

FEDERAL SIGNAL CORP /DE/
Form 10-Q
November 01, 2011
Table of Contents

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2011

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission file number: 1-6003

Federal Signal Corporation

(Exact name of Company as specified in its charter)

Delaware
 (State or other jurisdiction of
 incorporation or organization)

36-1063330
 (I.R.S. Employer
 Identification No.)

1415 West 22nd Street
Oak Brook, IL 60523
 (Address of principal executive offices) (Zip code)

(630) 954-2000
 (Company's telephone number including area code)

Not applicable
 (Former name, former address, and former fiscal year, if changed since last report)

Indicate by check mark whether the Company (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Company was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the Company has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (Section 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the Company was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer
 Non-accelerated filer (Do not check if a smaller reporting company) Smaller reporting company
 Indicate by check mark whether the Company is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Indicate the number of shares outstanding of each of the Company's classes of common stock, as of the latest practicable date.

| Title | |
|--------------------------------|---|
| Common Stock, \$1.00 par value | 62,196,696 shares outstanding at October 13, 2011 |

Table of Contents

FEDERAL SIGNAL CORPORATION

INDEX TO FORM 10-Q

| | Page |
|--|-------------|
| <u>Part I. Financial Information</u> | 3 |
| <u>Item 1. Condensed Consolidated Financial Statements (unaudited)</u> | 3 |
| <u>Condensed Consolidated Statements of Operations for the Three and Nine Months Ended September 30, 2011 and 2010</u> | 4 |
| <u>Condensed Consolidated Balance Sheets as of September 30, 2011 and December 31, 2010</u> | 5 |
| <u>Condensed Consolidated Statement of Shareholders' Equity for the Nine Months Ended September 30, 2011</u> | 6 |
| <u>Condensed Consolidated Statements of Cash Flows for the Nine Months Ended September 30, 2011 and 2010</u> | 7 |
| <u>Notes to Condensed Consolidated Financial Statements</u> | 8 |
| <u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | 21 |
| <u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u> | 32 |
| <u>Item 4. Controls and Procedures</u> | 32 |
| <u>Part II. Other Information</u> | 32 |
| <u>Item 1. Legal Proceedings</u> | 32 |
| <u>Item 1A. Risk Factors</u> | 32 |
| <u>Item 2. Restrictions upon the Payment of Dividends</u> | 32 |
| <u>Item 5. Other Information</u> | 33 |
| <u>Item 6. Exhibits</u> | 33 |
| <u>Signatures</u> | 34 |

Table of Contents

Part I. Financial Information

Item 1. Financial Statements

FORWARD-LOOKING STATEMENTS

This Form 10-Q, reports filed by Federal Signal Corporation and its subsidiaries (the Company) with the Securities and Exchange Commission (SEC), and comments made by management may contain words such as may, will, believe, expect, anticipate, intend, plan, project, objective or the negative thereof or similar terminology concerning the Company s future financial performance, business strategy, plans, goals and objectives. These expressions are intended to identify forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements include information concerning the Company s possible or assumed future performance or results of operations and are not guarantees. While these statements are based on assumptions and judgments that management has made in light of industry experience as well as perceptions of historical trends, current conditions, expected future developments and other factors believed to be appropriate under the circumstances, they are subject to risks, uncertainties and other factors that may cause the Company s actual results, performance or achievements to be materially different.

These risks and uncertainties, some of which are beyond our control, include the cyclical nature of our industrial, municipal, government and commercial markets; restrictive debt covenants; uncertainty in the financial markets which may negatively impact our ability to access additional financing or to refinance our revolving credit facility or existing debt arrangements on favorable terms or at all; impairment of goodwill and other indefinite lived intangible assets; ability to use net operating loss (NOL) carryovers to reduce future tax payments; availability of credit and third-party financing for customers; technological advances by competitors; ability to expand into new geographic markets and to anticipate and meet customer demands for new products and product enhancements; domestic and foreign governmental policy change; changes in cost competitiveness including those resulting from foreign currency movements; increased competition and pricing pressures in the markets served; retention of key employees; volatility in securities trading markets; economic downturns; increased warranty and product liability expenses and client service interruption; ability to expand our business through acquisitions; ability to finance acquisitions or successfully integrate acquired companies; unknown liabilities assumed in connection with acquisitions; unforeseen developments in contingencies such as litigation; protection and validity of patent and other intellectual property rights; ability to achieve expected savings from integration, synergy and other cost-control initiatives; compliance with environmental and safety regulations; disruptions in the supply of parts or components from suppliers and subcontractors; risks associated with suppliers, dealer and other partner alliances; disruptions within our dealer market; risks associated with work stoppages and other labor relations matters; restructuring and impairment charges as we continue to evaluate opportunities to restructure our business in an effort to optimize the cost structure; and general changes in the competitive environment. These risks and uncertainties include, but are not limited to, the risk factors described under Item 1A, *Risk Factors*, in the Company s Annual Report on Form 10-K, Form 10-Qs and other filings with the SEC. These factors may not constitute all factors that could cause actual results to differ materially from those discussed in any forward-looking statement. We operate in a continually changing business environment and new factors emerge from time to time. We cannot predict such factors nor can we assess the impact, if any, of such factors on our financial position or results of operations. Accordingly, forward-looking statements should not be relied upon as a predictor of actual results. We disclaim any responsibility to update any forward-looking statement provided in this Form 10-Q.

ADDITIONAL INFORMATION

The Company makes its Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K, other reports and information filed with the SEC and amendments to those reports available, free of charge, through its Internet website (<http://www.federalsignal.com>) as soon as reasonably practical after it electronically files or furnishes such materials to the SEC. All of the Company s filings may be read or copied at the SEC s Public Reference Room at 100 F Street, N.E., Room 1580, Washington, DC 20549. Information on the operation of the Public Reference Room can be obtained by calling the SEC at 1-800-SEC-0330. The SEC maintains an Internet website (<http://www.sec.gov>) that contains reports, proxy and information statements and other information regarding issuers that file electronically.

Table of Contents

FEDERAL SIGNAL CORPORATION AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (unaudited)

| (\$ in millions, except per share data) | Three months ended September 30, | | Nine months ended September 30, | |
|---|--|----------|------------------------------------|-----------|
| | 2011 | 2010 | 2011 | 2010 |
| Net sales | \$ 194.2 | \$ 179.6 | \$ 572.3 | \$ 539.8 |
| Costs and expenses | | | | |
| Cost of sales | 147.9 | 135.1 | 432.8 | 403.8 |
| Selling, engineering, general and administrative | 39.0 | 39.6 | 126.1 | 122.4 |
| Goodwill impairment | | | (1.6) | |
| Acquisition and integration related costs | | 0.1 | | 3.8 |
| Restructuring charges | | | | 4.0 |
| Operating income | 7.3 | 4.8 | 15.0 | 5.8 |
| Interest expense | 4.3 | 2.4 | 11.3 | 8.5 |
| Other (expense) income, net | (0.4) | 0.7 | (0.4) | (0.7) |
| Income (loss) before income taxes | 2.6 | 3.1 | 3.3 | (3.4) |
| Income tax (expense) benefit | (0.6) | (0.9) | (0.9) | 1.1 |
| Income (loss) from continuing operations | 2.0 | 2.2 | 2.4 | (2.3) |
| Loss from discontinued operations and disposal, net of income tax benefit (expense) of \$0.0, \$1.7, (\$0.1), and \$2.9, respectively | (0.3) | (1.0) | | (4.2) |
| Net income (loss) | \$ 1.7 | \$ 1.2 | \$ 2.4 | \$ (6.5) |
| COMMON STOCK DATA: | | | | |
| Basic and diluted earnings (loss) per share: | | | | |
| Earnings (loss) from continuing operations | \$ 0.03 | \$ 0.04 | \$ 0.04 | \$ (0.04) |
| Loss from discontinued operations and disposal | | (0.02) | | (0.08) |
| Earnings (loss) per share | \$ 0.03 | \$ 0.02 | \$ 0.04 | \$ (0.12) |
| Weighted average common shares outstanding (in millions): | | | | |
| Basic | 62.2 | 62.2 | 62.2 | 56.1 |
| Diluted | 62.2 | 62.3 | 62.2 | 56.2 |
| Cash dividends per share of common stock | \$ | \$ 0.06 | \$ | \$ 0.18 |

See notes to condensed consolidated financial statements.

Table of Contents

FEDERAL SIGNAL CORPORATION AND SUBSIDIARIES

CONDENSED CONSOLIDATED BALANCE SHEETS

CONDENSED CONSOLIDATED BALANCE SHEETS (unaudited)

| (\$ in millions, except per share data) | September 30, 2011 | December 31, 2010 |
|--|-----------------------|----------------------|
| ASSETS | | |
| Current assets | | |
| Cash and cash equivalents | \$ 13.2 | \$ 62.1 |
| Accounts receivable, net of allowances for doubtful accounts of \$3.1 and \$2.8, respectively | 102.0 | 100.4 |
| Inventories, net | 121.5 | 119.6 |
| Other current assets | 20.2 | 17.9 |
| Total current assets | 256.9 | 300.0 |
| Properties and equipment, net | 63.4 | 63.2 |
| Other assets | | |
| Goodwill | 310.7 | 310.4 |
| Intangible assets | 80.4 | 84.4 |
| Deferred charges and other assets | 2.5 | 3.4 |
| Total assets of continuing operations | 713.9 | 761.4 |
| Assets of discontinued operations | 2.9 | 3.1 |
| Total assets | \$ 716.8 | \$ 764.5 |
| LIABILITIES AND SHAREHOLDERS' EQUITY | | |
| Current liabilities | | |
| Short-term borrowings | \$ 8.0 | \$ 1.8 |
| Current portion of long-term borrowings and capital lease obligations | 186.2 | 76.2 |
| Accounts payable | 52.2 | 53.5 |
| Customer deposits | 12.3 | 10.2 |
| Deferred revenue | 10.2 | 12.4 |
| Accrued liabilities | | |
| Compensation and withholding taxes | 18.3 | 21.2 |
| Other | 28.3 | 39.3 |
| Total current liabilities | 315.5 | 214.6 |
| Long-term borrowings and capital lease obligations, less current portion | 33.7 | 184.4 |
| Long-term pension liabilities | 37.9 | 41.3 |
| Deferred gain | 22.0 | 23.5 |
| Deferred tax liabilities | 50.4 | 45.8 |
| Other long-term liabilities | 16.8 | 15.8 |
| Total liabilities of continuing operations | 476.3 | 525.4 |
| Liabilities of discontinued operations | 13.5 | 18.2 |
| Total liabilities | 489.8 | 543.6 |
| Shareholders' equity | | |
| Common stock, \$1 par value per share, 90.0 million shares authorized, 63.1 million and 63.0 million shares issued, respectively | 63.1 | 63.0 |
| Capital in excess of par value | 166.9 | 164.7 |

Edgar Filing: FEDERAL SIGNAL CORP /DE/ - Form 10-Q

| | | |
|--|--------------|--------------|
| Retained earnings | 53.0 | 50.6 |
| Treasury stock, 0.9 million and 0.9 million shares at cost, respectively | (16.1) | (15.8) |
| Accumulated other comprehensive loss | (39.9) | (41.6) |
| Total shareholders' equity | 227.0 | 220.9 |
| | | |
| Total liabilities and shareholders' equity | \$ 716.8 | \$ 764.5 |

See notes to condensed consolidated financial statements.

Table of Contents

FEDERAL SIGNAL CORPORATION AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENT OF SHAREHOLDERS' EQUITY

CONDENSED CONSOLIDATED STATEMENT OF SHAREHOLDERS' EQUITY (unaudited)

| | Common Stock Par Value | Capital in Excess of Par Value | Retained Earnings | Treasury Stock | Accumulated Other Comprehensive (Loss) Income | Total |
|--|---------------------------------|---|----------------------|-------------------|---|----------|
| (\$ in millions) | | | | | | |
| Balance at December 31, 2010 | \$ 63.0 | \$ 164.7 | \$ 50.6 | \$ (15.8) | \$ (41.6) | \$ 220.9 |
| Comprehensive income | | | | | | |
| Net income | | | 2.4 | | | 2.4 |
| Foreign currency translation | | | | | (0.4) | (0.4) |
| Unrealized loss on derivatives, net of tax expense of \$0.1 | | | | | (0.6) | (0.6) |
| Change in unrecognized gains related to pension benefit plans, net of tax expense of \$1.5 | | | | | 2.7 | 2.7 |
| Comprehensive income | | | | | | 4.1 |
| Stock-based payments | | | | | | |
| Non-vested stock and options | | 1.6 | | | | 1.6 |
| Stock awards | 0.1 | 0.6 | | (0.3) | | 0.4 |
| Balance at September 30, 2011 | \$ 63.1 | \$ 166.9 | \$ 53.0 | \$ (16.1) | \$ (39.9) | \$ 227.0 |

See notes to condensed consolidated financial statements.

Table of Contents

FEDERAL SIGNAL CORPORATION AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited)

| (\$ in millions) | Nine months ended | |
|---|-----------------------|----------|
| | September 30, 2011 | 2010 |
| Operating activities | | |
| Net income (loss) | \$ 2.4 | \$ (6.5) |
| Adjustments to reconcile net income (loss) to net cash used for operating activities | | |
| Loss on discontinued operations and disposal | | 4.2 |
| Depreciation and amortization | 17.0 | 14.8 |
| Stock-based compensation expense | 1.6 | 2.9 |
| Goodwill impairment | (1.6) | |
| Changes in operating assets and liabilities, net of effects from acquisitions and dispositions of companies | (14.3) | (0.6) |
| Net cash provided by continuing operating activities | 5.1 | 14.8 |
| Net cash used for discontinued operating activities | (2.3) | (2.2) |
| Net cash provided by operating activities | 2.8 | 12.6 |
| Investing activities | | |
| Purchases of properties and equipment | (12.3) | (10.4) |
| Proceeds from sales of properties, plant and equipment | 1.2 | 1.8 |
| Payments for acquisitions, net of cash acquired | | (97.3) |
| Net cash used for continuing investing activities | (11.1) | (105.9) |
| Net cash provided by discontinued investing activities | | 0.2 |
| Net cash used for investing activities | (11.1) | (105.7) |
| Financing activities | | |
| (Reduction) increase in debt outstanding under revolving credit facilities | (28.6) | 82.5 |
| Proceeds on short-term borrowings | 48.5 | 18.2 |
| Payments on short-term borrowings | (42.4) | (17.2) |
| Proceeds from issuance of long-term borrowings | 0.6 | |
| Payments on long-term borrowings | (12.4) | (56.7) |
| Payments of debt amendment fees | (2.3) | |
| Cash dividends paid to shareholders | (3.7) | (10.4) |
| Proceeds from equity offering, net of fees | | 71.2 |
| Other, net | (0.1) | 1.1 |
| Net cash (used for) provided by continuing financing activities | (40.4) | 88.7 |
| Net cash used for discontinued financing activities | (0.3) | (0.7) |
| Net cash (used for) provided by financing activities | (40.7) | 88.0 |
| Effects of foreign exchange rate changes on cash and cash equivalents | 0.1 | |
| Decrease in cash and cash equivalents | (48.9) | (5.1) |
| Cash and cash equivalents at beginning of period | 62.1 | 21.1 |
| Cash and cash equivalents at end of period | \$ 13.2 | 16.0 |

See notes to condensed consolidated financial statements.

Table of Contents

FEDERAL SIGNAL CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (unaudited)

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization and Description of the Business

Federal Signal Corporation was founded in 1901 and was reincorporated as a Delaware corporation in 1969. References herein to the Company, we, our, or us refer collectively to Federal Signal Corporation and its subsidiaries.

Basis of Presentation and Consolidation

The accompanying unaudited condensed consolidated financial statements represent the consolidation of Federal Signal Corporation and subsidiaries included herein and have been prepared by the Company pursuant to the rules and regulations of the Securities and Exchange Commission (SEC). Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations, although the Company believes that the disclosures are adequate to ensure the information presented is not misleading. These condensed consolidated financial statements have been prepared in accordance with the Company's accounting policies described in the Annual Report on Form 10-K for the year ended December 31, 2010 and should be read in conjunction with the consolidated financial statements and the notes thereto.

These statements include all adjustments (consisting of normal recurring accruals) that we considered necessary to present a fair statement of our results of operations, financial position and cash flows. The results reported in these condensed, consolidated financial statements should not be regarded as necessarily indicative of results that may be expected for the entire year. It is suggested that these condensed consolidated financial statements be read in conjunction with the financial statements and notes thereto included in our Form 10-K for the year ended December 31, 2010. We label our quarterly information using a calendar convention, that is, first quarter is labeled as ending on March 31, second quarter as ending on June 30, and third quarter as ending on September 30. It is our longstanding practice to establish interim quarterly closing dates using a 5-4-4 calendar with the fiscal year ending on December 31. The effects of this practice are modest and only exist within a reporting year.

We have reclassified certain prior period amounts to conform to the current period presentation. Included with reclassifications are restatements for discontinued operations and adjustments related to the timing of recording revenue on certain arrangements primarily in the Federal Signal Technologies Group, as described in the notes to the consolidated financial statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2010.

Accounting Changes

In October 2009, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2009-13, *Topic 605- Multiple-Deliverable Revenue Arrangements*, which changes the level of evidence of standalone selling price required to separate deliverables in a multiple deliverable revenue arrangement by allowing a company to make its best estimate of the selling price of deliverables when more objective evidence of selling price is not available and eliminates the use of the residual method. ASU No. 2009-13 applies to multiple deliverable revenue arrangements that are not accounted for under other accounting pronouncements and retains the use of vendor-specific objective evidence of selling price (VSOE) if available, and third-party evidence of selling price when VSOE is unavailable.

In October 2009, the FASB also issued ASU No. 2009-14, *Topic 985- Certain Revenue Arrangements That Include Software Elements*, which amended the accounting standards for revenue recognition to remove tangible products containing software components and non-software components that function together to deliver the products' essential functionality from the scope of industry-specific software revenue recognition guidance.

The Company adopted ASU No. 2009-13 and ASU No. 2009-14 prospectively on January 1, 2011. The majority of the Company's businesses generate revenue through the manufacture and sale of a broad range of specialized products and components, with revenue recognized upon transfer of title and risk of loss, which is generally upon shipment. Certain businesses within the Federal Signal Technologies Group sell under multiple deliverable sales arrangements where the Company utilized estimated selling prices under the

Table of Contents

relative-selling-price method. In arriving at its best estimates of selling price, management considered market conditions as well as Company-specific factors. Management considered the Company's overall pricing model and objectives, including profit objectives and internal cost structure, as well as historical pricing data. The effect of adopting the new accounting guidance during the first quarter of 2011 was an increase in revenues of \$1.2 million and an increase in cost of sales of \$0.6 million. The effect of adopting the new accounting guidance during the second quarter of 2011 was an increase in revenues of \$2.1 million and an increase in cost of sales of \$0.9 million. The effect of adopting the new accounting guidance during the third quarter of 2011 was an increase in revenues of \$0.5 million. The total effect of adopting the new accounting guidance for the nine months ended September 30, 2011 was an increase in revenues and cost of sales of \$3.8 million and \$1.5 million, respectively. The Company anticipates that the effect on the fourth quarter of 2011 will be consistent with the effect during the third quarter.

In April 2011, the FASB issued ASU No. 2011-05, *Topic 220- Presentation of Comprehensive Income*, which requires companies to include a statement of comprehensive income as part of its interim and annual financial statements. The new guidance gives companies the option to present net income and comprehensive income either in one continuous statement or in two separate but consecutive statements. This approach represents a change from current generally accepted accounting principles (GAAP), which allows companies to report other comprehensive income (OCI) and its components in the statement of shareholders' equity. The guidance also allows companies to present OCI either net of tax with details in the notes or shown gross of tax (with tax effects shown parenthetically). The Company's disclosure of OCI for the nine months ended September 30, 2011 is presented in Note 14 - Comprehensive (Loss) Income. Under the new guidance, the information set forth in Note 14 would be shown in the new statement of comprehensive income. This guidance is effective for fiscal years beginning after December 15, 2011. Since the new guidance impacts disclosures only, it will not have an impact on the Company's financial position, results of operations, or liquidity.

In September 2011, the FASB issued ASU No. 2011-08, *Topic 350- Testing of Goodwill for Impairment*, that allows companies to assess qualitative factors to determine whether they need to perform the two-step quantitative goodwill impairment test. Under the option, an entity no longer would be required to calculate the fair value of a reporting unit unless it determines, based on that qualitative assessment, that it is more likely than not that its fair value is less than its carrying amount. The ASU may change how a company tests goodwill for impairment but should not change the timing or measurement of goodwill impairments. The ASU is effective for fiscal years beginning after December 15, 2011. Early adoption is permitted. The Company is reviewing the standard for applicability.

No other new accounting pronouncements issued or effective during the first nine months of 2011 have had or are expected to have a material impact on the consolidated financial statements.

Use of Estimates

The preparation of financial statements in conformity with U.S. GAAP requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses. Significant estimates and assumptions are used for, but are not limited to, revenue recognition, pension and other postretirement benefits, allowance for doubtful accounts, income tax contingency accruals and valuation allowances, product warranty accruals, asset impairment, purchase price allocation and litigation-related accruals. Actual results could differ from our estimates.

2. ACQUISITIONS

For the three and nine months ended September 30, 2010, pretax acquisition and integration related expenses totaling \$0.1 million and \$3.8 million, respectively, were recorded. During the three and nine months ended September 30, 2011, there were no charges recorded for acquisition and integration related costs. These charges, which were expensed in accordance with the accounting guidance for business combinations, were recorded in "Acquisition and integration related costs" on the Condensed Consolidated Statements of Operations.

Table of Contents

3. INVENTORIES, NET

| (\$ in millions) | September 30, 2011 | December 31, 2010 |
|------------------------|-----------------------|----------------------|
| Raw materials | \$ 56.8 | \$ 55.0 |
| Work in progress | 33.8 | 29.0 |
| Finished goods | 30.9 | 35.6 |
| Total inventories, net | \$ 121.5 | \$ 119.6 |

4. GOODWILL AND OTHER INTANGIBLE ASSETS

Goodwill

| (\$ in millions) | December 31, 2010 | Impairment | Other Adjustments Including Currency Translations | September 30, 2011 |
|-----------------------------|----------------------|------------|--|-----------------------|
| Environmental Solutions | \$ 120.4 | \$ | \$ | \$ 120.4 |
| Fire Rescue | 33.9 | | (0.3) | 33.6 |
| Safety and Security Systems | 118.2 | | 0.1 | 118.3 |
| Federal Signal Technologies | 37.9 | 1.6 | (1.1) | 38.4 |
| Total | \$ 310.4 | \$ 1.6 | \$ (1.3) | \$ 310.7 |

Trade names

| (\$ in millions) | December 31, 2010 | Impairment | Other Adjustments Including Currency Translations | September 30, 2011 |
|-----------------------------|----------------------|------------|--|-----------------------|
| Federal Signal Technologies | \$ 15.3 | \$ | \$ 0.1 | \$ 15.4 |
| Total | \$ 15.3 | \$ | \$ 0.1 | \$ 15.4 |

The following table provides the gross carrying value and accumulated amortization for each major class of intangible assets:

| (\$ in millions) | Average Useful Life (Years) | September 30, 2011 | | | December 31, 2010 | | |
|---------------------------------------|-----------------------------------|----------------------------|-----------------------------|--------------------------|----------------------------|-----------------------------|--------------------------|
| | | Gross Carrying Value | Accumulated Amortization | Net Carrying Value | Gross Carrying Value | Accumulated Amortization | Net Carrying Value |
| Amortizable Intangible Assets: | | | | | | | |
| Developed software | 6 | \$ 24.2 | \$ (18.8) | \$ 5.4 | \$ 23.0 | \$ (17.5) | \$ 5.5 |
| Patents | 10 | 3.8 | (1.1) | 2.7 | 2.3 | (0.6) | 1.7 |
| Customer relationships | 15 | 45.2 | (9.9) | 35.3 | 45.0 | (7.3) | 37.7 |
| Technology | 11 | 23.7 | (4.8) | 18.9 | 23.7 | (3.1) | 20.6 |
| Other | 5 | 5.6 | (2.9) | 2.7 | 5.7 | (2.1) | 3.6 |

Edgar Filing: FEDERAL SIGNAL CORP /DE/ - Form 10-Q

| | | | | | | | |
|-------------------------------------|----|----------|-----------|---------|----------|-----------|---------|
| Total | 12 | 102.5 | (37.5) | 65.0 | 99.7 | (30.6) | 69.1 |
| Indefinite-lived Intangible Assets: | | | | | | | |
| Trade names | | 15.4 | | 15.4 | 15.3 | | 15.3 |
| Total | | \$ 117.9 | \$ (37.5) | \$ 80.4 | \$ 115.0 | \$ (30.6) | \$ 84.4 |

Amortization expense for the three and nine months ended September 30, 2011 totaled \$2.3 million and \$7.2 million, respectively, and for the three and nine months ended September 30, 2010 totaled \$2.7 million and \$6.5 million, respectively. The Company estimates that the total aggregate amortization expense will be \$9.5 million in 2011, \$8.5 million in 2012, \$7.3 million in 2013, \$7.2 million in 2014, \$6.5 million in 2015, \$6.3 million in 2016, and \$26.9 million thereafter.

The Company accounts for goodwill and identifiable intangible assets in accordance with ASC 360 Intangibles Goodwill and Other. Under this standard, the Company assesses the impairment of goodwill and indefinite-lived intangible assets at least annually, on October 31, and whenever events or changes in circumstances indicate that the carrying value may not be recoverable.

During the fourth quarter of 2010, the Company performed its annual assessment and determined that the goodwill and certain trade names within the Federal Signal Technologies Group reporting unit were impaired and recorded impairment charges of \$67.1 million and \$11.8 million, respectively. The impairment charges resulted from decreased sales and cash flow estimated in our Federal Signal Technologies Group. Upon completion of a detailed second step impairment analysis in the first quarter of 2011, the Company recorded an adjustment of \$1.6 million, which reduced a portion of the original goodwill impairment recognized during the fourth quarter of 2010.

Table of Contents

5. DERIVATIVE FINANCIAL INSTRUMENTS AND FAIR VALUE MEASUREMENTS

The Company manages the volatility of cash flows caused by fluctuations in currency rates by entering into foreign exchange forward contracts and options. These derivative instruments may be designated as cash flow hedges that hedge portions of the Company's anticipated third-party purchases and forecasted sales denominated in foreign currencies. The Company also enters into foreign exchange contracts that are not intended to qualify for hedge accounting, but are intended to offset the effect on earnings of foreign currency movements on short and long term intercompany transactions. Gains and losses on these derivative instruments are recorded through earnings.

For assets and liabilities measured at fair value on a recurring basis, the Company uses an income approach to value the assets and liabilities for outstanding derivative contracts, which include interest rate swap and foreign currency forward contracts. The income approach consists of a discounted cash flow model that takes into account the present value of future cash flows under the terms of the contracts using current market information as of the reporting date, such as prevailing interest rates and foreign currency spot and forward rates. The following table provides a summary of the fair values of assets and liabilities:

| Fair Value Measurements at September 30, 2011 | | | | |
|---|--------|--|--|----|
| (\$ in millions) | Total | Quoted Prices in Active Markets for Identical Assets (Level 1) | | |
| | | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) | |
| Assets | | | | |
| Derivatives | \$ 0.1 | \$ | \$ 0.1 | \$ |
| Liabilities | | | | |
| Derivatives | \$ 0.6 | \$ | \$ 0.6 | \$ |

| Fair Value Measurements at December 31, 2010 | | | | |
|--|--------|--|--|----|
| (\$ in millions) | Total | Quoted Prices in Active Markets for Identical Assets (Level 1) | | |
| | | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) | |
| Assets | | | | |
| Derivatives | \$ | \$ | \$ | \$ |
| Liabilities | | | | |
| Derivatives | \$ 0.6 | \$ | \$ 0.6 | \$ |

At September 30, 2011 and December 31, 2010, the fair value of the Company's derivative instruments was recorded as follows:

| (\$ in millions) | Asset Derivatives September 30, 2011 | | Liability Derivatives September 30, 2011 | |
|---|---|------------|---|------------|
| | Balance Sheet Location | Fair Value | Balance Sheet Location | Fair Value |
| Derivatives designated as hedging instruments: | | | | |
| Foreign exchange | Other current assets | \$ | Other accrued liabilities | \$ 0.6 |
| Total derivatives designated as hedging instruments | | | | 0.6 |
| Derivatives not designated as hedging instruments: | | | | |
| Foreign exchange | Accounts receivable, net | 0.1 | Other accrued liabilities | |

Edgar Filing: FEDERAL SIGNAL CORP /DE/ - Form 10-Q

| | | |
|---|--------|--------|
| Total derivatives not designated as hedging instruments | 0.1 | |
| Total derivatives | \$ 0.1 | \$ 0.6 |

Table of Contents

| (\$ in millions) | Asset Derivatives December 31, 2010 | | Liability Derivatives December 31, 2010 | |
|---|-------------------------------------|------------|---|------------|
| | Balance Sheet Location | Fair Value | Balance Sheet Location | Fair Value |
| Derivatives designated as hedging instruments: | | | | |
| Foreign exchange | Other current assets | \$ | Other current Liabilities | \$ 0.2 |
| Total derivatives designated as hedging instruments | | | | 0.2 |
| Derivatives not designated as hedging instruments: | | | | |
| Foreign exchange | Accounts receivable, net | | Other accrued liabilities | 0.4 |
| Total derivatives not designated as hedging instruments | | | | 0.4 |
| Total derivatives | | \$ | | \$ 0.6 |

The effect of derivative instruments on the condensed consolidated statement of operations for the three months ended September 30, 2011, was as follows:

| (\$ in millions) | Amount of Gain/(Loss) Recognized in OCI on Derivatives (Effective Portion) | Location of Gain/(Loss) Reclassified from Accumulated OCI into Income (Effective Portion) | Amount of Gain |
|---|--|---|---|
| | | | Reclassified from Accumulated OCI into Income (Effective Portion) |
| Derivatives in Cash Flow Hedging Relationships | | | |
| Interest rate contracts | \$ | Interest expense | \$ |
| Foreign exchange | (0.9) | Net sales | 0.1 |
| Total | \$ (0.9) | | \$ 0.1 |

| Derivatives Not Designated as Hedging Instruments | Amount of Gain/(Loss) Recognized in OCI on Derivatives (Effective Portion) | Location of Gain Recognized in Income on Derivatives | Amount of Gain |
|---|--|--|-------------------------------------|
| | | | Recognized in Income on Derivatives |
| Foreign exchange | | Other income (expense) | \$ 0.2 |
| Total | | | \$ 0.2 |

The effect of derivative instruments on the condensed consolidated statement of operations for the nine months ended September 30, 2011 was as follows:

| (\$ in millions) | Amount of Gain/(Loss) Recognized in OCI on Derivatives (Effective Portion) | Location of Gain/(Loss) Reclassified from Accumulated OCI into Income (Effective Portion) | Amount of Gain |
|---|--|---|---|
| | | | Reclassified from Accumulated OCI into Income (Effective Portion) |
| Derivatives in Cash Flow Hedging Relationships | | | |

Edgar Filing: FEDERAL SIGNAL CORP /DE/ - Form 10-Q

| | | | Portion) |
|-------------------------|-----------|--------------|------------------|
| Interest rate contracts | \$ | | \$ |
| Foreign exchange | | (0.4) | Net sales 0.3 |
| Total | \$ | (0.4) | \$ 0.3 |

| Derivatives Not Designated as Hedging Instruments | Location of Gain Recognized in Income on Derivatives | Amount of Loss Recognized in Income on Derivatives |
|--|---|---|
| Foreign exchange | Other income (expense) | \$ (0.7) |
| Total | | \$ (0.7) |

At September 30, 2011 and December 31, 2010, accumulated other comprehensive income (loss) associated with interest rate swaps and foreign exchange contracts qualifying for hedge accounting treatment was \$(0.6) million and \$0.5 million, net of income tax effects, respectively. The Company expects \$0.7 million of pre-tax net loss on cash flow hedges that are reported in accumulated other comprehensive loss as of September 30, 2011 to be reclassified into earnings within the next 12 months as the respective hedged transactions affect earnings.

Table of Contents

The following table summarizes the carrying amounts and fair values of the Company's financial instruments:

| (\$ in millions) | September 30, 2011 | | December 31, 2010 | |
|----------------------|--------------------|------------|-------------------|------------|
| | Notional Amount | Fair Value | Notional Amount | Fair Value |
| Short-term debt | \$ 8.0 | \$ 8.0 | \$ 1.8 | \$ 1.8 |
| Long-term debt (1) | 221.1 | 219.1 | 262.1 | 259.9 |
| Foreign exchange (2) | 31.3 | (0.6) | 28.3 | (0.6) |

(1) Long-term debt includes financial service borrowings for all periods presented, which is included in discontinued operations. Long-term debt above includes current maturities of \$187.4 million.

(2) Foreign exchange contracts are denominated in USD, GBP, and Euro.

The carrying value of short-term debt approximates fair value due to its short maturity. The fair value of long-term debt is based on interest rates that are currently available to us for issuance of debt with similar terms and remaining maturities.

6. DEBT

Short-term borrowings consisted of the following:

| (\$ in millions) | September 30, 2011 | December 31, 2010 |
|--------------------------|--------------------|-------------------|
| Non-U.S. lines of credit | \$ 8.0 | \$ 1.8 |

Long-term borrowings consisted of the following:

| (\$ in millions) | September 30, 2011 | December 31, 2010 |
|--|--------------------|-------------------|
| Revolving Credit Facility | \$ 186.0 | \$ 214.6 |
| Alternative Currency Facility (within Revolving Credit Facility) | | 4.0 |
| 13.53% Secured Private Placement note with annual installments of \$10.0 million due 2011 | | 1.3 |
| 13.34% Secured Private Placement note with annual installments of \$7.1 million due 2011 | | 0.6 |
| 12.48% Secured Private Placement note due 2012 | 28.1 | 31.9 |
| Secured Private Placement note, floating rate (8.60% and 5.39% at September 30, 2011 and December 31, 2010, respectively) due 2013 | 6.2 | 7.1 |
| Subsidiary Loan Agreement | | 1.0 |
| Capital Lease Obligations | 0.6 | 1.0 |
| | 220.9 | 261.5 |
| Unamortized balance of terminated fair value interest rate swaps | 0.2 | 0.6 |
| | 221.1 | 262.1 |
| Less current maturities, excluding financial services activities | (186.0) | (75.8) |
| Less current capital lease obligations | (0.2) | (0.4) |
| Less financial services activities borrowings (included in discontinued operations) | (1.2) | (1.5) |
| Total long-term borrowings and capital lease obligations, net | \$ 33.7 | \$ 184.4 |

Edgar Filing: FEDERAL SIGNAL CORP /DE/ - Form 10-Q

The Company was in violation of its Interest Coverage Ratio covenant minimum requirement as defined in the Second Amended and Restated Credit Agreement (the "Credit Agreement") and the Note Purchase Agreements for the fiscal quarter ended December 31, 2010.

On March 15, 2011, the Company executed the Third Amendment and Waiver to the Second Amended and Restated Credit Agreement dated as of April 25, 2007 among the Company, the bank lenders party thereto, and Bank of Montreal, as Agent (the "Third Amendment and Waiver") with regard to the Company's Revolving Credit Facility (the "Revolving Credit Facility"). On the same date, the Company also executed the Second Global Amendment and Waiver to the Note Purchase Agreements (the "Second Global Amendment") with the holders of its private placement notes (the "Notes"). Both the Third Amendment and Waiver and the

Table of Contents

Second Global Amendment included a permanent waiver of compliance with the Interest Coverage Ratio covenant for the Company's fiscal quarter ended December 31, 2010. Included in the terms of the Third Amendment and Waiver and the Second Global Amendment are the replacement of the Interest Coverage Ratio covenant with a minimum EBITDA covenant effective January 1, 2011, with the first required reporting period on April 2, 2011; an increase in pricing to the Company's Revolving Credit Facility pricing grid; an increase in pricing for the outstanding Notes; mandatory prepayments from proceeds of asset sales; restrictions on use of excess cash flow; restrictions on dividend payments, share repurchases and other restricted payments; and a 50 basis points fee paid to the bank lenders and holders of the Notes upon execution of the Third Amendment and Waiver and the Second Global Amendment.

The new minimum EBITDA covenant is required to be tested quarterly as of the last day of the fiscal quarters ending April 2, 2011 and July 2, 2011, and monthly thereafter (commencing on August 6, 2011), in each case on a trailing twelve-month basis, except that EBITDA for the fiscal quarters ending April 2, 2011 and July 2, 2011, and the fiscal months of and including July through November of 2011, will be calculated using the Company's year-to-date EBITDA through the test date.

Under the terms of the Third Amendment and Waiver, no share repurchases or other restricted payments will be permitted going forward except with the consent of the bank lenders and the noteholders. Certain restrictions are also placed on the Company's ability to pay dividends subsequent to the effective date of the Third Amendment and Waiver.

As of September 30, 2011, the Company was in compliance with all covenants contained in its debt agreements.

As required in the Third Amendment and Waiver and the Second Global Amendment, on March 15, 2011, the Company repaid \$30.0 million that was applied to the amounts outstanding under the Revolving Credit Facility and the Notes on a pro rata basis (i.e., 85.8% for the bank lenders under the Revolving Credit Facility and 14.2% for the Notes).

The Third Amendment and Waiver permanently reduced the available commitments to the Company's Revolving Credit Facility from \$250.0 million to \$240.0 million.

Borrowings under the facility pursuant to the Third Amendment and Waiver bear interest, at the Company's option, at the Base Rate or LIBOR plus an applicable margin. The applicable margin is 2.00% for Base Rate borrowings and 3.00% for LIBOR borrowings for the period January 1, 2011 through June 30, 2011; 2.50% for Base Rate borrowings and 3.50% for LIBOR borrowings from July 1, 2011 through September 30, 2011; 2.75% for Base Rate borrowings and 3.75% for LIBOR borrowings from October 1, 2011 through December 31, 2011; 3.00% for Base Rate borrowings and 4.00% for LIBOR borrowings from January 1, 2012 through March 31, 2012; and 3.25% for Base Rate borrowings and 4.25% for LIBOR borrowings thereafter. The Third Amendment and Waiver requires a LIBOR floor of 1.50% beginning January 1, 2011. The six-month LIBOR borrowing option was removed. Interest on all loans is payable monthly. The default rate increase in interest rates is 300 basis points.

The Second Global Amendment required an increase in interest rates applicable to the Notes by the same amounts as the interest rate increases under the Revolving Credit Facility. Also, under the Second Global Amendment, the default rate increase in interest rates is 300 basis points. The Company also agreed to pay to each consenting Noteholder a consent fee equal to 0.50% of the outstanding principal amounts of the Notes.

The outstanding debt under the Company's Revolving Credit Facility and Notes will be prepaid on a pro rata basis in accordance with their pro rata percentages on a quarterly basis by an amount equal to the Excess Cash Flow for that quarter. Excess Cash Flow is defined as EBITDA for the applicable quarter minus the sum of interest, scheduled principal payments, cash taxes, cash dividends and capital expenditures paid in accordance with the Revolving Credit Agreement for that quarter, plus after the second fiscal quarter of 2011, the aggregate amount that the Company's working capital has decreased in the ordinary course during such period. The Excess Cash Flow pro rata payment against the Revolving Credit Facility outstanding debt will concurrently and permanently reduce the same amount of Revolving Credit Facility commitments. The commitments may be reinstated with approval from all bank lenders within the Revolving Credit Facility.

The Company made an Excess Cash Flow payment of \$6.5 million on August 15, 2011. The amount allocated to the Revolving Credit Facility and outstanding Private Placement Notes was \$5.6 million and \$0.9 million, respectively. The Revolving Credit Facility Commitments were reduced to \$234.4 million immediately after the excess cash flow payment was executed.

Table of Contents

The Revolving Credit Facility and Private Placement Notes are secured by a first-priority perfected security interest in substantially all of the domestic tangible and intangible assets of the Company and its domestic subsidiaries as the guarantors.

The amendments also contain certain covenants that restrict the Company's ability to make voluntarily debt payments, acquisitions or dispositions without the lenders' consent. In addition, certain limitations are placed on the Company's capital expenditure levels in future years.

At September 30, 2011, \$186.0 million was drawn under the Revolving Credit Facility, leaving available borrowings of \$48.4 million that includes \$28.8 million of capacity used for existing letters of credit.

At September 30, 2011, the debt outstanding under the Company's Revolving Credit Facility has been classified as a current liability based on the April 2012 maturity date. It is the Company's intention to refinance, prior to maturity, all debt outstanding under the Revolving Credit Facility and Private Placement Notes into senior secured long-term notes combined with an asset-based lending facility.

At September 30, 2011, \$8.0 million was drawn against the Company's non-U.S. lines of credit, which provide for borrowings up to \$17.4 million.

7. SHAREHOLDERS' EQUITY

In May 2010, the Company issued 12.1 million common shares at a price of \$6.25 per share for total gross proceeds of \$75.5 million. After deducting direct fees, net proceeds to the Company totaled \$71.0 million. Proceeds from the equity offering were used to pay down debt.

8. INCOME TAXES

The Company recognized an income tax provision of \$0.6 million and \$0.9 million for the three and nine months ended September 30, 2011. Due to the Company's recent cumulative domestic losses for book purposes and the uncertainty of the realization of certain deferred tax assets, the Company continues to adjust its valuation allowances as the deferred tax assets increase or decrease, resulting in effectively no recorded tax benefit for domestic operating losses or domestic loss carryforwards. However, an income tax provision is recorded for foreign operations and other jurisdictions that are not in a cumulative loss position. The Company's effective tax rate for the three and nine months ended September 30, 2011 was 23.1% and 27.3%, respectively.

The Company recognized an income tax provision of \$0.9 million and an income tax benefit of \$1.1 million for the three and nine months ended September 30, 2010, respectively. In the three month period ended September 30, 2010, the Company recorded a tax provision on both foreign and domestic income. In the nine month period ended September 30, 2010, the Company recorded a tax provision on foreign income, but a tax benefit on its domestic losses. In addition, the nine months ended September 30, 2010 include a \$0.9 million tax benefit for the release of FIN 48 reserves. The Company's effective tax rate for the three and nine months ended September 30, 2010 was 29.0% and 32.4%, respectively.

9. POSTRETIREMENT BENEFITS

The components of the Company's net periodic pension expense for its defined benefit pension plans are summarized as follows:

| (\$ in millions) | U.S. Benefit Plan | | | | Non-U.S. Benefit Plan | | | |
|--------------------------------|--------------------|--------------------|--------------------|--------------------|-----------------------|--------------------|--------------------|--------------------|
| | Three months ended | | Nine months ended | | Three months ended | | Nine months ended | |
| | September 30, 2011 | September 30, 2010 | September 30, 2011 | September 30, 2010 | September 30, 2011 | September 30, 2010 | September 30, 2011 | September 30, 2010 |
| Service Cost | \$ | \$ | \$ | \$ | \$ | \$ | \$ 0.1 | \$ 0.1 |
| Interest cost | 1.9 | 2.0 | 5.8 | 5.9 | 0.8 | 0.8 | 2.2 | 2.0 |
| Expected return on plan assets | (1.9) | (2.2) | (5.7) | (6.6) | (0.8) | (0.8) | (2.5) | (2.3) |
| Amortization of actuarial loss | 1.2 | 0.9 | 3.6 | 2.8 | 0.2 | 0.2 | 0.7 | 0.6 |
| Net periodic pension expense | \$ 1.2 | \$ 0.7 | \$ 3.7 | \$ 2.1 | \$ 0.2 | \$ 0.2 | \$ 0.5 | \$ 0.4 |

Table of Contents

During the nine month period ended September 30, 2011, a \$1.6 million contribution was made to the U.S. defined benefit plan and a \$0.9 million contribution was made to the non-U.S. defined benefit plan. During the comparable prior year period, no contribution to the U.S. defined benefit plan was made and the Company contributed \$0.8 million to the non-U.S. defined benefit plan.

10. EARNINGS (LOSS) PER SHARE

Earnings (Loss) per share basic is computed by dividing income or loss available to common stockholders by the weighted average number of shares of common stock outstanding for the period. Earnings (loss) per share diluted reflects the potential dilution that could occur if options issued under stock-based compensation awards were exercised and converted into common stock. For the three month periods ended September 30, 2011 and 2010, options to purchase 2.1 million and 2.0 million shares of the Company's common stock had exercise prices that were greater than the average market price of those shares during the respective reporting periods. For the nine months ended September 30, 2011 and 2010, options to purchase 1.8 million and 1.5 million shares of the Company's common stock had exercise prices that were greater than the average market price of those shares during the respective reporting periods. As a result, these shares are excluded from the earnings (loss) per share calculation as they are anti-dilutive.

Computation of Earnings (Loss) per Common Share

| (\$ in millions, except per share data) | Three months ended | | Nine months ended | |
|--|--------------------|--------------------|--------------------|--------------------|
| | September 30, 2011 | September 30, 2010 | September 30, 2011 | September 30, 2010 |
| Income (loss) from continuing operations | \$ 2.0 | \$ 2.2 | \$ 2.4 | \$ (2.3) |
| Loss from discontinued operations and disposal, net of tax | (0.3) | (1.0) | | (4.2) |
| Net income (loss) | \$ 1.7 | \$ 1.2 | \$ 2.4 | \$ (6.5) |
| Average shares outstanding basic | 62.2 | 62.2 | 62.2 | 56.1 |
| Dilutive effect of stock options and other | | 0.1 | | 0.1 |
| Diluted shares outstanding | 62.2 | 62.3 | 62.2 | 56.2 |
| Basic and diluted earnings (loss) per share: | | | | |
| Earnings (loss) from continuing operations | \$ 0.03 | \$ 0.04 | \$ 0.04 | \$ (0.04) |
| Loss from discontinued operations and disposal | | (0.02) | | (0.08) |
| Earnings (loss) per share | \$ 0.03 | \$ 0.02 | \$ 0.04 | \$ (0.12) |
| Weighted average common shares outstanding (in millions): | | | | |
| Basic | 62.2 | 62.2 | 62.2 | 56.1 |
| Diluted | 62.2 | 62.3 | 62.2 | 56.2 |

11. COMMITMENTS, CONTINGENCIES AND WARRANTIES*Warranties*

The Company issues product performance warranties to customers with the sale of its products. The specific terms and conditions of these warranties vary depending upon the product sold and the country in which the Company conducts business, with warranty periods generally ranging from one to ten years. The Company estimates the costs that may be incurred under its basic limited warranty and records a liability in the amount of such costs at the time the sale of the related product is recognized. Factors that affect the Company's warranty liability include the number of units under warranty from time to time, historical and anticipated rates of warranty claims and costs per claim. The Company periodically assesses the adequacy of its recorded warranty liabilities and adjusts the amounts as necessary.

Changes in the Company's warranty liabilities in the nine month periods ended September 30, 2011 and 2010 were as follows:

Edgar Filing: FEDERAL SIGNAL CORP /DE/ - Form 10-Q

| (\$ in millions) | 2011 | 2010 |
|------------------------------|-------------|-------------|
| Balance at beginning of year | \$ 5.7 | \$ 6.2 |
| Provisions to expense | 6.9 | 5.2 |
| Actual costs incurred | (6.1) | (5.0) |
| Balance at September 30 | \$ 6.5 | \$ 6.4 |

Table of Contents

Environmental Liabilities

The Company retained an environmental consultant to conduct an environmental risk assessment at its Pearland, Texas facility. The facility, which was previously used by the Company's discontinued Pauluhn business, manufactured marine, offshore and industrial lighting products. While the Company has not completed the risk assessment analysis, it appears probable the site will require remediation. As of September 30, 2011, \$2.2 million of reserves related to the environmental remediation are included in Liabilities of discontinued operations on the Condensed Consolidated Balance Sheet. The Company's estimate may change in the near term as more information becomes available; however, the costs are not expected to have a material adverse effect on the Company's results of operations, financial position or liquidity.

Legal Proceedings

The Company is subject to various claims as well as other pending and possible legal actions for product liability and other damages, and other matters arising out of the conduct of the Company's business. The Company believes, based on current knowledge and after consultation with counsel, that the outcome of such claims and actions will not have an adverse effect on the Company's consolidated financial position or results of operations. However, in the event of unexpected future developments, it is possible that the ultimate resolution of such matters, if unfavorable, could have a material adverse effect on the Company's results of operations.

The Company has been sued by firefighters seeking damages claiming that exposure to the Company's sirens has impaired their hearing and that the sirens are therefore defective. There were 33 cases filed during the period 1999-2004, involving a total of 2,443 plaintiffs, in the Circuit Court of Cook County, Illinois. Beginning in 2009, six additional cases were filed in Cook County, involving 299 Pennsylvania firefighter plaintiffs. The trial of the first 27 of these plaintiffs' claims occurred in 2008, when a Cook County jury returned a unanimous verdict in favor of the Company. An additional 40 firefighter plaintiffs were selected for trial in 2009. Plaintiffs' counsel later moved to reduce the number of plaintiffs from 40 to 9. The trial for these nine plaintiffs concluded with a verdict returned against the Company and for the plaintiffs in varying amounts totaling \$0.4 million. The Company is appealing this verdict. All trials previously scheduled in Cook County during 2009 and 2010 were stayed pending the result of this appeal. On April 18, 2011, the trial court lifted this stay and ordered that trials continue while the appeal is pending. Trials have been scheduled in Cook County for November 7, 2011, February 13, 2012, May 14, 2012, August 13, 2012, November 12, 2012, and February 14, 2013. A maximum of 10 plaintiffs have been selected for each trial.

The Company has also been sued on this issue outside of the Cook County, Illinois venue. Most of these cases have involved lawsuits filed by a single attorney in the Court of Common Pleas, Philadelphia County, Pennsylvania. Since September 2007, this attorney filed a total of 71 lawsuits, involving 71 plaintiffs in this jurisdiction. Three of these cases were dismissed pursuant to pretrial motions filed by the Company. Another case was voluntarily dismissed. Prior to trial in four cases, the Company paid nominal sums, which included reimbursements of expenses, to obtain dismissals. Three trials occurred in Philadelphia involving these cases. The first trial involving one of these plaintiffs occurred in 2010, when the jury returned a verdict for the plaintiff. In particular, the jury found that the Company's siren was not defectively designed, but that the Company negligently constructed the siren. The jury awarded damages in the amount of \$0.1 million, which was subsequently reduced to \$0.08 million. The Company appealed this verdict. Another trial, involving 9 Philadelphia firefighter plaintiffs, also occurred in 2010 when the jury returned a defense verdict for the Company as to all claims and all plaintiffs involved in that trial. The third trial, involving 9 Philadelphia firefighter plaintiffs, was completed during 2010 when the jury returned a defense verdict for the Company as to all claims and all plaintiffs involved in that trial.

Following defense verdicts in the last two Philadelphia trials, the Company negotiated settlements with respect to all remaining filed cases in Philadelphia as well as other firefighter claimants represented by the attorney who filed the Philadelphia cases. On January 4, 2011, the Company entered into a Global Settlement Agreement (the "Settlement Agreement") with the law firm of the attorney representing the Philadelphia claimants, on behalf of 1,125 claimants the firm represents (the "Claimants") and who have asserted product claims against the Company (the "Claims"). Three hundred and eight of these claimants have lawsuits pending against the Company in Cook County, Illinois.

The Settlement Agreement, as amended, provides that the Company shall pay (the "Settlement Payment") a total amount of \$3.8 million to settle the Claims (including the costs, fees and other expenses of the law firm in connection with its representation of the claimants), subject to certain terms, conditions and procedures set forth in the Settlement Agreement. In order for the Company to be required to make the Settlement Payment: (i) each claimant who agrees to settle his or her claims must sign a release acceptable to the Company (a "Release"); (ii) each claimant who agrees to the settlement and who is a plaintiff in a lawsuit, must dismiss his or her

Table of Contents

lawsuit, with prejudice; (iii) by April 29, 2011, at least 93% of the claimants identified in Appendix A to the Settlement Agreement must have agreed to settle their claims and provide a signed Release to the Company; and (iv) the law firm shall have withdrawn from representing any claimants who do not agree to the settlement, including those who have filed lawsuits. If the conditions to the settlement set forth in the Settlement Agreement are met, but less than 100% of the claimants have agreed to settle their Claims and sign a Release, the Settlement Payment will be reduced by the percentage of claimants who do not agree to the settlement.

On April 22, 2011, the Company confirmed that the terms and conditions of the Settlement Agreement had been met and made a payment of \$3.6 million to conclude the settlement. The amount was based upon the Company's receipt of 1,069 signed releases provided by claimants, which was 95.02% of all claimants identified in the Settlement Agreement.

The Company generally denies the allegations made in the claims and lawsuits and denies that its products caused any injuries to the claimants. Nonetheless, to avoid the expense and uncertainty of further litigation, the Company has entered into the Settlement Agreement for the purpose of minimizing its expenses, including legal fees, and the inconvenience and distraction of the claims and lawsuits.

Firefighters have brought hearing loss claims against the Company in jurisdictions other than Philadelphia and Cook County. In particular, cases have been filed in New Jersey, Missouri, Maryland, and New York. All of those cases were dismissed prior to trial, including four cases in the Supreme Court of Kings County, New York which were dismissed upon the Company's motion in 2008. The trial court subsequently denied reconsideration of its ruling. On appeal, the appellate court affirmed the trial court's dismissal of these cases. Plaintiffs' attorneys have threatened to file additional lawsuits. The Company intends to vigorously defend all of these lawsuits.

On July 29, 2011, a complaint for alleged patent infringements was filed in the U.S. District Court of Delaware by Neology, Inc. against the Company. The lawsuit demands that the Company cease manufacturing, marketing, importing or selling any devices that infringe on certain specified patents and also demands compensation for past alleged infringement. The Company has denied the allegations in the complaint and intends to vigorously defend itself in this litigation.

12. SEGMENT INFORMATION

The Company has four operating segments as defined under ASC Topic 280, Segment Reporting. Business units are organized under each segment because they share certain characteristics, such as technology, marketing, distribution and product application, which create long-term synergies. The principal activities of the Company's operating segments are as follows:

Federal Signal Technologies Our Federal Signal Technologies Group is a provider of technologies and solutions to the intelligent transportation systems and public safety markets and other applications. These products and solutions provide end users with the tools needed to automate data collection and analysis, transaction processing and asset tracking. Federal Signal Technologies provides technology platforms and services to customers in the areas of radio frequency identification systems (RFID), transaction processing vehicle classification, electronic toll collection, automated license plate recognition (ALPR), electronic vehicle registration, parking and access control, cashless payment solutions, congestion charging, traffic management, site security solutions and supply chain systems. Products are sold under the PIPS, Idris®, Sirit® and VESystems brand names. Federal Signal Technologies operates manufacturing facilities in North America and Europe.

Safety and Security Systems Our Safety and Security Systems Group is a leading manufacturer and supplier of comprehensive systems and products that law enforcement, fire rescue, emergency medical services, campuses, military facilities and industrial sites use to protect people and property. Offerings include systems for campus and community alerting, emergency vehicles, first responder interoperable communications, industrial communications and command and municipal networked security. Specific products include lightbars and sirens, public warning sirens and public safety software. Products are sold under the Federal Signal™, Federal Signal VAMA™, Target Tech® and Victor® brand names. The Group operates manufacturing facilities in North America, Europe, and South Africa.

Environmental Solutions Our Environmental Solutions Group is a leading manufacturer and supplier of a full range of street sweeper and vacuum trucks and high-performance waterblasting equipment for municipal and industrial customers. We also manufacture products for the newer markets of hydro-excavation, glycol recovery and surface cleaning for utility and industrial customers. Products are sold under the Elgin®, Vactor®, Guzzler® and Jetstream® brand names. The Group primarily manufactures its vehicles and equipment in the United States.

Table of Contents

Fire Rescue Our Fire Rescue Group is a leading manufacturer and supplier of sophisticated, vehicle-mounted, aerial platforms for fire fighting, rescue, electric utility and industrial uses. End customers include fire departments, industrial fire services, electric utilities, maintenance rental companies for applications such as fire fighting and rescue, transmission line maintenance, and installation and maintenance of wind turbines. The Group's telescopic/articulated aerial platforms are designed in accordance with various regulatory codes and standards, such as European Norms, National Fire Protection Association and American National Standards Institute. In addition to equipment sales, the Group sells parts, service and training as part of a complete offering to its customer base. The Group manufactures in Finland and sells globally under the Bronto Skylift® brand name.

Corporate contains those items that are not included in our other operating segments.

The Company evaluates performance based on operating income of the respective segment. Operating income includes all revenues, costs and expenses directly related to the segment involved, and excludes acquisition and integration related costs, corporate expenses and interest expenses. Those costs are contained at Corporate. Operating segment depreciation expense, identifiable assets and capital expenditures relate to those assets that are utilized by the respective operating segment. Corporate assets consist principally of cash and cash equivalents, short-term investments, notes and other receivables and fixed assets. The accounting policies of each operating segment are the same as those described in the summary of significant accounting policies in the Form 10-K for the year ended December 31, 2010.

We have reclassified certain prior period amounts to conform to the current period presentation. Included with reclassifications are restatements for both discontinued operations and the reorganization of certain operating segments. Information regarding the Company's discontinued operations is included in Note 15 Discontinued Operations. The segment information included herein has been reclassified to reflect such discontinued operations.

The following table summarizes the Company's net sales, operating income (loss), and total assets by segment. The results for the interim periods are not necessarily indicative of results for a full year.

| (\$ in millions) | Safety And Security Systems | Fire Rescue | Environmental Solutions | Federal Signal Technologies | Corporate And Eliminations | Total |
|--|--------------------------------------|----------------|----------------------------|-----------------------------------|----------------------------------|----------|
| Three months ended September 30, 2011 | | | | | | |
| Net sales | \$ 52.0 | \$ 22.2 | \$ 93.6 | \$ 26.4 | \$ | \$ 194.2 |
| Operating income (loss) | 4.4 | 0.2 | 7.7 | (1.0) | (4.0) | 7.3 |
| Three months ended September 30, 2010 | | | | | | |
| Net sales | 50.7 | 19.9 | 83.4 | 25.6 | - | 179.6 |
| Operating income (loss) | 6.0 | 1.4 | 4.9 | (2.3) | (5.2) | 4.8 |

| (\$ in millions) | Safety And Security Systems | Fire Rescue | Environmental Solutions | Federal Signal Technologies | Corporate And Eliminations | Total |
|---|--------------------------------------|----------------|----------------------------|-----------------------------------|----------------------------------|----------|
| Nine months ended September 30, 2011 | | | | | | |
| Net sales | \$ 161.0 | \$ 68.1 | \$ 264.6 | \$ 78.6 | \$ | \$ 572.3 |
| Operating income (loss) | 15.9 | 1.7 | 17.8 | (6.0) | (14.4) | 15.0 |
| Nine months ended September 30, 2010 | | | | | | |
| Net sales | 159.6 | 74.3 | 237.9 | 68.0 | - | 539.8 |
| Operating income (loss) | 16.5 | 5.0 | 16.1 | (8.3) | (23.5) | 5.8 |

| (\$ in millions) | Safety And Security Systems | Fire Rescue | Environmental Solutions | Federal Signal Technologies | Corporate And Eliminations | Total |
|---------------------------------|--------------------------------------|----------------|----------------------------|-----------------------------------|----------------------------------|----------|
| As of September 30, 2011 | | | | | | |
| Total assets | \$ 249.0 | \$ 108.8 | \$ 233.3 | \$ 103.0 | \$ 22.7 | \$ 716.8 |

Edgar Filing: FEDERAL SIGNAL CORP /DE/ - Form 10-Q

As of December 31, 2010

| | | | | | | |
|--------------|----------|----------|----------|----------|---------|----------|
| Total assets | \$ 247.2 | \$ 123.2 | \$ 241.8 | \$ 104.9 | \$ 47.4 | \$ 764.5 |
|--------------|----------|----------|----------|----------|---------|----------|

Table of Contents

13. RESTRUCTURING

During fiscal 2010 and 2009, the Company announced restructuring initiatives. As of September 30, 2011 and December 31, 2010, the Company's total restructuring accrual was \$0.4 million and \$2.5 million, respectively. The Company continues to review its business for opportunities to reduce operating expenses and focus on executing its strategy based on core competencies and cost efficiencies.

2010 Plan

During the second quarter of 2010, the Company announced restructuring initiatives focused on aligning the Company's cost base with revenues and other functional reorganizations and recorded \$3.7 million in restructuring charges related to a global reduction in force across all functions. The total restructuring charge was \$5.0 million as of December 31, 2010 and is expected to be completed by the fourth quarter of 2011.

2009 Plan

In July 2009, the Company began an initiative to consolidate a number of manufacturing and distribution operations into the Company's University Park, Illinois plant, collectively known as the Footprint Restructuring Plan. The Company completed these actions as of December 31, 2010.

The following presents an analysis of the restructuring reserves included in other accrued liabilities as of September 30, 2011:

| (\$ in millions) | Severance | Other | Total |
|----------------------------------|-----------|--------|--------|
| Balance as of December 31, 2010 | \$ 1.9 | \$ 0.6 | \$ 2.5 |
| Cash payments | (1.7) | (0.4) | (2.1) |
| Balance as of September 30, 2011 | \$ 0.2 | \$ 0.2 | \$ 0.4 |

The following presents an analysis of the restructuring reserves included in other accrued liabilities as of September 30, 2010:

| (\$ in millions) | Severance | Other | Total |
|----------------------------------|-----------|--------|--------|
| Balance as of December 31, 2009 | \$ 0.8 | \$ 0.5 | \$ 1.3 |
| Restructuring charges | 3.3 | 0.7 | 4.0 |
| Cash payments | (1.5) | (0.6) | (2.1) |
| Balance as of September 30, 2010 | \$ 2.6 | \$ 0.6 | \$ 3.2 |

The following table shows the costs incurred by operating segment in connection with the restructuring programs:

| (\$ in millions) | Three months ended | | Nine months ended | |
|--|--------------------|--------------------|--------------------|--------------------|
| | September 30, 2011 | September 30, 2010 | September 30, 2011 | September 30, 2010 |
| Environmental Solutions | \$ | \$ 0.4 | \$ | \$ 0.7 |
| Safety and Security Systems | | (0.4) | | 1.7 |
| Fire Rescue | | | | 0.6 |
| Federal Signal Technologies | | | | 0.4 |
| Total restructuring by operating segment | | | | 3.4 |
| Corporate | | | | 0.6 |

| | | | | |
|---------------------|----|----|----|--------|
| Total restructuring | \$ | \$ | \$ | \$ 4.0 |
|---------------------|----|----|----|--------|

14. COMPREHENSIVE (LOSS) INCOME

The following table presents the Company's comprehensive (loss) income for the three and nine month periods ended September 30, 2011 and 2010, respectively:

| (\$ in millions) | Three months ended September 30, | | Nine months ended September 30, | |
|--|--|---------|---------------------------------------|----------|
| | 2011 | 2010 | 2011 | 2010 |
| Net income (loss) | \$ 1.7 | \$ 1.2 | \$ 2.4 | \$ (6.5) |
| Foreign currency translation | (10.4) | 15.2 | (0.4) | (1.3) |
| Unrealized (loss) gain on derivatives, net of tax | (0.6) | 0.2 | (0.6) | 0.5 |
| Change in unrecognized gain related to pension benefit plans, net of tax | 1.7 | 0.2 | 2.7 | 2.3 |
| Comprehensive (loss) income | \$ (7.6) | \$ 16.8 | \$ 4.1 | \$ (5.0) |

Table of Contents

15. DISCONTINUED OPERATIONS

The following table presents the operating results of the Company's discontinued operations for the three and nine month periods ended September 30, 2011 and 2010, respectively:

| (\$ in millions) | Three months ended September 30, | | Nine months ended September 30, | |
|---------------------------------|--|----------|---------------------------------------|----------|
| | 2011 | 2010 | 2011 | 2010 |
| Net sales | \$ 0.4 | \$ 0.3 | \$ 1.8 | \$ 1.3 |
| Cost and expenses | (0.6) | (1.5) | (2.0) | (4.2) |
| Loss before income taxes | (0.2) | (1.2) | (0.2) | (2.9) |
| Income tax benefit | | 0.3 | | 0.7 |
| Loss on discontinued operations | \$ (0.2) | \$ (0.9) | \$ (0.2) | \$ (2.2) |

2010

In December 2010, the Company determined that its China Wholly Owned Foreign Entity (China WOFE) business was no longer strategic. The results of China WOFE operations previously were included within the Environmental Solutions and Safety and Security Systems Groups.

In September 2010, the Company sold its Riverchase business, which had previously been reported as part of the Safety and Security Systems operating segment, for \$0.2 million. The Company's Riverchase business developed a suite of products that enables emergency response agencies to manage and communicate remotely with their fleets.

The following table shows an analysis of assets and liabilities of discontinued operations as of September 30, 2011 and December 31, 2010:

| (\$ in millions) | September 30, 2011 | December 31, 2010 |
|--|-----------------------|----------------------|
| Current assets | \$ | \$ |
| Properties and equipment | 0.5 | 0.7 |
| Long-term assets | 1.2 | 0.8 |
| Financial service assets, net | 1.2 | 1.6 |
| Total assets of discontinued operations | \$ 2.9 | \$ 3.1 |
| Current liabilities | \$ 4.0 | \$ 5.9 |
| Long-term liabilities | 8.3 | 10.8 |
| Financial service liabilities | 1.2 | 1.5 |
| Total liabilities of discontinued operations | \$ 13.5 | \$ 18.2 |

Included in current liabilities at September 30, 2011 and December 31, 2010 is \$2.2 million and \$2.6 million, respectively, related to environmental remediation at the Pearland, Texas facility, which was previously used by the Company's discontinued Pauluhn business. Included in long-term liabilities at September 30, 2011 and December 31, 2010 is \$5.9 million and \$6.0 million, respectively, relating to estimated product liability obligations of the North American refuse truck body business.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

Edgar Filing: FEDERAL SIGNAL CORP /DE/ - Form 10-Q

Management's Discussion and Analysis of Financial Condition and Results of Operations (MD&A) is designed to provide information that is supplemental to, and shall be read together with, the condensed consolidated financial statements and the accompanying notes contained in this Quarterly Report on Form 10-Q and the Annual Report on Form 10-K for the year ended December 31, 2010. Information in MD&A is intended to assist the reader in obtaining an understanding of the condensed consolidated financial statements, information about the Company's business segments and how the results of those segments impact

Table of Contents

the Company's results of operations and financial condition as a whole, and how certain accounting principles affect the Company's condensed consolidated financial statements. The Company's results for interim periods are not necessarily indicative of annual operating results.

Executive Summary

The Company is a leading global manufacturer and supplier of (i) safety, security and communication equipment, (ii) street sweepers and other environmental vehicles and equipment, and (iii) vehicle-mounted, aerial platforms for fire fighting, rescue, electric utility and industrial uses. We also are a designer and supplier of technology-based products and services for the public safety and intelligent transportation systems markets. In addition, we sell parts and tooling, and provide service, repair, equipment rentals and training as part of a comprehensive offering to our customer base. We operate 19 manufacturing facilities in 6 countries and provide our products and integrated solutions to municipal, governmental, industrial and commercial customers throughout the world.

Results of Operations

The following information summarizes our consolidated statements of operations and illustrates the key financial indicators used to assess our consolidated financial results:

| (\$ in millions, except per share data) | Three months ended September 30, | | | Nine months ended September 30, | | |
|--|----------------------------------|----------|-----------|---------------------------------|-----------|----------|
| | 2011 | 2010 | Change | 2011 | 2010 | Change |
| Net sales | \$ 194.2 | \$ 179.6 | \$ 14.6 | \$ 572.3 | \$ 539.8 | \$ 32.5 |
| Cost of sales | 147.9 | 135.1 | 12.8 | 432.8 | 403.8 | 29.0 |
| Gross profit | 46.3 | 44.5 | 1.8 | 139.5 | 136.0 | 3.5 |
| Selling, engineering, general and administrative | 39.0 | 39.6 | (0.6) | 126.1 | 122.4 | 3.7 |
| Goodwill impairment | | | | (1.6) | | (1.6) |
| Acquisition and integration related costs | | 0.1 | (0.1) | | 3.8 | (3.8) |
| Restructuring charges | | | | | 4.0 | (4.0) |
| Operating income | 7.3 | 4.8 | 2.5 | 15.0 | 5.8 | 9.2 |
| Interest expense | 4.3 | 2.4 | 1.9 | 11.3 | 8.5 | 2.8 |
| Other (expense) income, net | (0.4) | 0.7 | (1.1) | (0.4) | (0.7) | 0.3 |
| Income tax (expense) benefit | (0.6) | (0.9) | 0.3 | (0.9) | 1.1 | (2.0) |
| Income (loss) from continuing operations | 2.0 | 2.2 | (0.2) | 2.4 | (2.3) | 4.7 |
| Loss from discontinued operations and disposal, net of tax | (0.3) | (1.0) | 0.7 | | (4.2) | 4.2 |
| Net income (loss) | \$ 1.7 | \$ 1.2 | \$ 0.5 | \$ 2.4 | \$ (6.5) | \$ 8.9 |
| Other data: | | | | | | |
| Operating margin | 3.8% | 2.7% | 1.1% | 2.6% | 1.1% | 1.5% |
| Earnings (loss) per share - continuing operations | \$ 0.03 | \$ 0.04 | \$ (0.01) | \$ 0.04 | \$ (0.04) | \$ 0.08 |
| Orders | \$ 214.2 | \$ 170.0 | \$ 44.2 | \$ 664.8 | \$ 555.7 | \$ 109.1 |
| Depreciation and amortization | \$ 5.6 | \$ 5.1 | \$ 0.5 | \$ 17.0 | \$ 14.8 | \$ 2.2 |
| <i>Net Sales</i> | | | | | | |

Safety and Security Systems segment net sales increased \$1.3 million and \$1.4 million for the three and nine months ended September 30, 2011, respectively, compared to the respective prior year periods primarily due to increased demand for U.S. products in the export market, partially offset by soft municipal demand for police, fire, and outdoor warning products.

Fire Rescue segment net sales increased \$2.3 million for the three months ended September 30, 2011 and decreased \$6.2 million for the nine months ended September 30, 2011 compared to the respective prior year periods. The increase in net sales for the three months ended September 30, 2011 and the decrease in net sales for the nine months ended September 30, 2011 are primarily due to foreign currency impacts.

Table of Contents

Environmental Solutions segment net sales increased \$10.2 million and \$26.7 million in the three and nine months ended September 30, 2011, respectively, compared to the prior year periods primarily as a result of an increase in industrial vacuum and sewer cleaner truck shipments.

Federal Signal Technologies segment net sales increased \$0.8 million and \$10.6 million for the three and nine months ended September 30, 2011, respectively, compared to the respective prior year periods. The change for the nine months ended September 30, 2011 is due to increased net sales associated with the Sirit and VESystems which were acquired in March 2010.

Acquisition and Integration Related Costs

For the three and nine months ended September 30, 2010, the Company incurred \$0.1 million and \$3.8 million of acquisition and integration related costs, respectively. These costs include direct costs of recent acquisitions and costs associated with the formation of our operating segment, Federal Signal Technologies (FSTech). There were no acquisition and integration related costs in 2011.

Restructuring Charges

For the three and nine months ended September 30, 2011 and for the three months ended September 30, 2010, no restructuring charges were incurred. Restructuring charges for the nine months ended September 30, 2010 were \$4.0 million. The 2010 restructuring initiatives focused primarily on aligning the Company's cost base with revenues.

Operating Income

Operating income increased \$2.5 million and \$9.2 million in the three months and nine months ended September 30, 2011, respectively, compared to the prior year periods. The increase in operating income is a result of increased sales volume, reduced restructuring costs, and operating efficiencies associated with the alignment of expenses with revenues. The goodwill impairment adjustment of \$1.6 million also contributed to the increase in operating income.

Interest Expense

Interest expense increased \$1.9 million and \$2.8 million for the three months and nine months ended September 30, 2011, respectively, compared to the respective prior year periods, primarily due to an increase in interest rates in the Third Amendment and Waiver to the Second Amended and Restated Credit Agreement and the Second Global Amendment. See Note 6 Debt for further detail.

Other (Expense) Income, Net

Other (expense) income, net decreased \$1.1 million for the three months ended September 30, 2011 and improved \$0.3 million for the nine months ended September 30, 2011 compared to the respective prior year periods primarily as a result of foreign currency impacts.

Effective Tax Rate

The Company recognized an income tax provision of \$0.6 million and \$0.9 million for the three and nine months ended September 30, 2011. Due to the Company's recent cumulative domestic losses for book purposes and the uncertainty of the realization of certain deferred tax assets, the Company continues to adjust its valuation allowances as the deferred tax assets increase or decrease, resulting in effectively no recorded tax benefit for domestic operating losses or domestic loss carryforwards. However, an income tax provision is recorded for foreign operations and other jurisdictions that are not in a cumulative loss position. The Company's effective tax rate for the three and nine months ended September 30, 2011 was 23.1% and 27.3%, respectively.

The Company recognized an income tax provision of \$0.9 million and an income tax benefit of \$1.1 million for the three and nine months ended September 30, 2010, respectively. In the three month period ended September 30, 2010, the Company recorded a tax provision on both foreign and domestic income. In the nine month period ended September 30, 2010, the Company recorded a tax provision on foreign income, but a tax benefit on its domestic losses. In addition, the nine months ended September 30, 2010 includes a \$0.9 million tax benefit for the release of FIN 48 reserves. The Company's effective tax rate for the three and nine months ended September 30, 2010 was 29.0% and 32.4%, respectively.

Table of Contents*Income from Continuing Operations*

Income from continuing operations was \$2.0 million and \$2.2 million in the three months ended September 30, 2011 and 2010, respectively. The small decrease in income from continuing operations is due to higher interest expense and a decrease in other income (expense), net, partially offset by improved operating income. Income (loss) from continuing operations was \$2.4 million and \$(2.3) million in the nine months ended September 30, 2011 and 2010, respectively. The increase in income from continuing operations is due to higher operating income as described above, partially offset by higher interest and tax expenses.

Discontinued Operations and Disposals

A loss of \$0.3 million was recorded in discontinued operations and disposals for three months ended September 30, 2011. After-tax losses of \$1.0 million and \$4.2 million were recorded for the three and nine months ended September 30, 2010. These losses were associated with strategic decisions of the Company to discontinue the China Wholly Owned Foreign Entity (China WOFE) in December 2010 and Riverchase in June 2010. In September 2010, the Riverchase business was sold for \$0.2 million. The 2010 losses were attributable to impairment of assets for Riverchase. The Riverchase results were previously recorded with the Safety and Security Systems segment. China WOFE results were previously recorded with Environmental Solutions and Safety and Security Systems segments.

Earnings per Share

Diluted earnings per share from continuing operations were \$0.03 for the quarter ended September 30, 2011. For the nine months ended September 30, 2011, diluted earnings per share from continuing operations were \$0.04.

Orders and Backlog

Orders increased 26% and 20% for the three months and nine months ended September 30, 2011, respectively, compared to the prior year periods as the U.S. and global markets continued their recovery from the recession. In the three months ended September 30, 2011, U.S. and non-U.S. orders increased 11% and 55%, respectively, compared to the prior year period. In the nine months ended September 30, 2011, U.S. and non-U.S. orders increased 15% and 28%, respectively, compared to the prior year period.

U.S. municipal and government orders increased 17%, or \$8.4 million, in the three months ended September 30, 2011 compared to the prior year period, primarily resulting from order increases of \$6.6 million for sewer cleaners and \$3.9 million for municipal products within the Safety and Security Systems Group. U.S. municipal and government order increases in the three months ended September 30, 2011 were partially offset by a reduction in the sweeper market of \$3.2 million. U.S. municipal and government orders increased 9% for the nine months ended, September 30, 2011. Orders in the Environmental Solutions and Federal Signal Technologies segments improved \$14.1 million and \$1.9 million, respectively for the nine months ended September 30, 2011. U.S. municipal and government orders for the other reporting segments remained flat.

U.S. industrial orders increased 6% in the three months ended September 30, 2011 compared to the prior year period as a result of continuing improvements within industrial markets. Environmental Solutions segment orders increased \$5.1 million in the period primarily related to industrial vacuum trucks and waterblasting orders. For the nine months ended September 30, 2011, U.S. industrial orders increased \$34.6 million, or 21%. The largest improvement in the nine month period was within the Environmental Solutions segment, which contributed a 42% increase due to strong order intake of industrial vacuum trucks. Fire Rescue and Safety and Security Systems showed modest improvements in industrial segment orders with increases of \$3.1 million and \$2.8 million, respectively. Orders in the Federal Signal Technologies segment decreased 12% for the nine months ended September 30, 2011, primarily due to the absence of a large parking system project order that was recorded in 2010.

Non-U.S. orders increased 55%, or \$32.2 million, in the three months ended September 30, 2011 compared to the prior year period. The increase was primarily due to strong demand within the Fire Rescue segment, which increased \$21.4 million. Environmental Solutions and Safety and Security Systems had increases in orders of 69% and 23%, respectively, partially offset by a 10% decline in the Federal Signal Technologies segment. Non-U.S. orders increased 28%, or \$58.4 million, for the nine months ended September 30, 2011 compared to the prior year, with increase in the Fire Rescue segment of \$33.2 million, the Environmental Solutions segment of \$20.4 million and the Safety and Security Systems segment of \$4.7 million. The Federal Signal Technologies segment remained flat.

Table of Contents

Backlog is \$300.9 million at September 30, 2011, which is \$83.1 million higher than the same period in 2010.

Safety and Security Systems

The following table summarizes the Safety and Security Systems Group's operating results for the three and nine months ended September 30, 2011 and 2010, respectively:

| (\$ in millions) | Three months ended September 30, | | | Nine months ended September 30, | | |
|-------------------------------|----------------------------------|---------|--------|---------------------------------|----------|--------|
| | 2011 | 2010 | Change | 2011 | 2010 | Change |
| Orders | \$ 57.4 | \$ 48.3 | \$ 9.1 | \$ 170.9 | \$ 163.3 | \$ 7.6 |
| Net sales | 52.0 | 50.7 | 1.3 | 161.0 | 159.6 | 1.4 |
| Operating income | 4.4 | 6.0 | (1.6) | 15.9 | 16.5 | (0.6) |
| Operating margin | 8.5% | 11.8% | (3.3%) | 9.9% | 10.3% | (0.4%) |
| Depreciation and amortization | \$ 1.1 | \$ 0.9 | \$ 0.2 | \$ 3.3 | \$ 2.8 | \$ 0.5 |

Orders increased \$9.1 million for the three months ended September 30, 2011 compared to the respective prior year period. U.S. orders increased \$4.4 million due to improved municipal spending in the police, fire and outdoor warning markets and a 5% improvement in the industrial market. Non-U.S. orders increased \$4.7 million as strong demand for industrial and outdoor warning systems were offset by weak demand in the police and fire markets. Orders increased \$7.6 million or 5% for the nine months ended September 30, 2011 compared to the respective prior year period. U.S. orders increased \$2.9 million, as strong industrial demand was offset with flat municipal spending in the police, fire and outdoor warning markets. Non-U.S. orders increased \$4.7 million, driven primarily by a strong demand for U.S. products overseas.

Net sales increased \$1.3 million for the three months ended September 30, 2011 compared to the respective prior year period, primarily within the export markets. Net sales increased \$1.4 million for the nine months ended September 30, 2011 compared to the respective prior year period as a result of increased U.S. industrial sales, mining products, and U.S. export products in Thailand and Latin America, partially offset by a soft U.S. police and fire market and weak demand in Europe.

Operating income decreased \$1.6 million for the three months ended September 30, 2011 compared to the respective prior year period despite sales increases, primarily resulting from increased warranty and legal expenses. Operating income decreased \$0.6 million for the nine months ended September 30, 2011 compared to the respective prior year period due to increased warranty costs, research and development, and legal expenses. Cost increases were partially offset by restructuring costs incurred in 2010 of \$1.7 million.

Fire Rescue

The following table summarizes the Fire Rescue Group's operating results for the three and nine months ended September 30, 2011 and 2010, respectively:

| (\$ in millions) | Three months ended September 30, | | | Nine months ended September 30, | | |
|-------------------------------|----------------------------------|---------|---------|---------------------------------|---------|---------|
| | 2011 | 2010 | Change | 2011 | 2010 | Change |
| Orders | \$ 42.0 | \$ 21.1 | \$ 20.9 | \$ 108.8 | \$ 72.5 | \$ 36.3 |
| Net sales | 22.2 | 19.9 | 2.3 | 68.1 | 74.3 | (6.2) |
| Operating income | 0.2 | 1.4 | (1.2) | 1.7 | 5.0 | (3.3) |
| Operating margin | 0.9% | 7.0% | (6.1%) | 2.5% | 6.7% | (4.2%) |
| Depreciation and amortization | \$ 0.7 | \$ 0.5 | \$ 0.2 | \$ 1.9 | \$ 1.6 | \$ 0.3 |

Orders increased \$20.9 million for the three months ended September 30, 2011 compared to the respective prior year period. The increase is due to improved demand in the Asian market for fire-lift products and in Australia for industrial and rental products. Orders increased \$36.3 million for the nine months ended September 30, 2011 compared to the respective prior year period, primarily as result of strong demand for the fire-lift product in the Asian market and favorable currency impact, partially offset by a soft European market.

Table of Contents

Net sales increased \$2.3 million for the three months ended September 30, 2011 compared to the respective prior year period as a result of favorable currency impact, despite flat volumes. Net sales decreased \$6.2 million for the nine months ended September 30, 2011 compared to the respective prior year period as a result of low order backlog from previous quarters, partially offset by a favorable currency impact.

Operating income decreased by \$1.2 million and \$3.3 million for the three and nine months ended September 30, 2011, respectively, compared to the respective prior year periods. For the three months ended September 30, 2011, operating income decreased despite increased sales volume primarily due to unfavorable product mix. For the nine months ended September 30, 2011 compared to the respective prior year period, operating income decreased due to lower sales volumes and unfavorable product mix, partially offset by favorable currency impacts.

Environmental Solutions

The following table summarizes the Environmental Solutions Group's operating results for the three and nine months ended September 30, 2011 and 2010, respectively:

| (\$ in millions) | Three months ended September 30, | | | Nine months ended September 30, | | |
|-------------------------------|----------------------------------|---------|---------|---------------------------------|----------|---------|
| | 2011 | 2010 | Change | 2011 | 2010 | Change |
| Orders | \$ 95.5 | \$ 79.4 | \$ 16.1 | \$ 312.3 | \$ 244.0 | \$ 68.3 |
| Net sales | 93.6 | 83.4 | 10.2 | 264.6 | 237.9 | 26.7 |
| Operating income | 7.7 | 4.9 | 2.8 | 17.8 | 16.1 | 1.7 |
| Operating margin | 8.2% | 5.9% | 2.3% | 6.7% | 6.8% | (0.1%) |
| Depreciation and amortization | \$ 1.3 | \$ 1.2 | \$ 0.1 | \$ 3.8 | \$ 3.5 | \$ 0.3 |

Orders of \$95.5 million in the third quarter were up 20% compared to the same quarter in 2010. U.S. orders have increased \$9.3 million from the prior year period largely reflecting increases in municipal sewer cleaner orders of \$6.3 million and increases in waterblasting orders of \$3.0 million, offset by declines in sweeper orders of \$3.3 million. Non-U.S. orders were up \$6.8 million from the prior year period. Year to date orders of \$312.3 million were up from the previous year by \$68.3 million, or 28%. U.S. orders were up 24%, or \$47.9 million, from the prior year, primarily as a result of increases in industrial vacuum trucks of \$28.6 million and municipal sewer cleaners of \$11.9 million. Non-U.S. orders were up 47%, or \$20.4 million, from the prior year.

Net sales increased \$10.2 million for the three months ended September 30, 2011 compared to the respective prior year period as a result of increased demand, both domestically and internationally. Net sales increased \$26.7 million for the nine months ended September 30, 2011 compared to the respective prior year period as a result of improvements within the industrial market, partially offset with mix changes between domestic and international sales.

Operating income increased \$2.8 million and \$1.7 million for the three and nine months ended September 30, 2011, respectively, compared to the respective prior year periods due to higher gross margins resulting from increased volumes, somewhat offset by an unfavorable product mix between domestic and international markets. Operating margin increased 2.3% for the three months ended September 30, 2011 and was down 0.1% for the nine months ended September 30, 2011 compared to the respective prior year periods.

Federal Signal Technologies

The following table summarizes the Federal Signal Technologies Group's operating results for the three and nine months ended September 30, 2011 and 2010, respectively:

| (\$ in millions) | Three months ended September 30, | | | Nine months ended September 30, | | |
|-------------------------------|----------------------------------|---------|----------|---------------------------------|---------|----------|
| | 2011 | 2010 | Change | 2011 | 2010 | Change |
| Orders | \$ 19.3 | \$ 21.2 | \$ (1.9) | \$ 72.8 | \$ 75.9 | \$ (3.1) |
| Net sales | 26.4 | 25.6 | 0.8 | 78.6 | 68.0 | 10.6 |
| Operating (loss) income | (1.0) | (2.3) | 1.3 | (6.0) | (8.3) | 2.3 |
| Operating margin | (3.8%) | (9.0%) | 5.2% | (7.6%) | (12.2%) | 4.6% |
| Depreciation and amortization | \$ 2.3 | \$ 2.3 | \$ | \$ 7.4 | \$ 6.3 | \$ 1.1 |

Table of Contents

Orders decreased \$1.9 million to \$19.3 million for the three months ended September 30, 2011 compared to the respective prior year period. U.S. orders decreased \$1.2 million for the three months ended September 30, 2011 compared to the respective prior year period, primarily due to a reduction in RFID sales. Non-U.S. orders decreased \$0.7 million for the three months ended September 30, 2011 compared to the respective prior year period. Orders decreased \$3.1 million for the nine months ended September 30, 2011 compared to the respective prior year period. U.S. orders decreased \$3.2 million for the nine months ended September 30, 2011 compared to the respective prior year period due to the absence of a large parking system project order that was recorded in 2010, partially offset by new business from the newly acquired businesses of Sirit and VESystems. Non-U.S. orders were flat for the nine months ended September 30, 2011 compared to the respective prior year period.

Net sales increased \$0.8 million for the three months ended September 30, 2011 compared to the respective prior year period due to an increase in ALPR cameras sales. Net sales increased \$10.6 million for the nine months ended September 30, 2011 compared to the respective prior year period, primarily due to the newly acquired businesses of Sirit and VESystems and increased ALPR camera sales.

Operating loss improved \$1.3 million for the three months ended September 30, 2011. Operating loss improved \$2.3 million for the nine months ended September 30, 2011. The improvements in operating income for the three and nine months ended September 30, 2011 resulted from increased volumes due to the newly acquired businesses, partially offset by higher facility consolidation and research and development costs.

Corporate Expenses

Corporate expenses were \$4.0 million and \$5.2 million for the three months ended September 30, 2011 and 2010, respectively. The decrease was primarily due to a \$1.3 million reduction in an insurance reserve associated with carrier paid claims.

Corporate expenses for the nine months ended September 30, 2011 were \$14.4 million and \$23.5 million for the comparable period in 2010. The decrease was due to a \$6.2 million reduction in legal expenses primarily associated with the hearing loss litigation, the absence of \$3.8 million in acquisition and integration related costs associated with Sirit and VESystems in 2011, a \$1.3 million reduction in an insurance reserve associated with carrier paid claims, and a \$0.6 million reduction in restructuring expense, partially offset by an increase in insurance and other costs of \$2.8 million.

Corporate expenses included depreciation and amortization expense of \$0.2 million and \$0.6 million for the three and nine months ended September 30, 2011, respectively, and \$0.2 million and \$0.6 million for the comparable periods in 2010, respectively.

Seasonality of Company's Business

Certain of the Company's businesses are susceptible to the influences of seasonal buying or delivery patterns. The Company tends to have lower sales in the first calendar quarter compared to other quarters as a result of these influences.

Financial Position, Liquidity and Capital Resources

The Company utilizes its operating cash flow and available borrowings under its revolving credit facility for working capital needs of its operations, capital expenditures, strategic acquisitions of companies operating in markets related to those already served, pension contributions, debt repayments, share repurchases and dividends.

The following table summarizes the Company's cash flows for the nine month periods ended September 30, 2011 and 2010, respectively:

| (\$ in millions) | Nine months ended | |
|---|--------------------|--------------------|
| | September 30, 2011 | September 30, 2010 |
| Net cash provided by operating activities | \$ 2.8 | \$ 12.6 |
| Proceeds from sale of properties, plant and equipment | 1.2 | 1.8 |
| Purchases of properties and equipment | (12.3) | (10.4) |
| Payments for acquisitions, net of cash acquired | | (97.3) |
| Proceeds from equity offering, net of fees | | 71.2 |
| Borrowing activity, net | (34.3) | 26.8 |
| Payments of debt amendment fees | (2.3) | |

Edgar Filing: FEDERAL SIGNAL CORP /DE/ - Form 10-Q

| | | |
|---|-----------|----------|
| Net cash used for discontinued financing activities | (0.3) | (0.7) |
| Cash dividends paid to shareholders | (3.7) | (10.4) |
| Other, net | | 1.3 |
| Decrease in cash and cash equivalents | \$ (48.9) | \$ (5.1) |

Table of Contents

Cash provided in operating activities for the nine months ended September 30, 2011 was \$2.8 million compared to \$12.6 million for the respective prior year period. The decrease is primarily due to an increase in cash used to support net working capital.

In the first quarter of 2010, the Company acquired two businesses associated with the development of the Company's intelligent transportation systems business. VESystems was acquired for \$34.8 million, of which \$24.6 million was a cash payment. Sirit was acquired for CDN \$77.1 million (USD \$74.9 million), all of which was paid in cash. The acquisitions were funded with the Company's existing cash balances and debt drawn against the availability of the revolving credit facility. In addition to the use of cash and debt, the Company issued 1.2 million shares of its common stock to fund a portion of the cost of purchasing VESystems. The issuances increased the total number of Company common stock shares outstanding.

In May 2010, the Company issued 12.1 million common shares at a price of \$6.25 per share for total gross proceeds of \$75.5 million. After deducting direct fees, net proceeds totaled \$71.0 million. Proceeds from the equity offering were used to pay down debt.

On September 1, 2010, the Company prepaid \$20.0 million of principal at par with no prepayment penalty and related accrued interest of \$0.4 million on the outstanding principal balance of its private placement debt. The prepayment was funded by the Company's available capacity under its revolving credit facility.

Debt, net of cash as a percentage of capitalization was 48.6% at September 30, 2011 versus 47.6% at December 31, 2010. The change was primarily due to an increase in debt net of cash in the first nine months of 2011.

The Company was in violation of its Interest Coverage Ratio covenant minimum requirement as defined in the Second Amended and Restated Credit Agreement (the "Credit Agreement") and the Note Purchase Agreements for the fiscal quarter ended December 31, 2010.

On March 15, 2011, the Company executed the Third Amendment and Waiver to the Second Amended and Restated Credit Agreement dated as of April 25, 2007 among the Company, the bank lenders party thereto, and Bank of Montreal, as Agent (the "Third Amendment and Waiver") with regard to the Company's Revolving Credit Facility (the "Revolving Credit Facility"). On the same date, the Company also executed the Second Global Amendment and Waiver to the Note Purchase Agreements (the "Second Global Amendment") with the holders of its private placement notes (the "Notes"). Both the Third Amendment and Waiver and the Second Global Amendment included a permanent waiver of compliance with the Interest Coverage Ratio covenant for the Company's fiscal quarter ended December 31, 2010. Included in the terms of the Third Amendment and Waiver and the Second Global Amendment are the replacement of the Interest Coverage Ratio covenant with a minimum EBITDA covenant effective January 1, 2011, with the first required reporting period on April 2, 2011; an increase in pricing to the Company's Revolving Credit Facility pricing grid; an increase in pricing for the outstanding Notes; mandatory prepayments from proceeds of asset sales; restrictions on use of excess cash flow; restrictions on dividend payments, share repurchases and other restricted payments; and a 50 basis points fee paid to the bank lenders and holders of the Notes upon execution of the Third Amendment and Waiver and the Second Global Amendment.

The new minimum EBITDA covenant is required to be tested quarterly as of the last day of the fiscal quarters ending April 2, 2011 and July 2, 2011, and monthly thereafter (commencing on August 6, 2011), in each case on a trailing twelve-month basis, except that EBITDA for the fiscal quarters ending April 2, 2011 and July 2, 2011, and the fiscal months of and including July through November of 2011, will be calculated using the Company's year-to-date EBITDA through the test date.

Under the terms of the Third Amendment and Waiver, no share repurchases or other restricted payments will be permitted going forward except with the consent of the bank lenders and the noteholders. Certain restrictions are also placed on the Company's ability to pay dividends subsequent to the effective date of the Third Amendment and Waiver.

As of September 30, 2011, the Company was in compliance with all covenants contained in its debt agreements.

Table of Contents

As required in the Third Amendment and Waiver and the Second Global Amendment, on March 15, 2011, the Company repaid \$30.0 million that was applied to the amounts outstanding under the Revolving Credit Facility and the Notes on a pro rata basis (i.e., 85.8% for the bank lenders under the Revolving Credit Facility and 14.2% for the Notes).

The Third Amendment and Waiver permanently reduced the available commitments to the Company's Revolving Credit Facility from \$250.0 million to \$240.0 million.

Borrowings under the facility pursuant to the Third Amendment and Waiver bear interest, at the Company's option, at the Base Rate or LIBOR plus an applicable margin. The applicable margin is 2.00% for Base Rate borrowings and 3.00% for LIBOR borrowings for the period January 1, 2011 through June 30, 2011; 2.50% for Base Rate borrowings and 3.50% for LIBOR borrowings from July 1, 2011 through September 30, 2011; 2.75% for Base Rate borrowings and 3.75% for LIBOR borrowings from October 1, 2011 through December 31, 2011; 3.00% for Base Rate borrowings and 4.00% for LIBOR borrowings from January 1, 2012 through March 31, 2012; and 3.25% for Base Rate borrowings and 4.25% for LIBOR borrowings thereafter. The Third Amendment and Waiver require a LIBOR floor of 1.50% beginning January 1, 2011. The six-month LIBOR borrowing option was removed. Interest on all loans is monthly. The default rate increase in interest rates is 300 basis points.

The Second Global Amendment required an increase in interest rates applicable to the Notes by the same amounts as the interest rate increases under the Revolving Credit Facility. Also, under the Second Global Amendment, the default rate increase in interest rates is 300 basis points. The Company also agreed to pay to each consenting Noteholder a consent fee equal to 0.50% of the outstanding principal amounts of the Notes.

The outstanding debt under the Company's Revolving Credit Facility and Notes will be prepaid on a pro rata basis in accordance with their pro rata percentages on a quarterly basis by an amount equal to the Excess Cash Flow for that quarter. Excess Cash Flow is defined as EBITDA for the applicable quarter minus the sum of interest, scheduled principal payments, cash taxes, cash dividends and capital expenditures paid in accordance with the Revolving Credit Agreement for that quarter, plus after the second fiscal quarter of 2011, the aggregate amount that the Company's working capital has decreased in the ordinary course during such period. The Excess Cash Flow pro rata payment against the Revolving Credit Facility outstanding debt will concurrently and permanently reduce the same amount of Revolving Credit Facility commitments. The commitments may be reinstated with approval from all bank lenders within the Revolving Credit Facility.

The Company made an Excess Cash Flow payment of \$6.5 million on August 15, 2011. The amount allocated to the Revolving Credit Facility and outstanding Private Placement Notes was \$5.6 million and \$0.9 million, respectively. The Revolving Credit Facility Commitments were reduced to \$234.4 million immediately after the excess cash flow payment was executed.

The Revolving Credit Facility and Private Placement Notes are secured by a first-priority perfected security interest in substantially all of the domestic tangible and intangible assets of the Company and its domestic subsidiaries as the guarantors.

The amendments also contain certain covenants that restrict the Company's ability make voluntarily debt payments, acquisitions or dispositions without the lender's consent. In addition, certain limitations are placed on the Company's capital expenditure levels in future years.

At September 30, 2011, \$186.0 million was drawn under the Revolving Credit Facility, leaving available borrowings of \$48.4 million that includes \$28.8 million of capacity used for existing letters of credit.

At September 30, 2011, the debt outstanding under the Company's Revolving Credit Facility has been classified as a current liability based on the April 2012 maturity date.

At September 30, 2011, \$8.0 million was drawn against the Company's non-U.S. lines of credit, which provide for borrowings up to \$17.4 million.

The Company anticipates that capital expenditures for 2011 will approximate \$15 million, and will be restricted to no more than \$15 million pursuant to the terms of the Third Amendment and Waiver and the Second Global Amendment.

Table of Contents

As indicated above, the debt outstanding under the Company's Revolving Credit Facility has been classified as a current liability based on the April 2012 maturity date. It is the Company's intention to refinance, prior to maturity, all debt outstanding under the Revolving Credit Facility and Private Placement Notes into senior secured long-term notes combined with an asset-based lending facility. While it is the Company's current plan to refinance its debt, uncertainty in the financial markets may negatively impact our ability to access additional financing or to refinance our Revolving Credit Facility and Private Placement Notes on favorable terms or at all. If we are unable to access financing at acceptable rates, the Company may be required to explore other actions including asset sales or other recapitalization strategies.

Contractual Obligations and Commercial Commitments

Short-term borrowings increased to \$8.0 million at September 30, 2011 from \$1.8 million at December 31, 2010, primarily due to the funding of working capital needs. Total long-term borrowings, including current portion of long-term borrowings, decreased to \$220.9 million at September 30, 2011 from \$261.5 million at December 31, 2010. See the Financial Condition, Liquidity and Capital Resources section of this Form 10-Q for more information.

Changes to the Company's accrual for product warranty claims in the nine months ended September 30, 2011 are discussed in Note 11 of the condensed consolidated financial statements included in Part I of this Form 10-Q.

Change in Critical Accounting Policies and Estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. The Company's policies and estimates related to revenue recognition changed during the first quarter of 2011 due to the issuance of new accounting guidance by the FASB. The Company's revised revenue recognition policy is outlined below.

Revenue Recognition

Net sales consist primarily of revenue from the sale of equipment, environmental vehicles, vehicle mounted aerial platforms, parts, software, service and maintenance contracts.

The Company recognizes revenue for products when persuasive evidence of an arrangement exists, delivery has occurred, the sales price is fixed or determinable, and collection is probable. Product is considered delivered to the customer once it has been shipped and title and risk of loss have been transferred. For most of the Company's product sales, these criteria are met at the time the product is shipped; however, occasionally title passes later or earlier than shipment due to customer contracts or letter of credit terms. If at the outset of an arrangement the Company determines the arrangement fee is not or is presumed not to be fixed or determinable, revenue is deferred and subsequently recognized as amounts become due and payable and all other criteria for revenue recognition have been met.

Prior to January 1, 2011, for any product within these groups that either was software or was considered software-related, the Company accounted for such products in accordance with the specific industry accounting guidance for software and software-related transactions. In October 2009, the FASB issued Accounting Standards Update (ASU) No. 2009-14, *Topic 985- Certain Revenue Arrangements That Include Software Elements*, which amended the accounting standards for revenue recognition to remove tangible products containing software components and non-software components that function together to deliver the products' essential functionality from the scope of industry-specific software revenue recognition guidance. The Company adopted ASU No. 2009-14 prospectively on January 1, 2011. Certain businesses within the Company's Federal Signal Technologies Group sell tangible products containing software components and non-software components that function together to deliver the products' essential functionality, and therefore such products were removed from the scope of industry-specific software guidance effective January 1, 2011.

The Company accounts for multiple element arrangements that consist only of software or software-related products in accordance with industry specific accounting guidance for software and software-related transactions. If a multiple-element arrangement includes software and other deliverables that are neither software nor software-related, the Company applies various revenue-related U.S. GAAP to determine if those deliverables constitute separate units of accounting from the software or software-related deliverables. If the Company can separate the deliverables, the Company applies the industry specific accounting guidance to the software and software-related deliverables and applies other appropriate guidance to the non-software related deliverables.

Table of Contents

Prior to January 1, 2011, revenue on arrangements that include multiple elements such as hardware, software, and services was allocated to each element based on the relative fair value of each element. Each element's allocated revenue was recognized when the revenue recognition criteria for that element was met. Fair value was generally determined by vendor specific objective evidence (VSOE), which was based on the price charged when each element was sold separately. If the Company could not objectively determine the fair value of any undelivered element included in a multiple-element arrangement, the Company deferred revenue until all elements were delivered and services were performed, or until fair value could objectively be determined for any remaining undelivered elements. When the fair value of a delivered element had not been established, but fair value existed for the undelivered elements, the Company used the residual method to recognize revenue if the fair value of all undelivered elements was determinable. Under the residual method, the fair value of the undelivered elements was deferred and the remaining portion of the arrangement fee was allocated to the delivered elements and was recognized as revenue.

In October 2009, the FASB issued ASU No. 2009-13, *Topic 605- Multiple-Deliverable Revenue Arrangements*, which changes the level of evidence of standalone selling price required to separate deliverables in a multiple deliverable revenue arrangement by allowing a company to make its best estimate of the selling price of deliverables when more objective evidence of selling price is not available and eliminates the use of the residual method. ASU No. 2009-13 applies to multiple deliverable revenue arrangements that are not accounted for under other accounting pronouncements and retains the use of VSOE if available, and third-party evidence of selling price when VSOE is unavailable. The Company adopted ASU No. 2009-13 prospectively on January 1, 2011. Certain businesses within the Federal Signal Technologies Group sell under multiple deliverable sales arrangements where the Company utilized estimated selling prices under the relative-selling-price method. In arriving at its best estimates of selling price, management considered market conditions as well as Company-specific factors. Management considered the Company's overall pricing model and objectives, including profit objectives and internal cost structure, as well as historical pricing data.

The effect of adopting the new accounting guidance during the first quarter of 2011 was an increase in revenues of \$1.2 million and an increase in cost of sales of \$0.6 million. The effect of adopting the new accounting guidance during the second quarter of 2011 was an increase in revenues of \$2.1 million and an increase in cost of sales of \$0.9 million. The effect of adopting the new accounting guidance during the third quarter of 2011 was an increase in revenues of \$0.5 million. The total effect of adopting the new accounting guidance for the nine months ended September 30, 2011 was an increase in revenues and cost of sales of \$3.8 million and \$1.5 million, respectively. The Company anticipates that the effect on the fourth quarter of 2011 will be consistent with the effect for the third quarter.

Implementation services include the design, development, testing, and installation of systems. These services are recognized pursuant to SOP 81-1, *Accounting for Performance of Construction-Type Contracts and Certain Production-Type Contracts*. In such cases, the Company is required to make reasonably dependable estimates relative to the extent of progress toward completion by comparing the total hours incurred to the estimated total hours for the arrangement and, accordingly, would apply the percentage-of-completion method. If the Company were unable to make reasonably dependable estimates of progress towards completion, then it would use the completed-contract method, under which revenue is recognized only upon completion of the services. If total cost estimates exceed the anticipated revenue, then the estimated loss on the arrangement is recorded at the inception of the arrangement or at the time the loss becomes apparent.

Revenue from maintenance contracts is deferred and recognized ratably over the coverage period. These contracts typically extend phone support, software updates and upgrades, technical support and equipment repairs.

Certain products that include software elements that are considered to be more than incidental are sold with post-contract support, which may include certain upgrade rights that are offered to customers in connection with software sales or the sale of extended warranty and maintenance contracts. The Company defers revenue for the fair value of the upgrade rights until the future obligation is fulfilled or the right to the upgrade expires. When the Company's software products are available with maintenance agreements that grant customers rights to unspecified future upgrades over the maintenance term on a when-and-if-available basis, revenue associated with such maintenance is recognized ratably over the maintenance term.

There have been no other material changes in Critical Accounting Policies and Estimates described in Item 7, *Management's Discussion and Analysis of Financial Condition and Results of Operations*, of the Company's Annual Report on Form 10-K for the period ended December 31, 2010.

Table of Contents

Item 3. Quantitative and Qualitative Disclosures about Market Risk

See Item 7A, *Quantitative and Qualitative Disclosures about Market Risk*, of our Annual Report on Form 10-K for the year ended December 31, 2010. There have been no significant changes in our exposure to market risk since December 31, 2010.

Item 4. Controls and Procedures

As required by Rule 13a-15 under the Securities Exchange Act of 1934, the Company's management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of the design and operation of the Company's disclosure controls and procedures as of September 30, 2011. Based on that evaluation, the Company's Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective as of September 30, 2011. As a matter of practice, the Company's management continues to review and document internal control and procedures for financial reporting. From time to time, the Company may make changes aimed at enhancing the effectiveness of the controls and to ensure that the systems evolve with the business. During the quarter ended September 30, 2011, there were no changes in the Company's internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

Part II. Other Information

Item 1. Legal Proceedings

The information set forth in Note 11 of the condensed consolidated financial statements included in Part I of this Form 10-Q is incorporated herein by reference.

Item 1A. Risk Factors

Except for the updated risk factor described below and that detailed in our Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2011, there were no material changes from the risk factors previously disclosed in our Annual Report on Form 10-K for the fiscal year ended December 31, 2010.

We may not be able to arrange for a new credit facility at the required levels at favorable rates.

It is the Company's intention to refinance, prior to maturity, all debt outstanding under the Revolving Credit Facility and Private Placement Notes into senior secured long-term notes combined with an asset-based lending facility. While it is the Company's current plan to refinance its debt, uncertainty in the financial markets may negatively impact our ability to access additional financing or to refinance our Revolving Credit Facility and Private Placement Notes on favorable terms or at all. If we are unable to access financing at acceptable rates, the Company may be required to explore other actions including asset sales or other recapitalization strategies.

Item 2. Restrictions upon the Payment of Dividends

Under the terms of the Third Amendment and Waiver, no share repurchases or other restricted payments will be permitted going forward, except with the consent of the Required Lenders and the Noteholders. Dividends shall be permitted only if the following conditions are met:

No default or event of default shall exist or shall result from such payment;

Minimum availability under the Credit Agreement after giving effect to such restricted payment and any credit extensions in connection therewith of \$18.0 million;

Dividends may not exceed the lesser of (a) \$625,000 (i.e., \$0.01 per share) during any fiscal quarter and (b) Free Cash Flow for such quarter. Free Cash Flow means Excess Cash Flow before giving effect to dividends. The \$625,000 limit will be increased to allow for the payment of dividends of \$0.01 per share during any fiscal quarter for each share of stock sold for cash in a public or private

offering after the effective date of the Third Amendment and Waiver; and

Table of Contents

The Company has met or exceeded its projected EBITDA at such time.

Item 5. Other Information

On November 1, 2011, the Company issued a press release announcing its financial results for the three and nine months ended September 30, 2011. The full text of the press release is included as Exhibit 99.1 to this Form 10-Q.

Item 6. Exhibits

| | |
|--------------|--|
| Exhibit 10.1 | Executive General Severance Plan, as amended and restated October 2011 |
| Exhibit 31.1 | CEO Certification under Section 302 of the Sarbanes-Oxley Act |
| Exhibit 31.2 | CFO Certification under Section 302 of the Sarbanes-Oxley Act |
| Exhibit 32.1 | CEO Certification of Periodic Report under Section 906 of the Sarbanes-Oxley Act |
| Exhibit 32.2 | CFO Certification of Periodic Report under Section 906 of the Sarbanes-Oxley Act |
| Exhibit 99.1 | Press Release dated November 1, 2011 |
| Exhibit 101 | Instance Document |
| Exhibit 101 | Schema Document |
| Exhibit 101 | Calculation Linkbase Document |
| Exhibit 101 | Labels Linkbase Document |
| Exhibit 101 | Presentation Linkbase Document |
| Exhibit 101 | Definition Linkbase Document |

Table of Contents

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Company has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: November 1, 2011

Federal Signal Corporation

By: /s/ William G. Barker, III
William G. Barker, III
Senior Vice President and
Chief Financial Officer