 - PROVISION FOR LOSS ON INTERNET-RELATED INVESTMENT

During the second quarter of 2000, we made a \$30.0 million cash investment in Digital:Convergence Corporation ("DC"), a privately-held Internet technology company. In the first quarter of 2001, we believed that our investment had experienced a decline in value that, in our opinion, was other than temporary. This belief was due to DC's inability to secure financing at that time, as well as its commencement of restructuring activities involving the termination of much of its workforce and the curtailing of its business activities. As such, we recorded a loss provision equal to our initial investment. DC subsequently filed for bankruptcy on March 22, 2002.

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### NOTE 13 - INCOME TAXES

Deferred tax assets and liabilities as of December 31, 2002 and 2001, were comprised of the following:

(In millions)	December 31,	
	2002	2001
Deferred tax assets		
Insurance reserves	\$ 22.8	\$ 23.7
Depreciation and amortization	12.5	19.9
Deferred compensation	18.7	18.2
Unrealized loss on investment	--	10.8
Inventory adjustments, net	0.3	5.6
Restructuring reserves	6.2	4.5
Bad debt reserve	2.8	2.6
Other	44.9	39.2
	108.2	124.5
Deferred tax liabilities		
Deferred taxes on foreign operations	11.0	9.0
Other	3.7	4.4
	14.7	13.4
Net deferred tax assets	\$ 93.5	\$ 111.1
The net deferred tax asset is classified as follows:		
Other current assets	\$ 41.3	\$ 43.1
Noncurrent assets	52.2	68.0
	\$ 93.5	\$ 111.1
	\$ 93.5	\$ 111.1

The components of the provision for income taxes and a reconciliation of the U.S. statutory tax rate to our effective income tax rate are given in the two accompanying tables.

### Income Tax Expense

(In millions)	Year Ended December 31,		
	2002	2001	2000
Current			
Federal	\$ 127.3	\$ 137.3	\$ 187.3
State	13.3	18.2	28.1
Foreign	3.3	2.9	4.5
	143.9	158.4	219.9
Deferred			
Federal	17.5	(26.0)	5.4
State	0.1	(7.6)	0.3
Foreign	--	--	--
	17.6	(33.6)	5.7
	17.6	(33.6)	5.7

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Provision for income taxes	\$ 161.5	\$ 124.8	\$ 225.6
	=====	=====	=====

### Statutory vs. Effective Tax Rate

	Year Ended December 31,		
(In millions)	2002	2001	2000
Components of income from continuing operations:			
United States	\$ 408.8	\$ 272.1	\$ 568.4
Foreign	16.1	19.4	25.2
Income before income taxes	424.9	291.5	593.6
Statutory tax rate	x 35.0%	x 35.0%	x 35.0%
Federal income tax expense at statutory rate	148.7	102.0	207.8
State income taxes, net of federal benefit	8.7	6.9	18.5
Non-deductible goodwill	2.8	13.8	0.9
Other, net	1.3	2.1	(1.6)
Total income tax expense	\$ 161.5	\$ 124.8	\$ 225.6
	=====	=====	=====
Effective tax rate	38.0%	42.8%	38.0%
	=====	=====	=====

We anticipate that we will generate enough pre-tax income in the future to realize the full benefit of U.S. deferred tax assets related to future deductible amounts. Accordingly, a valuation allowance was not required at December 31, 2002 or 2001. All of our federal income tax returns are closed through June 1989. The Internal Revenue Service is concluding its examination of federal income tax returns for 1990 through 1997, and is currently examining federal income tax returns for 1998 through 2001. In addition, we have various state income tax returns in the process of examination.

#### NOTE 14 - MINORITY INTEREST IN SUBSIDIARY

In November 1999, we formed a limited liability company, RadioShack.com LLC, and in January 2000 Microsoft Corporation contributed \$100.0 million for 100% of the preferred units in this company. On July 6, 2001, we purchased all of Microsoft's preferred units in RadioShack.com LLC for \$88.0 million, thereby eliminating the minority interest in RadioShack.com LLC. The difference in the initial price of the preferred units and repurchase price was treated as redemption of mandatorily redeemable preferred units, which resulted in an increase to additional paid-in capital.

#### NOTE 15 - LITIGATION

In October 2002, the court approved the final settlement, tentatively agreed to in June 2002, of \$29.9 million in a class action lawsuit originally filed in March 2000 in Orange County, California. Actual payments for this lawsuit totaled \$29.0 million. The lawsuit, styled Omar Belazi, et al. vs. Tandy Corporation, et al., related to the alleged miscalculation of overtime wages for certain of our former and current employees in that state.

In the second quarter of 2002, we received payments and recorded income of \$27.7 million in partial settlement of amounts owed to us under a tax sharing agreement that was the subject of an arbitration which commenced in July 1999 and was styled Tandy Corporation and T.E. Electronics, L.P. vs. O'Sullivan Industries Holdings, Inc ("O'Sullivan"). The arbitration ruling requires O'Sullivan to comply with the tax sharing agreement that was entered into by the

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parties at the time of O'Sullivan's initial public offering.

During the second half of 2002, we received two payments totaling \$6.2 million relating to quarterly payments under the tax sharing agreement with O'Sullivan. Future payments will vary based on the level of O'Sullivan's future earnings. In the near term, we expect that the quarterly payments to us will approximate those received to date; however, these payments are dependent upon O'Sullivan's overall financial condition and ability to pay. Consequently, there can be no assurances that we will receive timely each payment that may be due to us under the tax sharing agreement.

We have various other pending claims, lawsuits, disputes with third parties, investigations and actions incident to the operation of our business. Although occasional adverse settlements or resolutions may occur and negatively impact earnings in the year of settlement, it is our opinion that their ultimate resolution will not have a materially adverse effect on our financial condition or liquidity.

### NOTE 16 - COMMITMENTS AND CONTINGENT LIABILITIES

**Lease Commitments:** We lease rather than own most of our facilities. Our retail stores comprise the largest portion of our leased facilities. These stores are located primarily in major shopping malls and shopping centers owned by other companies. Some leases are based on a minimum rental plus a percentage of the store's sales in excess of a stipulated base figure. We also lease distribution centers and office space.

Future minimum rent commitments at December 31, 2002, for all long-term noncancelable leases (net of immaterial amounts of sublease rent income) are included in the following table.

(In millions)	Operating Leases	
-----	-----	
2003.....	\$ 186.0	
2004.....	162.5	
2005.....	125.1	
2006.....	87.2	
2007.....	55.6	
2008 and thereafter.....	101.1	
	-----	
Total minimum lease payments.....	\$ 717.5	=====

Future minimum rent commitments in the table above exclude future rent obligations associated with stores closed under the 1996 restructuring plan. Estimated payments to settle future rent obligations associated with these stores have been accrued in the restructuring reserve (see Note 9).

### Rent Expense

(In millions)	Year Ended December 31,		
	2002	2001	2000
-----	-----	-----	-----
Minimum rents	\$ 240.9	\$ 226.3	\$ 210.3
Contingent rents	4.0	4.0	4.9
	-----	-----	-----
Total rent expense	\$ 244.9	\$ 230.3	\$ 215.2
	=====	=====	=====

**Contingent Liabilities:** We have contingent liabilities related to retail leases of locations which were assigned to other businesses. The majority of



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these contingent liabilities relate to various lease obligations arising from leases that were assigned to CompUSA, Inc. as part of the sales of our Computer City, Inc. subsidiary to CompUSA, Inc. in August 1998. In the event CompUSA or the other assignees, as applicable, are unable to fulfill their obligations, we would be responsible for rent due under the leases. Our rent exposure of the remaining undiscounted lease commitments with no projected sublease income is approximately \$214 million. We have no reason to believe that CompUSA or the other assignees will not fulfill their obligations under these leases; consequently, we do not believe there will be a material impact on our financial statements.

### NOTE 17 - STOCK OPTIONS AND PERFORMANCE AWARDS

We have implemented several plans to award employees stock-based compensation. Under the Incentive Stock Plans ("ISPs") described below, the exercise price of options must be equal to or greater than the fair market value on the date of grant. The 1997, 1999 and 2001 ISPs each terminate after 10 years; no option or award may be granted under the ISPs after the ISP termination date. The Management Development and Compensation Committee (formerly the Organization and Compensation Committee) (the "Committee") specifies the terms for grants of options under these ISPs; terms of these options may not exceed 10 years. Grants of options generally vest over three years and grants typically have a term of seven or ten years. Option agreements issued under the ISPs generally provide that, in the event of a change in control, all options become immediately and fully exercisable. Repricing or exchanging options for lower priced options is not permitted under the ISPs without shareholder approval.

The 1997, 1999 and 2001 ISPs specify that each of our non-employee directors will receive a grant of non-qualified stock options (options which are not incentive stock options) ("NQs") for 16,000 shares of our common stock on the first business day of September each year ("Director Options"). However, Director Option grants are not made under more than one ISP in the same year. New directors, upon election or appointment, will receive a one-time grant of 20,000 shares at the time they attend their first Board meeting, and these new directors will not receive the annual Director Option grant until they have served at least one year. Director Options under the 1997 ISP have an exercise price of 100% of the fair market value of our common stock on the trading day prior to the date of grant. Director Options under the 1999 and 2001 ISPs have an exercise price of 100% of the fair market value of a share of our common stock on the date of grant. If a grant is made under the 1999 or 2001 ISPs on a non-trading date, the closest previous trading date is used. Under these ISPs, one-third of the Director Options vest annually on the first three anniversary dates of the date of grant and options expire ten years after the date of grant.

A brief description of each our stock plans follows:

1993 Incentive Stock Plan ("1993 ISP"): The 1993 ISP permitted the grant of up to 12.0 million shares in the form of incentive stock options ("ISOs"), NQs and restricted stock. There were no shares available on December 31, 2002, for grants under the 1993 ISP. The 1993 ISP terminates on March 28, 2003, and no further grants may be made under this plan.

1994 Stock Incentive Plan ("1994 SIP"): As part of the purchase of AmeriLink (see Note 6), we agreed to assume the existing AmeriLink Corporation 1994 Stock Incentive Plan and certain related agreements and to convert AmeriLink's stock options to stock options to purchase our stock, subject to an agreed upon exchange ratio and conversion price. Thus, the AmeriLink 1994 SIP was assumed and adopted by us in 1999. All options in the 1994 SIP were fully vested on the date of transition and management has determined that no further grants will be made under this plan. There were certain restricted stock agreements that were also assumed by us at the

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time of acquisition.

1997 Incentive Stock Plan ("1997 ISP"): The 1997 ISP permits the grant of up to 11.0 million shares in the form of ISOs, NQs and restricted stock. The 1997 ISP provides that the maximum number of shares of our common stock that an eligible employee may receive in any calendar year with respect to options may not exceed 1.0 million shares. There were 107,647 shares available on December 31, 2002, for grants under the 1997 ISP.

1999 Incentive Stock Plan ("1999 ISP"): The 1999 ISP permits the grant of up to 9.5 million shares in the form of NQs to broad based employee groups, primarily our 5,000 plus store managers and to other eligible employees and non-employee directors. Grants of restricted stock, performance awards and options intended to qualify as incentive stock options under the Internal Revenue Code are not authorized under the 1999 ISP. The 1999 ISP provides that the maximum number of shares of our common stock that an eligible employee may receive in any calendar year with respect to options may not exceed 1.0 million shares. There were 401,680 shares available on December 31, 2002, for grants under the 1999 ISP.

2001 Incentive Stock Plan ("2001 ISP"): The 2001 ISP permits the grant of up to 9.2 million shares in the form of ISOs and NQs. The 2001 ISP provides that the maximum number of shares of our common stock that an eligible employee may receive in any calendar year with respect to options may not exceed 0.5 million shares. There were 7,544,766 shares available on December 31, 2002, for grants under the 2001 ISP.

Stock Option Activity: See tables below for a summary of stock option transactions under our stock option plans and information about fixed price stock options.

### Summary of Stock Option Transactions

(Share amounts in thousands)	2002		2001		2000
-----	Shares	Weighted Average Exercise Price	Shares	Weighted Average Exercise Price	Shares
-----	-----	-----	-----	-----	-----
Outstanding at beginning of year	22,869	\$ 34.34	15,179	\$ 34.33	12,747
Grants (1)	1,515	28.80	9,384	34.42	5,003
Exercised	(525)	17.50	(378)	19.84	(1,568)
Forfeited	(1,043)	35.23	(1,316)	38.93	(1,003)
Outstanding at end of year	22,816	\$ 34.32	22,869	\$ 34.34	15,179
Exercisable at end of year	14,227	\$ 34.25	9,589	\$ 31.20	5,396
-----	-----	-----	-----	-----	-----

(1) The options granted in 2001 increased over 2000 due to the issuance of options to employees in both February and December of 2001. The December 2001 grant did not include named executive officers or directors.

### Fixed Price Stock Options

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(Share amounts in thousands)	Options Outstanding			Options Exercisable	
	Shares Outstanding at Dec. 31, 2002	Weighted Average Remaining Contractual Life	Weighted Average Exercise Price	Shares Exercisable at Dec. 31, 2002	Weighted Average Exercise Price
Range of Exercise Prices					
\$ 7.53 - 25.00	4,712	4.81 years	\$ 19.97	4,330	\$ 19.97
25.10 - 37.19	6,544	6.05	28.72	2,908	28.72
38.35 - 38.35	4,844	8.14	38.35	1,357	38.35
38.41 - 46.03	3,557	6.68	43.33	2,543	43.33
47.31 - 69.34	3,159	5.80	50.97	3,089	50.97
	-----			-----	
\$ 7.53 - 69.34	22,816	6.30 years	\$ 34.32	14,227	\$ 34.32
	=====			=====	

Restricted Stock: We may also use restricted stock grants to compensate certain of our employees. As of December 31, 2002, 18,369 shares of restricted stock were outstanding, but not fully vested. Compensation expense related to restricted shares is recognized over the related service period. This expense totaled \$0.7 million and \$1.2 million for the years ended December 31, 2001 and 2000, respectively. There was no expense for the year ended December 31, 2002.

In 1997, the Committee granted a total of 56,000 shares of restricted stock awards to three executive officers. These awards vested ratably over three years and were fully vested in 2000. In 1998, the Committee granted a total of 172,000 shares of restricted stock awards to three executive officers. Of these awards, 100,000 shares vested ratably over three years and were fully vested in 2001. The remaining 72,000 shares vested in 1999. In 1999, the Committee granted 10,000 shares of restricted stock awards to two executive officers. These awards were to vest ratably over three years; 4,000 of these awards were canceled in 2000. At December 31, 2001, all of the 1999 shares granted had either vested or been canceled. In 2000, the Committee granted a total of 66,712 shares of restricted stock awards to 38 executive officers and these awards vest ratably over three years, subject to the achievement of certain performance targets each year. At December 31, 2002, 18,369 of the shares granted in 2000 remained outstanding. No restricted awards were granted in 2001 or 2002.

NOTE 18 - DEFERRED COMPENSATION PLANS

The Executive Deferred Compensation Plan and the Executive Deferred Stock Plan ("Compensation Plans") became effective on April 1, 1998. These plans permit employees who are corporate or division officers to defer up to 80% of their base salary and/or bonuses. Certain executive officers may defer up to 100% of their base salary and/or bonuses. In addition, officers are permitted to defer delivery of any restricted stock or stock acquired under an NQ exercise that would otherwise vest. Cash deferrals may be made in our common stock or mutual funds; however, restricted stock and stock acquired under an NQ exercise may only be made in our common stock. We match 12% of salary and bonus deferrals in the form of our common stock. We will match an additional 25% of salary and bonus deferrals if the deferral period exceeds five years and the deferrals are invested in our common stock. Payment of deferrals will be made in cash and our common stock in accordance with the employee's specifications at the time of the deferral; payments to the employee will be in a lump sum or in annual installments not to exceed 20 years.

We contributed \$0.5 million, \$1.4 million and \$1.3 million to the Compensation Plans for the years ended December 31, 2002, 2001 and 2000, respectively.

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### NOTE 19 - TERMINATION PROTECTION PLANS

In August 1990 and in May 1995, our Board of Directors approved termination protection plans and amendments to the termination protection plans, respectively. These plans provide for defined termination benefits to be paid to our eligible employees who have been terminated, without cause, following a change in control of our company. In addition, for a certain period of time following an employee's termination, we, at our expense, must continue to provide on behalf of the terminated employee certain employment benefits. In general, during the twelve months following a change in control, we may not terminate or change existing employee benefit plans in any way which would affect accrued benefits or decrease the rate of our contribution to the plans. There have been no payments under these protection plans for the years shown.

### NOTE 20 - COMPANY STOCK PURCHASE PLAN

Eligible employees may contribute 1% to 7% of their annual compensation to purchase our common stock at the monthly average daily closing price. We match 40%, 60% or 80% of the employee's contribution, depending on the employee's length of continuous participation in the Stock Purchase Plan. This match is also in the form of our common stock. Company contributions to the Stock Plan amounted to \$15.1 million, \$15.4 million and \$16.7 million for the years ended December 31, 2002, 2001 and 2000, respectively.

### NOTE 21 - RADIOSHACK 401(k) PLAN

The RadioShack 401(k) Plan ("Plan"), formerly the Tandy Fund, is a defined contribution plan. Eligible employees may direct their contributions into various investment options, including investing in our common stock. Participants may defer, via payroll deductions, 1% to 8% of their annual compensation. Contributions per participant are limited to certain annual maximums permitted by the Internal Revenue Code. Any Company contributions are made directly to the Plan and are invested in our common stock. Effective April 1, 2002, participants become fully vested in the contributions we make to the Plan upon completion of three years of service with us.

**TESOP Portion of the Plan:** On July 31, 1990, the trustee of the Plan borrowed \$100.0 million at an interest rate of 9.34%; this amount was paid off on June 30, 2000 ("TESOP Notes"). The Plan trustee used the proceeds from the 1990 issuance of the TESOP Notes to purchase from us 100,000 shares of TESOP Preferred Stock at a price of \$1,000 per share. In December 1994, the Plan entered into an agreement with an unrelated third-party to refinance up to \$16.7 million of the TESOP Notes in a series of six annual notes (the "Refinanced Notes"), beginning December 30, 1994. As of December 31, 1999, the Plan had borrowed all of the \$16.7 million for the refinancing of the TESOP Notes. As of December 31, 2002, the Plan had repaid all of the Refinanced Notes. Dividend payments and contributions received by the Plan from us were used to repay the indebtedness.

Each share of TESOP Preferred Stock was convertible into 87.072 shares of our common stock. The annual cumulative dividend on TESOP Preferred Stock was \$75.00 per share, payable semiannually. Because we had guaranteed the repayment of the Refinanced Notes, the indebtedness of the Plan was recognized as a liability in the accompanying Consolidated Balance Sheets. An offsetting charge was made in the stockholders' equity section of the accompanying 2001 Consolidated Balance Sheet to reflect unearned deferred compensation related to the Plan. On December 31, 2002, all shares of TESOP Preferred Stock were converted into our common stock and all deferred compensation related to the Plan was recognized as of that date.

Compensation and interest expense related to the Plan before the reduction for the allocation of dividends are presented below for each year ended December 31:

(In millions)	2002	2001	2000
-----	----	----	----

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Compensation expense	\$ 4.3	\$ 6.4	\$ 7.8
Accrued additional contribution	4.1	--	--
Interest expense	0.2	0.8	1.4

Until the Plan year ending March 31, 2003, the TESOP Preferred Stock was allocated to the participants annually, based on the total debt service made on the indebtedness. As shares of the TESOP Preferred Stock were allocated to Plan participants, compensation expense was recorded and unearned deferred compensation was reduced. Interest expense on the Refinanced Notes was also recognized as a cost of the Plan. The compensation component of the Plan expense was reduced by the amount of dividends accrued on the TESOP Preferred Stock, with any dividends in excess of the compensation expense reflected as a reduction of interest expense.

Contributions made by us to the Plan for the years ended December 31, 2002, 2001 and 2000, totaled \$4.0 million, \$8.6 million and \$10.9 million, respectively, including dividends paid on the TESOP Preferred Stock of \$4.5 million, \$4.9 million and \$5.3 million, respectively.

As of December 31, 2002, all of the original 100,000 shares of TESOP Preferred Stock were converted into 5.1 million shares of our common stock and allocated to participants' accounts in the Plan.

### NOTE 22 - TREASURY STOCK REPURCHASE PROGRAM

On December 14, 2000, we announced that our Board of Directors had authorized management to purchase up to 10.0 million shares of our common stock. Additionally, on December 13, 2001, we announced that our Board of Directors had expanded that existing program to authorize us to purchase up to 25.0 million shares of our common stock. The expanded program has no expiration date. During 2002, 10.7 million shares were repurchased for \$275.0 million. Subsequently, on February 20, 2003, the Board of Directors approved a new repurchase program of 15.0 million shares. This new program has no expiration date and allows shares to be repurchased in the open market. At February 20, 2003, there were 18.6 million shares available for repurchase under the two programs.

The purchases under the share repurchase program described above are in addition to the shares required for employee stock purchase plans, which are purchased from our treasury throughout the year.

### NOTE 23 - PREFERRED SHARE PURCHASE RIGHTS

In July 1999, the Board of Directors amended and restated a stockholder rights plan which declared a dividend of one right for each outstanding share of our common stock. The rights plan, as amended and restated, will expire on July 26, 2009. The rights are currently represented by our common stock certificates. When the rights become exercisable, they will entitle each holder to purchase 1/10,000th of a share of our Series A Junior Participating Preferred Stock for an exercise price of \$250 (subject to adjustment). The rights will become exercisable and will trade separately from the common stock only upon the date of public announcement that a person, entity or group ("Person") has acquired 15% or more of our outstanding common stock without the consent or approval of the disinterested directors ("Acquiring Person") or ten days after the commencement or public announcement of a tender or exchange offer which would result in any Person becoming an Acquiring Person. In the event that any Person becomes an Acquiring Person, the rights will be exercisable for 60 days thereafter for our common stock with a market value (as determined under the rights plan) equal to twice the exercise price. In the event that, after any Person becomes an Acquiring Person, we engage in certain mergers, consolidations, or sales of assets representing 50% or more of our assets or earning power with an Acquiring Person (or Persons acting on behalf of or in concert with an Acquiring Person) or in which all holders of common stock are not treated alike, the rights will be exercisable for common stock of the

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acquiring or surviving company with a market value (as determined under the rights plan) equal to twice the exercise price. The rights will not be exercisable by any Acquiring Person. The rights are redeemable at a price of \$0.01 per right prior to any Person becoming an Acquiring Person or, under certain circumstances, after a Person becomes an Acquiring Person.

### NOTE 24 - DIVIDENDS DECLARED

We declared dividends of \$0.220, \$0.165 and \$0.220 for the years 2002, 2001 and 2000, respectively. On July 25, 2001, we announced that we would pay cash dividends on an annual, instead of quarterly, basis beginning in 2002. Dividends declared in 2002 and thereafter, if any, are paid annually in December.

### NOTE 25 - PRODUCT SALES INFORMATION

Our net sales and operating revenues are summarized by groups of similar products and services as follows:

	Year Ended December 31,		
(In millions)	2002	2001	2000
Wireless products and services	\$ 1,408.1	\$ 1,286.6	\$ 1,123.5
Home entertainment products and services	854.0	1,122.3	1,123.3
Computer products	457.5	461.1	550.9
Power and technical products	623.9	618.7	606.5
Personal electronics, toys and personal audio products	576.2	561.9	593.8
Wired and radio products and other (1)	657.5	725.1	796.7
	\$ 4,577.2	\$ 4,775.7	\$ 4,794.7

(1) Other includes outside sales of retail support operations, RSIS, repair centers, and domestic and overseas manufacturing.

### NOTE 26 - SUPPLEMENTAL CASH FLOW INFORMATION

Cash flows from operating activities included cash payments as follows:

	Year Ended December 31,		
(In millions)	2002	2001	2000
Interest paid	\$ 43.9	\$ 48.4	\$ 54.0
Income taxes paid	160.2	171.2	169.0

### NOTE 27 - RELATED PARTY TRANSACTIONS

In April 2002, we entered into a supply chain management consulting agreement with a company affiliated with a corporation whose chairman and chief executive officer is a member of our Board of Directors and the Executive and Management Development and Compensation Committees of our Board of Directors. Under this agreement, we incurred approximately \$8.2 million in consulting fees during the year ended December 31, 2002. We anticipate fees under this agreement will aggregate approximately \$11.0 million.

### NOTE 28 - QUARTERLY DATA (UNAUDITED)

As our operations are predominantly retail oriented, our business is subject to seasonal fluctuations, with the fourth quarter being the most significant in terms of sales and profits because of the winter holiday selling season.

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(In millions, except per share amounts)	Three Months Ended			
	March 31	June 30	Sept. 30	Dec. 31
Year ended December 31, 2002:				
Net sales and operating revenues	\$ 1,034.4	\$ 998.1	\$ 1,047.0	\$ 1,497.7
Gross profit	\$ 519.7	\$ 510.1	\$ 521.4	\$ 687.1
Net income	\$ 57.6	\$ 51.8	\$ 44.9	\$ 109.1 (1)
Preferred dividends	\$ 1.2	\$ 1.1	\$ 1.1	\$ 1.1
Net income available to common shareholders	\$ 56.4	\$ 50.7	\$ 43.8	\$ 108.0
Net income available per common share:				
Basic	\$ 0.32	\$ 0.29	\$ 0.25	\$ 0.64
Diluted	\$ 0.31	\$ 0.28	\$ 0.25	\$ 0.63
Shares used in computing earnings per common share:				
Basic	176.8	174.4	172.1	168.7
Diluted	183.6	181.5	178.0	174.2
Year ended December 31, 2001:				
Net sales and operating revenues	\$ 1,139.5	\$ 1,039.5	\$ 1,080.9	\$ 1,515.8
Gross profit	\$ 546.5	\$ 512.4	\$ 526.0	\$ 711.9 (2)
Net income	\$ 46.5	\$ 41.2	\$ 43.8	\$ 35.2 (3)
Preferred dividends	\$ 1.3	\$ 1.2	\$ 1.2	\$ 1.2
Net income available to common shareholders	\$ 45.2	\$ 40.0	\$ 42.6	\$ 34.0
Net income available per common share:				
Basic	\$ 0.24	\$ 0.22	\$ 0.23	\$ 0.19
Diluted	\$ 0.23	\$ 0.21	\$ 0.23	\$ 0.18
Shares used in computing earnings per common share:				
Basic	186.6	185.9	183.2	179.5
Diluted	195.5	193.1	189.9	186.3

(1) In the fourth quarter of 2002, we recorded the following significant items:

- o \$18.5 million gain from the termination of a Microsoft contract; and
- o \$8.1 million impairment of long-lived assets for RSIS.

(2) In the fourth quarter of 2001, gross profit was reduced by a \$26.2 million charge for a write-down of non-strategic inventory product lines which we intended to exit.

(3) In the fourth quarter of 2001, we recorded the following significant expenses:

- o \$39.8 million for the impairment of long-lived assets;
- o \$44.8 million for the sale of our corporate headquarters;
- o \$7.6 million for the closure of 35 underperforming stores; and
- o \$4.8 million for the closure of our national commercial installation business.

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The sum of the quarterly net income available per common share amounts may not total to full year amounts, since these computations are made independently for each quarter and full year and take into account the weighted average number of common stock equivalent shares outstanding for each period, including the effect of dilutive securities for that period.

### RADIOSHACK CORPORATION INDEX TO EXHIBITS

Exhibit Number*	Description
3a	Certificate of Amendment of Restated Certificate of Incorporation dated May 18, 2000 (Filed as Exhibit 3a to RadioShack's Form 10-Q filed on August 11, 2000 for the fiscal quarter ended June 30, 2000 and incorporated herein by reference).
3a(i)	Restated Certificate of Incorporation of RadioShack Corporation dated July 26, 1999 (filed as Exhibit 3a(i) to RadioShack's Form 10-Q filed on August 11, 1999 for the fiscal quarter ended June 30, 1999 and incorporated herein by reference).
3a(ii)	Certificate of Elimination of Series C Conversion Preferred Stock of RadioShack Corporation dated July 26, 1999 (filed as Exhibit 3a(ii) to RadioShack's Form 10-Q filed on August 11, 1999 for the fiscal quarter ended June 30, 1999 and incorporated herein by reference).
3a(iii)	Amended Certificate of Designations, Preferences and Rights of Series A Junior Participating Preferred Stock of RadioShack Corporation dated July 26, 1999 (filed as Exhibit 3a(iii) to RadioShack's Form 10-Q filed on August 11, 1999 for the fiscal quarter ended June 30, 1999 and incorporated herein by reference).
3a(iv)	Certificate of Designations of Series B TESOP Convertible Preferred Stock dated June 29, 1990 (filed as Exhibit 4A to RadioShack's 1993 Form S-8 for the RadioShack Corporation Incentive Stock Plan, Reg. No. 33-51603, filed on November 12, 1993 and incorporated herein by reference).
3b**	RadioShack Corporation Bylaws, amended and restated as of December 12, 2002.
4a	Amended and Restated Rights Agreement dated as of July 26, 1999 (filed as Exhibit 4a to RadioShack's Form 10-Q filed on August 11, 1999 for the fiscal quarter ended June 30, 1999 and incorporated herein by reference).
10a	Revolving Credit Agreement (Facility A) dated as of June 19, 2002 among RadioShack Corporation, Citibank, N.A., as Administrative Agent, Paying Agent and Lender, Bank of America, N.A. as Administrative Agent and Lender, Fleet National Bank as Syndication Agent and Lender, Wachovia Bank, National Association as Documentation Agent and Lender, Salomon Smith Barney, Inc. as Joint Lead Arranger and Bookrunner, Bank of America Securities, Inc. as Joint Lead Arranger and Bookrunner and twelve other banks as Lenders (filed as Exhibit 10a to RadioShack's Form 10-Q filed on August 13, 2002 for the fiscal quarter ended June 30, 2002 and incorporated herein by reference).
10b	Revolving Credit Agreement (Facility B) dated as of June 19, 2002



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among RadioShack Corporation, Citibank, N.A., as Administrative Agent, Paying Agent and Lender, Bank of America, N.A. as Administrative Agent, Initial Issuing Bank and Lender, Fleet National Bank as Syndication Agent, Initial Issuing Bank and Lender, Wachovia Bank, National Association as Documentation Agent and Lender, Salomon Smith Barney, Inc. as Joint Lead Arranger and Bookrunner, Bank of America Securities, Inc. as Joint Lead Arranger and Bookrunner and twelve other banks as Lenders (filed as Exhibit 10b to RadioShack's Form 10-Q filed on August 13, 2002 for the fiscal quarter ended June 30, 2002 and incorporated herein by reference).

- 10c Death Benefit Agreement effective December 27, 2001 among Leonard H. Roberts, Laurie Roberts and RadioShack Corporation (filed as Exhibit 10a to RadioShack's Form 10-Q filed on May 13, 2002 for the fiscal quarter ended March 31, 2002 and incorporated herein by reference).
- 10h Salary Continuation Plan for Executive Employees of RadioShack Corporation and Subsidiaries including amendment dated June 14, 1984 with respect to participation by certain executive employees, as restated October 4, 1990 (filed as Exhibit 10a to RadioShack's Form 10-K filed on March 30, 1994 for the fiscal year ended December 31, 1993 and incorporated herein by reference).
- 10i Post Retirement Death Benefit Plan for Selected Executive Employees of RadioShack Corporation and Subsidiaries as restated June 10, 1991 (filed as Exhibit 10c to RadioShack's Form 10-K filed on March 30, 1994 for the fiscal year ended December 31, 1993 and incorporated herein by reference).
- 10j RadioShack Corporation Officers Deferred Compensation Plan as restated July 10, 1992 (filed as Exhibit 10d to RadioShack's Form 10-K filed on March 30, 1994 for the fiscal year ended December 31, 1993 and incorporated herein by reference).
- 10k\*\* Non-Employee Director Fee Resolution.
- 10m RadioShack Corporation Officers Life Insurance Plan as amended and restated effective August 22, 1990 (filed as Exhibit 10k to RadioShack's Form 10-K filed on March 30, 1994 for the fiscal year ended December 31, 1993 and incorporated herein by reference).
- 10n Third Restated Trust Agreement RadioShack Employees Supplemental Stock Program through Amendment No. VI dated August 31, 1999 (filed as Exhibit 10h to RadioShack's Form 10-Q filed on November 12, 1999 for the fiscal quarter ended September 30, 1999 and incorporated herein by reference).
- 10o Forms of Termination Protection Agreements for (i) Corporate Executives, (ii) Division Executives and (iii) Subsidiary Executives (filed as Exhibit 10m to RadioShack's Form 10-Q filed on August 14, 1995 for the fiscal quarter ended June 30, 1995 and incorporated herein by reference).
- 10p RadioShack Corporation Termination Protection Plans for Executive Employees of RadioShack Corporation and its Subsidiaries (i) the Level I and (ii) Level II Plans (filed as Exhibit 10n to RadioShack's Form 10-Q filed on August 14, 1995 for the fiscal quarter ended June 30, 1995 and incorporated herein by reference).
- 10q Forms of Bonus Guarantee Letter Agreements with certain Executive Employees of RadioShack Corporation and its Subsidiaries

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- (i) Formula, (ii) Discretionary and (iii) Pay Plan (filed as Exhibit 10o to RadioShack's Form 10-K filed on March 30, 1994 for the fiscal year ended December 31, 1993 and incorporated herein by reference).
- 10r Form of Indemnity Agreement with Directors, Corporate Officers and two Division Officers of RadioShack Corporation (filed as Exhibit 10p to RadioShack's Form 10-K filed on March 28, 1996 for the fiscal year ended December 31, 1995 and incorporated herein by reference).
- 10s Form of Deferred Compensation Agreement dated October 2, 1997 with selected Executive Employees of RadioShack Corporation (filed as Exhibit 10s to RadioShack's Form 10-K filed on March 26, 1998 for the fiscal year ended December 31, 1997 and incorporated herein by reference).
- 10t Form of Deferred Compensation Agreement dated October 2, 1997 with selected Executive Employees of RadioShack Corporation (filed as Exhibit 10t to RadioShack's Form 10-K filed on March 26, 1998 for the fiscal year ended December 31, 1997 and incorporated herein by reference).
- 10u Form of December 1997 Deferred Salary and Bonus Agreement (Stock Investment) with selected Executive Employees of RadioShack Corporation (filed as Exhibit 10u to RadioShack's Form 10-K filed on March 26, 1998 for the fiscal year ended December 31, 1997 and incorporated herein by reference).
- 10v RadioShack Corporation Executive Deferred Compensation Plan, effective April 1, 1998 (filed as Exhibit 10s to RadioShack's Form 10-K filed on March 26, 1998 for the fiscal year ended December 31, 1997 and incorporated herein by reference).
- 10w RadioShack Corporation Executive Deferred Stock Plan, effective April 1, 1998 (filed as Exhibit 10x to RadioShack's Form 10-K filed on March 26, 1998 for the fiscal year ended December 31, 1997 and incorporated herein by reference).
- 10x\*\* RadioShack Corporation Unfunded Deferred Compensation Plan for Directors as amended and restated July 22, 2000.
- 10y Form of September 30, 1997 Deferred Compensation Agreement between RadioShack Corporation and Leonard H. Roberts (filed as Exhibit 10aa to RadioShack's Form 10-Q filed on May 13, 1998 for the fiscal quarter ended March 31, 1998 and incorporated herein by reference).
- 10z Severance Agreement dated October 23, 1998 between Leonard H. Roberts and RadioShack Corporation (filed as Exhibit 10z to RadioShack's Form 10-K filed on March 29, 1998 for the fiscal year ended December 31, 1997 and incorporated herein by reference).
- 10aa\*\* Form of 2002 Executive Pay Plan Letter.
- 10cc RadioShack Corporation 1993 Incentive Stock Plan as amended (filed as Exhibit 10a to RadioShack's Form 10-Q filed on November 14, 2001 for the fiscal quarter ended September 30, 2001 and incorporated herein by reference)
- 10dd RadioShack Corporation 1997 Incentive Stock Plan as amended (filed as Exhibit 10b to RadioShack's Form 10-Q filed on November 14, 2001 for the fiscal quarter ended September 30, 2001 and incorporated herein by reference)

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- 10ee RadioShack Corporation 1999 Incentive Stock Plan dated February 24, 1999 (filed as Exhibit 10y to RadioShack's Form 10-Q filed on August 11, 1999 for the fiscal quarter ended June 30, 1999 and incorporated herein by reference).
- 10ff RadioShack Corporation 2001 Incentive Stock Plan, (filed as Exhibit 10c to RadioShack's Form 10-Q filed on November 14, 2001 for the fiscal quarter ended September 30, 2001 and incorporated herein by reference).
- 12\*\* Statements of Computation of Ratios of Earnings to Fixed Charges and Ratios of Earnings to Fixed Charges and Preferred Dividends.
- 23\*\* Consent of Independent Accountants.
- 99(a)\*\* Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 99(b)\*\* Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

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\* Prior to May 18, 2000 RadioShack's SEC EDGAR filings appear under Tandy Corporation.

\*\* Filed with this report.

EXHIBIT 3b

RADIOSHACK CORPORATION BYLAWS  
AMENDED AND RESTATED AS OF

December 12, 2002

ARTICLE I

OFFICES

SECTION 1. Registered Office. The Registered office of the Corporation in the State of Delaware shall be located in the City of Wilmington, County of New Castle, State of Delaware, and the name of the resident agent in charge thereof shall be The Corporation Trust Company.

SECTION 2. Other Offices. The principal office shall be at 100 Throckmorton Street, Suite 1800, Fort Worth, Texas. The Corporation may also have offices at other places as the Board of Directors may from time to time appoint or the business of the Corporation may require.

ARTICLE II

MEETINGS OF STOCKHOLDERS

SECTION 1. Place of Meeting. All meetings of the stockholders for the election of directors shall be held at such place within or without the State of Delaware as the Board of Directors may designate, provided that at least ten (10) days' notice must be given to the stockholders entitled to vote thereat of the place so fixed. Until the Board of Directors shall designate otherwise the

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annual meeting of stockholders and the election of directors shall take place at the office of the Corporation at 100 Throckmorton Street, Suite 1800, Fort Worth, Texas. Meetings of stockholders for any other purpose may be held at such place and time as shall be stated in the notice of the meeting.

SECTION 2. Annual Meetings. The annual meeting of the stockholders shall be held on the Third Thursday in May of each year, if not a legal holiday, and if a legal holiday, then on the next business day following, at 10:00 A.M., or on such other date and at such other time as shall be designated from time to time by the Board of Directors and stated in the notice of the meeting. At such annual meetings the stockholders shall elect a Board of Directors by a plurality vote and shall transact such other business as may properly be brought before the meeting.

SECTION 3. Special Meetings. Special meetings of the stockholders, for any purpose or purposes, unless otherwise prescribed by statute or the Certificate of Incorporation, may be called by the Chairman of the Board or the President, and shall be called by the Secretary at the request in writing of a majority of the Board of Directors. Such request shall state the purpose or purposes of the proposed meeting.

SECTION 4. Notice. Written or printed notice of every meeting of stockholders, annual or special, stating the time and place thereof, and, if a special meeting, the purpose or purposes in general terms for which the meeting is called, shall not be less than ten (10) days before such meeting and shall be served upon or mailed to each stockholder entitled to vote thereat, at his address as it appears upon the books of the Corporation or, if such stockholder shall have filed with the Secretary of the Corporation a written request that notices intended for him be mailed to some other address, then to the address designated in such request. Additionally, any notice to stockholders given by the Corporation shall be effective if given by a form of electronic transmission consented to by the stockholder to whom the notice is given. Any such consent shall be revocable by the stockholder by written notice to the Secretary of the Corporation.

SECTION 5. Quorum. Except as otherwise provided by law or by the Certificate of Incorporation, the presence in person or by proxy at any meeting of stockholders of the holders of a majority of the shares of the capital stock of the Corporation issued and outstanding and entitled to vote thereat shall be requisite and shall constitute a quorum. If, however, such majority shall not be represented at any meeting of the stockholders regularly called, the holders of a majority of the shares present in person or by proxy and entitled to vote thereat shall have power to adjourn the meeting to another time, or to another time and place, without notice other than announcement of adjournment at the meeting, and there may be successive adjournments for like cause and in like manner until the requisite amount of shares entitled to vote at such meeting shall be represented. At such adjourned meeting at which the requisite amount of shares entitled to vote thereat shall be represented, any business may be transacted which might have been transacted at the meeting as originally notified.

SECTION 6. Votes. Proxies. At each meeting of stockholders every stockholder shall have one vote for each share of capital stock entitled to vote which is registered in his name on the books of the Corporation on the date on which the transfer books were closed, if closed, or on the date set by the Board of Directors for the determination of stockholders entitled to vote at such meeting. At each such meeting every stockholder shall be entitled to vote in person, or may authorize another person or persons to act for him by a proxy which is in writing or transmitted as permitted by law, including without limitation, electronically, via telegram, internet, interactive voice response

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system, or other means of electronic transmission executed or authorized by such stockholder or his attorney-in-fact, but no proxy shall be voted after three years from its date, unless the proxy provides for a longer period. Any proxy transmitted electronically shall set forth such information from which it can be determined that such electronic transmission was authorized by the stockholder.

At all meetings of the stockholders, a quorum being present, all matters shall be decided by majority vote of the shares of stock entitled to vote held by stockholders present in person or by proxy, except as otherwise required by the Certificate of Incorporation or the laws of the State of Delaware. Unless so directed by the chairman of the meeting, or required by the laws of the State of Delaware, the vote thereat on any question need not be by ballot.

On a vote by ballot, each ballot shall be signed by the stockholder voting, or in his name by his proxy, if there be such proxy, and shall state the number of shares voted by him and the number of votes to which each share is entitled. On a vote by ballot, the chairman shall appoint two inspectors of election, who shall first take and subscribe an oath or affirmation faithfully to execute the duties of inspector at such meeting with strict impartiality and according to the best of their ability and who shall take charge of the polls and after the balloting shall make a certificate of the result of the vote taken; but no director or candidate for the office of director shall be appointed as such inspector.

SECTION 7. Stock List. At least ten (10) days before every election of directors, a complete list of stockholders entitled to vote at such election, arranged in alphabetical order, with the residence of each and the number of voting shares held by each shall be prepared by the Secretary. Such list shall be open at the place where the election is to be held for said ten (10) days, to the examination of any stockholder entitled to vote at that election and shall be produced and kept at the time and place of election during the whole time thereof, and subject to the inspection of any stockholder who may be present.

### SECTION 8. Notice of Stockholder Proposals.

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#### 8. Notice of Stockholder Business; Nomination of Director Candidates.

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(a) At annual meetings of the stockholders, only such business shall be conducted as shall have been brought before the meetings (i) pursuant to the Corporation's notice of meeting, (ii) by or at the direction of the Board of Directors, or (iii) by any stockholder of the Corporation who is a stockholder of record at the time of giving of notice provided for in this Section 8, who shall be entitled to vote at such meeting, and who complies with the notice procedures set forth in this Section 8.

(b) Only persons who are nominated in accordance with the procedures set forth in these Bylaws shall be eligible to serve as directors. Nominations of persons for election to the Board of Directors may be made at a meeting of stockholders (i) by or at the direction of the Board of Directors or a committee thereof or (ii) by any stockholder of the Corporation who is a stockholder of record at the time of giving of notice provided for in this Section 8 who shall be entitled to vote for the election of directors at the meeting, and who complies with the notice procedures set forth in this Section 8.

(c) A stockholder must give timely, written notice to the Secretary of the Corporation to nominate directors at an annual meeting pursuant to Section 8 hereof or to propose business to be brought before an annual or special meeting pursuant to clause (iii) of Section 8(a) hereof. To be timely in the case of an annual meeting, a stockholder's notice must be

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received at the principal executive offices of the Corporation not less than 120 days before the date of the Corporation's proxy statement release to shareholders in connection with the Corporation's previous year's annual meeting of stockholders. To be timely in the case of a special meeting or in the event that the date of the annual meeting is changed by more than 30 days from such anniversary date, a stockholder's notice must be received at the principal executive offices of the Corporation no later than the close of business on the tenth day following the earlier of the day on which notice of the meeting date was mailed or public disclosure of the meeting date was made. For purposes of this Section 8, public disclosure shall mean disclosure in a press release reported by the Dow Jones News Service, Associated Press or comparable national news service or in a document publicly filed by the Corporation with the Securities and Exchange Commission pursuant to Section 13, 14 or 15(d) of the Securities Exchange Act of 1934. Such stockholder's notice shall set forth (i) with respect to each matter, if any, that the stockholder proposes to bring before the meeting, a brief description of the business desired to be brought before the meeting and the reasons for conducting such business at the meeting, (ii) with respect to each person, if any, whom the stockholder proposes to nominate for election as a director, all information relating to such person (including such person(s) written consent to being named in the proxy statement as a nominee and to serving as a director) that is required under the Securities Exchange Act of 1934, as amended, (iii) the name and address, as they appear on the Corporation's records, of the stockholder proposing such business or nominating such persons (as the case may be), and the name and address of the beneficial owner, if any, on whose behalf the proposal or nomination is made, (iv) the class and number of shares of capital stock of the Corporation that are owned beneficially and of record by such stockholder of record and by the beneficial owner, if any, on whose behalf the proposal or nomination is made, and (v) any material interest or relationship that such stockholder of record and/or the beneficial owner, if any, on whose behalf the proposal or nomination is made may respectively have in such business or with such nominee. At the request of the Board of Directors, any person nominated for election as a director shall furnish to the Secretary of the Corporation the information required to be set forth in a stockholder(s) notice of nomination which pertains to the nominee.

(d) Notwithstanding anything in these Bylaws to the contrary, no business shall be conducted, and no person shall be nominated to serve as a director, at an annual or special meeting of stockholders, except in accordance with the procedures set forth in this Section 8. The Chairman of the meeting shall, if the facts warrant, determine that business was not properly brought before the meeting, or that a nomination was not made, in accordance with the procedures prescribed by these Bylaws and, if he shall so determine, he shall so declare to the meeting, and any such business not properly brought before the meeting shall not be transacted and any defective nomination shall be disregarded. A stockholder shall also comply with all applicable requirements of the Securities Exchange Act of 1934, as amended, and the rules and regulations thereunder with respect to the matters set forth in this Section 8.

(e) This Section 8 shall not prevent the consideration and approval or disapproval at the annual meeting of reports of officers, directors and committees of the Board of Directors, but, in connection with such reports, no business shall be acted upon at such annual meeting unless stated, filed and received as herein provided.

### ARTICLE III

#### DIRECTORS

SECTION 1. Number. The business and property of the Corporation shall be

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conducted and managed by a Board of Directors consisting of not less than three (3) members. The Board of Directors of the Corporation shall initially be composed of three (3) directors, but the Board may at any time by resolution increase or decrease the number of directors to such number in the manner determined by the Board of Directors, but to not less than three (3). The vacancies resulting from any such increase in the Board of Directors, or an increase resulting from an amendment of this Section, shall be filled as provided in Section 3 of this ARTICLE III.

SECTION 2. Term of Office. Except as otherwise provided by law such director shall hold office until the next annual meeting of stockholders, and until his successor is duly elected and qualified or until his earlier death or resignation.

SECTION 3. Vacancies. If any vacancy shall occur among the directors, or if the number of directors shall at any time be increased, the directors in office, although less than a quorum, by a majority vote may fill the vacancies or newly created directorships, or any such vacancies or newly created directorships may be filled by the stockholders at any meeting. When one or more directors shall resign from the Board of Directors, effective at a future date, a majority of the directors then in office, including those who have so resigned, shall have power to fill such vacancy or vacancies, the vote thereon to take effect when such resignation or resignations shall become effective, and each director so chosen shall hold office as herein provided in the filling of other vacancies.

SECTION 4. Meetings. Meetings of the Board of Directors shall be held at such place within or without the State of Delaware as may from time to time be fixed by resolution of the Board of Directors or by the Chairman of the Board, or the CEO as may be specified in the notice or waiver of notice of any meeting. A regular meeting of the Board of Directors may be held without notice immediately following the annual meeting of stockholders at the place where such annual meeting is held. Regular meetings of the Board may also be held without notice at such time and place as shall from time to time be determined by resolution of the Board of Directors.

Special meetings of the Board of Directors may be called by the Chairman of the Board, the CEO or the Secretary and shall be called by the Secretary on the written request of two members of the Board of Directors. Notice of any special meeting shall be given to each director at least (a) twelve (12) hours before the meeting by telephone or by being personally delivered or transmitted electronically, via telegram, facsimile, internet or other means of electronic transmission or (b) three (3) days before the meeting if delivered by mail to the director's residence or usual place of business. Such notice shall be deemed to be delivered when deposited in the United States mail so addressed, with postage prepaid, or when transmitted if sent electronically, via telegram, facsimile, internet or other means of electronic transmission. Neither the business to be transacted at, nor the purpose of, any special meeting of the Board of Directors needs to be specified in the notice or waiver of notice of such meeting.

Members of the Board of Directors may participate in a meeting of such Board by means of conference telephone or similar communication equipment or by other means provided all persons participating in the meeting can hear each other, and participation in the meeting pursuant hereto shall constitute presence in person at such meeting.

Any director may waive notice of any meeting by a writing signed by the director entitled to the notice and filed with the minutes or corporate records. The attendance at or participation of the director at a meeting shall constitute waiver of notice of such meeting, unless the director at the beginning of the meeting or promptly upon his arrival objects to holding the meeting or transacting business at the meeting.

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SECTION 5. Quorum. A majority, but not less than two (2), of the directors shall constitute a quorum for the transaction of business. If at any meeting of the Board of Directors there shall be less than a quorum present, a majority of those present may adjourn the meeting from time to time without notice other than announcement of the adjournment at the meeting, and at such adjourned meeting at which a quorum is present any business may be transacted which might have been transacted at the meeting as originally notified.

SECTION 6. Compensation. The directors may be paid their expenses, if any, of attendance at each meeting of the Board of Directors, a fixed sum for attendance at each meeting of the Board of Directors and/or a stated fee as director. No such payment shall preclude any director from serving the Corporation in any other capacity and receiving compensation therefor. Members of the Executive Committee and/or of other committees may be allowed like compensation and reimbursement of expenses for attending committee meetings.

SECTION 7. Chairman. From its members, the Board of Directors will elect a chairman to preside over meetings of the shareholders and of the Board. The Chairman may simultaneously serve as any Officer of the Corporation set forth in Article V. The Board may elect one or more Vice Chairmen. In the absence of the Chairman or a Vice Chairman, if any, the Board shall designate a person to preside at such meetings. The director's fee of the Chairman and the Vice Chairman, if any, will be set by the Board.

SECTION 8. Director Stock Ownership in the Corporation. Each director elected or appointed to the Board of Directors shall own shares of common stock of the Corporation. On and after the third annual anniversary of a director's election or appointment to the Board of Directors, each director shall own shares of common stock of the Corporation having a fair market value of not less than 200% of the amount of the Board of Directors' annual retainer as then in effect.

### ARTICLE IV

#### EXECUTIVE COMMITTEE AND OTHER COMMITTEES

SECTION 1. Executive Committee. The Board of Directors may, by resolution passed by a majority of the whole Board, appoint an Executive Committee of two (2) or more members, to serve during the pleasure of the Board of Directors, to consist of such directors as the Board of Directors may from time to time designate. The Chairman of the Executive Committee shall be designated by the Board of Directors.

SECTION 2. Procedure. The Executive Committee, by a vote of a majority of its members, shall fix its own times and places of meeting, shall determine the number of its members constituting a quorum for the transaction of business, and shall prescribe its own rules of procedure, no change in which shall be made save by a majority vote of its members. Members of the Executive Committee or any other committee may participate in a meeting of such Committee by means of conference telephone or similar communication equipment or by other means provided all persons participating in the meeting can hear each other, and participation in the meeting pursuant hereto shall constitute presence in person at such meeting.

SECTION 3. Powers. During the intervals between the meetings of the Board of Directors, the Executive Committee shall possess and may exercise all the powers of the Board of Directors in the management and direction of the business and affairs of the Corporation, to the extent permitted by law.

SECTION 4. Minutes. The Executive Committee shall keep regular minutes of its proceedings and all action by the Executive Committee shall be reported to



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the Board of Directors at its next meeting. Such action shall be subject to review by the Board of Directors, provided that no rights of third parties shall be affected by such review.

SECTION 5. Other Committees. From time to time the Board of Directors, by the affirmative vote of a majority of the whole Board of Directors, may appoint other committees for any purpose or purposes, and such committees shall have such powers as shall be conferred by the resolution of appointment, and as shall be permitted by law.

### ARTICLE V

#### OFFICERS

SECTION 1. Officers. The Board of Directors shall elect, as officers, a Chief Executive Officer ("CEO"), a President, a Treasurer and a Secretary, and in their discretion one or more of the following officers: Executive Vice Presidents, Senior Vice Presidents, Vice Presidents, Assistant Secretaries, and Assistant Treasurers. Such officers shall be elected annually by the Board of Directors at its first meeting following the annual meeting of stockholders, and each shall hold office until the corresponding meeting of the Board of Directors in the next year and until his successor shall have been duly elected and qualified, or until he shall have died or resigned or shall have been removed in the manner provided herein. The powers and duties of two or more offices may be exercised and performed by the same person, except the offices of CEO and Secretary.

SECTION 2. Vacancies. Any vacancy in any office may be filled for the unexpired portion of the term by the Board of Directors at any regular or special meeting.

SECTION 3. Chief Executive Officer The Chief Executive Officer shall be the chief executive officer (CEO) of the Corporation. Subject to the direction of the Board of Directors, he shall have and exercise direct charge of and general supervision over the business and affairs of the Corporation and shall perform such other duties as may be assigned to him from time to time by the Board of Directors.

SECTION 4. President. The President shall perform such duties as the Board of Directors may prescribe. In the absence or disability of the CEO, the President shall perform and exercise the powers of the CEO. In addition, the President shall perform such duties as from time to time may be delegated to him by the CEO.

SECTION 5. Executive Vice Presidents. The Executive Vice Presidents shall perform such duties as the Board of Directors may prescribe. In the absence or disability of the CEO and President, the Executive Vice Presidents in the order of their seniority or in such order as may be specified by the Board of Directors, shall perform the duties of CEO. In addition, the Executive Vice Presidents shall perform such duties as may from time to time be delegated to them by the CEO.

SECTION 6. Senior Vice Presidents. The Senior Vice Presidents shall perform such duties as the Board of Directors may prescribe. In the absence or disability of the CEO, President, and the Executive Vice Presidents, the Senior Vice Presidents in the order of their seniority or in such other order as may be specified by the Board of Directors, shall perform the duties and exercise the powers of the President. In addition, the Senior Vice Presidents shall perform such duties as from time to time may be delegated to them by the CEO.

SECTION 7. Vice Presidents. The Vice Presidents shall perform such duties as the Board of Directors may prescribe. In the absence or disability of the

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CEO, President, the Executive Vice Presidents and the Senior Vice Presidents, the Vice Presidents in the order of their seniority or in such other order as may be specified by the Board of Directors, shall perform the duties and exercise the powers of the President. In addition, the Vice Presidents shall perform such duties as may from time to time be delegated to them by the CEO.

SECTION 8. Treasurer. The Treasurer shall have charge of and be responsible for all funds, securities, receipts and disbursements of the Corporation, and shall deposit, or cause to be deposited, in the name of the Corporation, all moneys or other valuable effects in such banks, trust companies or other depositaries as shall, from time to time, be selected by the Board of Directors; he may endorse for collection on behalf of the Corporation, checks, notes and other obligations; he may sign receipts and vouchers for payments made to the Corporation; singly or jointly with another person as the Board of Directors may authorize, he may sign checks of the Corporation and pay out and dispose of the proceeds under the direction of the Board of Directors; he shall cause to be kept correct books of account of all the business and transactions of the Corporation, shall see that adequate audits thereof are currently and regularly made, and shall examine and certify the accounts of the Corporation; he shall render to the Board of Directors, the Executive Committee, the Chairman of the Board, the Vice Chairman, the CEO or to the President, whenever requested, an account of the financial condition of the Corporation; he may sign with the Chairman of the Board, the Vice Chairman of the Board, the CEO, the President or a Vice President, certificates of stock of the Corporation; and, in general, shall perform all the duties incident to the office of a treasurer of a Corporation, and such other duties as from time to time may be assigned to him by the Board of Directors.

SECTION 9. Assistant Treasurers. The Assistant Treasurers in order of their seniority shall, in the absence or disability of the Treasurer, perform the duties and exercise the powers of the Treasurer and shall perform such other duties as the CEO, or the Board of Directors shall prescribe.

SECTION 10. Secretary. The Secretary shall keep the minutes of all meetings of the stockholders and of the Board of Directors in books provided for the purpose; he shall see that all notices are duly given in accordance with the provisions of law and these Bylaws; he shall be custodian of the records and of the corporate seal or seals of the Corporation; he shall see that the corporate seal is affixed to all documents, the execution of which, on behalf of the Corporation, under its seal, is duly authorized and when the seal is so affixed he may attest the same; he may sign, with the Chairman of the Board, the Vice Chairman, the CEO, the President or a Vice President, certificates of stock of the Corporation; and in general he shall perform all duties incident to the office of a secretary of a corporation, and such other duties as from time to time may be assigned to him by the Board of Directors or the CEO.

SECTION 11. Assistant Secretaries. The Assistant Secretaries in order of their seniority shall, in the absence or disability of the Secretary, perform the duties and exercise the powers of the Secretary and shall perform such other duties as the CEO, or the Board of Directors shall prescribe.

SECTION 12. Subordinate Officers. The Board of Directors may appoint such subordinate officers as it may deem desirable. Each such officer shall hold office for such period, have such authority and perform such duties as the Board of Directors may prescribe. The Board of Directors may, from time to time, authorize any officer to appoint and remove subordinate officers and to prescribe the powers and duties thereof.

SECTION 13. Compensation. The Board of Directors shall have power to fix the compensation of all officers of the Corporation. It may authorize any officer, upon whom the power of appointing subordinate officers may have been conferred, to fix the compensation of such subordinate officers.

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SECTION 14. Removal. Any officer of the Corporation may be removed, with or without cause, by a majority vote of the Board of Directors at a meeting called for that purpose.

SECTION 15. Bonds. The Board of Directors may require any officer of the Corporation to give a bond to the Corporation, conditional upon the faithful performance of his duties, with one or more sureties and in such amounts as may be satisfactory to the Board of Directors.

### ARTICLE VI

#### CERTIFICATES OF STOCK

SECTION 1. Form and Execution of Certificates. The interest of each stockholder of the Corporation shall be evidenced by a certificate or certificates for shares of stock in such form as may be prescribed from time to time by law and by the Board of Directors. The certificates of stock of each class and series now authorized or which may hereafter be authorized by the Certificate of Incorporation shall be consecutively numbered and signed by either the Chairman of the Board or the CEO or the President or a Vice President together either with the Secretary or an Assistant Secretary or the Treasurer or an Assistant Treasurer of the Corporation, and may be countersigned and registered in such manner as the Board of Directors may prescribe, and shall bear the corporate seal or a printed or engraved facsimile thereof. Where any such certificate is signed by a transfer agent or transfer clerk and by a registrar, the signatures of any such Chairman of the Board, CEO, President, Vice President, Treasurer, Assistant Treasurer, Secretary or Assistant Secretary upon such certificate may be facsimiles engraved or printed. The signatures by a transfer agent or transfer clerk and by a registrar may be either in facsimile form or manual form. In case any officer or officers who shall have signed, or whose facsimile signature or signatures shall have been placed upon, such certificate or certificates shall have ceased to be such, whether because of death, resignation or otherwise, before such certificate or certificates shall have been issued and delivered, such certificate or certificates may nevertheless be issued and delivered with the same effect as if such officer or officers had not ceased to be such at the date of its issue and delivery.

SECTION 2. Transfer of Shares. The shares of the stock of the Corporation shall be transferred on the books of the Corporation by the holder thereof in person or by his attorney lawfully constituted, upon surrender for cancellation of certificates for the same number of shares, with an assignment and power of transfer endorsed thereon or attached thereto, duly executed, with such proof or guaranty of the authenticity of the signature as the Corporation or its agents may reasonably require. The Corporation shall be entitled to treat the holder of record of any share or shares of stock as the holder in fact thereof and accordingly shall not be bound to recognize any equitable or other claim to or interest in such share or shares on the part of any other person whether or not it shall have express or other notice thereof, except as otherwise expressly provided by law.

SECTION 3. Closing of Transfer Books and Record Dates. The Board of Directors may in its discretion prescribe in advance a period not exceeding sixty (60) days prior to the date of any meeting of the stockholders or prior to the last day on which the consent or dissent of stockholders may be effectively expressed for any purpose without a meeting, during which no transfer of stock on the books of the Corporation may be made; or in lieu of prohibiting the transfer of stock, may fix in advance a time not more than sixty (60) days prior to the date of any meeting of stockholders or prior to the last day on which the consent or dissent of stockholders may be effectively expressed for any purpose without a meeting, as the time as of which stockholders entitled to notice of and to vote at such a meeting or whose consent or dissent is required or may be

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expressed for any purpose, as the case may be, shall be determined; and all persons who were holders of record of voting stock at such time and no others shall be entitled to notice of and to vote at such meeting or to express their consent or dissent, as the case may be, notwithstanding any transfer of any stock on the books of the Corporation after any record date fixed as aforesaid. The Board of Directors may also, in its discretion, fix in advance a date not exceeding sixty (60) days preceding the date fixed for the payment of any dividend or the making of any distribution, or for the delivery of evidence of rights, or evidences of interests arising out of any issuance, change, conversion or exchange of capital stock, as a record date for the determination of the stockholders entitled to receive or participate in any such dividend, distribution, rights or interests, notwithstanding any transfer of any stock on the books of the Corporation after any record date fixed as aforesaid, or, at its option, in lieu of so fixing a record date, may prescribe in advance a period not exceeding sixty (60) days prior to the date for such payment, distribution or delivery during which no transfer of stock on the books of the Corporation may be made.

SECTION 4. Lost or Destroyed Certificates. In case of the loss or destruction of any outstanding certificate of stock, a new certificate may be issued upon the following conditions:

The owner of said certificate shall file with the Secretary of the Corporation an affidavit giving the facts in relation to the ownership, and in relation to the loss or destruction of said certificate, stating its number and the number of shares represented thereby; such affidavit to be in such form and contain such statements as shall satisfy the Chairman of the Board and Secretary that said certificate has been accidentally destroyed or lost, and that a new certificate ought to be issued in lieu thereof. Upon being so satisfied, the Chairman of the Board and Secretary shall require such owner to file with the Secretary a bond in such penal sum and in such form as they may deem advisable, and with a surety or sureties approved by them, to indemnify and save harmless the Corporation from any claim, loss, damage or liability which may be occasioned by the issuance of a new certificate in lieu thereof, or if they deem it appropriate, to waive the requirement to secure a bond with a surety. Upon such bond being so filed, a new certificate for the same number of shares shall be issued to the owner of the certificate so lost or destroyed; and the transfer agent and registrar of stock, if any, shall countersign and register such new certificate upon receipt of a written order signed by the said Chairman of the Board and Secretary, and thereupon the Corporation will save harmless said transfer agent and registrar in the premises. The CEO or the President or any Vice President may act hereunder in the stead of the Chairman of the Board, and an Assistant Secretary in the stead of the Secretary. In case of the surrender of the original certificate, in lieu of which a new certificate has been issued, or the surrender of such new certificate, for cancellation, the bond of indemnity given as a condition of the issue of such new certificate may be surrendered. A new certificate may be issued without requiring any bond when in the judgment of the Board of Directors it is proper to do so.

## ARTICLE VII

### CHECKS, NOTES, ETC.

SECTION 1. Execution of Checks, Notes, etc. All checks and drafts on the Corporation's bank accounts and all bills of exchange and promissory notes, and all acceptances, obligations and other instruments for the payment of money, shall be signed by such officer or officers, agent or agents, as shall be thereunto authorized from time to time by the Board of Directors.

SECTION 2. Execution of Contracts, Assignments, etc. All contracts, agreements, endorsements, assignments, transfers, stock powers, or other instruments (except as provided in Sections 1 and 3 of this Article VII) shall

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be signed by the CEO, the President, any Executive Vice President, Senior Vice President, or Vice President and by the Secretary or any Assistant Secretary or the Treasurer or any Assistant Treasurer, or by such other officer or officers, agent or agents, as shall be thereunto authorized from time to time by the Board of Directors.

SECTION 3. Execution of Proxies. The Chairman of the Board, the CEO, President, any Executive Vice President, or Senior Vice President or Vice President of the Corporation may authorize from time to time the signature and issuance of proxies to vote upon shares of stock of other companies standing in the name of the Corporation. All such proxies shall be signed in the name of the Corporation by the Chairman of the Board, the CEO, President, any Executive Vice President, Senior Vice President or Vice President and by the Secretary or an Assistant Secretary.

### ARTICLE VIII

#### WAIVERS AND CONSENTS

SECTION 1. Waivers. Whenever under the provisions of any law or under the provisions of the Certificate of Incorporation of the Corporation or these Bylaws, the Corporation, or the Board of Directors or any committee thereof, is authorized to take any action after notice to stockholders or the directors or the members of such committee, or after the lapse of a prescribed period of time, such action may be taken without notice and without the lapse of any period of time if, at any time before or after such action be completed, such requirements be waived in writing by the person or persons entitled to said notice or entitled to participate in the action to be taken, or, in the case of a stockholder, by his attorney thereunto authorized.

SECTION 2. Consents. Any action required or permitted to be taken at any meeting of the Board of Directors or of any committee of the Board of Directors may be taken without a meeting, if prior to such action a written consent thereto is signed by all members of the Board of Directors or of such committee as the case may be, and such written consent is filed with the minutes of proceedings of the Board of Directors or of such committee.

### ARTICLE IX

#### DIVIDENDS AND RESERVE FUNDS

SECTION 1. Dividends. Except as otherwise provided by law or by the Certificate of Incorporation, the Board of Directors may declare dividends out of the surplus of the Corporation at such times and in such amounts as it may from time to time designate.

SECTION 2. Reserve Funds. Before crediting net profits to the surplus in any year, there may be set aside out of the net profits of the Corporation for that year such sum or sums as the Board of Directors from time to time in its absolute discretion may deem proper as a reserve fund or funds to meet contingencies or for equalizing dividends or for repairing or maintaining any property of the Corporation or for such other purpose as the Board of Directors shall deem conducive to the interests of the Corporation.

### ARTICLE X

#### INSPECTION OF BOOKS

The Board of Directors shall determine from time to time whether, and if allowed when and under what conditions and regulations, the accounts and books of the Corporation (except such as may by statute be specifically open to

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inspection) or any of them shall be open to the inspection of the stockholders; and the stockholders' rights in this respect are and shall be restricted and limited accordingly.

### ARTICLE XI

#### FISCAL YEAR

The fiscal year of the Corporation shall end on the thirty first day of December each year, unless another date shall be fixed by resolution of the Board of Directors. After such date is fixed, it may be changed for future fiscal years at any time or from time to time by further resolution of the Board of Directors.

### ARTICLE XII

#### SEAL

The corporate seal shall be circular in form and shall contain the name of the Corporation, the state of incorporation, and the words "Corporate Seal".

### ARTICLE XIII

#### AMENDMENTS

SECTION 1. By Stockholders. These Bylaws may be amended by a majority vote of the stock entitled to vote and present or represented at any annual or special meeting of the stockholders at which a quorum is present or represented, if notice of the proposed amendment shall have been contained in the notice of the meeting.

SECTION 2. By Directors. Except as otherwise specifically provided in the Bylaws, if any, adopted by the stockholders, these Bylaws may be amended by the affirmative vote of a majority of the Board of Directors, at any regular meeting or special meeting thereof, if notice of the proposed amendment shall have been contained in the notice of such meeting. If any Bylaw regulating an impending election of directors is adopted or amended or repealed by the Board of Directors, there shall be set forth in the notice of the next meeting of the stockholders for the election of directors the Bylaws so adopted or amended or repealed together with a concise statement of the changes made.

### ARTICLE XIV

#### INDEMNIFICATION OF DIRECTORS, OFFICERS, EMPLOYEES AND AGENTS

The Corporation shall indemnify and reimburse each person, and his heirs, executors or administrators, who is made or is threatened to be made a party to any action, suit or proceeding, whether civil, criminal, administrative or investigative, by reason of the fact that he was or is a director, officer, employee or agent of the Corporation or was or is serving at the request of the Corporation as a director, officer, employee or agent of another Corporation, partnership, joint venture, trust, or other enterprise, against expenses (including attorney's fees), judgments, fines and amounts paid in settlement, actually or reasonably incurred by him in connection with such action, suit or proceeding and shall advance the expenses incurred by any officer or director in defending any such action, suit or proceeding to the full extent permitted by Section 145 of the General Corporation Law of the State of Delaware as it may be amended or supplemented from time to time. Such right of indemnification or advancement of expenses of any such person shall not be deemed exclusive of any

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other rights to which he may be entitled under any statute, bylaw, agreement, vote of stockholders or disinterested directors or otherwise, both as to action in his official capacity and as to action in another capacity while holding such office.

The foregoing provisions of this Article XIV shall be deemed to be a contract between the Corporation and each person who serves in any capacity specified therein at any time while this bylaw is in effect, and any repeal or modification thereof shall not affect any rights or obligations then existing with respect to any state of facts then or theretofor existing or any action, suit or proceeding theretofor or thereafter brought based in whole or in part upon any such state of facts.

EXHIBIT 10k

### (OUTSIDE DIRECTOR COMPENSATION CHANGES)

RESOLVED: Effective May 16, 2002, that non-employee Directors of RadioShack Corporation be paid quarterly in arrears, to extent applicable, the following annual fees:

- a) Annual Retainer \$30,000
- b) For serving as a Committee Chair, \$5,000 annually

And, be it further

RESOLVED: That the practice of not paying a fee for committee meetings held in excess of 24 hours before or after a board meeting is discontinued effective May 16, 2002;

And be it further

RESOLVED: That non-employee Directors of RadioShack Corporation be paid quarterly in arrears, to extent applicable, the following meeting fees:

- a) Board of Directors per meeting fee  
\$1,500, if attended in person  
\$750 if attended by phone
- b) Committee meeting  
\$750 if attended in person  
\$500 if attended by phone.

EXHIBIT 10x

### RADIOSHACK CORPORATION UNFUNDED DEFERRED COMPENSATION PLAN FOR DIRECTORS (AS AMENDED AND RESTATED JULY 22, 2000)

#### 1. PURPOSES OF THE PLAN

The purposes of the Unfunded Deferred Compensation Plan (the "Plan") are to enable RadioShack Corporation (the "Company") to attract and retain the best qualified members of the Board of Directors of the Company (a "Director") by providing them with a Plan to defer the payment of all or a specified portion of the fees payable to the Director for services rendered on behalf of the Company.

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### 2. ELECTION TO DEFER

a) A Director may elect on or before December 31 of any year, to defer payment of all or a specified part of either all his/her retainer fees or meeting fees or both (whether paid in cash or in Common Stock of the Company or dividends attributable thereto), for services and meetings during the succeeding calendar year following such election. Any person who shall become a Director during any calendar year, and who was not a Director of the Company on the preceding December 31, may elect, not later than the 30th day after his or her term begins, to defer payment of all or a specified part of such fees for the succeeding calendar year. Any such elections shall be made by written notice delivered to the Corporate Secretary of the Company. All elections shall only be effective for the succeeding calendar year. Notwithstanding the above, for the calendar year 1998, any such election must be made prior to February 28, 1998 for director retainer fees and prior to July 1, 1998 for meeting fees.

b) In addition to a) above, any Director with a cash account shall be entitled to make a one-time election only to transfer out of his or her cash account and have his or her stock account credited with such amount of cash and accrued interest as a Director may elect from his or her cash account. This election shall be effective as of July 1, 1999. Upon this election, the elected amount credited to a Director's stock account shall be converted to that amount of Company Common Stock based upon the closing price of Company Common Stock on June 30, 1999. Such one-time election must be made no later than July 1, 1999.

c) With respect to cash dividends payable on Company Common Stock, each participating Director holding a stock account or Pension Plan Stock Account, upon his or her election may (i) be directly paid in cash, (ii) have his or her cash account credited as of the payment date for dividends on Company Common Stock in an amount equal to dividends attributable to the number of shares of Company Common Stock credited to each Director's stock account or Pension Plan Stock Account as of the record date set by the Board of Directors of the Company or (iii) defer cash dividends into his or her stock account or Pension Plan Stock Account. Cash dividends deferred and credited to a Director's stock account or Pension Plan Stock Account shall be converted to that amount of Company Common Stock based on the closing price of Company Common Stock on such record date for dividends.

d) Amounts deferred under this Plan will be distributed based on one of the two following elections made by each participating Director:

- (1) consecutive substantially equal annual installments up to a maximum of ten beginning on January 15 of a specified year; or
- (2) a lump sum payment on a specified date not in excess of ten years from the date Director ceases to be a Director.

### 3. DIRECTORS' ACCOUNTS

#### a) Cash Account

All deferred cash fees shall be recorded on the books of the Company and a memorandum cash account of the fees deferred by each participating Director and interest thereon and cash dividends payable on Company Common Stock, if any, will be maintained.

#### b) Stock Account

All deferred retainer fees payable in Common Stock of the Company ("Company Common Stock") and the Additional Items (as defined below) shall be



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recorded on the books of the Company and a memorandum stock account of the fees in Company Common Stock deferred by each participating Director will be maintained. The Director's stock account shall be credited with the number of shares of Company Common Stock otherwise payable to each participating Director under the terms and in the amounts and on the dates set forth in each of the Company's Incentive Stock Plans, as the case may be, providing for the compensation of Directors, if they so elect, in Company Common Stock. All deferred meeting fees payable in Company Common Stock shall also be recorded on the books of the Company in the participating Director's stock account under the terms, in the amounts and on the dates as set by the Board of Directors for the payment of meeting fees. Meeting fees elected to be deferred by a Director in Company Common Stock on and after June 1, 1998 shall be converted to that amount of Company Common Stock equal to the closing price of Company Common Stock as of the date of the applicable director or committee meeting and if not a trading day then the first trading day prior to the meeting. Cash dividends payable on Company Common Stock or a Director's one time election amount as provided in Sections 1 b) and 1 c) above (collectively the "Additional Items") shall be recorded in a Director's stock account in an amount and in the manner as provided in the Plan.

If a Director's stock account is credited with shares of Company Common Stock by reason of a deferral of either retainer fees or meeting fees or both on or after January 1, 1998, or a deferral of the Additional Items and payment of all of the Company Common Stock (earned by virtue of retainer fees, meeting fees or both or the Additional Items) are deferred (a) until after December 31st of the third calendar year which follows the calendar year during which such deferrals are initially made or (b) until after the earlier of (i) December 31st of such third calendar year or (ii) the day the Director ceases to be a Director, the Director's stock account shall be credited with an additional number of shares of Company Common Stock (including fractions thereof) equal to twenty-five percent of the shares of Company Common Stock initially credited.

### c) Pension Plan Stock Account

Effective December 31, 1997, the Special Compensation Plan for Directors (the "Pension Plan") was terminated and in terminating the Pension Plan, the Company calculated the single sum present value of each Pension Plan participant's benefit and converted that amount to Company Common Stock based on the average of the closing prices of Company Common Stock for 1997. The amount of the Company Common Stock shall be recorded on the books of the Company and a memorandum account reflecting such amounts for each Director formerly participating in the Pension Plan will be maintained (the "Pension Plan Stock Account").

## 4. PAYMENT FROM DIRECTORS' ACCOUNTS

a) Payment of amounts credited to a Director's cash account shall be made in cash. Payment of amounts credited to a Director's stock account or Pension Plan Stock Account shall be made in Company Common Stock. Fractional Company Common Stock interests, if any, shall be payable in cash. With respect to cash dividends payable on Company Common Stock, each participating Director holding a stock account or Pension Plan Stock Account, upon his or her election may (i) be directly paid in cash, (ii) have his or her cash account credited as of the payment date for dividends on Company Common Stock in an amount equal to dividends attributable to the number of shares of Company Common Stock credited to each Director's stock account or Pension Plan Stock Account as of the record date set by the Board of Directors of the Company or (iii) defer cash dividends into his or her stock account or Pension Plan Stock Account. Cash dividends deferred and credited to a director's stock account or Pension Plan Stock Account shall be converted to that amount of Company Common Stock based on the closing price of Company Common Stock on the payment date for dividends.

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b) The aggregate amount credited to the account of any Director, at the election of the Director, shall be paid to the Director, either (i) in a lump sum on the date specified by the Director, (ii) in substantially equal annual installments not exceeding ten, (iii) in a lump sum, upon a Change in Control or threatened Change in Control (as hereafter defined), on a date specified by the Board of Directors prior to any Change in Control, or (iv) if no election is made, on 60 days following the date a Director ceases to be a director. If a Director elects to receive installments, the first installment shall be paid (x) in advance on January 15 of the following calendar year in which the Director ceases to be a Director of the Company and subsequent installments (not exceeding nine) shall be paid promptly on January 15 of each of the succeeding calendar years, or (y) on the date specified by the Director.

c) Any Director with a Pension Plan Stock Account shall be entitled to make an election as to the method of payment of Company Common Stock from his or her Pension Plan Stock Account. Such election must be made prior to April 1, 1998. In such election, each Director shall elect the method of payment (either single payment or 10 or less annual installments) and the date such payment will be made or begin to be made. If any Director does not elect a method of payment or a date of such payment, then the amount of such Director's Pension Plan Stock Account shall be distributed to him or her, in a single sum, 60 days following the day the individual ceases to be a Director.

For purposes of the Plan a "Change in Control" shall have the same meaning as set forth in the RadioShack Corporation 1993 Incentive Stock Plan as amended.

### 5. INTEREST

On the last day of each calendar quarter interest shall be credited to each Director's cash account calculated on the unpaid balance in such cash account as calculated from time to time during the quarter. The rate of interest to be credited will be 1% per annum less than the announced prime rate of the Bank of America, N.A. as the same shall exist from time to time during the quarter.

### 6. PAYMENT IN EVENT OF DEATH

If a Director should die before all deferred amounts credited to the Director's cash account, stock account or Pension Plan Stock Account have been distributed, the balance of any deferred fees, dividends if any, and interest then in the Director's account shall be paid promptly to the Director's designated beneficiary in the manner designated by the Director or if no method is selected within 60 days after the Director's death. If such Director did not designate a beneficiary or in the event that the beneficiary or beneficiaries designated by such Director shall have predeceased the Director, the balance in the Director's account shall be paid promptly to the Director's estate.

### 7. TERMINATION OF ELECTION

A Director may terminate his election to defer payment of one or more of his or her retainer fees, meeting fees or cash dividends payable on Company Common Stock by written notice delivered to the Corporate Secretary of the Company. Such termination shall become effective as of the end of the calendar year in which notice of termination is given with respect to the retainer fees, meeting fees or dividends payable during subsequent calendar years. Amounts credited to the account of a Director prior to the effective date of termination shall not be affected thereby and shall be paid only in accordance with Sections 4 and 6 above.

### 8. RIGHTS UNSECURED

The right of any Director to receive payment of deferred amounts under the provisions of the Plan shall be an unsecured claim against the general assets of

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the Company. The maintenance of individual Director accounts is for bookkeeping purposes only. The Company is not obligated to acquire or set aside any particular assets for the discharge of its obligations, nor shall any Director have any property rights in any particular assets held by the Company, whether or not held for the purpose of funding the Company's obligations hereunder.

### 9. NONASSIGNABILITY

During the Director's lifetime, the right to any deferred fees, dividends if any, and interest thereon may not be transferred, assigned, hypothecated or pledged. Any such attempt to transfer, assign, hypothecate or pledge the account shall be void.

### 10. INTERPRETATION AND AMENDMENT

The Plan shall be administered by the Corporate Governance Committee of the Company. The decision of such Committee with respect to any questions arising as to the interpretation of this Plan, including the severability of any and all of the provisions thereof, shall be final, conclusive and binding. The Company reserves the right to modify this Plan from time to time or to repeal the Plan entirely, provided, however, that no modification of this Plan shall operate to annul an election already in effect for the current calendar year or any preceding calendar year.

### 11. EFFECTIVE DATE

The effective date of this Plan will be December 15, 1995 when it was adopted.

EXHIBIT 10aa

Date

Name

Dear Name:

For the past several months, the company's Leadership Council has been finalizing our 2002 operational plan and budget. This comprehensive roadmap is intended to strengthen our company's performance and provide us the opportunity to achieve   % earnings per share (EPS) growth. As a valued member of the RadioShack team, we want you to have the opportunity to share in the company's growth through your overall compensation plan. It is my pleasure to inform you of your fiscal year 2002 bonus opportunity.

Your 2002 bonus program rewards you for increased performance and effectiveness in the following areas:

- 1) Earnings per share growth; and
- 2) RadioShack stock performance enhancement.

Your maximum bonus opportunity for fiscal year 2002 is equal to   % of your base salary and includes the bonus components listed above. To help you chart your bonus earnings throughout the year, we have attached a Bonus Calculator (Attachment A). A brief description of each bonus component is detailed below.

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Earnings Per Share (EPS) Bonus

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- o Your EPS bonus is based on the percentage increase of 2002 actual diluted EPS results over the company's 2001 adjusted diluted EPS of \$\_ per share. The goal of the company is to achieve a \_% increase over the prior year.
- o You begin earning bonus when the company achieves a \_% growth in EPS over last year.
- o For each percentage point increase above \_% (rounded to the nearest decimal), you will achieve incremental bonus pay out.
- o 2002 EPS will be subject to adjustments for significant non-recurring items as determined by the Organization and Compensation Committee of the Board.

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Stock Bonus

- o You are eligible for an additional bonus payout if RadioShack Corporation's (RSH) average daily closing stock price outperforms the Standard & Poor's Specialty Retail Group's average daily closing stock price.
- o This additional stock bonus will only be paid if: (1) a positive increase in stock price over the prior year occurs; (2) the percentage increase exceeds the S & P Specialty Retail Group's percentage daily increase from the prior year; and (3) the company's minimum growth of \_% EPS is met.

-----

Page 2...Date, 2002....Fiscal Year 2002 Compensation

This outline of your compensation plan is not an employment contract, but a method of calculating your total earnings. You forfeit your rights to receive a bonus if you resign before the end of the current fiscal year. If you retire at age 55 or over, provided the Company has given its consent, or you die before the end of the then current fiscal year, your bonus will be calculated using actual results to the nearest end of the month preceding or succeeding such event, which will then be adjusted using the latest budget to include the remaining months of the fiscal year. Should you be eligible for a bonus pay out, the amount will be paid to you or the legal representative of your estate.

If at any time during your continued employment, your responsibility, duties or title changes, this plan is subject to revision or termination by the Company at the time of the foregoing change. A partial fiscal year bonus will be calculated using the methodology described above.

We have an exciting year ahead of us - a year that will require excellence in execution. Your focus, dedication and sheer hard work will give the RadioShack team ....the POWER TO WIN!

Sincerely,

EXHIBIT 12

RADIOSHACK CORPORATION  
STATEMENT OF COMPUTATION OF RATIO OF EARNINGS TO FIXED CHARGES  
AND RATIO OF EARNINGS TO FIXED CHARGES AND PREFERRED DIVIDENDS

|                              | Year Ended December 31, |      |      |      |      |
|------------------------------|-------------------------|------|------|------|------|
|                              | -----                   |      |      |      |      |
| (In millions, except ratios) | 2002                    | 2001 | 2000 | 1999 | 1998 |

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|                                                                |          |          |          |          |          |
|----------------------------------------------------------------|----------|----------|----------|----------|----------|
| -----                                                          |          |          |          |          |          |
| Ratio of Earnings to Fixed Charges:                            |          |          |          |          |          |
| Income from continuing operations                              | \$ 263.4 | \$ 166.7 | \$ 368.0 | \$ 297.9 | \$ 61.3  |
| Plus: Provision for income taxes                               | 161.5    | 124.8    | 225.6    | 182.6    | 38.4     |
|                                                                | -----    | -----    | -----    | -----    | -----    |
| Income before income taxes                                     | 424.9    | 291.5    | 593.6    | 480.5    | 99.7     |
|                                                                | -----    | -----    | -----    | -----    | -----    |
| Fixed charges:                                                 |          |          |          |          |          |
| Interest expense and amortization<br>of debt discount          | 42.3     | 49.8     | 53.0     | 36.4     | 44.7     |
| Amortization of debt issuance costs                            | 1.1      | 1.0      | 0.9      | 0.8      | 0.7      |
| Appropriate portion (33 1/3%) of rentals                       | 81.6     | 76.8     | 71.7     | 68.5     | 72.5     |
|                                                                | -----    | -----    | -----    | -----    | -----    |
| Total fixed charges                                            | 125.0    | 127.6    | 125.6    | 105.7    | 117.9    |
|                                                                | -----    | -----    | -----    | -----    | -----    |
| Earnings before income taxes and<br>fixed charges              | \$ 549.9 | \$ 419.1 | \$ 719.2 | \$ 586.2 | \$ 217.6 |
|                                                                | =====    | =====    | =====    | =====    | =====    |
| Ratio of earnings to fixed charges                             | 4.40     | 3.28     | 5.73     | 5.55     | 1.85     |
|                                                                | =====    | =====    | =====    | =====    | =====    |
| Ratio of Earnings to Fixed Charges<br>and Preferred Dividends: |          |          |          |          |          |
| Total fixed charges, as above                                  | \$ 125.0 | \$ 127.6 | \$ 125.6 | \$ 105.7 | \$ 117.9 |
| Preferred dividends                                            | 4.5      | 4.9      | 5.3      | 5.5      | 5.8      |
|                                                                | -----    | -----    | -----    | -----    | -----    |
| Total fixed charges and preferred<br>Dividends                 | \$ 129.5 | \$ 132.5 | \$ 130.9 | \$ 111.2 | \$ 123.7 |
|                                                                | =====    | =====    | =====    | =====    | =====    |
| Earnings before income taxes and<br>fixed charges              | \$ 549.9 | \$ 419.1 | \$ 719.2 | \$ 586.2 | \$ 217.6 |
|                                                                | =====    | =====    | =====    | =====    | =====    |
| Ratio of earnings to fixed charges and<br>preferred dividends  | 4.25     | 3.16     | 5.49     | 5.27     | 1.76     |
|                                                                | =====    | =====    | =====    | =====    | =====    |

EXHIBIT 23

CONSENT OF INDEPENDENT ACCOUNTANTS

We hereby consent to the incorporation by reference in the Registration Statements on Form S-3 (Nos. 333-27297, 333-44125, 333-54276, 333-60803, 333-75766 and 333-96583) and to the incorporation by reference in the Registration Statements on Form S-8 (Nos. 33-23178, 33-33189, 33-51019, 33-51599, 33-51603, 333-27437, 333-47893, 333-48331, 333-49369, 333-63659, 333-63661, 333-81405, 333-84057, 333-74894, 333-101792, 333-102141, and 333-102142), of RadioShack Corporation of our report dated February 28, 2003 relating to the consolidated financial statements, which appears in this Form 10-K.

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/s/ PricewaterhouseCoopers LLP  
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PricewaterhouseCoopers LLP

Fort Worth, Texas  
March 27, 2003

Exhibit 99(a)

CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Annual Report of RadioShack Corporation (the "Company") on Form 10-K for the period ending December 31, 2002 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Leonard H. Roberts, Chief Executive Officer of the Company, certify to my knowledge, pursuant to 18 U.S.C. ss. 1350, as adopted pursuant to ss. 906 of the Sarbanes-Oxley Act of 2002, that:

(1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

(2) The information contained in the Report fairly presents, in all material respects, the financial condition and result of operations of the Company.

/s/ Leonard H. Roberts  
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Leonard H. Roberts  
Chief Executive Officer  
March 20, 2003

A signed original of this written statement required by Section 906 has been provided to RadioShack, and will be retained by RadioShack and furnished to the Securities and Exchange Commission or its staff upon request.

Exhibit 99(b)

CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Annual Report of RadioShack Corporation (the "Company") on Form 10-K for the period ending December 31, 2002 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Michael D. Newman, Chief Financial Officer of the Company, certify to my knowledge, pursuant to 18 U.S.C. ss. 1350, as adopted pursuant to ss. 906 of the Sarbanes-Oxley Act of 2002, that:

(1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

(2) The information contained in the Report fairly presents, in all material respects, the financial condition and result of operations of the

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Company.

/s/ Michael D. Newman

-----  
Michael D. Newman  
Chief Financial Officer  
March 20, 2003

A signed original of this written statement required by Section 906 has been provided to RadioShack, and will be retained by RadioShack and furnished to the Securities and Exchange Commission or its staff upon request.