MITEL NETWORKS CORP Form 10-K February 26, 2015 Table of Contents

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Form 10-K

x ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Fiscal Year Ended December 31, 2014

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from

to

Commission File Number: 001-34699

MITEL NETWORKS CORPORATION

(Exact name of Registrant as specified in its charter)

Canada (State or other jurisdiction of

3661 (Primary Standard Industrial 98-0621254 (I.R.S. Employer

incorporation or organization)

Classification Code Number) 350 Legget Drive

Identification No.)

Ottawa, Ontario

Canada K2K 2W7

(613) 592-2122

(Address, including zip code, and telephone number, including area code, of Registrant s principal executive offices)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class Common Shares, no par value Name of each exchange on which registered NASDAQ Stock Market

Toronto Stock Exchange Securities registered pursuant to Section 12(g) of the Act:

None.

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes " No x

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes "No x

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No "

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during

the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No "

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant s knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. x

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act (Check one):

Large accelerated filer x

Accelerated Filer

Non-accelerated filer " (do not check if a smaller reporting company) Smaller reporting company " Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes " No x

The aggregate market value of the shares of the registrant s common stock held by non-affiliates on June 30, 2014 (the last business day of the registrant s most recently completed second fiscal quarter) was \$718,008,526.

As of February 20, 2015, there were 100,102,716 common shares outstanding.

EXPLANATORY NOTE

Mitel Networks Corporation (the Company or Mitel) qualifies as a foreign private issuer for purposes of the U.S. Securities Exchange Act of 1934, as amended (the Exchange Act). Instead of filing annual and periodic reports on forms available for foreign private issuers, the Company is filing this report on Form 10-K (this Report or Annual Report) and has been filing and expects to continue to file annual and quarterly reports on Form 10-K and Form 10-Q, respectively, and current reports on Form 8-K.

As a Canadian foreign private issuer, the Company prepares and files its management information circulars and related materials in accordance with Canadian corporate and securities law requirements. As the Company $\,$ s management information circular is not prepared and filed pursuant to Regulation 14A, the Company may not incorporate by reference information required by Part III of this Report from its management information circular. Accordingly, in reliance upon and as permitted by Instruction G(3) to Form 10-K, the Company will be filing an amendment to this Form 10-K ($\,$ 10-K/A) containing the Part III information no later than 120 days after the end of the fiscal year covered by this Form 10-K.

All dollar amounts quoted in this Report are provided in the United States dollars, unless otherwise stated. All references to websites contained herein do not constitute incorporation by reference of information contained on such websites and such information should not be considered part of this document.

2

MITEL NETWORKS CORPORATION

2014 FORM 10 K ANNUAL REPORT

TABLE OF CONTENTS

PART I

Item 1.	<u>Business</u>	1
Item 1A.	Risk Factors	10
Item 1B.	<u>Unresolved Staff Comments</u>	29
Item 2.	<u>Properties</u>	29
Item 3.	<u>Legal Proceedings</u>	29
Item 4.	Mine Safety Disclosure	29
	PART II	
Item 5.	Market for the Registrant s Common Equity, Related Stockholder Matters and Issuer Purchases of	
	Equity Securities	30
Item 6.	Selected Financial Data	32
Item 7.	Management s Discussion and Analysis of Financial Condition and Results of Operations	35
Item 7A.	Quantitative and Qualitative Disclosures About Market Risk	69
Item 8.	Financial Statements and Supplementary Data	70
Item 9.	Changes in and Disagreements with Accountants on Accounting and Financial Disclosure	120
Item 9A.	Controls and Procedures	120
Item 9B.	Other Information	122
	PART III	
Item 10.	Directors, Executive Officers and Corporate Governance	122
Item 11.	Executive Compensation	122
Item 12.	Security Ownership of Certain Beneficial Owners and Management and Related Stockholder	
	<u>Matters</u>	122
Item 13.	Certain Relationships and Related Transactions, and Director Independence	122
Item 14.	Principal Accounting Fees and Services	122
	PART IV	
Item 15.	Exhibits and Financial Statement Schedules	123
	<u>Signatures</u>	124
	PART I	

Item 1. Business

Overview

We are a global provider of business communications and collaboration software, services and solutions that address the needs of businesses of any size, from the smallest company to the largest enterprise. Our vision and mission is to become the premier business communications and collaboration company by delivering solutions that enable our

customers to communicate, collaborate, and conduct business anywhere, over any medium, with the device of their choice. With more than four decades of technical innovation and business development, Mitel is an industry and market leader, powering more than two billion business connections every day and generating over \$1 billion in annual revenue.

Our solutions are developed specifically to provide the technical sophistication and the simplicity of use that our customers require to run their businesses. We do that by standardizing on common product portfolios where

1

they deliver business value, leveraging next generation technology when it makes sense to do so, and by always ensuring our customers have a path forward. Our software product development approach, including Software as a Service, or SaaS, gives us the flexibility to deploy our solutions either virtually as a cloud or as a hosted service, on a company s physical premises, or a hybrid of the two. As a result of our internal product development and strategic acquisition activity, Mitel is able to offer customers one of the most comprehensive portfolios of business communications solutions, which is sometimes known as unified communications and collaboration, or UCC, available in the industry, covering digital to Internet Protocol, or IP, to Cloud, and from platforms to applications to end user devices. We also offer cloud-based telephony services and network services in the United States, and in select markets globally.

Our portfolio offers customers the ability to maintain, migrate, or upgrade their business communications systems at their own pace, either as an upfront capital purchase or on a subscription basis. Our products are scalable, flexible, and easy to deploy, manage and use. Our products interoperate with various systems supplied by other vendors, including global market leaders, such as VMware, Microsoft, Salesforce.com and Google, which allows our customers to leverage their existing investments and gives them the flexibility to choose the solutions that best address their individual business needs. We have also designed our software and end user devices to allow access to our solutions from mobile devices, including market leading devices from Apple and devices that run on Google's Android operating system. We complement our communications products with technical support, professional and managed services for our customers, including our channel partners, which range from planning and design through to implementation and support.

We have invested heavily in the research and development, or R&D, of IP-based SaaS communications to take advantage of the telecommunications industry shift from traditional digital communications systems to the deployment of IP-based cloud and premises communications systems and services. We believe our early and sustained R&D investments have ideally positioned us to capitalize on the industry shift from legacy systems to IP and cloud communications, including UCC. Our investment in R&D has enabled us to produce a global portfolio of over 1,600 patents and pending applications, and provides us with the enhanced knowledge to anticipate market trends and meet the current and future needs of our customers.

With an expanded geographic footprint following the acquisition of Aastra Technologies Limited, or Aastra, in January 2014, Mitel now has an installed base of more than 60 million end-user customers in more than 100 countries. According to industry research firm MZA Ltd., on the basis of combined market share as of December 2014, we are recognized as the leading vendor for business communications extensions (PBX/IP PBX) in Europe, the Middle East and Africa, and the third leading vendor in North America. In addition, with increased adoption of cloud communications, we have continued to build our market position with our cloud portfolio which has an installed base of more than one million users as of December 31, 2014. In 2014, according to Synergy Research Group, Mitel was the worldwide market leader for business cloud communications based on subscribers and seats, with the fastest growing cloud business in the market.

We sell our products primarily through an indirect distribution channel model, addressing the needs of customers worldwide through more than 2,500 channel partners. In addition, *Powered by Mitel* cloud solutions are increasingly being rebranded and sold through a growing number of national and international telephone service providers globally.

Mitel is structured around three primary geographic markets defined as the Americas, which includes the United States, or U.S., Canada, the Caribbean and Latin America; EMEA, which includes the continent of Europe, the Middle East and Africa; and Asia Pacific, which includes the continent of Asia and the Pacific region, including Australia and New Zealand. The Americas, EMEA and Asia-Pacific represented 44%, 53% and 3% of our revenues, respectively,

for the year ended December 31, 2014. We also operate in two business segments, premise and cloud, which represented 90% and 10% of revenues, respectively, for the year ended December 31, 2014. For additional information on geographic areas in which we operate, see Note 22 to the consolidated financial statements.

2

Segments

Our business is organized into two segments, Premise and Cloud.

Premise

The Premise segment sells and supports products and services for customers that choose to deploy business communications solutions in their physical premises. This includes our premise-based IP and time-division multiplexing, or TDM, telephony platforms, desktop and in-building mobile devices and UCC and contact center applications that are deployed on the customer s premise. Premise-based sales are typically sold as an initial sale of hardware and software, with ongoing recurring revenue from hardware and software maintenance and other managed services that we also offer.

Cloud

The Cloud segment sells and supports products that are deployed in a cloud environment. The Cloud segment is comprised of retail and wholesale offerings. The retail cloud offerings provide hosted cloud and related services directly to the end user. We are typically paid a monthly recurring fee for these services, which include UCC applications, voice and data telecommunications and desktop devices. The wholesale offerings enable service providers to provide a range of hosted communications offerings to their end customers. The offerings include hosted PBX, voice and video calling, SIP Trunking, call center, audio conferencing and video and web collaboration services. The wholesale cloud offerings are also sold to large enterprise customers who run their own data centers in private cloud or hybrid cloud networks with management provided by us, or one of our channel partners. Revenue in wholesale cloud offerings is billed either as monthly recurring fees or as an upfront sale of hardware and software.

Product and Solutions Portfolio

Our product and solutions portfolio is a combination of the traditional Mitel portfolio and the portfolio recently acquired as a result of the acquisition of Aastra. Since the acquisition of Aastra in January 2014, Mitel has taken a balanced yet deliberate approach to portfolio integration to protect our own and our channel partners—revenue stream while optimizing R&D investments to ensure that we are in a position to offer a compelling path towards new functionality for our customers.

As a result of the Aastra acquisition, Mitel now has an installed base of 60 million end-user customers. This base creates an opportunity to introduce our customers to advanced applications and facilitate their transition to next generation and cloud-based solutions. In addition, we have made a significant investment in the use of open standards allowing many of our products to complement other companies solutions, particularly in the cloud market. As of December 31, 2014, we have an installed base of more than one million cloud-based users.

The following are key elements to our Product and Solutions portfolio strategy:

Best Path to Cloud Communications: We offer two primary paths to cloud-based solutions. For enterprise customers, the primary path is typically an evolution of the customer's familiar premise-based solution to a cloud version complete with self-service management and typical cloud commercial terms. For Small and Medium Businesses, or SMBs, the path is more typically a transition to high density multi-tenanted solutions where service providers generally need to amortize start-up costs across fewer users and thus customer

acquisition costs become key to channel profitability and competitiveness;

Common Applications: Our strategy is to offer a common set of applications simplifying the training and certification requirements of our channel partners, while broadening the choice for customers as their businesses and information technology, or IT, requirements evolve. Common applications allow us to maximize our R&D investment by applying a broader set of resources to realize certain synergies;

3

Common Desktop and Mobile Portfolio: The desktop and mobile devices attached to our suite of platform products are one of the more significant investments made by our customers and channel partners. By migrating to a common phones portfolio, we not only gain R&D and operational efficiency but our customers and channel partners are able to preserve the investment regardless of their choice of platform or cloud versus premise deployment they make;

Evolutionary Platform Migration: Our enterprise customers and channel partners have made significant investments in their communications infrastructure. By capitalizing on virtualization and modern management software technology, we are able to offer our customers a seamless transition from appliance-based implementations to virtualized data center implementations and ultimately to cloud-based deployments. We believe this minimizes business disruption, the need for retraining customers and channel partners and short term capital investment, thus simplifying the sales and customer decision processes; and

Open Standards: As the industry moves towards cloud-based deployments, there is an increased opportunity to integrate cloud services and open standards. Open interfaces are an important component of making this happen. We have made use of these open standards to enable some of our products to work on other companies solutions. For example, our IP phones are certified to work on soft switches, such as Broadsoft and Metaswitch, as well as enterprise products such as Microsoft Lync. Similarly, our IP DECT in-building mobile solution, operator consoles and contact center products have been adapted to these environments. Finally, we have created open interfaces and applications, which allow us, and our customers and partners to integrate our products into environments such as Salesforce.com, Google and Microsoft.

Enterprise Communications Infrastructure

IP Telephony Platforms

Our IP telephony software, which provides the foundation for our integrated communications solutions, can be deployed on a customer s premises, hosted by us or our partners, in a private or public cloud implementation, or a hybrid of the two. To efficiently address specific markets, taking into account business size, operations, infrastructure, deployment and price, our IP telephony software can be deployed on virtualized data center infrastructure, industry standard servers or on functionally optimized appliances. Our IP telephony also includes support for mobile integration and certain embedded applications such as unified messaging. Mitel s global IP telephony products include:

<u>MiVoice MX-One</u>: Targeting the large enterprise market and scaling to over one million users, this product is sold globally, supporting both cloud and premise implementations. It also has the ability to efficiently migrate our substantial installed base of MX-One and MD110 PBXs to the application-rich IP environment and cloud implementations;

<u>MiVoice Business</u>: Targeting the mid-market, this product is sold globally supporting both cloud and premise implementations. It is also the basis for the MiCloud solutions which offers both public and private cloud services to the U.S. and other select countries; and

MiVoice Office 400: Targeting the SMB market, this product is sold globally outside of the U.S. and Canada. It offers a simple to deploy solution for the SMB market including support for mobile and DECT products as well as integrated applications such as contact center and unified messaging. MiVoice Office 400 addresses both IP and traditional communications needs through an IP-centric hybrid architecture, which allows us to leverage existing customer infrastructure.

Mitel s regional IP telephony products include:

MiVoice Office 250: Targeting the SMB market, this product is regionally optimized for the needs of the U.S., Canada and United Kingdom, or U.K., markets, which tend to have different business requirements in the SMB market from the rest of the world. MiVoice Office 250 addresses both IP and

4

traditional communication needs through an IP-centric hybrid architecture, which allows us to leverage existing customer infrastructure; and

<u>MiVoice 5000</u>: Targeting the mid-market and large enterprise market with a regional focus on France and certain other Western European countries. MiVoice 5000 supports both cloud and premise implementations and has the ability to efficiently migrate the substantial installed base of 5000 and NeXspan.

Phones

Mitel s desktop phones include a broad range of IP and digital phones, specialty desktop devices, and peripherals, which are recognized in the industry for ease of use, feature set, and style. Our IP phones are designed to work across our IP telephony software and appliances as well as other popular IP based solutions and soft-switches. Our mid-range and premium IP phones have large, high-quality graphical displays which enable easy access to a variety of business applications and web content.

We offer a variety of specialty desktop devices, including IP operator consoles and video and audio conference units, and peripherals that augment our desktop devices. These peripherals include cordless handsets and headsets, receptionist key modules and other modules such as Bluetooth and local phone line integration that enable local enhanced 9-1-1 calling for remote workers.

We also offer a broad portfolio for in-building wireless solutions based on DECT technology which also includes special middleware applications to integrate into business system such as hospital alarm and alerting systems. In addition, we partner with industry-leading vendors to provide other specialized devices, such as Wi-Fi wireless phones and private cellular solutions.

UCC Applications

We are an industry leader of the UCC evolution in the business communications market. UCC combines multiple IT capabilities, enabling an efficient approach to communicating and improving how individuals, groups and organizations conduct business. Mitel offers a broad range of UCC applications that can be deployed in a variety of ways. Our UCC suite of applications work across our MiVoice Business and MiVoice Office solutions and can be deployed on industry standard servers in data centers. Our UCC applications include:

Unified and Collaborative Communications: A single-user interface to access all unified communications capabilities, including desktop, web and mobile phone, with features that include soft phone capabilities, instant messaging and presence;

Mobility and Convergence: Extends business communications capabilities to mobile devices, improving the ability of employees to connect with the office and be productive;

Contact Center: Advanced multi-media capable applications for the operation and management of contact centers;

Unified Messaging: Unified multi-media messaging, including email, voicemail and fax, with integration into messaging products such as Microsoft Exchange, Gmail and IBM Lotus Notes;

Audio, Video & Web Conferencing: Collaboration and conferencing tools for users including audio and video conferencing, webcasting and document sharing;

Speech Auto Attendant: Automated attendant allowing incoming callers to select departments and reach employees by speaking their names;

Teleworker Solution: Simple and secure telephone operation and communications for remote and home-based users over the Internet;

5

Business Reporter: Easy to use business analytics of communications system usage; and

Cloud Portal and Provisioning: A simple way for service providers to deploy Mitel-based cloud solutions. Open Interfaces are also provided to facilitate integration into service providers existing operational and business support systems.

Service Offerings

Mitel offers a comprehensive portfolio of support, professional and managed services to its customers and channel partners. We help maximize the value of our solutions for our customers based on their particular financial and operational needs. Our services include:

Lifecycle Management: This includes project management, installation, training, maintenance, remote monitoring, professional services, consulting and integration services;

Support Services: This includes software maintenance, hardware maintenance and repair services;

Managed Service Solutions: Our managed service solutions are offered in specific countries, with benefits such as a guaranteed renewal option, risk of loss coverage, fixed migration pricing, and upgrade and expansion flexibility. This includes our comprehensive package of managed services in the U.S. branded as the TotalSolution® program;

Lease Financing: We provide financing of our managed service solutions;

Mobile Solutions: We provide business-class 3G and 4G wireless voice, text and Internet services on a nationwide network within the United States; and

Voice and Data: This includes our Competitive Local Exchange Carrier, or CLEC, which provides businesses with voice and data communication services in all 50 U.S. states. *Cloud Communications Service, or MiCloud*

MiCloud is a comprehensive family of cloud communications services that delivers complete business communications requirements for a monthly subscription fee, eliminating the need for organizations to buy and maintain a phone system on their premises. It is available in three variants: MiCloud Office, MiCloud Business and MiCloud Enterprise. MiCloud Office is targeted to organizations with one or more employees. MiCloud Business is optimized for organizations with ten or more employees, while MiCloud Enterprise is designed for businesses with over 250 employees. All of these solutions deliver cloud-based UCC solutions using our single UCC software stream. MiCloud provides rich enterprise-class features and reliability required by business customers with the flexibility to add and change users as changing business requirements dictate. The solution s features are easy to use and enable organizations to take advantage of a range of productivity enhancing features. MiCloud Office enables service providers to create highly optimized service offerings with rich mobile integration, targeting the small business

market. MiCloud Business and MiCloud Enterprise are sold directly by us in the U.S. and through our channel partners globally. Clearspan, a MiCloud Enterprise offer, is a Mitel cloud service that has been optimized for the very large institutional enterprises and scaled specifically for very large organizations.

Partnerships

One important result of the evolution of integrated communications and cloud solutions is the simplicity with which products and services, from a variety of sources, can be easily integrated to provide a better solution for customers. By partnering with others, Mitel can concentrate on its core areas of expertise while leveraging the capabilities of its channel partners for the benefit of its customers. We have four key types of technology partnerships: strategic alliances, operational partners, affiliates and solution alliances.

Strategic Alliances: The alliances are generally with leaders in adjacent markets or complementary technologies which, when combined with our products and services, create beneficial solutions for our customers. :

6

Operational Partners: These relationships allow us to leverage the capabilities of our operational partners in order to optimize operational expenses. These include external developers, contract manufacturers, integrators, consultants and professional services;

Affiliate Program: Our relationship with Wesley Clover International Corporation, or Wesley Clover, a company controlled by Dr. Terence H. Matthews, the chairman of Mitel s Board of Directors, allows us to benefit from early investment in complementary emerging technologies by Wesley Clover and its subsidiaries; and

Mitel Solutions Alliance Partners: Our large number of solution alliance partners offer complementary solutions and expertise in areas that are not core to our business, many of which are integrated into our own applications.

In addition, within our Cloud segments, we employ the following key partnerships:

Strategic Alliances: These alliances are generally with leaders in adjacent markets or complementary technologies which, when combined with our products and services, create beneficial solutions for our customers. Our strategic partners within this segment include AT&T Inc., Level 3 Communications, Inc. and Verizon Communications Inc.;

Operational Partners: These relationships allow us to leverage the capabilities of our operational partners to optimize our service delivery and support network. These include vendors such as IDI Billing Solutions and OSG Billing Services; and

Complementary Solutions Partners: We have a large number of other partners who offer complementary solutions and expertise in areas that are not core to our business, many of which are integrated into our solutions.

Customers

Our IP-based appliances support the communications needs of over 60 million users in more than 100 countries. With increased adoption of cloud computing, we have continued to build our market position with our cloud-based solutions which have an installed base of more than one million cloud users globally. No single customer accounted for more than 10% of our revenues in fiscal 2014. Our broad customer base reflects strength in the SMB market as well as continued penetration among enterprises.

We have also developed a comprehensive understanding of certain vertical markets such as hospitality, education, government, healthcare, and retail. Our solutions can be tailored to meet the business communications needs of these and other vertical markets.

Sales and Marketing

We primarily have an indirect distribution channel, which addresses the needs of our customers in more than 100 countries through our channel partners worldwide.

We believe our extensive channel partner network combined with our corporate and regional support allows us to scale our business for volume and sell our solutions globally, resulting in an efficient cost of sale model. We recruit our channel partners with a focus on expanding market coverage and securing the skills needed to successfully sell, implement and support our communications solutions.

We differentiate our solutions and enhance our channels to market through strategic relationships with innovative strategic partners. Our channel partners are supported by teams of Mitel sales executives, systems engineers, technical account managers and support staff. To complement our channel partner network, we also provide support to independent consultants who assist companies with network design, implementation and vendor selection.

7

Our channel strategy includes a direct touch sales organization to identify new business opportunities for our channel partners. Under this model, direct touch representatives work with end customers to develop a solution, which we then deliver to our channel partners for fulfillment. In addition there are opportunities for our North American channel partners to augment their service revenues by joining the Mitel Authorized Partner Services Program, which allows Mitel service requests to be contracted directly through our authorized partners. Finally, in order to support channel partners in introducing new technology or solution opportunities (such as data center virtualization), we make our suite of professional services offerings available so that we may provide skilled resources to support our partners in new focus areas.

Our marketing strategy is structured to deliver programs that enhance our brand and drive demand. Primary emphasis is on positioning Mitel as a cloud-based solutions provider, with increased focus and investments around digital marketing designed to increase our brand relevance and visibility to customers. Global channel marketing programs enable and help drive demand for more than 2,500 of our channel partners world-wide.

Manufacturing and Supply Chain Management

A significant amount of our portfolio consists of appliances and desktop devices. Our objective is to deliver high-quality and unique products to our channel partners and customers while optimizing our operational cost structure and ensuring continuity of supply. To meet this objective, we leverage our contract manufacturers and component suppliers, protect supply continuity and facilitate manufacturing portability across manufacturers.

We primarily use high-volume contract manufacturers and component suppliers. We require our component suppliers to make information visible so that we can assess their performance for technical innovation, financial strength, quality, support and operational effectiveness. Our primary contract manufacturers are Flextronics International Ltd. and Pegatron Corporation, with whom we have held manufacturing relationships since 2006 and 2012, respectively. Following the acquisition of Aastra in January, 2014, we also began to utilize a number of smaller contract manufacturers. In late 2014, and as part of our integration of the Aastra business, we initiated a review of all our contract manufacturing partners to assess opportunities to further consolidate our out-sourced manufacturing business. This assessment is expected to be completed during the first half of calendar 2015. We do not have any long-term purchase commitments with any of our contract manufacturers.

In order to maintain our continuity of supply and reduce supply chain barriers, our strategy for several years has been to design our products for manufacturing portability and by procuring our high volume products from a number of contract manufacturers. We implement portable designs by limiting the use of custom and sole source components and adhering to industry standard Design For Manufacture and Design For Test guidelines. We are currently taking steps to apply the same management model to our expanded product portfolio resulting from the acquisition of Aastra.

We manage our own product distribution facilities either directly or through the use of third-party logistics management specialists, and, in some regions, wholesale distributors, all of which are managed by our logistics team. This is implemented with geographically diverse points of distribution, with our principal facilities being in the United States, Canada, the United Kingdom, France, Germany, the Netherlands, Sweden and Switzerland.

Research and Development

Our history of success in software-based communications solutions has provided us with the foundation for continued innovation in both premise and cloud-based Unified Communications and Contact Center solutions. We work to continuously improve our R&D efforts through operational measurement, adoption of best practices, effective partnerships and investment in our people.

We have a global R&D workforce located predominately in North America and Europe. At December 31, 2014, we had approximately 700 employees working in our R&D department. Please see Item 6, Selected

8

Financial Data , of Part II in this Annual Report for the amount spent during each of the last five fiscal years on R&D activities determined in accordance with U.S. generally accepted accounting principles, or GAAP.

Intellectual Property

Our intellectual property assets include patents, industrial designs, trademarks, proprietary software, copyrights, domain names, operating and instruction manuals, trade secrets and confidential business information. These assets are important to our competitiveness and we continue to expand our intellectual property portfolio in order to protect our rights in new technologies and markets. We have a broad portfolio of over 1,600 patents and pending applications, covering over 500 inventions, in areas such as Voice-over IP, or VoIP, collaboration and presence.

We leverage our intellectual property by asserting our rights in certain patented technologies. Certain companies have licensed or offered to purchase patents within our portfolio.

Our solutions contain software applications and hardware components that are either developed and owned by us or licensed to us by third parties. The majority of the software code embodied in each of our core call-processing software, IP-based teleworker software, wireless telephony software applications, integrated messaging and voicemail software, and collaboration interfaces has been developed internally and is owned by us.

In some cases, we have obtained non-exclusive licenses from third parties to use, integrate and distribute with our products certain packaged software, as well as customized software. This third-party software is either integrated into our own software applications or sold as separate self-contained applications, such as voicemail or unified messaging. The majority of the software that we license is packaged software that is made generally available and has not been customized for our specific purpose. If any of our third-party licenses were to terminate, our options would be to either license a functionally-equivalent software application or develop the functionally-equivalent software application ourselves.

We have also entered into a number of non-exclusive license agreements with third parties to use, integrate and distribute certain operating systems, digital signal processors and semiconductor components as part of our communications platforms. If any of these third-party licenses were to terminate, we would need to license functionally-equivalent technology from another supplier.

It is our general practice to include confidentiality and non-disclosure provisions in the agreements entered into with our employees, consultants, manufacturers, end-users, channel partners and others to attempt to limit access to and distribution of our proprietary information. In addition, it is our practice to enter into agreements with employees that include an assignment to us of all intellectual property developed in the course of their employment.

Employees

At December 31, 2014, we had 3,258 employees globally. We believe that our future success depends, in large part, on our ability to attract, retain and motivate highly skilled managerial, professional and technical employees. Our compensation programs include opportunities for regular annual salary reviews, profit sharing, bonuses and stock-based compensation. We continue to actively recruit skilled employees and we believe that relations with our employees are generally positive.

Competition

Competition for the Premise segment is primarily from two groups of vendors: traditional IP communications vendors, and software vendors who are adding communications and collaboration solutions to their offerings.

9

We compete against many traditional IP communications vendors, including and in particular Alcatel-Lucent S.A., Avaya Inc., Cisco Systems, Inc., Grandstream Networks, Inc., NEC Corporation, Panasonic Corporation, Polycom, Inc., ShoreTel, Inc., Snom Technology AG, Toshiba Corporation, Uniden Corporation, Unify Inc., VTech Technologies Canada Ltd. and Yealink Inc.

We also compete with software vendors who, in recent years, have expanded their offerings to address the UCC market. This group of competitors includes Microsoft Corporation and Google Inc. Competitors for the cloud segment include hosted and cloud services providers such as Avaya Inc., Broadsoft, Inc., Cisco Systems, Inc., 8X8, Inc., J2 Global, Inc., Ring Central Inc., Sprint Nextel Corporation, ShoreTel, Inc., Unify Inc., Verizon Communications Inc., Vonage, Inc., West IP Communications, Inc., and XO Holdings, Inc. and other hosted PBX providers. In our wholesale cloud offerings we also face competition from AT&T, Inc., CBeyond Inc., U.S. Telepacific Corp., Verizon Communications Inc., XO Holdings, Inc. and other communications service providers.

In addition, because the market for our products is subject to rapid technological change as the market evolves, we may face competition in the future from companies that do not currently compete in our markets, including companies that currently compete in other sectors of information technology, communications and software industries.

Availability of Information

We are a foreign private issuer within the meaning of Rule 3(b)-4 of the Exchange Act. We have filed and expect to continue to file our annual reports on Form 10-K, our quarterly reports on Form 10-Q and current reports on Form 8-K instead of filing annual and current reports on forms available for foreign private issuers. We prepare and file our management information circulars and related materials under Canadian corporate and securities law requirements, and as a foreign private issuer we are exempt from the requirements of Regulation 14A under the Exchange Act.

We make available, through our Internet website for investors (http://investor.mitel.com), our annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Exchange Act, as soon as reasonably practical after electronically filing such material with the SEC and with Canadian securities regulators. The reference to our website address does not constitute incorporation by reference of the information contained on the website and should not be considered part of this document.

Item 1A. Risk Factors

Certain information contained in this Report, including information regarding future financial results, performance and plans, expectations, and objectives of management, constitute forward-looking information within the meaning of Canadian securities laws and forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. We refer to all of these as forward-looking statements. Statements that include the words may, will. could. estimate, continue, should. target, outlook, expect, intend, predict, potentia anticipate and similar statements of a forward-looking nature, or the negatives of those statements, identify forward-looking statements. In particular, this Report contains forward-looking statements pertaining to, among other matters: the company s ability to achieve or sustain profitability in the future; fluctuations in quarterly and annual revenues and operating results; fluctuations in foreign exchange rates; general global economic instability, political unrest and related sanctions; our plans and objectives for future operations; our industry; the costs of operating as a public company; our R&D expenditures; our ability to successfully integrate acquisitions and realize certain synergies; our business strategies and our ability to successfully implement and achieve them successfully; intense competition; our reliance on channel partners for a significant component of our sales; and our dependence upon a

small number of outside contract manufacturers to manufacture our products. Forward-looking statements are subject to a variety of known and unknown risks, uncertainties, assumptions and other factors that could cause actual events or results to differ from those expressed or implied by the forward-looking statements.

10

These statements reflect our current views with respect to future events and are based on assumptions and factors and subject to risks and uncertainties. We operate in a very competitive and rapidly changing environment. New risks emerge from time to time. In making these statements we have made certain assumptions. While we believe our plans, intentions, expectations, assumptions and strategies reflected in these forward-looking statements are reasonable, we cannot assure you that these plans, intentions, expectations assumptions and strategies will be achieved. Our actual results, performance or achievements could differ materially from those contemplated, expressed or implied by the forward-looking statements contained in this Report, as a result of various factors, including the risks and uncertainties discussed below.

All forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by the cautionary statements set forth in this Report. Except as required by law, we are under no obligation to update any forward-looking statement, whether as a result of new information, future events or otherwise.

Risks Relating to our Business

Our quarterly and annual revenues and operating results have historically fluctuated and the results of one period may not provide a reliable indicator of our future performance.

Our quarterly and annual revenues and operating results have historically fluctuated and are not necessarily indicative of results to be expected in future periods. A number of factors may cause our financial results to fluctuate significantly from period to period, including:

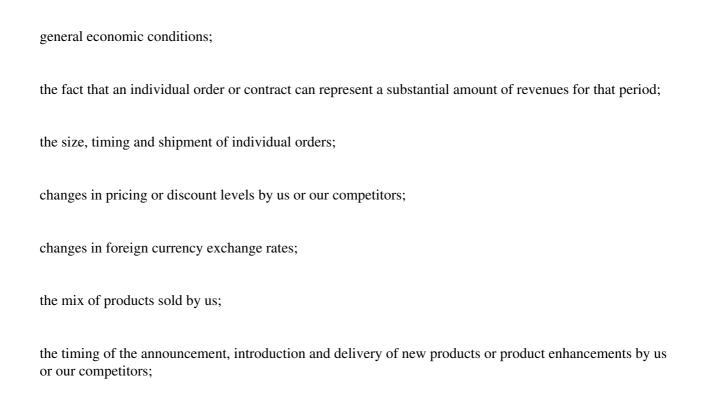


Table of Contents 25

the ability to execute on our strategy and operating plans;

the effect of acquisitions;

the ability to realize our deferred tax assets; and

changes in tax laws, regulations or accounting rules.

As a result of the above factors, a quarterly or yearly comparison of our results of operations is not necessarily meaningful. Prior results are not necessarily indicative of results to be expected in future periods.

If we do not successfully execute our strategic operating plan, or if our strategic operating plan is flawed, our business could be negatively affected.

Each year, we review and update our strategic operating plan, which provides a road map for implementing our business strategy for the next three years. Allocation of resources, investment decisions, product life cycles, process improvements, strategic alliances and acquisitions are based on this plan. In developing the strategic plan, we make certain assumptions including, but not limited to, those related to the market environment, customer demand, evolving technologies, competition, market consolidation, the global economy and our overall

11

strategic operating plan for the upcoming fiscal year. If we do not successfully execute on our strategic operating plan, or if actual results vary significantly from our assumptions, our business could be adversely impacted. Potential adverse impacts include, but are not limited to, investments made in research and development that do not develop into commercially successful products, lower revenues due to our sales focus not being aligned with customer demand or an inability to compete effectively against competitors, operating inefficiencies, or unsuccessful strategic alliances or acquisitions.

We have made strategic acquisitions and may make strategic acquisitions in the future. We may not be successful in operating or integrating these acquisitions.

As part of our business strategy, we consider acquisitions of, or significant investments in, businesses that offer complementary or adjacent products, services and technologies. Strategic acquisitions or investments could materially adversely affect our operating results and the price of our common shares. Strategic acquisitions and investments involve significant risks and uncertainties, including:

unanticipated costs and liabilities;

difficulties in integrating new products, software, businesses, operations and technology infrastructure in an efficient and effective manner, including the integration of businesses where a portion or all of the business is in an adjacent industry;

difficulties in maintaining customer relations;

the potential loss of key employees of the acquired businesses;

the diversion of the attention of our senior management from the operation of our daily business;

the potential adverse effect on our cash position as a result of all or a portion of an acquisition purchase price being paid in cash;

the potential significant increase of our interest expense, leverage and debt service requirements if we incur additional debt to pay for an acquisition;

the potential issuance of securities that would dilute our shareholders percentage ownership;

the potential to incur restructuring and other related expenses, including significant transaction costs that may be incurred regardless of whether a potential strategic acquisition or investment is completed; and

the inability to maintain uniform standards, controls, policies and procedures.

Our inability to successfully operate and integrate newly acquired businesses appropriately, effectively and in a timely manner could have a material adverse effect on our ability to take advantage of future growth opportunities and other advances in technology, as well as on our revenues, gross margins and expenses.

Our operating results may be adversely affected by unfavorable economic and market conditions in key markets, particularly the United States, Germany, the United Kingdom, France, Switzerland, Sweden, and elsewhere in Europe.

Challenging economic conditions worldwide, particularly in the United States and in Europe, have, from time to time, contributed, and may continue to contribute, to slowdowns in the communications industry at large, as well as in specific segments and markets in which we operate, resulting in, but not limited to:

reduced demand for our products as a result of continued constraints on IT-related capital spending by our customers;

increased price competition for our products;

risk of excess and obsolete inventories;

12

risk of supply constraints;

risk of manufacturing capacity;

higher overhead costs as a percentage of revenue; and

higher interest expense.

The global macroeconomic environment and recovery from the downturn has been challenging and inconsistent. Instability in the global credit markets, global central bank monetary policy, the instability in the geopolitical environment in many parts of the world and other disruptions, such as changes in energy costs, may continue to put pressure on global economic conditions. If global economic and market conditions, or economic conditions in key markets remain uncertain, or deteriorate further, we may experience material impacts on our business, operating results, and financial condition.

Our financial results may be affected by fluctuations in exchange rates and our current currency hedging strategy may not be sufficient to counter such fluctuations.

Our financial statements are presented in U.S. dollars while a significant portion of our revenue is earned, and a substantial portion of our operating expenses are payable, in currencies other than the U.S. dollar, in particular the Euro, British pound sterling, Canadian dollar, Swedish krona, Australian dollar and Swiss franc. Due to the substantial volatility of currency exchange rates, exchange rate fluctuations may have an adverse impact on our future revenues or expenses presented in our financial statements.

We use financial instruments, principally forward foreign currency contracts, to partially mitigate our foreign currency exposure. These contracts generally require us to purchase or sell certain foreign currencies with or for U.S. dollars at contracted rates. These financial instruments only partially mitigate our foreign currency exposure, leaving a significant portion of our revenues and operating expenses subject to exchange rate fluctuations. As a result, foreign currency fluctuations may have an adverse impact on our future revenues, operating expenses and results of operations. In addition, we may be exposed to credit loss in the event of non-performance by the counterparties of the financial instruments.

We expect gross margin percentage to vary over time, and our level of product gross margin may not be sustainable.

Our gross margin percentage has historically fluctuated, primarily as the result of acquisitions, changes in product mix, changes in production costs and price competition. Our current gross margin percentage may not be sustainable and our gross margin percentage may decrease. A decrease in gross margin percentage can be the result of numerous factors, including:

acquisitions with a lower gross margin percentage than Mitel;

changes in customer, geographic, or product mix, including mix of configurations within each product group;

introduction of new products, including products with price-performance advantages;

our ability to reduce production costs;

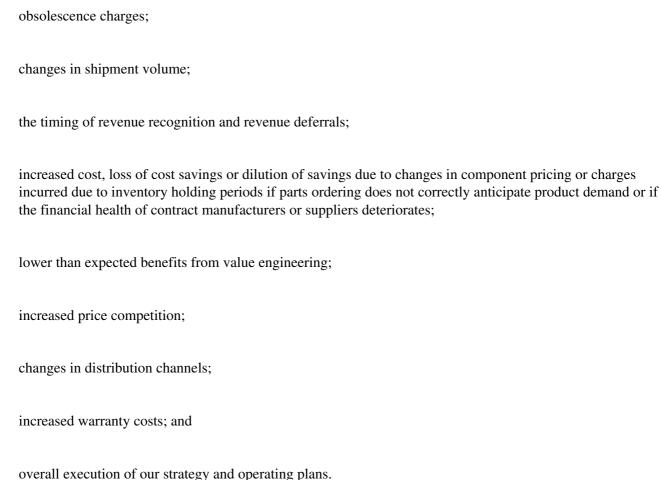
entry into new markets or growth in lower margin markets, including markets with different pricing and cost structures, through acquisitions or internal development;

additional sales discounts;

increases in material, labor or other manufacturing-related costs, which could be significant particularly during periods of supply constraints;

excess inventory and inventory holding charges;

13



If any of these factors, or other factors unknown to us at this time, occur, then it could have a negative impact on our gross margin percentage and could lead to a material adverse effect on our business, financial condition and results of operations.

We rely on our channel partners (which includes our wholesale distribution channel) for a significant component of our sales and so disruptions to, or our failure to effectively develop and manage our distribution channel and the processes and procedures that support it, could have a material adverse effect on our ability to generate revenues.

Our future success is highly dependent upon establishing and maintaining successful relationships with a variety of channel partners. A substantial portion of our revenues is derived through and dependent upon our channel partners, most of which also sell our competitors products. In addition, many potential channel partners have established relationships with our competitors and may not be willing to invest the time and resources required to train their staff to effectively market our solutions and services. The loss of, or reduction in, sales to these channel partners could materially reduce our revenues. Our competitors may in some cases be effective in causing our channel partners or potential channel partners to favor their products or prevent or reduce sales of our solutions. If we fail to maintain relationships with these channel partners, fail to develop new relationships with channel partners in new markets or expand the number of channel partners in existing markets, fail to manage, train or provide appropriate incentives to existing channel partners or if these channel partners are not successful in their sales efforts, sales of our solutions may decrease and our operating results would suffer.

We face intense competition from many competitors and we may not be able to compete effectively against these competitors.

The market for our solutions is highly competitive. We compete against many companies, including and in particular, in the case of the Premise segment, Alcatel-Lucent S.A., Avaya Inc., Cisco Systems, Inc., Grandstream Networks, Inc., NEC Corporation, Panasonic Corporation, Polycom, Inc., ShoreTel, Inc., Snom Technology AG, Toshiba Corporation, Uniden Corporation, Unify Inc., VTech Technologies Canada Ltd. and Yealink Inc., and, in the case of the Cloud segment, Avaya Inc., Broadsoft, Inc., Cisco Systems, Inc., 8X8, Inc., J2 Global, Inc., Ring Central Inc., Sprint Nextel Corporation, ShoreTel, Inc., Unify Inc., Verizon Communications Inc., Vonage, Inc., West IP Communications, Inc. and XO Holdings, Inc. In addition, because the market for our solutions is subject to rapidly changing technologies, we may face competition in the future from companies that do not currently compete in our business communications market, including companies that currently compete in other sectors of the information technology, communications or software industries, such as Google Inc., mobile communications companies or communications companies that serve residential customers, rather than business customers.

Several of our existing competitors have, and many of our future potential competitors may have, greater financial, personnel, research, project management and other resources, more well-established brands or reputations and broader customer bases than we have. As a result, these competitors may be in a stronger position to respond more quickly to potential acquisitions and other market opportunities, new or emerging technologies and changes in customer requirements. Some of these competitors may also have customer bases that are more diversified than ours and therefore may be less affected by an economic downturn in a particular region. Competitors with greater resources may also be able to offer lower prices, additional products or services or other incentives that we do not offer or cannot match.

Competition from existing and potential market entrants may take many forms. Our products must interface with customer software, equipment and systems in their networks, each of which may have different specifications. To the extent our competitors supply network software, equipment or systems to our customers, it is possible these competitors could design their technologies to be closed or proprietary systems that are incompatible with our products or work less effectively with our products than their own. As a result, customers would have an incentive to purchase products that are compatible with the products and technologies of our competitors over our products. A lack of interoperability may result in significant redesign costs, and harm relations with our customers. If our products do not interoperate with our customers—networks, installations could be delayed or orders for our products could be cancelled, which would result in losses of revenues and customers that could significantly harm our business. In addition, our competitors may provide large bundled offerings that incorporate applications and products similar to those that we offer. If our competitors offer deep discounts on certain products or services in an effort to recapture or gain market share, we may be required to lower our prices or offer other favorable terms to compete effectively, which would reduce our revenues and gross margins and could adversely affect our operating results and financial condition.

Industry consolidation may lead to increased competition and may harm our operating results.

There has been a trend toward industry consolidation in our markets for several years. We expect this trend to continue as companies attempt to strengthen or hold their market positions in an evolving industry and as companies are acquired or are unable to continue operations. Companies that are strategic alliance partners in some areas of our business may acquire or form alliances with our competitors, thereby reducing their business with us. We believe that industry consolidation may result in stronger competitors that are better able to compete as sole-source vendors for customers. This could lead to more variability in our operating results and could have a material adverse effect on our business, operating results, and financial condition.

Our solutions may fail to keep pace with rapidly changing technology and evolving industry standards.

The markets for our solutions are characterized by rapidly changing technology, evolving industry standards, frequent new product introductions, short product life cycles and changing business models. Therefore, our operating results depend on, among other things, existing and new markets, our ability to develop and introduce new solutions and our ability to reduce the production costs of existing solutions. The process of anticipating trends and evolving industry standards and developing new solutions is complex and uncertain, and if we fail to accurately predict and respond to our customers—changing needs, and emerging technological trends, our business could be harmed. We commit significant resources to developing new solutions before knowing whether our investments will result in solutions that the market will accept. The success of new solutions depends on several factors, including new application and product definition, component costs, timely completion and introduction of these solutions, differentiation of new solutions from those of our competitors and market acceptance of these solutions. We may not be able to successfully identify new market opportunities for our solutions, develop and bring new solutions to market in a timely manner, or achieve market acceptance of our solutions.

The evolving markets for virtualized, cloud-based and hosted UCC solutions are subject to market risks and uncertainties that could cause significant delays and expenses.

We have made a significant investment in developing our IP-based communications solutions and transitioning our distribution channels to take advantage of the industry s shift from legacy systems to IP-based communications solutions and from premise-based to cloud-based solutions. The market is evolving rapidly and is characterized by an increasing number of market entrants. As is typical of a rapidly evolving industry, the demand for and market acceptance of products and services is uncertain. If the market fails to develop, develops more slowly than we anticipate or develops in a manner different than we expect, our solutions could fail to achieve market acceptance, which in turn could significantly harm our business.

Moreover, as market-usage grows, the infrastructure used to support these services, whether public or private, may not be able to support the demands placed on them and their performance or reliability may decline. Even if the market becomes more widespread in the future, our solutions may not attain broad market acceptance. The adoption of solutions in this market on both desktop computers and mobile devices at a rate faster than we currently anticipate may lead to a decline in the utilization of distinct IP and digital devices and a reduction in our desktop device revenues. In addition, the evolution towards virtualized, cloud-based and hosted UCC may occur faster and more extensively than currently anticipated, which may adversely impact the sale of our non-hosted communications solutions.

We are dependent on our customers decisions to deploy IP telephony solutions.

Our business remains dependent on customer decisions to migrate their legacy telephony infrastructure to IP telephony and other advanced service delivery methods, including cloud computing. While these investment decisions are often driven by macroeconomic factors, customers may also delay adoption of IP telephony due to a range of other factors, including prioritization of other IT projects, and weighing the costs and benefits of deploying new infrastructures and devices. IP telephony adoption among new and additional IP telephony customers may not grow at the rates we currently anticipate.

Our business may be harmed if we infringe intellectual property rights of third parties.

There is considerable patent and other intellectual property development activity in our industry. Our success depends, in part, upon our not infringing intellectual property rights owned by others. Our competitors, as well as a number of individuals, patent holding companies and consortiums, own, or claim to own, intellectual property relating to our industry. Our solutions may infringe the patents or other intellectual property rights of third parties. We cannot determine with certainty whether any existing third-party patent, or the issuance of new third-party patents, would require us to alter our solutions, obtain licenses, pay royalties or discontinue the sale of the affected applications and products. Our competitors may use their patent portfolios in an increasingly offensive manner in the future. We are currently and periodically involved in patent infringement disputes with third parties, including claims that have been made against us for the payment of licensing fees. We have received notices in the past, and we may receive additional notices in the future, containing allegations that our solutions are subject to patents or other proprietary rights of third parties, including competitors, patent holding companies and consortiums. Current or future negotiations with third parties to establish license or cross-license arrangements, or to renew existing licenses, may not be successful and we may not be able to obtain or renew a license on satisfactory terms, or at all. If required licenses cannot be obtained, or if existing licenses are not renewed, litigation could have a material adverse effect on our business.

Our success also depends upon our customers—ability to use our products. Claims of patent infringement have been asserted against some of our channel partners based on their use of our solutions. We generally agree to indemnify and defend our channel partners and direct customers to the extent a claim for infringement is brought against our customers with respect to our solutions.

Aggressive patent litigation is common in our industry and can be disruptive. Infringement claims (or claims for indemnification resulting from infringement claims) have been, are currently and may in the future be

16

asserted or prosecuted against us, our channel partners or our customers by third parties. Some of these third parties, including our competitors, patent holding companies and consortiums, have, or have access to, substantially greater resources than we do and may be better able to sustain the costs of complex patent litigation. Whether or not the claims currently pending against us, our channel partners or our customers, or those that may be brought in the future, have merit, we may be subject to costly and time-consuming legal proceedings. Such claims could also harm our reputation and divert our management s attention from operating our business. If these claims are successfully asserted against us, we could be required to pay substantial damages (including enhanced damages and attorneys fees if infringement is found to be willful). We could also be forced to obtain a license, which may not be available on acceptable terms, if at all, forced to redesign our solutions to make them non-infringing, which redesign may not be possible or, if possible, costly and time-consuming, or prevented from selling some or all of our solutions.

Our success is dependent on our intellectual property. Our inability or failure to secure, protect and maintain our intellectual property could seriously harm our ability to compete and our financial success.

Our success depends on the intellectual property in the solutions that we develop and sell. We rely upon a combination of copyright, patent, trade secrets, trademarks, confidentiality procedures and contractual provisions to protect our proprietary technology. Our present protective measures may not be enforceable or adequate to prevent misappropriation of our technology or independent third-party development of the same or similar technology. Even if our patents are held valid and enforceable, others may be able to design around these patents or develop products competitive to our products but that are outside the scope of our patents.

Any of our patents may be challenged, invalidated, circumvented or rendered unenforceable. We may not be successful should one or more of our patents be challenged for any reason. If our patent claims are rendered invalid or unenforceable, or narrowed in scope, the patent coverage afforded to our solutions could be impaired, which could significantly impede our ability to market our products, negatively affect our competitive position and materially harm our business and operating results.

Pending or future patent applications held by us may not result in an issued patent, or if patents are issued to us, such patents may not provide meaningful protection against competitors or against competitive technologies. We may not be able to prevent the unauthorized disclosure or use of our technical knowledge or trade secrets by consultants, vendors, former employees and current employees, despite the existence of nondisclosure and confidentiality agreements and other contractual restrictions. Furthermore, many foreign jurisdictions offer less protection of intellectual property rights than the United States and Canada, and the protection provided to our proprietary technology by the laws of these and other foreign jurisdictions may not be sufficient to protect our technology. Preventing the unauthorized use of our proprietary technology may be difficult, time consuming and costly, in part because it may be difficult to discover unauthorized use by third parties. Litigation may be necessary to enforce our intellectual property rights, to protect our trade secrets, to determine the validity and scope of our proprietary rights, or to defend against claims of unenforceability or invalidity. Any litigation, whether successful or unsuccessful, could result in substantial costs and diversion of management resources and could have a material adverse effect on our business, results of operations and financial condition regardless of its outcome.

Some of the software used with our products, as well as that of some of our customers, may be derived from so-called open source software that is made generally available to the public by its authors and/or other third parties. Such open source software is often made available to us under licenses, such as the GNU General Public License, that impose certain obligations on us in the event we were to make derivative works of the open source software. These obligations may require us to make source code for the derivative works available to the public, or license such derivative works under an open source license or another particular type of license, potentially granting third parties certain rights to the software, rather than the forms of license customarily used to protect our intellectual property.

Failure to comply with such obligations can result in the termination of our distribution of products that contain the open source code or the public dissemination of any enhancements that we made to

17

the open source code. We may also incur legal expenses in defending against claims that we did not abide by such open source licenses. In the event the copyright holder of any open source software or another party in interest were to successfully establish in court that we had not complied with the terms of a license for a particular work, we could be subject to potential damages and could be required to release the source code of that work to the public, grant third parties certain rights to the source code or stop distribution of that work. Any of these outcomes could disrupt our distribution and sale of related products and materially adversely affect our business.

We rely on trade secrets and other forms of non-patent intellectual property protection. If we are unable to protect our trade secrets, other companies may be able to compete more effectively against us.

We rely on trade secrets, know-how and technology that are not protected by patents to maintain our competitive position. We try to protect this information by entering into confidentiality agreements with parties that have access to it, such as our partners, collaborators, employees and consultants. Any of these parties may breach these agreements and we may not have adequate remedies for any specific breach. In addition, our trade secrets may otherwise become known or be independently discovered by competitors. To the extent that our partners, collaborators, employees and consultants use intellectual property owned by others in their work for us, disputes may arise as to the rights to the related or resulting know-how and inventions. If any of our trade secrets, know-how or other technologies not protected by a patent were to be disclosed to, or independently developed by, a competitor, our business, financial condition and results of operations could be materially adversely affected.

We may be subject to damages resulting from claims that we, or our employees, have wrongfully used or disclosed alleged trade secrets or other proprietary information of their former employers.

Many of our employees may have been previously employed at other companies which provide integrated communications solutions, including our competitors or potential competitors. We may be subject to claims that these employees, or we, have inadvertently or otherwise used or disclosed trade secrets or other proprietary information of their former employers. Litigation may be necessary to defend against these claims. Even if we are successful in defending against these claims, litigation could result in substantial costs and be a distraction to management. If we fail in defending such claims, in addition to paying monetary claims, we may lose valuable intellectual property rights or personnel. A loss of key personnel or their work product could hamper or prevent our ability to commercialize certain product candidates, which would adversely affect our commercial development efforts, business, financial condition and results of operations.

Our business requires a significant amount of cash and we may require additional sources of funds if our sources of liquidity are unavailable or insufficient to fund our operations.

We may not generate sufficient cash from operations to meet anticipated working capital requirements, execute our strategic operating plans, support additional capital expenditures or take advantage of acquisition opportunities. In order to finance our business, we may need to utilize available borrowings under our revolving credit facility, which is scheduled to mature in January 2019. Our ability to continually access this facility is conditioned upon our compliance with current and potential future covenants contained in the credit agreement governing our revolving credit facility and term loan facility. We may not be in compliance with such covenants in the future. We may need to secure additional sources of funding if our cash and borrowings under our revolving credit facility are unavailable or insufficient to finance our operations. Such funding may not be available on terms satisfactory to us, or at all. In addition, any proceeds from the issuance of debt may be required to be used, in whole or in part, to make mandatory payments under our credit agreements. If we were to incur higher levels of debt, we would require a larger portion of our operating cash flow to be used to pay principal and interest on our indebtedness. The increased use of cash to pay indebtedness could leave us with insufficient funds to finance our operating activities, such as R&D expenses and

capital expenditures. In addition, any new debt instruments may contain covenants or other restrictions that affect our business operations. If we

18

were to raise additional funds by selling equity securities, the relative ownership of our existing investors could be diluted or the new investors could obtain terms more favorable than previous investors.

We have a significant amount of debt. This debt contains customary default clauses, a breach of which may result in acceleration of the repayment of some or all of this debt.

As at December 31, 2014, we had \$304.1 million outstanding on the term loan under our senior secured credit facility. The senior secured credit facility consists of the term loan, which matures in January 2020 and a \$50.0 million undrawn revolving facility, which matures in January 2019. The credit agreement relating to this loan and the revolving credit facility have customary default clauses. In the event we were to default on this credit agreement, and were unable to cure or obtain a waiver of default, the repayment of our debt owing under this credit agreement may be accelerated. If acceleration were to occur, we would be required to secure alternative sources of equity or debt financing to be able to repay the debt. Alternative financing may not be available on terms satisfactory to us, or at all. New debt financing may require the cooperation and agreement of our existing lenders. If acceptable alternative financing were unavailable, we would have to consider alternatives to fund the repayment of the debt, including the sale of part or all of the business, which sale may occur at a distressed price.

Our working capital requirements and cash flows are subject to fluctuation which could have an adverse effect on us.

Our working capital requirements and cash flows have historically been, and are expected to continue to be, subject to quarterly and yearly fluctuations, depending on a number of factors. If we are unable to manage fluctuations in cash flow, our business, operating results and financial condition may be materially adversely affected. For example, if we are unable to effectively manage fluctuations in our cash flows, we may be unable to make required interest payments on our indebtedness. Factors which could result in cash flow fluctuations include:

the level of sales and the related margins on those sales;

the timing of, and amount paid for, acquisitions;

the collection of receivables;

the timing and volume of sales of leases to third-party funding sources and the timing and volume of any repurchase obligations in respect of such sales;

the timing and size of capital expenditures;

the timing and size of purchase of inventory and related components;

the timing of payment on payables and accrued liabilities;

the effect of foreign exchange rate fluctuations on foreign currency cash flows;

costs associated with potential restructuring actions; and

customer financing obligations.

If any of these aforementioned factors were to occur, our cash flow could be negatively impacted and have a material adverse effect on our liquidity position and financial condition.

Because we depend upon a small number of outside contract manufacturers, our operations could be delayed or interrupted if we encounter problems with these contractors.

We do not have any internal manufacturing capabilities, and we rely upon a limited number of contract manufacturers. Our ability to ship products to our customers could be delayed or interrupted as a result of a variety of factors relating to our contract manufacturers, including:

failure to effectively manage our contract manufacturer relationships;

our contract manufacturers experiencing delays, disruptions or quality control problems in their manufacturing operations;

19

lead-times for required materials and components varying significantly and being dependent on factors such as the specific supplier, contract terms and the demand for each component at a given time;

under-estimating our requirements, resulting in our contract manufacturers having inadequate materials and components required to produce our products, or overestimating our requirements, resulting in charges assessed by the contract manufacturers or liabilities for excess inventory, each of which could negatively affect our gross margins; and

the possible absence of adequate capacity and reduced control over component availability, quality assurances, delivery schedules, manufacturing yields and costs.

We are also exposed to risks relating to the financial viability of our contract manufacturers as a result of business and industry risks that affect those manufacturers. In order to finance their businesses during economic downturns or otherwise, our contract manufacturers may need to secure additional sources of equity or debt financing. Such funding may not be available on terms satisfactory to them, or at all, which could result in a material disruption to our production requirements.

If any of our contract manufacturers are unable or unwilling to continue manufacturing our products in required volumes and quality levels, we will have to identify, qualify, select and implement acceptable alternative manufacturers, which would likely be time consuming and costly. In particular, certain contract manufacturers are sole manufacturing sources for certain of our products. A failure of our contract manufacturers to satisfy our manufacturing needs on a timely basis, as a result of the factors described above or otherwise, could result in a material disruption to our business until another manufacturer is identified and able to produce the same products, which could take a substantial amount of time, during which our results of operations, financial condition and reputation among our customers and within our industry could be materially and adversely affected. In addition, alternate sources may not be available to us or may not be in a position to satisfy our production requirements on a timely basis or at commercially reasonable prices and quality. Therefore, any significant interruption in manufacturing could result in us being unable to deliver the affected products to meet our customer orders.

We depend on sole source and limited source suppliers for key components. If these components are not available on a timely basis, or at all, we may not be able to meet scheduled product deliveries to our customers.

We depend on sole source and limited source suppliers for key components of our products. In addition, our contract manufacturers often acquire these components through purchase orders and may have no long-term commitments regarding supply or pricing from their suppliers. Lead times for various components may lengthen, which may make certain components scarce. As component demand increases and lead-times become longer, our suppliers may increase component costs. We also depend on anticipated product orders to determine our materials requirements. Lead times for limited source materials and components can be as long as six months, vary significantly and depend on factors such as the specific supplier, contract terms and demand for a component at a given time. From time to time, shortages in allocations of components have resulted in delays in filling orders. Shortages and delays in obtaining components in the future could impede our ability to meet customer orders. Any of these sole source or limited source suppliers could stop producing the components, cease operations entirely, or be acquired by, or enter into exclusive arrangements with, our competitors. As a result, these sole source and limited source suppliers may stop selling their components to our contract manufacturers at commercially reasonable prices, or at all. Any such interruption, delay or inability to obtain these components from alternate sources at acceptable prices and within a reasonable amount of time would adversely affect our ability to meet scheduled product deliveries to our customers and reduce margins realized by us.

Delay in the delivery of, or lack of access to, software or other intellectual property licensed from our suppliers could adversely affect our ability to develop and deliver our solutions on a timely and reliable basis.

Our business may be harmed by a delay in delivery of software applications from one or more of our suppliers. Many of our solutions are designed to include software or other intellectual property licensed from third parties. It may be necessary in the future to seek or renew licenses relating to various components in our solutions. These licenses may not be available on acceptable terms, or at all. Moreover, the inclusion in our solutions of software or other intellectual property licensed from third parties on a non-exclusive basis could limit our ability to protect our proprietary rights to our solutions. Non-exclusive licenses also allow our suppliers to develop relationships with, and supply similar or the same software applications to, our competitors. Our software licenses could terminate in the event of a bankruptcy or insolvency of a software supplier or other third-party licensor. Our software licenses could also terminate in the event such software infringes third-party intellectual property rights. We have not entered into source code escrow agreements with every software supplier or third-party licensor, and we could lose the ability to use such licensed software or implement it in our solutions in the event the licensor breaches its obligations to us. In the event that software suppliers or other third-party licensors terminate their relationships with us, are unable to fill our orders on a timely basis or their licenses are otherwise terminated, we may be unable to deliver the affected products to meet our customer orders.

Our operations in international markets involve inherent risks that we may not be able to control.

We do business in over 100 countries. Accordingly, our results could be materially and adversely affected by a variety of uncontrollable and changing factors relating to international business operations, including:

macroeconomic conditions adversely affecting geographies where we do business;

foreign currency exchange rates;

political or social unrest or economic instability in a specific country or region;

higher costs of doing business in foreign countries;

infringement claims on foreign patents, copyrights or trademark rights;

difficulties in staffing and managing operations across disparate geographic areas;

difficulties associated with enforcing agreements and intellectual property rights through foreign legal systems;

trade protection measures and other regulatory requirements, which affect our ability to import or export our products from or to various countries;

adverse tax consequences;

unexpected changes in legal and regulatory requirements;

military conflict, terrorist activities, natural disasters and medical epidemics; and

our ability to recruit and retain channel partners in foreign jurisdictions.

Our financial results will be negatively impacted if we are unable to realize our deferred tax assets.

As at December 31, 2014, our balance sheet contained a \$32.1 million valuation allowance against deferred tax assets. A valuation allowance is provided when it is more likely than not that some portion of the deferred tax asset will not be realized. Future losses or reduced estimates of future income may result in an increase to the partial valuation allowance or even a full valuation allowance on our deferred tax assets in future periods, which would negatively impact our results. See *Management s Discussion and Analysis Critical Accounting Policies Income Taxes*.

21

Transfer pricing rules may adversely affect our income tax expense.

We conduct business operations in various jurisdictions and through legal entities in Canada, the United States, throughout Europe and elsewhere. We and certain of our subsidiaries provide solutions and services to, and undertake certain significant transactions with, other subsidiaries in different jurisdictions. The tax laws of many of these jurisdictions have detailed transfer pricing rules which require that all transactions with non-resident related parties be priced using arm s length pricing principles. Contemporaneous documentation must exist to support this pricing. The taxation authorities in the jurisdictions where we carry on business could challenge our transfer pricing policies. International transfer pricing is an area of taxation that depends heavily on the underlying facts and circumstances and generally involves a significant degree of judgment. If any of these taxation authorities are successful in challenging our transfer pricing policies, our income tax expense may be adversely affected and we could also be subjected to interest and penalty charges. Any increase in our income tax expense and related interest and penalties could have a significant impact on our future earnings and future cash flows.

Our operating results may be impacted by our ability to sell leases derived from our managed services offering, or a breach of our obligations in respect of such sales.

In the event of defaults by lease customers under leases that have been sold, financial institutions that purchased the pool of such leases may require us to repurchase the remaining unpaid portion of such sold leases, subject to certain annual limitations on recourse for credit losses. The size of credit losses may impact our ability to sell future pools of leases.

Under the terms of the program agreements governing the sale of these pools of leases, we are subject to ongoing obligations in connection with the servicing of the underlying leases. If we are unable to perform these obligations or are otherwise in default under a program agreement, and are unable to cure or obtain a waiver of such default, we could be required by the purchaser to repurchase the entire unpaid portion of the leases sold to such purchaser, which could have an adverse effect on our cash flows and financial condition.

Credit and commercial risks and exposures could increase if the financial condition of our customers declines.

We provide or commit to financing, where appropriate, for our customers. Our ability to arrange or provide financing for our customers depends on a number of factors, including our credit rating, our level of available credit and our ability to sell off commitments on acceptable terms. Pursuant to certain of our customer contracts, we deliver solutions representing an important portion of the contract price before receiving any significant payment from the customer. As a result of the financing that may be provided to customers and our commercial risk exposure under long-term contracts, our business could be adversely affected if the financial condition of our customers erodes. Upon the financial failure of a customer, we may experience losses on credit extended and loans made to such customer, losses relating to our commercial risk exposure, and the loss of the customer s ongoing business. If customers fail to meet their obligations to us or the recurring revenue stream from customer financings is lost, we may experience reduced cash flows and losses in excess of reserves, which could materially adversely impact our results of operations and financial position.

Design defects, errors, failures or bugs, which may be difficult to detect, may occur in our solutions.

We sell highly complex solutions that incorporate both hardware and software. Our software may contain bugs that can interfere with expected operations. Our pre-shipment testing and field trial programs may not be adequate to detect all defects in individual applications and products or systematic defects that could affect numerous shipments, which might interfere with customer satisfaction, reduce sales opportunities or affect gross margins. In the past, we

have had to replace certain components and provide remediation in response to the discovery of defects or bugs in solutions that we had shipped. Any future remediation may have a material impact on our business. Our inability to cure an application or product defect could result in the failure of an

22

application or product line, the temporary or permanent withdrawal from an application, product or market, damage to our reputation, inventory costs, lawsuits by customers or customers or channel partners end users, or application or product reengineering expenses. The sale and support of solutions containing defects and errors may result in product liability claims and warranty claims. Our insurance may not cover or may be insufficient to cover claims that are successfully asserted against us or our contract suppliers and manufacturers.

Our business may suffer if our strategic alliances are not successful.

We have a number of strategic alliances and continue to pursue strategic alliances with other companies. The objectives and goals for a strategic alliance can include one or more of the following: technology exchange, product development, joint sales and marketing, or new-market creation. If a strategic alliance fails to perform as expected or if the relationship is terminated, we could experience delays in product availability or impairment of our relationships with customers, and our ability to develop new solutions in response to industry trends or changing technology may be impaired. In addition, we may face increased competition if a third party acquires one or more of our strategic alliances or if our competitors enter into additional successful strategic relationships.

Business interruptions could adversely affect our operations.

Our operations and those of our contract manufacturers and outsourced service providers are vulnerable to interruption by fire, earthquake, hurricane, flood or other natural disaster, power loss, computer viruses, computer systems failure, telecommunications failure, quarantines, national catastrophe, terrorist activities, war and other events beyond our control. Our disaster recovery plans may not be sufficient to address these interruptions. The coverage or limits of our business interruption insurance may not be sufficient to compensate for any losses or damages that may occur.

A breach of the security of our information systems or those of our third-party providers could adversely affect our operating results.

We rely on the security of our information systems and, particularly as we continue to grow the number and scale of our cloud-based offerings, those of our third-party providers, such as vendors, consultants and contract manufacturers, to protect our proprietary information and the information of our customers. Information technology system failures, including a breach of our, or our third-party providers , data security, could disrupt our ability to function in the normal course of business by potentially causing, among other things, delays in the fulfillment or cancellation of customer orders, disruptions in the manufacture or shipment of products or delivery of services or an unintentional disclosure of customer, employee or our information.

Additionally, despite our security procedures our information systems may be vulnerable to threats such as computer hacking, cyber-terrorism or other unauthorized attempts by third parties to access, modify or delete our or our customers proprietary information. This is also true for the information systems of our third-party providers, upon which we rely, particularly as we continue to grow the number and scale of our cloud-based offerings. Any such breach could have a material adverse effect on our operating results and our reputation as a provider of mission critical business collaboration and communications solutions and subject us to additional costs and legal liabilities, including litigation, investigations and fines or penalties, any of which could be material. Such consequences could be exacerbated if we or our third-party providers are unable to adequately recover critical systems following a systems failure.

We cannot be certain that any limitations of liability provisions in our contracts regarding these vulnerabilities and threats will be adequate and enforceable or will otherwise limit our exposure to liabilities and damages arising from claims. Further, we cannot be certain that our insurance coverage will continue to be available on acceptable terms and

in sufficient amounts to cover one or more large claims, or that the insurer will not deny coverage as to any future claim. The successful assertion of one or more large claims against us that exceed available insurance coverage, or the occurrence of changes in our insurance policies, including premium

23

increases or the imposition of large deductible or co-insurance requirements, could have a material adverse effect on our business, financial condition and operating results.

Problems with the infrastructure of carriers may impair the performance of our Cloud segment solutions and cause problems with the network services we provide to our customers.

We purchase network capacity wholesale from carriers, which we resell to our customers in various retail offerings. The infrastructures of these telecom carriers are vulnerable to interruption by fires, earthquakes, hurricanes and other similar natural disasters, as well as power loss, computer viruses, security breaches, acts of terrorism, sabotage, intentional acts of vandalism and similar misconduct. The occurrence of such a natural disaster or misconduct, or outages affecting these carrier networks, could impair the performance of our solutions and lead to interruptions, delays or cessation of network services to our customers. Any impairment of the performance of our solutions or problems in providing our network services to our customers, even if for a limited time, could have an adverse effect on our business, financial condition and operating results.

Governmental regulation could harm our operating results and future prospects.

Governments in a number of jurisdictions in which we conduct business have imposed export license requirements and restrictions on the import or export of some technologies, including some of the technologies used in our solutions. Changes in these or other laws or regulations could adversely affect our revenues. A number of governments also have laws and regulations that govern technical specifications for the provision of our solutions. Changes in these laws or regulations could adversely affect the sales of, decrease the demand for and increase the cost of, our solutions. For example, the Federal Communications Commission may issue regulatory pronouncements from time to time that may mandate new standards for our equipment in the United States. These pronouncements could require costly changes to our hardware and software. Additionally, certain government agencies currently require VoIP products to be certified through a lengthy testing process. Other government agencies may adopt similar lengthy certification procedures, which could delay the delivery of our products and adversely affect our revenues.

Our Cloud segment business relies on carriers to provide local and long distance services, including voice and data circuits, and mobile voice and data services to our customers and to provide us with billing information. These services are subject to extensive and uncertain governmental regulation on both the federal and local level. An increase or change in government regulation could restrict our ability to provide these services to our customers, which may have a material adverse effect on our business.

Changes in regulatory compliance obligations of critical suppliers may adversely impact our operations.

The Dodd-Frank Wall Street Reform and Consumer Protection Act, (Dodd-Frank Act), signed into law on July 21, 2010, includes Section 1502, which requires the SEC to adopt additional disclosure requirements related to certain minerals sourced from the Democratic Republic of Congo and surrounding countries, known as conflict minerals, for which such conflict minerals are necessary to the functionality of a product manufactured, or contracted to be manufactured, by an SEC reporting company. The metals covered by the proposed rules, promulgated on December 15, 2010, are commonly referred to as 3TG and include tin, tantalum, tungsten and gold. Our suppliers may use these materials in the production processes. In order to be able to accurately report our compliance with Section 1502, and in order to continue to meet our on-going reporting and compliance obligations, we have performed and will be required to continue to perform, as required, supply chain due diligence, third-party verification and private sector audits on the sources of these metals.

Global supply chains are complicated, with multiple layers and suppliers. Accordingly, we could incur significant costs related to the compliance process and our reporting obligations. We could potentially have difficulty in procuring needed materials from conflict-free sources and in continuing to satisfy the associated reporting and disclosure requirements.

Adverse resolution of litigation or governmental investigations may harm our operating results or financial condition.

We are a party to lawsuits in the normal course of our business. We may also be the subject of governmental investigations from time to time. Litigation and governmental investigations can be expensive, lengthy and disruptive to normal business operations. Moreover, the results of complex legal proceedings or governmental investigations are difficult to predict. An unfavorable resolution of lawsuits or governmental investigations could have a material adverse effect on our business, operating results or financial condition.

We are exposed to risks inherent in our defined benefit pension plans.

We operate a defined benefit plan in the U.K. and, as a result of the acquisition of Aastra, defined benefit plans primarily in Switzerland, Germany and France. At December 31, 2014, the total projected benefit obligation for these plans of \$406.2 million exceeded plan assets of \$270.1 million resulting in a pension liability of \$136.1 million.

We operate a partially funded defined benefit plan in the U.K., or the U.K. Plan, which was closed to new members in 2001 and was closed to new service in November 2012. As a result of the acquisition of Aastra, we assumed unfunded defined benefit obligations related to Germany and France, or the Germany Plan and the France Plan, respectively. Under the France Plan, retirees generally benefit from a lump sum payment upon retirement or departure. Under the Germany Plan, retirees generally benefit from the receipt of a perpetual annuity at retirement, based on their years of service and ending salary. In addition, as a result of the acquisition of Aastra, we operate a partially funded multiple-employer pension plan in Switzerland (Switzerland Plan). Under the Switzerland Plan, retirees generally benefit from the receipt of a perpetual annuity at retirement based on an accrued value at the date of retirement. The accrued value is related to the actual returns on contributions during the working period. As the plan is a multiple-employer plan, the consolidated financial statements include our pro-rata share of assets, projected benefit obligation and pension benefit cost. Our contributions and benefit payments for the defined benefit plans for the year ended December 31, 2014 are included in note 24 to the consolidated financial statements of Mitel in Item 8 of this Report (Consolidated Financial Statements). The contributions required to fund benefit obligations are based on actuarial valuations, which themselves are based on assumptions and estimates about the long-term operation of the plan, including mortality rates of members, the performance of financial markets and interest rates. Our funding requirements for future years will likely increase from current levels due to the net liability position of our plans. In addition, if the actual operation of the plans differ from our assumptions, the net liability could increase and additional contributions by us may be required. Changes to pension legislation in the respective countries may also adversely affect our funding requirements. Increases in the net pension liability or increases in future cash contributions would adversely affect our cash flows and results from operations.

Our future success depends on our existing key personnel.

Our success is dependent upon the services of key personnel throughout our organization, including the members of our senior management and software and engineering staff, as well as the expertise of our directors. Competition for highly skilled directors, management, R&D and other employees is intense in our industry and we may not be able to attract and retain highly qualified directors, management, and R&D personnel and other employees in the future. In order to improve productivity, a portion of our compensation to employees and directors is in the form of stock options and other equity-based incentives such as restricted stock units, and as a consequence, a depression in the value of our common shares could make it difficult for us to motivate and retain employees and recruit additional qualified directors and personnel. All of the foregoing may negatively impact our ability to retain or attract employees, which may adversely impact our ability to implement a management succession plan as and if required and on a timely basis. We currently do not maintain corporate life insurance policies on the lives of our directors or any of our

key employees.

The risks associated with Sarbanes-Oxley regulatory compliance may have a material adverse effect on us.

We are required to document and test our internal control over financial reporting pursuant to Section 404 of the United States Sarbanes-Oxley Act of 2002, so that our management can certify as to the effectiveness of our internal controls over financial reporting and our public accounting firm can render an opinion on the effectiveness of our internal controls over financial reporting. Following any acquisitions, we will need to timely and effectively implement the internal controls necessary to satisfy the requirements of Section 404 of the Sarbanes-Oxley Act of 2002, which requires annual management assessments of the effectiveness of internal controls over financial reporting. We may experience delays in implementing or be unable to implement the required internal financial reporting controls and procedures, which could result in enforcement actions, the assessment of penalties and civil suits, failure to meet reporting obligations and other material and adverse events that could have a negative effect on the market price for our common shares. In addition, if material weaknesses in our internal control are identified or we acquire companies with a material weakness, we could be subject to regulatory scrutiny and a loss of public confidence.

Risks Related to our Common Shares

Our stock price in the past has been volatile, and may continue to be volatile or may decline regardless of our operating performance, and investors may not be able to resell shares at or above the price at which they purchased the shares.

Our stock is publicly traded on The Nasdaq Stock Market, or NASDAQ, and the Toronto Stock Exchange, or TSX. At times, the stock price has been volatile. The market price of our common shares may fluctuate significantly in response to numerous factors, many of which are beyond our control and which may be accentuated due to the relatively low average daily trading volume in our common shares. The factors include:

fluctuations in the overall stock market;
our quarterly operating results;
sales of our common shares by principal security holders;
the exercise of options and subsequent sales of shares by option holders, including those held by our senior management and other employees;
departures of key personnel;
future announcements concerning our, or our competitors , businesses;

the failure of securities analysts to cover our company and/or changes in financial forecasts and recommendations by securities analysts;

a rating downgrade or other negative action by a ratings organization;

fluctuations in foreign exchange rates;

actual or anticipated developments in our competitors businesses or the competitive landscape generally;

litigation involving us, our industry, or both;

general market, economic and political conditions;

regulatory developments; and

natural disasters, terrorist attacks and acts of war.

In addition, at various times, the stock markets, including NASDAQ and TSX, have experienced extreme price and volume fluctuations that have affected the market prices of equity securities of many technology companies. Stock prices of many technology companies have fluctuated in a manner unrelated or

26

disproportionate to the operating performance of those companies. In the past, stockholders have initiated securities class action litigation following declines in stock prices of technology companies. Any future litigation may subject us to substantial costs, divert resources and the attention of management from our business, which could harm our business and operating results.

Each of the Francisco Partners Group and the Matthews Group is a significant security-holder and together have the potential to exercise significant influence over matters requiring approval by our shareholders and, in the case of the Francisco Partners Group, over matters requiring approval by our board.

As at February 20, 2015, Francisco Partners Management, LLC and certain of its affiliates, or the Francisco Partners Group, and Dr. Matthews and certain entities controlled by Dr. Matthews, or the Matthews Group, beneficially controlled approximately 16.1 and 8.6, respectively, of the voting power of our share capital. Pursuant to a shareholders agreement, or the Shareholders Agreement, between the Company, the Francisco Partners Group and the Matthews Group dated as of April 27, 2010, the Francisco Partners Group and the Matthews Group collectively have the right to nominate up to four of our directors, provided certain criteria are met. The Shareholders Agreement also provides that we may not take certain significant actions without the approval of the Francisco Partners Group, so long as they own at least 15% of our outstanding common shares. These actions include:

amendments to our articles or by-laws;

issuance of any securities that are senior to our common shares in respect of dividend, liquidation preference or other rights and privileges;

issuance of equity securities or rights, options or warrants to purchase equity securities, with certain exceptions where we issue securities pursuant to our 2006 Equity Incentive Plan or 2014 Equity Incentive Plan, in connection with acquisitions that involve the issuance of less than \$25 million of our securities, upon the conversion of our currently outstanding warrants, as consideration paid to consultants for services provided to us, or in connection with technology licensing or other non-equity interim financing transactions;

declaring or paying any dividends or making any distribution or return of capital, whether in cash, in stock or in specie, on any equity securities;

incurring, assuming or otherwise becoming liable for debt obligations, incurring additional indebtedness in connection with our leasing program, or incurring up to \$50 million in new indebtedness;

mergers, acquisitions, sales of assets or material subsidiaries, or the entering into any joint venture, partnership or similar arrangement that have a value of more than \$25 million per such transaction;

any change in the number of directors that comprise our board of directors;

an amalgamation, merger or other corporate reorganization by the Company with or into any other corporation (other than a short-form amalgamation with a wholly-owned subsidiary), an agreement to sell or sale of all or substantially all of the assets of the Company or other transaction that has the effect of a change of control of the Company; and

any liquidation, winding up, dissolution or bankruptcy or other distribution of the assets of the Company to its shareholders.

Such powers exercised by the Francisco Partners Group could have the effect of delaying, deterring or preventing a change of control, business combination or other transaction that might otherwise be beneficial to our shareholders. Also, each of the Francisco Partners Group and the Matthews Group may have interests that differ from the interests of our other shareholders.

The Francisco Partners Group and the Matthews Group and the persons whom they nominate to our board of directors may have interests that conflict with our interests and the interests of our other shareholders.

The Francisco Partners Group and the Matthews Group and the persons whom they nominate to our board of directors may have interests that conflict with, or are divergent from, our own interests and those of our other shareholders. Conflicts of interest between our principal investors and us or our other shareholders may arise. Our articles of incorporation do not contain any provisions designed to facilitate resolution of actual or potential conflicts of interest, or to ensure that potential business opportunities that may become available to our principal investors and us will be reserved for or made available to us. In addition, our significant concentration of share ownership may adversely affect the trading price of our common shares because investors may perceive disadvantages in owning shares in companies with controlling shareholders.

Some of our directors have interests that may be different than our interests.

We do business with certain companies that are related parties, such as Wesley Clover and its subsidiaries. Wesley Clover is controlled by Dr. Matthews. Our directors owe fiduciary duties, including the duties of loyalty and confidentiality, to us. Our directors that serve on the boards of companies that we do business with also owe similar fiduciary duties to such other companies. The duties owed to us could conflict with the duties such directors owe to these other companies.

Ownership of our common shares by the Francisco Partners Group and the Matthews Group as well as provisions contained in our articles of incorporation and in certain anti-trust and foreign investment legislation, may reduce the likelihood of a change of control occurring and, as a consequence, may deprive shareholders of the opportunity to sell their common shares at a control premium.

The voting power of the Francisco Partners Group and the Matthews Group, respectively, under certain circumstances could have the effect of delaying or preventing a change of control and may deprive our shareholders of the opportunity to sell their common shares at a control premium. In addition, provisions of our articles of incorporation and Canadian and U.S. law may delay or impede a change of control transaction. Our articles of incorporation permit us to issue an unlimited number of common and preferred shares. Limitations on the ability to acquire and hold our common shares may be imposed under the *Hart-Scott-Rodino Act*, the *Competition Act* (Canada) and other applicable antitrust legislation. Such legislation generally permits the relevant governmental authorities to review any acquisition of control over or of significant interest in us, and grants the authority to challenge or prevent an acquisition on the basis that it would, or would be likely to, result in a substantial prevention or lessening of competition.

In addition, the *Investment Canada Act* subjects an acquisition of control of a Canadian business (as those terms are defined therein) by a non-Canadian to government review if the book value of the Canadian business assets as calculated pursuant to the legislation exceeds a threshold amount. A reviewable acquisition may not proceed unless the relevant minister is satisfied that the investment is likely to be of net benefit to Canada. Any of the foregoing could prevent or delay a change of control and may deprive our shareholders of the opportunity to sell their common shares at a control premium.

You may be unable to bring actions or enforce judgments against us or certain of our directors and officers under U.S. federal securities laws.

We are incorporated under the laws of Canada, and our principal executive offices are located in Canada. Many of our officers and a majority of our directors named in this Report reside principally in Canada and a substantial portion of our assets and all or a substantial portion of the assets of these persons are located outside the United States.

Consequently, it may not be possible for you to effect service of process within the United States upon us or those persons. Furthermore, it may not be possible for you to enforce judgments obtained in U.S. courts based upon the civil liability provisions of the U.S. federal securities laws or other laws of the United States against us or those persons. There is doubt as to the enforceability in original actions in

Canadian courts of liabilities based upon the U.S. federal securities laws, and as to the enforceability in Canadian courts of judgments of U.S. courts obtained in actions based upon the civil liability provisions of the U.S. federal securities laws.

Item 1B. Unresolved Staff Comments

None.

Item 2. Properties

Our world headquarters is a 264,000 square foot leased facility located in Ottawa, Canada, which also includes a sales office, warehouse and distribution facility and research and development center. In addition, we lease a large number of sales offices, warehouse and distribution facilities and research and development centers throughout the world totaling an additional approximately 1,127,000 square feet, which include the following:

Regional headquarters in Dallas, United States and Caldicot, United Kingdom.

Sales offices, which often include demonstration and training centers, throughout the rest of the world, in particular throughout North America and Europe.

Warehouse and distribution facilities, primarily in the United States, United Kingdom, Switzerland, Germany, France, Sweden and Canada.

Research and development centers, primarily in the United States, Switzerland, Germany, France, Sweden and Canada.

Item 3. Legal Proceedings

We are a party to a number of legal proceedings, claims or potential claims arising in the normal course of and incidental to our business. Management expects that any monetary liability or financial impact of such claims or potential claims to which we might be subject after settlement agreement or final adjudication would not be material to our consolidated financial position, results of operations or cash flows.

Item 4. Mine Safety Disclosure Not Applicable.

29

PART II

Item 5. Market for the Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

Our common shares are traded on the NASDAQ (trading symbol: MITL) and the TSX (trading symbol: MNW). The following table presents the high and low sale prices on the NASDAQ for our common shares for the periods indicated:

	High	Low
Year ended April 30, 2013		
First Quarter	\$ 5.01	\$ 3.75
Second Quarter	\$ 4.46	\$ 2.44
Third Quarter	\$ 3.98	\$ 2.41
Fourth Quarter	\$ 4.09	\$3.27
Transition Year ended December 31, 2013		
First Quarter	\$ 5.08	\$3.25
Second Quarter	\$ 6.38	\$4.26
Third Quarter (to December 31, 2013)	\$ 10.26	\$ 5.64
Year ended December 31, 2014		
First Quarter	\$ 10.86	\$8.35
Second Quarter	\$ 11.94	\$8.46
Third Quarter	\$11.29	\$ 9.13
Fourth Quarter	\$ 10.90	\$ 7.75

On February 20, 2015, the last reported sales price of our common shares on the NASDAQ was \$10.07 per share.

The following table presents the high and low sale prices on the TSX for our common shares for the periods indicated (in Canadian dollars):

	High	Low
Year ended April 30, 2013		
First Quarter	\$ 4.73	\$ 4.11
Second Quarter	\$ 4.44	\$ 2.25
Third Quarter	\$ 3.89	\$ 2.47
Fourth Quarter	\$ 4.19	\$ 3.37
Transition Year ended December 31, 2013		
First Quarter	\$ 5.08	\$ 3.30
Second Quarter	\$ 6.59	\$ 4.50
Third Quarter (to December 31, 2013)	\$ 10.95	\$ 6.13
Year ended December 31, 2014		
First Quarter	\$ 12.00	\$ 9.33
Second Quarter	\$ 13.00	\$ 9.25
Third Quarter	\$ 12.31	\$ 10.15

Fourth Quarter \$ 12.68 \$ 8.82

On February 20, 2015 the last reported sales price of our common shares on the TSX was \$12.65 Canadian dollars per share.

Shareholders

As of February 20, 2015, we had 1,405 shareholders of record (as registered shareholders), as determined by the Company based on information supplied by Computershare Investor Services, Inc.

30

Because many of our common shares are held by brokers and other institutions on behalf of shareholders, we are unable to estimate the total number of beneficial shareholders represented by these record holders.

Dividend Policy

We have never declared or paid cash dividends on our common shares. We intend to retain any future earnings to fund the development and growth of our business and we do not currently anticipate paying dividends on our common shares for the foreseeable future. Any determination to pay dividends to holders of our common shares in the future will be at the discretion of our board of directors and will depend on many factors, including our financial condition, earnings, legal requirements and other factors as our board of directors deems relevant. In addition, our outstanding credit agreement limits our ability to pay dividends and we may in the future become subject to debt instruments or other agreements that further limit our ability to pay dividends. Also, in connection with our Shareholder's Agreement, the Company may not take significant actions, including declaring or paying dividends, without the consent of the Francisco Group. The Shareholders Agreement is further described under the risk factor titled *Each of the Francisco Partners Group and the Matthews Group is a significant security-holder and together have the potential to exercise significant influence over matters requiring approval by our shareholders and, in the case of the Francisco Partners Group, over matters requiring approval by our board.* under Item 1A of this Report.

Securities Authorized for Issuance Under Equity Compensation Plans

The following table sets forth, as of December 31, 2014, (a) the number of securities that could be issued upon exercise of outstanding options and vesting of outstanding restricted stock units and restricted stock awards under our equity compensation plans, (b) the weighted average exercise price of outstanding options under such plans, and (c) the number of securities remaining available for future issuance under such plans, excluding securities that could be issued upon exercise of outstanding options.

Plan Category	Number of securities to be issued upon exercise of outstanding options, warrants and rights (a)	Weighted-a price of outs war	average exercise standing options, rants and its (b) (3)	Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a)) (c)
Equity compensation plans				
approved by security-holders				
(1)	7.0 million	\$	6.20	8.3 million
Equity compensation plans not approved by				
security-holders (2)	0.5 million		5.16	
Total	7.5 million	\$	6.12	8.3 million

(1) As of December 31, 2014, 6.1 million and 0.2 million common shares were issuable upon exercise of stock options granted under our equity incentive plans adopted September 7, 2006, as amended (2006 Plan) and May 8,

- 2014 (2014 Plan), respectively, and 0.3 million and 0.4 million common shares were issuable upon vesting of restricted stock units granted under our 2006 Plan and 2014 Plan, respectively. An additional 8.3 million common shares remain available for issuance under the 2014 Plan. Further details of the 2006 Plan and 2014 Plan are included in note 16 to the Consolidated Financial Statements.
- (2) Options to acquire 0.5 million common shares were granted as inducement options to our CEO, Richard McBee, as a component of his employment compensation. These options are outside of the pool of stock options available for grant under the 2014 Plan, and were approved by our Board of Directors on January 19, 2011.
- (3) The average exercise price in this column is based only on stock options, as restricted stock units have no exercise price required to be paid by the recipient upon vesting and settlement.

31

Item 6. Selected Financial Data

The following tables present our selected historical consolidated financial and other data and should be read in conjunction with Management s Discussion and Analysis of Financial Condition and Results of Operations and our historical Consolidated Financial Statements and notes thereto included elsewhere in this Report. Our historical consolidated financial information may not be indicative of our future performance. Our Consolidated Financial Statements are reported in U.S. dollars and have been prepared in accordance with U.S. GAAP (GAAP).

		Ei ar Ended ember 31De	ght Month Ended ecember 3		Year Ende	0,	
		2014	2013	2013	2012	2011	2010
Consolidated Statement of Operations Data			(11	n millions,	, except per	r snare dat	(a)
Revenues	\$	1,104.0	\$ 357.3	\$ 576.9	\$611.8	\$ 589.3	\$ 599.1
Cost of revenues	Ψ	513.9	153.3	256.3	282.4	281.9	288.6
		01017	100.0	20010	20211	2011)	200,0
Gross margin		590.1	204.0	320.6	329.4	307.4	310.5
Expenses:							
Selling, general and administrative		344.7	132.1	198.7	200.6	190.5	181.4
Research and development		118.3	38.3	55.7	58.6	61.3	57.6
Special charges and restructuring costs		72.7	14.6	20.3	17.1	15.5	5.2
Amortization of acquisition-related intangible							
assets		53.4	16.5	22.3	22.3	22.3	22.2
Loss (gain) on litigation settlement				1.5	1.5	1.0	(5.5)
		589.1	201.5	298.5	300.1	290.6	260.9
Operating income		1.0	2.5	22.1	29.3	16.8	49.6
Interest expense		(21.0)	(17.1)	(19.7)	(18.8)	(20.0)	(29.8)
Debt and warrant retirement costs		(16.2)	(0.6)	(2.6)	()	(0.6)	(1.0)
Fair value adjustment on derivative		, ,	` ,	, ,		, ,	,
instruments						1.0	7.4
Other income (expense), net		6.0	(0.4)	1.3	(0.7)	0.8	0.9
Income tax recovery		22.9	10.1	8.8	39.4	88.4	9.0
Net income (loss) from continuing operations		(7.3)	(5.5)	9.9	49.2	86.4	36.1
Net income (loss) from discontinued		(,,,,,)	(0.0)	7.7	.,,_	00	2011
operations				(3.7)	0.6	1.7	1.1
Net income (loss)	\$	(7.3)	\$ (5.5)	\$ 6.2	\$ 49.8	\$ 88.1	\$ 37.2
Net income (loss) attributable to common shareholders (1)	\$	(7.3)	\$ (5.5)	\$ 6.2	\$ 49.8	\$ 88.1	\$ (107.3)
Net income (loss) per common share Basic:	\$	(0.08)	\$ (0.10)	\$ 0.19	\$ 0.92	\$ 1.63	\$ (7.37)

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Net income (loss) per share from continuing						
operations						
Net income (loss) per share from discontinued						
operations	\$	\$	\$ (0.07)	\$ 0.01	\$ 0.03	\$ 0.07
Net income (loss) per common share	\$ (0.08)	\$ (0.10)	\$ 0.12	\$ 0.93	\$ 1.66	\$ (7.30)
Net income (loss) per common share						
Diluted:						
Net income (loss) per share from continuing						
operations	\$ (0.08)	\$ (0.10)	\$ 0.18	\$ 0.88	\$ 1.54	\$ (7.37)
Net income (loss) per share from discontinued						
operations	\$	\$	\$ (0.07)	\$ 0.01	\$ 0.03	\$ 0.07
Net income (loss) per common share	\$ (0.08)	\$ (0.10)	\$ 0.11	\$ 0.89	\$ 1.57	\$ (7.30)

	Year Ended December 3	l	nt Months Ended ember 31,	Year Ended April 30,			
	2014		2013	2013	2012	2011	2010
		(in millions	s, except p	er share d	lata)	
Other Financial Data							
Adjusted EBITDA (2):							
Adjusted EBITDA	\$ 166.9	\$	46.2	\$ 83.7	\$ 88.0	\$ 76.1	\$ 89.8
Consolidated Balance Sheet Data							
Cash and cash equivalents	\$ 111.3	\$	40.2	\$ 69.0	\$ 78.7	\$ 73.9	\$ 76.6
Total assets	\$1,278.8	- T	620.5	\$ 656.4	\$ 687.2	\$ 672.2	\$ 641.0
Total debt, including capital leases	\$ 316.8		269.5	\$ 288.1	\$311.8	\$323.3	\$ 349.8
Common shares	\$ 1,216.3	\$	814.9	\$810.4	\$809.4	\$805.5	\$802.8
Warrants	\$ 39.1	\$	39.1	\$ 39.1	\$ 55.6	\$ 55.6	\$ 55.6
Total shareholders equity (deficiency)	\$ 447.8	\$	118.4	\$ 84.0	\$ 89.8	\$ 49.5	\$ (54.9)

⁽¹⁾ Net loss attributable to common shareholders for fiscal 2010 includes the effect of then-outstanding preferred shares.

The following table presents a reconciliation of Adjusted EBITDA to net income (loss), the most directly comparable GAAP measure, for each of the periods indicated:

	Ended		8		Year Ended April 30,									
		2014		,		· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·		2013	2013	2012	2011 (in mil	2010 lions)
Net income (loss)	\$	(7.3)	\$	(5.5)	\$ 6.2	\$ 49.8	\$ 88.1	\$37.2						
Net loss (income) from discontinued														
operations					3.7	(0.6)	(1.7)	(1.1)						
Net income (loss) from continuing														
operations		(7.3)		(5.5)	9.9	49.2	86.4	36.1						
Adjustments:														
Interest expense		21.0		17.1	19.7	18.8	20.0	29.8						
Income tax recovery		(22.9)		(10.1)	(8.8)	(39.4)	(88.4)	(9.0)						
Amortization and depreciation		75.9		25.5	35.8	33.4	34.0	34.4						
Foreign exchange loss (gain)		(3.9)		0.5	(0.2)	1.5	0.7	0.3						
Special charges and restructuring costs		72.7		14.6	20.3	17.1	15.5	5.2						
Stock-based compensation		6.1		3.1	4.2	4.8	4.7	3.3						
Debt and warrant retirement costs		16.2		0.6	2.6		0.6	1.0						
Acquisition accounting for deferred														
revenue		9.1												
Loss (gain) on litigation settlement					1.5	1.5	1.0	(5.5)						

⁽²⁾ Adjusted EBITDA, a non-GAAP measure:

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Fair value adjustment on derivative						
instruments					(1.0)	(7.4)
Other		0.4				
Adjusted EBITDA from continuing						
operations	166.9	46.2	85.0	86.9	73.5	88.2
Adjusted EBITDA from discontinued						
operations (1)			(1.3)	1.1	2.6	1.6
-						
Adjusted EBITDA	\$ 166.9	\$ 46.2	\$83.7	\$ 88.0	\$ 76.1	\$89.8

⁽¹⁾ The reconciliation of net income from discontinued operations to Adjusted EBITDA from discontinued operations for the years ended April 30, 2013 through April 30, 2010 consists of an adjustment for income tax expense (recovery) of (\$0.5) million, \$0.5 million, \$0.9 million and \$0.5 million, respectively. The reconciliation of net loss from discontinued operations to Adjusted EBITDA from discontinued operations

for the year ended April 30, 2013 consists of special charges and restructuring costs of \$1.6 million, non-cash impairment of goodwill of \$1.9 million and income tax recovery of \$1.1 million.

We define Adjusted EBITDA as net income (loss), adjusted for the items as noted in the above tables. Adjusted EBITDA is not a measure calculated in accordance with GAAP. Adjusted EBITDA should not be considered as an alternative to net income, income from operations or any other measure of financial performance calculated and presented in accordance with GAAP. We prepare Adjusted EBITDA to eliminate the impact of items that we do not consider indicative of our core operating performance. We encourage you to evaluate these adjustments and the reasons we consider them appropriate, as well as the material limitations of non-GAAP measures and the manner in which we compensate for those limitations.

We use Adjusted EBITDA:

as a measure of operating performance;

for planning purposes, including the preparation of our annual operating budget;

to allocate resources to enhance the financial performance of our business; and

in communications with our board of directors concerning our financial performance.

We believe that the use of Adjusted EBITDA provides consistency and facilitates period to period comparisons, and may facilitate comparisons with other companies in our industry, many of which use similar non-GAAP financial measures to supplement their GAAP results.

We believe Adjusted EBITDA may also be useful to investors in evaluating our operating performance because securities analysts use Adjusted EBITDA as a supplemental measure to evaluate the overall operating performance of companies. Our investor and analyst presentations also include Adjusted EBITDA. However, we also caution you that other companies in our industry may calculate Adjusted EBITDA or similarly titled measures differently than we do, which limits the usefulness of Adjusted EBITDA as a comparative measure.

Moreover, although Adjusted EBITDA is frequently used by investors and securities analysts in their evaluations of companies, Adjusted EBITDA and similar non-GAAP measures have limitations as analytical tools, and you should not consider them in isolation or as a substitute for an analysis of our results of operations as reported under GAAP.

Some of the limitations of Adjusted EBITDA are that it does not reflect:

cash requirements for interest expense;

cash requirements for income taxes;

foreign exchange gains or losses;

cash payments made in connection with litigation settlements;

significant cash payments made in connection with special charges and restructuring costs;

employee stock-based compensation; and

cash requirements for the replacement of assets that have been depreciated or amortized. We compensate for the inherent limitations associated with using Adjusted EBITDA through disclosure of such limitations, presentation of our financial statements in accordance with GAAP and reconciliation of Adjusted EBITDA to the most directly comparable GAAP measure, net income (loss).

34

Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations

The following discussion of the financial condition and results of operations of the Company should be read in conjunction with the Consolidated Financial Statements and accompanying notes included elsewhere in this Report. All amounts are expressed in U.S. dollars unless otherwise noted. The following discussion includes forward-looking statements that are not historical facts but reflect our current expectation regarding future results. Actual results may differ materially from the results discussed in the forward-looking statements because of a number of risks and uncertainties, including the matters discussed below. Please refer to Risk Factors included elsewhere in this Report for a further description of risks and uncertainties affecting our business and financial results. Historical trends should not be taken as indicative of future operations and financial results.

Acquisition of Aastra in January 2014

On January 31, 2014, we completed the acquisition of Aastra Technologies Ltd. (Aastra). Aastra was a global provider of unified communications and collaboration software, solutions and services with annual revenues of approximately CAD \$600 million for the year ended December 31, 2013, of which approximately 75% were generated in Europe. We acquired all of the outstanding Aastra common shares in exchange for \$80.0 million cash as well as the issuance of 44.2 million Mitel common shares. In conjunction with the acquisition, we refinanced our then-existing credit facilities with a \$355.0 million term loan and an undrawn revolving facility of \$50.0 million.

In connection with the acquisition, in order to align fiscal periods, we changed our fiscal year end from April 30 to December 31, effective for the period-ended December 31, 2013. As a result, our Consolidated Financial Statements included in this Report include our results of operations for the following four periods: the year-ended December 31, 2014, the eight months ended December 31, 2013 and the years ended April 30, 2013 and 2012. As the acquisition of Aastra was completed in January 2014, all periods presented prior to the acquisition exclude the results of Aastra.

Overview

Mitel is a global provider of business communications and collaboration software and services. Our communications solutions meet the needs of customers in over 100 countries. On January 31, 2014, we completed the acquisition of Aastra. In conjunction with the transaction, we reorganized our business into two new business units: Premise and Cloud.

Premise

The Premise segment sells and supports products and services for premise-based customers. This includes the Company s premise-based IP and TDM telephony platforms, desktop devices and unified communications and collaboration (UCC) and contact center applications that are deployed on the customer s premise. Premise-based sales are typically sold as an initial sale of hardware and software, with ongoing recurring revenue from hardware and software maintenance and other managed services that we may also offer.

Cloud

The Cloud segment sells and supports products that are deployed in a cloud environment. The Cloud segment is comprised of a retail offering and a wholesale offering. The retail cloud offering, branded MiCloud, provides hosted cloud and related services directly to the end user. The Company is typically paid a monthly recurring fee for these services, which include UCC applications, voice and data telecommunications and desktop devices. The wholesale offering, branded Powered by Mitel, enables service providers to provide a range of hosted communications offerings to their end customers. The hosted offering includes hosted PBX, voice and video calling, SIP Trunking, voicemail,

call center, audio conferencing and video and web collaboration services.

The wholesale cloud offering is also sold to large enterprise customers who run their own data centers in private cloud or hybrid cloud networks with management provided by Mitel, or one of Mitel s channel partners. Revenue in the wholesale cloud offering is billed either as monthly recurring fees or as an upfront sale of hardware and software.

Significant Events and Recent Developments 2014

Acquisition of Aastra and Refinancing of Credit Agreement January 2014

In January 2014, we completed the acquisition of Aastra. In conjunction with the acquisition, we refinanced our existing credit facilities. Further details of the acquisition are described in the *Acquisition of Aastra in January* 2014 section, above.

Acquisition of Oaisys March 2014

On March 4, 2014, we completed the acquisition of Oaisys, a leading developer of integrated call recording and quality management solutions. We believe the acquisition of Oaisys further strengthens our position in the growing contact center market. The cost of the acquisition was \$7.9 million.

Secondary offering May 2014

In the second quarter of 2014, a CAD \$94.3 million secondary offering of common shares was completed. We did not issue or sell any common shares and did not receive any proceeds from the offering.

Voluntary prepayments of term loan May 2014, August 2014 and February 2015

We made voluntary prepayments on our term loan of \$25.0 million in May 2014 and \$25.0 million in August 2014. In addition, subsequent to our year ended December 31, 2014, we made a voluntary prepayment on our term loan of \$25.0 million in February 2015.

Significant Events and Recent Developments 2013

Refinancing of Credit Agreement February 2013

In February 2013, we completed a refinancing of our senior long-term debt by entering into new credit agreements, consisting of an undrawn \$40.0 million first lien revolving credit facility, a \$200.0 million first lien term loan and an \$80.0 million second lien term loan (the February 2013 Credit Facilities). Proceeds of \$276.4 million from the February 2013 Credit Facilities (net of original issue discount of \$3.6 million), along with \$36.4 million of cash on hand, were used to repay the remaining \$174.0 million outstanding first lien term loan and \$130.0 million outstanding second lien term loan (the Prior Credit Facilities), as well as fees and expenses related to the transaction. In January 2014 we refinanced our credit facilities in connection with the Aastra transaction, as described above.

Sale of DataNet March 2013

In March 2013, we completed the sale of our DataNet business, which distributed a wide variety of third-party telephony and data products and related services. As a result, the operating results of DataNet have been reported as discontinued operations on the consolidated statements of operations up to the time of sale and the assets of DataNet have been classified as held for sale at April 30, 2012.

Acquisition of prairieFyre June 2013

On June 17, 2013, we completed the acquisition of prairieFyre Software Inc. (prairieFyre), a global provider of contact center, business analytics, and workforce optimization software and services. The acquisition

36

provides us with a cornerstone development platform to address increasing demand for cloud-based contact center solutions. The purchase price, net of cash acquired, was \$23.1 million for a 100% equity ownership interest in prairieFyre.

As a highly integrated original equipment manufacturer (OEM), substantially all of prairieFyre s revenues were derived from Mitel and our channel partners. As a result, upon acquisition, substantially all of prairieFyre s revenues were eliminated against Mitel s cost of sales, resulting in an increase in our consolidated gross margin and gross margin percentage. prairieFyre s operations have been included in the consolidated results of operations since the date of acquisition.

Voluntary Prepayment of Debt November 2013

In November 2013, we made a voluntary prepayment of \$20.0 million against our then outstanding first lien term loan. This prepayment reduced future mandatory first lien term loan principal payments.

Operating Results

Our revenues for the year ended December 31, 2014 were \$1,104.0 million, as compared to \$569.5 million for the year ended December 31, 2013. The increase in revenues is due primarily to the acquisition of Aastra on January 31, 2014, which contributed approximately \$524.9 million of revenues. Excluding the acquisition of Aastra, revenue increased by \$9.6 million primarily due to continued growth in the cloud segment, as well as the acquisition of Oaisys. Our operating income was \$1.0 million for the year ended December 31, 2014 compared to \$26.3 million for the year ended December 31, 2013. The decrease in operating income was largely driven by higher amortization of acquisition-related intangible assets due to acquisitions, as well as higher special charges and restructuring costs incurred as a result of restructuring and integration actions related to the acquisition of Aastra, which offset income from operations from acquisitions.

Trends

IP-based communications

Businesses continue to migrate from legacy telephony networks to IP-based environments, which can address their voice, data, video and business applications requirements within a single converged network. The transition to IP-based communications solutions provides significant benefits to businesses, including enhanced workforce productivity, reduced infrastructure costs and the creation of highly functional applications that can be distributed easily. We have invested heavily and continue to innovate in IP-based solutions and therefore believe we are well positioned to benefit from this transition.

The evolution to converged IP-based networks has given rise to two important trends: the transition from hardware-based to software-based communications solutions and the ability to deliver integrated UCC applications. The transition to software-based communications solutions provides operational cost benefits and the ability to integrate communications with other business processes and applications. UCC allows business customers to move beyond basic fixed telephony and disparate communications tools toward integrated multi-media communications and collaboration between users, wherever they may be located. UCC includes the integrated use of various media and messaging, such as voice, video and data. Our leadership in software-based communications solutions has provided us with the foundation for continued innovation in IP-based communications and UCC. We believe our comprehensive, integrated IP-based communications offering provides our customers with significant flexibility, cost efficiency and enhanced employee productivity as they transition to converged IP-based environments and UCC.

Virtualization

Corporate data centers have experienced a significant increase in the use of virtualization technology as a strategy to reduce capital and operating expenses as well as providing improved business continuity solutions

37

through new high availability architectures. We believe that businesses can significantly benefit from the virtualization of UCC and IP-based communications solutions by allowing these products to integrate fully with the data center infrastructure and related management processes and eliminating telecommunication specific infrastructure and processes. Our early investment in this technology across our product portfolio allows our customers to benefit using either our products on VMware, Microsoft Hyper-V or with our MiVoice Business Multi-Instance product.

Hosted, cloud-based solutions

SMBs are increasingly interested in outsourcing management of their communications requirements through managed service offerings. Managed services may include equipment, installation, ongoing support, network services, or various professional services. Managed service offerings allow businesses to focus on their core expertise and, in some cases, substitute what would otherwise be a large capital expenditure for a predictable operating expense. We believe that we are well positioned to benefit from this trend through our hosted cloud-based UCC offerings, which are delivered as retail, wholesale and Infrastructure as a Service (IaaS) offers. Virtualization technology is also serving as the base for cloud computing solutions enabling businesses to benefit from data center outsourcing and data center elasticity where data center resources and associated services may be acquired and dispensed with, depending on a business s needs.

Mobility

As employees increasingly work from outside the office, they require technology tools that enable them to work efficiently, regardless of their location. As a result, IT environments are being challenged to be mobile device agnostic while continuing to provide a secure, yet seamless experience for employees and administrators. Our investments in various fixed-mobile convergence solutions as well as virtualization and hosted, cloud-based solutions allow us to provide solutions in an increasingly mobile environment.

Key Performance Indicators

Key performance indicators that we use to manage our business and evaluate our financial results and operating performance include: revenues, gross margins, operating costs, operating income, net income, cash flows from operations, and Adjusted EBITDA.

Revenue performance is evaluated from both a reportable segment and geographical perspective by comparing our actual results against both management forecasts and prior period results.

Gross margin performance is evaluated from a reportable segment perspective by comparing our actual results against both management forecasts and prior period results.

Operating expenses, operating income and net income are each evaluated by comparing our actual results against both management forecasts and prior period results.

Cash flow from operations is the key performance indicator with respect to cash flows. As part of monitoring cash flow from operations, we also monitor our days sales outstanding, our inventory turns and our days expenses in payables outstanding.

Adjusted EBITDA, a non-GAAP measure, is evaluated by comparing actual results to management forecasts and prior period results. For a definition and explanation of Adjusted EBITDA, as well as a reconciliation of Adjusted EBITDA to net income (loss), see Item 6, Selected Financial Data.

In addition to the above indicators, from time to time, we also monitor performance in the following areas:

status of key customer contracts;

the achievement of expected milestones of our key R&D projects; and

the achievement of our key strategic initiatives.

38

In an effort to ensure we are creating value for and maintaining strong relationships with our customers, we monitor the status of key customer contracts to monitor customer service levels. With respect to our R&D projects, we measure content, quality and timeliness against project plans.

Sources of Revenues and Expenses

The following describes our sources of revenues and expenses:

We generate revenues primarily from the sale of enterprise communications systems and related services (collectively, a Solution), through channel partners and directly to enterprise customers. A typical Solution consists of a combination of IP phones, switches, software applications and support, which may include installation and training. A Solution may be deployed on the customer s premise (premise-based solution) or deployed in a cloud environment (cloud-based solution).

Premise segment revenue

The Premise segment generates revenues primarily from sales of multiple-element Solutions, typically as an upfront sale. For each element of a typical Solution, revenue is recognized separately on the pro-rata share of the total sale price, based on the relative selling price of each element. The significant elements of a typical sale are as follows:

Premise segment product revenue hardware and software:

The Company recognizes hardware and software revenue when the product is shipped or upon product acceptance where the agreement contains product acceptance terms that are more than perfunctory.

Premise segment service revenue installation and training:

The Company recognizes revenue related to installation and training upon delivery of the services.

Premise segment service revenue post-contract support:

Post-contract support consists primarily of maintenance revenue and software assurance revenue, which generate revenue under contracts that generally range from one to five years. For maintenance revenue, the Company provides various levels of support for installed systems for a fixed annual fee. For software assurance revenue, the Company provides software upgrades on a when and if available basis and software support for a fixed annual fee. In certain jurisdictions, maintenance and software assurance is bundled as post-contract support. Revenue from post-contract support is recognized ratably over the contractual period.

Cloud segment revenue

The Cloud segment generates revenues primarily from sales of multiple-element Solutions. These Solutions are sold either as a single upfront sale or under a monthly recurring billing model. A portion of the monthly recurring billing in the United States will also often include billing for voice and data telecommunication services. Where the Solution is sold as an upfront sale, the elements of a typical multiple-element Solution are recognized as revenue as described under the Premise segment revenue, above. When the Solution is sold as a monthly recurring billing model, the revenue is recognized monthly, as the services are provided.

Cost of revenues

Cost of revenues for both Premise and Cloud segments is comprised of product and service costs. Product cost of revenues is primarily comprised of cost of goods purchased from third-party electronics manufacturing

39

services as well as inventory provisions, engineering costs, warranty costs and other supply chain management costs. Depreciation of property and equipment relating to cost of revenues activities is also included in cost of revenues. Service cost of revenues is primarily comprised of labor costs. Cloud cost of revenues also includes amounts paid to network service providers for network services used by our customers.

Sales, General and Administrative Expenses (SG&A)

SG&A expenses consist primarily of costs relating to our sales and marketing activities, including salaries and related expenses, advertising, trade shows and other promotional activities and materials, administrative and finance functions, legal and professional fees, insurance and other corporate and overhead expenses. Depreciation of property and equipment relating to SG&A activities is also included.

Research and Development Expenses

R&D expenses consist primarily of salaries and related expenses for engineering personnel, materials and subcontract service costs. Depreciation and amortization of assets relating to R&D activities are included in R&D expenses.

Special Charges and Restructuring Costs

Special charges and restructuring costs consist of costs related to restructuring and integration activities as well as acquisition-related costs. Restructuring and integration costs generally relate to workforce reductions and facility reductions incurred to eliminate duplication of activities as a result of acquisitions or to improve operational efficiency. Costs related to workforce reductions are recorded when we have committed to a plan of termination and we have notified employees of the terms of the plan. Costs related to facility reductions primarily consist of lease termination obligations for vacant facilities, which generally include the remaining payments on an operating lease. Lease termination obligations are reduced for probable future sublease income. In addition, restructuring and integration costs include professional services and consulting services incurred to complete the integration acquisitions, which are expensed as incurred. Acquisition-related costs consist of direct incremental costs incurred related to diligence activities and closing costs, and are expensed as incurred.

Amortization of acquisition-related intangible assets

Amortization of acquisition-related intangible assets consists of the amortization of intangible assets acquired through acquisitions. The acquisition-related intangible assets consist primarily of trade names, developed technology and customer relationships and are amortized on a straight-line basis over their respective useful lives of up to eight years.

Comparability of Periods

Our functional currency is the U.S. dollar and our Consolidated Financial Statements are prepared with U.S. dollar reporting currency using the current rate method. Assets and liabilities of subsidiaries with a functional currency other than the U.S. dollar are translated into U.S. dollars at the exchange rates in effect at the balance sheet date while revenue and expense items are translated at the monthly average exchange rates for the relevant period. The resulting unrealized gains and losses have been included as part of the cumulative foreign currency translation adjustment which is reported as other comprehensive income. Changes in foreign-exchange rates from period to period can have a significant impact on our results of operations and financial position, which may also make the comparability of periods complex.

The results of operations from acquisitions are included in our results from operations from the date of acquisition. In addition, we have incurred various costs related to acquisitions and the integration of those acquisitions, which have been recorded in special charges and restructuring costs.

Results of Operations

In connection with the acquisition, in order to align fiscal periods, Mitel changed its fiscal year end from April 30 to December 31, effective for the year ended December 31, 2013. As a result, our consolidated financial statements included in this Report include our results of operations for the following four periods: the year-ended December 31, 2014, the eight months ended December 31, 2013 and the years ended April 30, 2013 and 2012. In addition, for comparative purposes, we have provided results for the year ended December 31, 2013 and the eight month period ended December 31, 2012 in note 27 to the Consolidated Financial Statements, which are used for discussion and analysis purposes below.

Results of Operations Year Ended December 31, 2014 Compared to Year Ended December 31, 2013

The following table sets forth our comparative results of operations, both in dollars and as a percentage of total revenues:

	Year Ended December 31, 2013							
		2014	4	(unau	dited)	Change (1)		
			% of		% of			
	Amo	unts	Revenue	Amounts	Revenue	Revenue Amoun		
	(i	n millio	ns, except pe	rcentages ai	nd per share a	mou	nts)	
Revenues	\$ 1,1	04.0	100.0%	\$ 569.5	100.0%	\$	534.5	
Cost of revenues	5	13.9	46.5%	245.3	43.1%		268.6	
Gross margin	5	90.1	53.5%	324.2	56.9%		265.9	
Selling, general and administrative	3.	44.7	31.2%	199.3	35.0%		145.4	
Research and development	1	18.3	10.7%	56.9	10.0%		61.4	
Special charges and restructuring costs		72.7	6.6%	17.5	3.1%		55.2	
Amortization of acquisition-related intangible								
assets		53.4	4.8%	24.2	4.2%		29.2	
	5	89.1	53.4%	297.9	52.3%		291.2	
Operating income		1.0	0.1%	26.3	4.6%		(25.3)	
Interest expense	(21.0)	(1.9)%	(24.5)	(4.3)%		3.5	
Debt retirement costs	(16.2)	(1.5)%	(3.2)	(0.6)%		(13.0)	
Other income (expense)		6.0	0.5%	(0.2)			6.2	
Income tax recovery		22.9	2.1%	1.4	0.2%		21.5	
Net loss from continuing operations		(7.3)	(0.5)%	(0.2)			(7.1)	
Net loss from discontinued operations			` /	(3.0)	(0.6)%		3.0	
Net loss	\$	(7.3)	(0.7)%	\$ (3.2)	(0.6)%	\$	(4.1)	
Adjusted EBITDA (a non-GAAP measure)								

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Adjusted EBITDA from continuing operations	\$ 166.9	15.1%	\$ 86.9	15.3%	\$ 80.0
Adjusted EBITDA from discontinued					
operations			(0.1)		0.1
Adjusted EBITDA	\$ 166.9	15.1%	\$ 86.8	15.2%	\$ 80.1
Net income (loss) per common share Basic and diluted					
Net loss per share from continuing operations	\$ (0.08)		\$ (0.01)		
Net loss per share from discontinued					
operations	\$		\$ (0.05)		
Net loss per common share	\$ (0.08)		\$ (0.06)		

⁽¹⁾ The percentage change has not been presented as the comparison is not meaningful, largely due to the acquisition of Aastra.

Revenues

Our reportable segments are determined in accordance with how our management views and evaluates our business. The following tables set forth revenues by business segment in dollars and as a percentage of total revenues:

	Year ended December 31,						
			20)13			
	20	14	(unau	ıdited)	Chai	ıge	
		% of		% of			
	Revenues	Revenues	Revenues	Revenues	Amount	%	
		(in mil	lions, excep	ot percentage	es)		
Premise segment product	\$ 728.2	66.0%	\$ 343.8	60.3%	\$ 384.4	111.8	
Premise segment service	261.4	23.7%	155.8	27.4%	105.6	67.8	
Cloud segment product	29.1	2.6%	14.0	2.5%	15.1	107.9	
Cloud segment non-recurring service	1.0	0.1%			1.0	*	
Cloud segment recurring service	84.3	7.6%	55.9	9.8%	28.4	50.8	
	\$ 1,104.0	100.0%	\$ 569.5	100.0%	\$ 534.5	93.9	

Revenues increased across all segments as a result of acquisitions, and in particular, the acquisition of Aastra in January 2014. The change in foreign currency rates did not have a significant effect on our revenues as a stronger British pound sterling was largely offset by a weaker Canadian dollar and Australian dollar, while the Euro remained relatively consistent. The British pound sterling was stronger against the U.S. dollar by an average of 5.8% in 2014 when compared to 2013, while the Canadian dollar and Australian dollar were weaker against the U.S. dollar by an average of 6.3% and 6.7%, respectively.

Revenue for the year ended December 31, 2014 includes a reduction in revenue of \$9.1 million (year ended December 31, 2013 nil), relating to purchase accounting. In accordance with the fair value provisions applicable to the accounting for business combinations, acquired deferred revenue relating to the acquisition of Aastra was recorded on the opening balance sheet at an amount that was lower than the historical carrying value. Although this purchase accounting adjustment has no impact on the Company s business or cash flow, it adversely impacts the Company s reported GAAP revenue in the reporting periods following the acquisition. Based on the fair value of deferred revenue recorded in the initial purchase price allocation, we expect that revenue will be adversely affected by an additional \$2.7 million for the year ending December 31, 2015.

Excluding the results of operations from the acquisition of Aastra, Premise segment product revenues increased by \$3.2 million, or 0.9%, to \$347.0 million for the year ended December 31, 2014 compared to the year ended December 31, 2013. The increase in revenues was primarily due to higher contact center sales, which more than offset an expected decrease in revenues due to customers migrating to a cloud recurring model.

Excluding the results of operations from the acquisition of Aastra, Cloud segment product revenues increased by \$2.0 million to \$16.0 million for the year ended December 31, 2014 compared to the year ended December 31, 2013 due to increased sales to cloud service providers.

^{*} The comparison is not meaningful.

Excluding the results of operations from the acquisition of Aastra, for the year ended December 31, 2014 compared to the year ended December 31, 2013, Premise segment service revenues decreased by \$12.9 million, or 8.3%, to \$142.9 million while Cloud segment recurring service revenues increased by \$17.4 million, or 31.1%, to \$73.3 million. The decrease in Premise segment service revenues was primarily due to lower legacy services such as hardware maintenance as well as customers transitioning from a premise solution to a cloud solution. The increase in Cloud segment recurring revenues reflects new and existing customers migrating to our cloud solutions.

Gross Margin

The following table sets forth gross margin, both in dollars and as a percentage of revenues:

	Year ended December 31,							
			20	013				
	20	014	(una	udited)	Change			
		% of		% of	C			
	Gross	Segment	Gross	Segment		Absolute		
	Margin	Revenues	Margin	Revenues	Amount	%		
		(in m	illions, exc	ept percentag	ges)			
Premise segment product	\$425.3	58.4%	\$ 230.9	67.2%	\$ 194.4	(8.8)		
Premise segment service	107.0	40.9%	59.4	38.1%	47.6	2.8		
Cloud segment product	16.4	56.4%	7.6	54.3%	8.8	2.1		
Cloud segment non-recurring service	0.5	50.0%			0.5	*		
Cloud segment recurring service	40.9	48.5%	26.3	47.0%	14.6	1.5		
	\$ 590.1	53.5%	\$ 324.2	56.9%	\$ 265.9	(3.4)		

For the year ended December 31, 2014, overall gross margin percentage decreased by an absolute 3.4% to 53.5% compared to 56.9% for the year ended December 31, 2013 primarily as a result of the acquisition of Aastra, which contributed approximately \$239.0 million of gross margin, a gross margin percentage of 45.5%, to the year ended December 31, 2014. Excluding the effect of the acquisition of Aastra acquisition, Mitel s gross margin percentage increased by an absolute 3.7% to 60.6%, primarily due to the acquisitions of prairieFyre in June 2013 and Oaisys in March 2014, as well as product mix.

Excluding the effect of the acquisition of Aastra, Premise segment product gross margin percentage increased by an absolute 4.7% to 71.9% for the year ended December 31, 2014 when compared to the year ended December 31, 2013 while Premise segment service gross margin percentage increased by an absolute 3.3% to 41.4% in the year ended December 31, 2014 when compared to the year ended December 31, 2013. The increase in Premise segment product and service gross margin percentages were primarily as a result of the acquisitions of prairieFyre in June 2013 and Oaisys in March 2014, as well as cost reductions from restructuring and integration actions taken during the year.

Excluding the effect of the acquisition of Aastra, Cloud segment product gross margin percentage decreased to 49.8% for the year ended December 31, 2014 from 54.3% for the year ended December 31, 2013 primarily due to the mix of product sales. Cloud segment recurring service gross margin increased by an absolute 0.2% to 47.2% for the year ended December 31, 2014 when compared to the year ended December 31, 2013 period due primarily due to the increase in revenues, as certain costs of revenues remain fixed.

We expect gross margins to remain consistent in the near term; however, margins could be higher or lower as a result of a number of factors including variations in revenue mix, competitive pricing pressures, foreign currency movements in regions where revenues are denominated in currencies other than the U.S. dollar, utilization of our professional services personnel and efficiencies in installing our products, and global economic conditions, among

^{*} The comparison is not meaningful.

other factors.

Operating Expenses

Selling, General and Administrative (SG&A)

SG&A expenses decreased to 31.2% of revenues for the year ended December 31, 2014 compared to 35.0% of revenues for the year ended December 31, 2013, an increase of \$145.4 million in absolute dollars. The increase in absolute dollars is primarily due to the acquisitions of Aastra, prairieFyre and Oaisys. Our SG&A

43

expenses for the year ended December 31, 2014 included \$6.1 million of stock-based compensation expense (year ended December 31, 2013 \$4.6 million).

Excluding the acquisitions of Aastra and Oaisys, SG&A expenses increased to 37.4% of revenues for the year ended December 31, 2014 compared to 35.0% for the year ended December 31, 2013, largely due to increased spending on sales growth initiatives, in particular our cloud and contact center offerings, as well as increased variable compensation.

We continue to monitor our cost base closely in an effort to keep our operating expenditures in line with revenue levels achieved in future years. SG&A expenses as a percentage of revenues is highly dependent on revenue levels and could vary significantly depending on actual revenues achieved.

Research and Development

R&D expenses increased to 10.7% of revenues for the year ended December 31, 2014 compared to 10.0% of revenues for the year ended December 31, 2013, an increase of \$61.4 million in absolute dollars. The increase was largely driven by the acquisitions of Aastra and Oaisys. Excluding these acquisitions, R&D expenses increased to 10.2% of revenues in the year ended December 31, 2014 compared to 10.0% of revenues in the year ended December 31, 2013 primarily due to increased spending on contact center initiatives.

We have historically invested heavily in R&D, consistent with an aggressive R&D investment strategy which we believe has positioned us well with a broad range of cloud and premise-based communications solutions. Our R&D expenses in absolute dollars can fluctuate depending on the timing and number of development initiatives in any given period. R&D expenses as a percentage of revenues is highly dependent on revenue levels and could vary significantly depending on actual revenues achieved.

Special Charges and Restructuring Costs

Special charges and restructuring costs of \$72.7 million were recorded in the year ended December 31, 2014. The costs consisted of \$37.0 million of workforce reduction-related charges, \$5.4 million of facility-reduction related charges, \$25.3 million of other restructuring and integration-related charges as well as \$5.0 million of acquisition-related charges. The employee-related charges consisted of costs related to headcount reductions of approximately 350 people, primarily in North America and Europe. Facility-related charges consisted primarily of lease termination obligations for facilities, primarily in North America. Integration-related charges consisted primarily of professional fees and incidental costs relating to the integration of the Aastra business. Acquisition-related charges consisted primarily of legal and advisory fees incurred to close the acquisition of Aastra in January 2014.

At December 31, 2014, our remaining workforce reduction liability of \$15.5 million consists primarily of salary and related benefits expected to be paid within one year. Our remaining lease termination obligations liability will be reduced over the remaining term of the leases, with \$3.9 million of the outstanding \$7.6 million balance expected to be paid within one year.

Special charges and restructuring costs of \$17.5 million were recorded in the year ended December 31, 2013. The costs consisted of \$7.1 million of workforce reduction-related charges, \$2.8 million of facility-reduction related charges, as well as \$7.6 million of acquisition-related charges. The employee-related charges consisted of costs related to headcount reductions of approximately 90 people, primarily in North America. Facility-related charges consisted primarily of lease termination obligations for facilities, primarily in North America. Acquisition-related charges consisted of legal and advisory fees related to diligence and closing costs for acquisitions and potential acquisitions,

including the acquisitions of prairieFyre and Aastra.

We expect to incur additional costs in the future to gain operating efficiencies. The timing and potential amount of such costs will depend on several factors, including future revenue levels and opportunities for

44

operating efficiencies identified by management. We expect to incur, in aggregate from the date of acquisition of Aastra, approximately \$83.0 million of costs relating to the integration of the Aastra business, which we expect to create approximately \$80.0 million of annualized synergies. We expect to complete these initiatives by early 2017.

Amortization of acquisition-related intangible assets

In the year ended December 31, 2014 amortization of acquisition-related intangible assets increased to \$53.4 million compared to \$24.2 million for the year ended December 31, 2013. The increase is due primarily to the acquisition of Aastra in January 2014.

Operating Income

We reported operating income of \$1.0 million for the year ended December 31, 2014 compared to operating income of \$26.3 million for the year ended December 31, 2013. The decrease was primarily due to higher special charges and restructuring costs and higher amortization of acquired intangible assets, which offset higher gross margin from the legacy Mitel business as well as income from the operations of Aastra, prairieFyre and Oaisys.

Non-Operating Expenses

Interest Expense

Interest expense was \$21.0 million for the year ended December 31, 2014 compared to \$24.5 million for the year ended December 31, 2013. The decrease in interest expense was due to the refinancing of our credit facilities in January 2014, in conjunction with the acquisition of Aastra, at a lower interest rate margin and a lower LIBOR floor, which was partially offset by higher debt levels.

Our interest expense for the year ended December 31, 2013 and the first month of the year ended December 31, 2014 relates predominantly to our February 2013 Credit Facilities (as described in note 13 to the Consolidated Financial Statements) that consisted of a \$200.0 million first lien term loan that bore interest based on the LIBOR (subject to a 1.25% floor) plus 5.75% and an \$80.0 million second lien term loan that bore interest based on the LIBOR (subject to a 1.25% floor) plus 9.75%. Our interest expense for the last 11 months of the year ended December 31, 2014 relates to our January 2014 Credit Facilities (as described in note 13 to the Consolidated Financial Statements) that initially included a \$355.0 million term loan that bears interest based on the LIBOR (subject to a 1.00% floor), plus 4.25%.

For the years ended December 31, 2014 and 2013, the average LIBOR applicable to our credit agreements was below the LIBOR floors and therefore the LIBOR floors were applicable.

Our interest expense may fluctuate from period to period depending on the movement in the LIBOR, when the LIBOR is above the 1.00 % floor in our January 2014 Credit Facilities.

Debt Retirement Costs

We recorded debt retirement costs of \$16.2 million for the year ended December 31, 2014 as a result of the refinancing of our credit agreement in January 2014 as well as prepayments of our credit facilities during 2014. In the first quarter of 2014, we recorded debt retirement costs of \$14.7 million relating to the refinancing of our debt in January 2014. These costs consisted of \$10.0 million of unamortized debt issue costs and unamortized original issue discount, \$4.2 million of prepayment fees relating to repaying our prior credit facilities and \$0.5 million of other costs relating to the refinancing. In the second and third quarters of 2014, we recorded debt retirement costs of \$0.8 million

and \$0.7 million, respectively, relating to write-offs of the pro-rata share of unamortized debt issue costs and original issue discount as a result of two \$25.0 million voluntary prepayments of our term loan made in May 2014 and August 2014.

In the first quarter of 2013, we recorded debt retirement costs of \$2.6 million relating to the refinancing of our debt in February 2013. These costs consisted of \$2.6 million of unamortized debt issue costs and unamortized original issue discount relating to repaying our prior credit facilities. In the fourth quarter of 2013, we recorded debt retirement costs of \$0.6 million relating to the write-off of the pro-rata share of unamortized debt issue costs and original issue discount as a result of a \$20.0 million voluntary prepayments of our first lien term loan in November 2013.

Other Income (Expense)

For the year ended December 31, 2014, we recorded other income of \$6.0 million compared to other expenses of \$0.2 million during the year ended December 31, 2013. The other income for the year ended December 31, 2014 was due to interest income, amortization of a deferred gain on the sale of land and building in the U.K., and a gain on foreign exchange. Other expense for the year ended December 31, 2013 was due to a loss on foreign exchange, partially offset by interest income and amortization of a deferred gain on the sale of land and building in the U.K.

Income Tax Recovery

We recorded a net tax recovery of \$22.9 million for the year ended December 31, 2014 compared to a net tax recovery of \$1.4 million for the year ended December 31, 2013. The tax recoveries were primarily due to research and development tax credits, the release of uncertain tax positions and the tax effect of restructuring and debt charges.

During the years ended December 31, 2014 and December 31, 2013, there was no significant change in our assessment of the likelihood of the Company s ability to generate future taxable income to realize deferred tax assets in various jurisdictions. At December 31, 2014, there continues to be a valuation allowance of \$32.1 million (December 31, 2013 \$26.5 million) against deferred tax assets, primarily in the U.K. Future changes in estimates of taxable income could result in a significant change to the valuation allowance.

Net Loss from Continuing Operations

Our net loss from continuing operations for the year ended December 31, 2014 was \$7.3 million compared to \$0.2 million for the year ended December 31, 2013. The increase in net loss from continuing operations was due to lower operating income and higher debt retirement costs due to the January 2014 refinancing, partially offset by a higher tax recovery, as described above.

Net Loss from Discontinued Operations

The DataNet business unit was sold in March 2013 (as discussed in *Significant Events and Recent Developments 2013* under the *Overview* section above). As a result, the operations of DataNet have been reported on the consolidated statements of operations as discontinued operations up to the time of sale. Summarized financial information for DataNet, up to the date of sale, are shown below, in millions:

	Decem	ar ended ber 31, 2013 audited)
Operations		
Revenues	\$	7.7

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Loss from discontinued operations, before	
taxes	(3.6)
Income tax recovery	0.6
Net loss from discontinued operations, net of	
tax	\$ (3.0)

For the year ended December 31, 2013, the loss from discontinued operations, before taxes, consists of a loss from operations up to the time of sale of \$0.1 million, a non-cash impairment of goodwill of \$1.9 million, a non-cash impairment of inventory of \$0.7 million and a net loss on the sale of \$0.9 million (consisting of proceeds from disposition of \$2.1 million, less the net book value of accounts receivable and inventory sold of \$1.6 million and costs and expenses related to the sale of \$1.4 million).

Net Loss

Our net loss for the year ended December 31, 2014 was \$7.3 million compared to a net loss of \$3.2 million for the year ended December 31, 2013. The increase in net loss was due to a higher net loss from continuing operations, as described above.

Other Comprehensive Income (Loss)

Other comprehensive loss of \$67.4 million for the year ended December 31, 2014 was due primarily to pension liability adjustments for our defined benefit pension plans. In particular, we recorded an increase in all defined benefit obligations due to a decrease in the discount rate used to value the obligations. The discount rate assumption was determined using prevailing rates available on high-quality, fixed income debt instruments in the jurisdiction of each respective plan.

Other comprehensive income of \$11.4 million for the year ended December 31, 2013 was due primarily to pension liability adjustments for our defined benefit pension plans as a result of an increase in the discount rate used to value the defined benefit obligation.

Adjusted EBITDA

Adjusted EBITDA, a non-GAAP measure, was \$166.9 million for the year ended December 31, 2014 compared to \$86.8 million for the year ended December 31, 2013, an increase of \$80.1 million. The increase was driven primarily by Adjusted EBITDA from acquisitions in addition to higher gross margin from the legacy Mitel business.

For a definition and explanation of Adjusted EBITDA and why we believe it is useful in evaluating our financial condition, as well as a reconciliation of Adjusted EBITDA to the most directly comparable GAAP measure, net income, see Item 6, Selected Financial Data.

47

Results of Operations Eight Months Ended December 31, 2013 Compared to Eight Months Ended December 31, 2012

The following table sets forth our comparative results of operations, both in dollars and as a percentage of total revenues:

	Eight Months Ended December 31, 2012					
	2013 % of		(unaudited) % of		Char	nge
	Amounts	Revenue	Amounts		Amount	%
	(in mi	illions, excep	t percentag	ges and per s	hare amou	nts)
Revenues	\$357.3	100.0%	\$ 364.7	100.0%	\$ (7.4)	(2.0)
Cost of revenues	153.3	42.9%	164.3	45.1%	(11.0)	(6.7)
Gross margin	204.0	57.1%	200.4	54.9%	3.6	1.8
Colling general and administrative	132.1	37.0%	131.2	36.0%	0.9	0.7
Selling, general and administrative Research and development	38.3	10.7%	37.3	10.2%	1.0	2.7
Special charges and restructuring costs	14.6	4.1%	17.5	4.8%	(2.9)	(16.6)
Amortization of acquisition-related intangible	14.0	4.170	17.5	4.070	(2.9)	(10.0)
assets	16.5	4.6%	15.0	4.1%	1.5	10.0
Loss on litigation settlement	10.5	4.070	1.4	0.4%	(1.4)	*
Loss on hugation settlement			1,-1	0.476	(1.4)	
	201.5	56.4%	202.4	55.5%	(0.9)	(0.4)
Operating income (loss)	2.5	0.7%	(2.0)	(0.5)%	4.5	*
Interest expense	(17.1)	(4.8)%	(12.3)	(3.4)%	(4.8)	39.0
Debt retirement costs	(0.6)	(0.2)%			(0.6)	*
Other income (expense)	(0.4)	(0.1)%	1.2	0.3%	(1.6)	*
Income tax recovery	10.1	2.8%	7.1	1.9%	3.0	*
AT . 1	(5.5)	(1.5) 6	(6.0)	(1.6) 64	0.5	.1.
Net loss from continuing operations	(5.5)	(1.5)%	(6.0)	(1.6)%	0.5	*
Net loss from discontinued operations			(0.7)	(0.2)%	0.7	*
Net loss	\$ (5.5)	(1.5)%	\$ (6.7)	(1.8)%	\$ 1.2	*
	, , ,	, ,	, ,	, , ,		
Adjusted EBITDA (a non-GAAP measure)						
Adjusted EBITDA from continuing operations	\$ 46.2	12.9%	\$ 43.9	12.0%	\$ 2.3	5.2
Adjusted EBITDA from discontinued operations			(1.2)	(0.3)%	1.2	*
Adjusted EBITDA	\$ 46.2	12.9%	\$ 42.7	11.7%	\$ 3.5	8.2
N. I. D. I.						
Net loss per common share Basic and Diluted	Φ (O 1O)		¢ (0.11)			
Net loss per share from continuing operations	\$ (0.10)		\$ (0.11)			
Net loss per share from discontinued operations	\$		\$ (0.01)			

Net loss per common share

\$ (0.10)

\$ (0.12)

* The comparison is not meaningful.

48

Revenues

Our reportable segments are determined in accordance with how our management views and evaluates our business. The following tables set forth revenues by business segment in dollars and as a percentage of total revenues:

	Eight months ended December 31,						
			20	012			
	20	013	(unai	ıdited)	Chai	ıge	
		% of		% of			
	Revenues	Revenues	Revenues	Revenues	Amount	%	
		(in mi	llions, exce	pt percentag	es)		
Premise segment product	\$ 209.9	58.7%	\$223.7	61.3%	\$ (13.8)	(6.2)	
Premise segment service	97.1	27.2%	108.1	29.7%	(11.0)	(10.2)	
Cloud segment product	10.7	3.0%	5.2	1.4%	5.5	105.8	
Cloud segment recurring service	39.6	11.1%	27.7	7.6%	11.9	43.0	
	\$357.3	100.0%	\$ 364.7	100.0%	\$ (7.4)	(2.0)	

Premise segment product revenues decreased by \$13.8 million, or 6.2%, to \$209.9 million for the eight months ended December 31, 2013 compared to the eight months ended December 31, 2012. Premise segment service revenues decreased by \$11.0 million, or 10.2%, to \$97.1 million for the eight months ended December 31, 2013 compared to the eight months ended December 31, 2012. The decrease in premise segment revenues was due to lower volumes and services in most geographies as management adjusted its focus to calendar-based fiscal quarters, coupled with customers migrating to a cloud recurring model.

Cloud segment product revenues increased by \$5.5 million to \$10.7 million for the eight months ended December 31, 2013 compared to the eight months ended December 31, 2012 due to sales to cloud service providers.

For the eight months ended December 31, 2013 compared to the eight months ended December 31, 2012, Cloud segment recurring service revenues increased by \$11.9 million, or 43.0%, to \$39.6 million. The increase in Cloud segment recurring revenues reflects new and existing customers migrating to our cloud solutions.

Gross Margin

The following table sets forth gross margin, both in dollars and as a percentage of revenues:

		Eigh	t months end	ed Decemb	oer 31,		
				20	012		
		20)13	(unaudited)		Ch	ange
			% of		% of		
		Gross	Segment	Gross	Segment		Absolute
		Margin	Revenues	Margin	Revenues	Amount	%
			(in mi	illions, exco	ept percentag	ges)	
Premise segment	product	\$ 142.5	67.9%	\$ 146.6	65.5%	\$ (4.1)	2.4

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Premise segment service	37.0	38.1%	38.0	35.2%	(1.0)	2.9
Cloud segment product	5.6	52.3%	3.2	61.5%	2.4	(9.2)
Cloud segment recurring service	18.9	47.7%	12.6	45.5%	6.3	2.2
	\$ 204.0	57.1%	\$ 200.4	54.9%	\$ 3.6	2.2

For the eight months ended December 31, 2013, overall gross margin percentage increased by an absolute 2.2% to 57.1% compared to 54.9% for the eight months ended December 31, 2012 primarily as a result of the acquisition of prairieFyre, as discussed in *Significant Events and Recent Developments* 2012 under the *Overview* section above.

Premise segment product gross margin percentage increased by an absolute 2.4% to 67.9% for the eight months ended December 31, 2013 when compared to the eight months ended December 31, 2012 primarily due to the acquisition of prairieFyre. Premise segment service gross margin percentage increased by an absolute 2.9% to 38.1% in the eight months ended December 31, 2013 when compared to the eight months ended December 31, 2012 due primarily to cost reductions from restructuring actions taken during the period.

Cloud segment product gross margin percentage decreased to 52.3% for the eight months ended December 31, 2013 when compared to the eight months ended December 31, 2012 primarily due to the mix of product sales. Cloud segment recurring service gross margin percentage increased by an absolute 2.2% to 47.7% in the eight months ended December 31, 2013 when compared to the eight months ended December 31, 2012 due to the increase in revenues, as certain costs of revenues remain fixed.

Operating Expenses

Selling, General and Administrative (SG&A)

SG&A expenses increased to 37.0% of revenues in the eight months ended December 31, 2013 from 36.0% in the eight months ended December 31, 2012, an increase of \$0.9 million in absolute dollars. Our SG&A expenses for the eight months ended December 31, 2013 included \$3.1 million (the eight months ended December 31, 2012 \$2.8 million) of stock-based compensation expense associated with employee stock options. The remaining increase in SG&A expenses was largely driven by the June 2013 acquisition of prairieFyre as discussed in *Significant Events and Recent Developments* 2013 under the *Overview* section above, partially offset by cost savings as a result of restructurings completed in August 2012.

Research and Development

R&D expenses in the eight months ended December 31, 2013 increased to 10.7% of revenues compared to 10.2% of revenues for the eight months ended December 31, 2012, an increase of \$1.0 million in absolute dollars. The increase was due to the June 2013 acquisition of prairieFyre, as discussed in *Significant Events and Recent Developments* 2013 under the *Overview* section above, partially offset by cost savings as a result of restructurings completed in August 2012.

Special Charges and Restructuring Costs

We recorded special charges and restructuring costs of \$14.6 million in the eight months ended December 31, 2013. The charges consisted of \$8.0 million of restructuring-related expenses, primarily for headcount reductions, consisting of the termination of approximately 75 employees, and lease termination obligations in North America as we reduced our cost structure, as well as \$6.6 million of acquisition and integration activity, including costs relating to the acquisitions of Aastra and prairieFyre, as discussed in *Significant Events and Recent Developments* 2013 under the *Overview* section above.

We recorded special charges and restructuring costs of \$17.5 million in the eight months ended December 31, 2012. The charges consisted of \$11.8 million of restructuring-related actions, primarily headcount reductions and additional lease termination obligations, as well as \$5.7 million of acquisition costs relating to diligence costs during exclusive negotiations with a third party relating to a potential acquisition that was not consummated. The restructuring costs for the eight months ended December 31, 2012 primarily related to actions taken in August 2012 when, in response to macro-economic concerns, we implemented a restructuring plan that included the termination of approximately 200 employees, primarily in the U.S., as well as the closure of excess facilities.

Amortization of acquisition-related intangible assets

In the eight months ended December 31, 2013 amortization of acquisition-related intangible assets increased to \$16.5 million compared to \$15.0 million for the eight months ended December 31, 2012. The increase is due primarily to the acquisition of prairieFyre in June 2013.

Operating Income (Loss)

We reported operating income of \$2.5 million for the eight months ended December 31, 2013 compared to an operating loss of \$2.0 million for the eight months ended December 31, 2012. The increase was primarily due to a higher gross margin percentage as described above, which was partially offset by lower revenues.

Non-Operating Expenses

Interest Expense

Interest expense was \$17.1 million for the eight months ended December 31, 2013 compared to \$12.3 million for the eight months ended December 31, 2012. Our interest expense for the eight months ended December 31, 2012 relates predominantly to our prior credit facilities that bore interest based on the LIBOR, plus an applicable margin. Our interest expense for the eight months ended December 31, 2013 relates to the February 2013 Credit Facilities (as discussed in *Significant Events and Recent Developments 2013* under the *Overview* section above) that bear interest based on the LIBOR (subject to a 1.25% floor), plus an applicable margin. The increase in interest expense is primarily due to a LIBOR floor and a higher applicable margin in the February 2013 Credit Facilities as compared to the prior credit facilities, which more than offset the effect of lower debt levels due to debt repayments.

For the eight months ended December 31, 2013, the average LIBOR applicable to our credit agreements was 0.3% and, as a result, the LIBOR floor was applicable (eight months ended December 31, 2012 0.4%, with no LIBOR floor).

Income Tax Recovery

We recorded a net tax recovery of \$10.1 million for the eight months ended December 31, 2013 and a net tax recovery of \$7.1 million for the eight months ended December 31, 2012. The tax recoveries were due primarily to research and development tax credits, primarily in Canada.

At December 31, 2013 and December 31, 2012, we assessed the likelihood of the Company s future taxable income and determined there was no significant change from April 30, 2013 and April 30, 2012, respectively. At December 31, 2013, there continues to be a valuation allowance of \$26.5 million (April 30, 2013 \$35.3 million) against deferred tax assets, primarily in the U.K. Future changes in estimates of taxable income could result in a significant change to the valuation allowance.

Net Loss from Continuing Operations

Our net loss from continuing operations for the eight months ended December 31, 2013 was \$5.5 million compared to \$6.0 million for the eight months ended December 31, 2012. The decrease in net loss from continuing operations was due to a higher gross margin percentage and higher tax recovery, which was partially offset by lower revenues and higher interest expense.

Net Loss from Discontinued Operations

The DataNet business unit was sold in March 2013 (as discussed in *Significant Events and Recent Developments 2013* under the *Overview* section above). As a result, the operations of DataNet have been reported on the consolidated statements of operations as discontinued operations up to the date of sale. The following table provides information on the operations of DataNet for the periods presented, in millions:

	Eight Months Ended December 31, 2012 (unaudited)		
Revenues	\$	33.0	
Loss from discontinued operations, before	\$	(1.2)	
Income tax recovery	Ф	0.5	
Loss from discontinued operations, net of tax	\$	(0.7)	

Net Loss

Our net loss for the eight months ended December 31, 2013 was \$5.5 million compared to \$6.7 million for the eight months ended December 31, 2012. The decrease in net loss was due to lower net loss from continuing operations and from discontinued operations.

Other Comprehensive Income (Loss)

Other comprehensive income of \$33.9 million for the eight months ended December 31, 2013 was due primarily to pension liability adjustments for our defined benefit pension plans. In particular, we recorded a decrease in the defined benefit obligations due to an increase in the discount rate used to value the obligations. The discount rate assumption was determined using prevailing rates available on high-quality, fixed income debt instruments in the jurisdiction of each respective plan.

Other comprehensive income of \$5.9 million for the eight months ended December 31, 2012 was due primarily to pension liability adjustments for our defined benefit pension plans as a result of an increase in the discount rate used to value the defined benefit obligation.

Adjusted EBITDA

Adjusted EBITDA, a non-GAAP measure, was \$46.2 million for the eight months ended December 31, 2013 compared to \$42.7 million for the eight months ended December 31, 2012, an increase of \$3.5 million. This increase was driven by a higher gross margin percentage, partially offset by lower revenues.

For a definition and explanation of Adjusted EBITDA and why we believe it is useful in evaluating our financial condition, as well as a reconciliation of Adjusted EBITDA to the most directly comparable GAAP measure, net income, see Item 6, Selected Financial Data.

Results of Operations Year Ended April 30, 2013 Compared to Year Ended April 30, 2012

The following table sets forth our comparative results of operations, both in dollars and as a percentage of total revenues:

	Year Ended April 30,					
	2013 2012				Char	ıge
		% of		% of		
	Amounts	Revenue	Amounts	Revenue	Amount	%
	(in mi	illions, excep	t percentaș	ges and per s	hare amou	nts)
Revenues	\$ 576.9	100.0%	\$611.8	100.0%	\$ (34.9)	(5.7)
Cost of revenues	256.3	44.4%	282.4	46.2%	(26.1)	(9.2)
Gross margin	320.6	55.6%	329.4	53.8%	(8.8)	(2.7)
Selling, general and administrative	198.7	34.4%	200.6	32.8%	(1.9)	(0.9)
Research and development	55.7	9.7%	58.6	9.6%	(2.9)	(4.9)
Special charges and restructuring costs	20.3	3.5%	17.1	2.8%	3.2	18.7
Amortization of acquisition-related intangible						
assets	22.3	3.9%	22.3	3.6%		
Loss on litigation settlement	1.5	0.3%	1.5	0.2%		
					(4.5)	(0.5)
	298.5	51.7%	300.1	49.1%	(1.6)	(0.5)
		- 0				
Operating income	22.1	3.8%	29.3	4.8%	(7.2)	(24.6)
Interest expense	(19.7)	(3.4)%	(18.8)	(3.1)%	(0.9)	(4.8)
Debt retirement costs	(2.6)	(0.5)%			(2.6)	*
Other income (expense)	1.3	0.2%	(0.7)	(0.1)%	2.0	*
Income tax recovery	8.8	1.5%	39.4	6.4%	(30.6)	*
Net income from continuing operations	9.9	1.7%	49.2	8.0%	(39.3)	*
Net income (loss) from discontinued operations	(3.7)	(0.6)%	0.6	0.1%	(4.3)	*
1	· /	· /			· /	
Net income	\$ 6.2	1.1%	\$ 49.8	8.1%	\$ (43.6)	*
					, ,	
Adjusted EBITDA (a non-GAAP measure)						
Adjusted EBITDA from continuing operations	\$ 85.0	14.7%	\$ 86.9	14.2%	\$ (1.9)	(2.2)
Adjusted EBITDA from discontinued operations	(1.3)	(0.2)%	1.1	0.2%	(2.4)	*
3	,	. ,			, ,	
Adjusted EBITDA	\$ 83.7	14.5%	\$ 88.0	14.4%	\$ (4.3)	(4.9)
3	·				. ()	
Net income (loss) per common share Basic						
Net income per share from continuing						
operations	\$ 0.19		\$ 0.92			
Net income (loss) per share from discontinued						
operations	\$ (0.07)		\$ 0.01			

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Net income per common share	\$ 0.12	\$ 0.93
Net income (loss) per common share Diluted		
Net income per share from continuing		
operations	\$ 0.18	\$ 0.88
Net income (loss) per share from discontinued		
operations	\$ (0.07)	\$ 0.01
Net income per common share	\$ 0.11	\$ 0.89

^{*} The comparison is not meaningful.

Revenues

Our reportable segments are determined in accordance with how our management views and evaluates our business. The following tables set forth revenues by business segment in dollars and as a percentage of total revenues:

	Year ended April 30,							
	20	2013)12	Change			
		% of		% of				
	Revenues	Revenues	Revenues	Revenues	Amount	%		
		(in m	illions, exce	pt percentage	s)			
Premise segment product	\$ 357.5	62.0%	\$ 392.9	64.3%	\$ (35.4)	(9.0)		
Premise segment service	166.9	28.9%	185.9	30.4%	(19.0)	(10.2)		
Cloud segment product	8.4	1.5%	6.4	1.0%	2.0	31.3		
Cloud segment recurring service	44.1	7.6%	26.6	4.3%	17.5	65.8		
	\$ 576.9	100.0%	\$611.8	100.0%	\$ (34.9)	(5.7)		

Premise segment product revenues decreased by \$35.4 million, or 9.0%, to \$357.5 million for the year ended April 30, 2013 compared to the year ended April 30, 2012. Premise segment service revenues decreased by \$19.0 million, or 10.2%, to \$166.9 million for the year ended April 30, 2013 compared to the year ended April 30, 2012. The decrease in Premise segment revenues was due to lower volumes and services in most geographies as a result of a challenging macro-economic environment, coupled with customers migrating to a cloud recurring model.

Cloud segment product revenues increased by \$2.0 million to \$8.4 million for the year ended April 30, 2013 compared to the year ended April 30, 2012 due to increased sales to cloud service providers.

For the year ended April 30, 2013 compared to the year ended April 30, 2012, Cloud segment recurring service revenues increased by \$17.5 million, or 65.8%, to \$44.1 million. The increase in Cloud segment recurring revenues reflects new and existing customers migrating to our cloud solutions.

Gross Margin

The following table sets forth gross margin, both in dollars and as a percentage of revenues:

			Year ended	l April 30,				
		2	2013		012	Change		
			% of		% of			
		Gross	Segment	Gross	Segment		Absolute	
		Margin	Revenues	Margin	Revenues	Amount	%	
			(in m	illions, exc	ept percentag	ges)		
Premise segment	product	\$ 234.8	65.7%	\$ 246.9	62.8%	\$ (12.1)	2.9	
Premise segment	service	60.5	36.2%	66.4	35.7%	(5.9)	0.5	
Cloud segment	product	5.1	60.7%	4.0	62.5%	1.1	(1.8)	
Cloud segment	recurring service	20.2	45.8%	12.1	45.5%	8.1	0.3	

For the year ended April 30, 2013, overall gross margin percentage increased by an absolute 1.8% to 55.6% compared to 53.8% for the year ended April 30, 2012 primarily due to lower product costs as well as improved product mix as our sales mix continues to trend towards higher margin software products.

54

Premise segment product gross margin percentage increased by an absolute 2.9% to 65.7% for the year ended April 30, 2013 when compared to the year ended April 30, 2012 while Premise segment service gross margin percentage increased by an absolute 0.5% to 36.2% in the year ended April 30, 2013 when compared to the year ended April 30, 2012. The increase in Premise segment product and service gross margin percentages were primarily as a result of improved product mix as our sales mix continues to trend towards higher margin software products, as well as cost reductions from restructuring actions taken.

Cloud segment product gross margin percentage decreased to 60.7% for the year ended April 30, 2013 primarily due to the mix of product sales. Cloud segment recurring service gross margin percentage increased by an absolute 0.3% to 45.8% in the year ended April 30, 2013 when compared to the year ended April 30, 2012 primarily due to the increase in revenues, as certain costs of revenues remain fixed.

Operating Expenses

Selling, General and Administrative (SG&A)

SG&A expenses increased to 34.4% of revenues for the year ended April 30, 2013 compared to 32.8% of revenues for the year ended April 30, 2013, a decrease of \$1.9 million in absolute dollars. Our SG&A expenditures for the year ended April 30, 2013 included \$4.2 million (year ended April 30, 2012 \$4.8 million) of stock-based compensation expenses associated with employee stock options.

The decrease in SG&A in absolute dollars was largely driven by lower headcount as a result of the restructuring activities during the year. SG&A expenses as a percentage of revenues increased for the year ended April 30, 2013 compared to the year ended April 30, 2012 due to lower revenues.

Research and Development

R&D expenses increased to 9.7% of revenues for the year ended April 30, 2013 compared to 9.6% of revenues for the year ended April 30, 2012, a decrease of \$2.9 million in absolute dollars. The decrease in absolute dollars was driven primarily by a reduction in costs from the closure of a research and development facility in Ireland during the year ended April 30, 2012.

Special Charges and Restructuring Costs

We recorded special charges and restructuring costs of \$20.3 million for the year ended April 30, 2013 consisting of \$14.6 million relating to restructuring actions taken to lower our operating cost structure and \$5.7 million for acquisition-related costs.

During the third quarter of the year ended April 30, 2013, we incurred \$5.7 million of diligence costs during exclusive negotiations with a third party relating to a potential acquisition that was not consummated.

The special charges and restructuring costs for the year ended April 30, 2013 primarily related to restructuring actions taken in the second quarter of the year ended April 30, 2013. In response to macro-economic concerns, in August 2012, we implemented a restructuring plan that included the termination of approximately 200 employees, primarily in the U.S., as well as the closure of excess facilities.

We recorded special charges and restructuring costs of \$17.1 million for the year ended April 30, 2012 as a result of actions taken to lower our operating cost structure. We incurred a net charge of \$3.4 million related to the closure of a

research and development facility in Ireland. The closure resulted in lease termination obligations and other charges of \$2.2 million and workforce reduction related charges of \$3.2 million primarily for the termination of approximately 50 people. In addition, as a result of the closure of this facility, \$2.0 million of income was recorded, net against special charges and restructuring costs, related to currency translation

adjustments that had previously been deferred through other comprehensive income. The remaining special charges and restructuring costs for the year ended April 30, 2012 consist of lease termination obligations and other charges of \$7.6 million and workforce reduction related charges of \$6.1 million for approximately 200 people.

Amortization of acquisition-related intangible assets

In the year ended April 30, 2013 amortization of acquisition-related intangible assets remained unchanged at \$22.3 million compared to the year ended April 30, 2012

Operating Income

We reported operating income of \$22.1 million for the year ended April 30, 2013 compared to operating income of \$29.3 million for the year ended April 30, 2012. The decrease was primarily due to lower revenues, which were partially offset by a higher gross margin percentage, and lower operating expenses.

Non-Operating Expenses

Interest Expense

Interest expense was \$19.7 million for the year ended April 30, 2013 compared to \$18.8 million for the year ended April 30, 2012. Our interest expense for the year ended April 30, 2012 and the first 10 months of the year ended April 30, 2013 relates predominantly to our Prior Credit Facilities that bore interest based on the LIBOR, plus an applicable margin. Our interest expense for the last two months of the year ended April 30, 2013 relates to our February 2013 Credit Facilities (as discussed in *Significant Events and Recent Developments 2013* under the *Overview* section above) that bear interest based on the LIBOR (subject to a 1.25% floor), plus an applicable margin. The increase in interest expense is primarily due to a LIBOR floor and a higher applicable margin in the February 2013 Credit Facilities as compared to the Prior Credit Facilities, which more than offset the effect of lower debt levels due to debt repayments.

For the year ended April 30, 2013, the average LIBOR applicable to our credit agreements remained unchanged at 0.4%, (year ended April 30, 2012 0.4%).

Debt Retirement Costs

In the fourth quarter of the year ended April 30, 2013, we repaid all amounts outstanding under Prior Credit Facilities (as discussed in *Significant Events and Recent Developments 2013* under the *Overview* section above). As a result, we recorded an expense of \$2.6 million primarily for unamortized debt issue costs relating to our Prior Credit Facilities.

In the first quarter of the year ended April 30, 2012, we repaid \$12.3 million under our Prior Credit Facilities repayment. This repayment did not result in any significant write-off of unamortized financing charges.

Income Tax Recovery

For the year ended April 30, 2013, we assessed the likelihood of the Company's future taxable income and determined there was no significant change from April 30, 2012. For the year ended April 30, 2012, we assessed the likelihood of the Company's future taxable income and, largely as a result of increased taxable income during the year ended April 30, 2012, we relieved a valuation allowance relating to deferred tax assets primarily in Canada of \$35.4 million.

Excluding the effect of changes in valuation allowance, we recorded a net tax recovery of \$8.3 million for the year ended April 30, 2013 and a net tax recovery of \$4.0 million for the year ended April 30, 2012. The tax recoveries were due primarily to research and development tax credits.

Net Income from Continuing Operations

Our net income from continuing operations for the year ended April 30, 2013 was \$9.9 million compared to \$49.2 million for the year ended April 30, 2012. The decrease in net income from continuing operations was due to a lower tax recovery and lower revenues, which was partially offset by a higher gross margin percentage and lower operating expenses.

Net Income from Discontinued Operations

The DataNet business unit was sold in March 2013 (as discussed in *Significant Events and Recent Developments 2013* under the *Overview* section above). As a result, the operations of DataNet have been reported on the consolidated statements of operations as discontinued operations up to the time of sale. The following table provides information on the operations of DataNet for the periods presented, in millions:

	Year e Apri	
	2013 (1)	2012
Revenues	\$40.7	\$ 57.9
Income (loss) from discontinued operations, before taxes	\$ (4.8)	\$ 1.1
Income tax recovery (expense)	1.1	(0.5)
Net income (loss) from discontinued operations, net of tax	\$ (3.7)	\$ 0.6

(1) Operating results for the year-ended April 30, 2013 consist of operations up to the date of sale on March 1, 2013. For the year ended April 30, 2013, the loss from discontinued operations, before taxes consists of a loss from operations up to the time of sale of \$1.3 million, a non-cash impairment of goodwill of \$1.9 million, a non-cash impairment of inventory of \$0.7 million and a net loss on the sale of \$0.9 million (consisting of proceeds from disposition of \$2.1 million, less the net book value of accounts receivable and inventory sold of \$1.6 million and costs and expenses related to the sale of \$1.4 million). For the year ended April 30, 2012, the income from discontinued operations, before taxes consisted of income from operations.

Net Income

Our net income for the year ended April 30, 2013 was \$6.2 million compared to net income of \$49.8 million for the year ended April 30, 2012. The decrease in net income was due to a lower tax recovery and lower revenues, which was partially offset by a higher gross margin percentage and lower operating expenses.

Other Comprehensive Income (Loss)

Other comprehensive loss of \$16.6 million for the year ended April 30, 2013 was due primarily to pension liability adjustments for our defined benefit pension plans. In particular, we recorded an increase in defined benefit obligations due to a decrease in the discount rate used to value the obligations. The discount rate assumption was determined using prevailing rates available on high-quality, fixed income debt instruments in the jurisdiction of each respective

plan.

Other comprehensive loss of \$16.3 million for the year ended April 30, 2012 was due primarily to pension liability adjustments for our defined benefit pension plans as a result of a decrease in the discount rate used to value the defined benefit obligation.

57

Adjusted EBITDA

Adjusted EBITDA, a non-GAAP measure, was \$83.7 million for the year ended April 30, 2013 compared to \$88.0 million for the year ended April 30, 2012, a decrease of \$4.3 million. This decrease was driven by lower gross margin from lower revenues, partially offset by a higher gross margin percentage and lower operating expenses.

For a definition and explanation of Adjusted EBITDA and why we believe it is useful in evaluating our financial condition, as well as a reconciliation of Adjusted EBITDA to the most directly comparable GAAP measure, net income, see Item 6, Selected Financial Data.

Cash Flows Comparison of the Year Ended December 31, 2014 to Eight Months Ended December 31, 2013

Below is a summary of results of cash flows and a discussion of results for the year ended December 31, 2014 compared to the eight months ended December 31, 2013.

	Dece	Ionths Ended mber 31, 2014	Dece	onths Ended mber 31, 2013 millions)	Cl	nange
Net cash provided by (used in)						
Operating activities	\$	72.5	\$	17.7	\$	54.8
Investing activities		(21.7)		(26.0)		4.3
Financing activities		28.0		(21.9)		49.9
Effect of exchange rate changes on cash and cash equivalents		(7.7)		1.4		(9.1)
Increase (decrease) in cash and cash equivalents	\$	71.1	\$	(28.8)	\$	99.9
Cash and cash equivalents, end of year	\$	111.3	\$	40.2	\$	71.1

Cash Provided by Operating Activities

Cash generated from operating activities for the year ended December 31, 2014 was \$72.5 million compared with \$17.7 million for the eight months ended December 31, 2013. The higher cash flows from operations was largely due to the acquisition of Aastra as well as the results of operations for the longer twelve-month period ending December 31, 2014 compared to the eight months ending December 31, 2013.

Cash Used in Investing Activities

Net cash used for investing activities was \$21.7 million for the year ended December 31, 2014 compared to net cash used of \$26.0 million for the eight months ended December 31, 2013.

The cash used in investing activities for the year ended December 31, 2014 includes \$8.2 million for acquisitions consisting of \$0.6 million for the January 2014 acquisition of Aastra (cash paid of \$80.0 million, net of cash acquired

of \$79.4 million) and \$7.6 million for the March 2014 acquisition of Oaisys (cash paid of \$7.9 million net of cash acquired of \$0.3 million).

The cash used in investing activities for the eight months ended December 31, 2013 includes \$23.1 million for the June 2013 acquisition of prairieFyre consisting of the amount paid of \$27.3 million, net of cash and cash equivalents acquired of \$4.2 million.

58

Cash Provided by (Used in) Financing Activities

For the year ended December 31, 2014 net cash provided by financing activities was \$28.0 million, compared to cash used in financing activities of \$21.9 million for the eight months ended December 31, 2013.

Cash provided by financing for the year ended December 31, 2014 consists primarily of net proceeds from the January 2014 refinancing, partially offset by the \$25.0 million voluntary prepayment of our term loan made in August 2014 and the \$25.0 million voluntary prepayment of our term loan made in May 2014. The proceeds from the new credit facility of \$353.2 million were partially offset by repayments of the prior credit facilities of \$258.5 million as well as fees and costs related to the refinancing of \$15.2 million.

For the eight months ended December 31, 2013 cash used in financing activities was driven primarily by a \$20.0 million voluntary prepayment of our first lien debt in November 2013 (as discussed in *Significant Events and Recent Developments* 2013 under the *Overview* section above).

Effect of Exchange Rate Changes on Cash

Our overall cash position was also impacted by exchange rate changes during the period, which decreased cash by \$7.7 million for the year ended December 31, 2014 (eight months ended December 31, 2013 increased cash by \$1.4 million).

Cash Flows Comparison of Eight Months Ended December 31, 2013 to Twelve Months Ended April 30, 2013

Below is a summary of results of cash flows and a discussion of results for the eight months ended December 31, 2013 and twelve months ended April 30, 2013.

	Dece	onths Ended ember 31, 2013	Twelve M April	Ionths Ended 1 30, 2013 nillions)	Change
Net cash provided by (used in)					
Operating activities	\$	17.7	\$	44.0	\$ (26.3)
Investing activities		(26.0)		(11.6)	(14.4)
Financing activities		(21.9)		(41.1)	19.2
Effect of exchange rate changes on cash and cash equivalents		1.4		(1.0)	2.4
Decrease in cash and cash equivalents	\$	(28.8)	\$	(9.7)	\$ (19.1)
Cash and cash equivalents, end of year	\$	40.2	\$	69.0	\$ (28.8)

Cash Provided by Operating Activities

Cash generated from operating activities for the eight months ended December 31, 2013 was \$17.7 million compared with \$44.0 million for the twelve months ended April 30, 2013. The lower cash flows from operations was largely the result of lower operating results due primarily to an eight-month period for the eight months ending December 31, 2013 compared to a twelve-month period ending April 30, 2013.

Cash Used in Investing Activities

Net cash used for investing activities was \$26.0 million for the eight months ended December 31, 2013 compared to net cash used of \$11.6 million for the twelve months ended April 30, 2013.

59

The cash used in investing activities for the eight months ended December 31, 2013 includes \$23.1 million for the June 2013 acquisition of prairieFyre consisting of the amount paid of \$27.3 million, net of cash and cash equivalents acquired of \$4.2 million. The net cash cost for the acquisition was \$20.0 million, consisting of the amount paid of \$27.3 million, net of cash and cash equivalents acquired of \$4.2 million and net of acquired accounts receivable due from Mitel of \$3.1 million.

The primary use of cash for the twelve months ended April 30, 2013 was additions to capital assets of \$11.8 million. Capital asset additions included significant information technology and facility expenditures that were incurred to drive operational efficiencies.

Cash Used in Financing Activities

For the eight months ended December 31, 2013 net cash used in financing activities was \$21.9 million, compared to cash used in financing activities of \$41.1 million for the twelve months ended April 30, 2013. For the eight months ended December 31, 2013 cash used in financing activities was driven primarily by a \$20.0 million voluntary prepayment of our first lien debt in November 2013 (as discussed in *Significant Events and Recent Developments* 2013 under the *Overview* section above). For the twelve months ended April 30, 2013 cash used in financing activities was driven primarily by the repayment of our debt in connection with the February 2013 debt refinancing (as discussed in *Significant Events and Recent Developments* 2013 under the *Overview* section above).

Effect of Exchange Rate Changes on Cash

Our overall cash position was also impacted by exchange rate changes during the period, which increased cash by \$1.4 million for the eight months ended December 31, 2013 (twelve months ended April 30, 2013 decrease by \$1.0 million).

Cash Flows Comparison of Year Ended April 30, 2013 to Year Ended April 30, 2012

Below is a summary of results of cash flows and a more detailed discussion of results for the years ended April 30, 2013 and April 30, 2012.

	Year l Apri			
	2013	2012 (in millions)	Cha	nge
Net cash provided by (used in)				
Operating activities	\$ 44.0	\$ 35.0	\$	9.0
Investing activities	(11.6)	(12.8)		1.2
Financing activities	(41.1)	(16.6)	(2	24.5)
Effect of exchange rate changes on cash and cash				
equivalents	(1.0)	(0.8)		(0.2)
Increase (decrease) in cash and cash equivalents	\$ (9.7)	\$ 4.8	\$ (14.5)
Cash and cash equivalents, end of year	\$ 69.0	\$ 78.7	\$	(9.7)

Cash Provided by Operating Activities

Cash generated from operating activities was \$44.0 million for the year ended April 30, 2013 compared with \$35.0 million for the year ended April 30, 2012. The increased cash flows from operations was largely the result of favorable changes in non-cash operating assets and liabilities, in particular the collection of accounts receivable and lease-type receivables.

60

Cash Used in Investing Activities

Net cash used for investing activities was \$11.6 million for the year ended April 30, 2013 compared to net cash used of \$12.8 million for the year ended April 30, 2012. The primary use of cash for the years ended April 30, 2013 and April 30, 2012 was additions to capital assets of \$11.8 million and \$13.6 million, respectively. Capital assets additions include significant information technology and facility expenditures that were incurred to drive operational efficiencies.

Cash Used in Financing Activities

For the year ended April 30, 2013 net cash used in financing activities was \$41.1 million, compared to cash used in financing activities of \$16.6 million for the year ended April 30, 2012. For the year ended April 30, 2013 cash used in financing activities was driven primarily by long-term debt repayments related to the refinancing of our credit facilities in the fourth quarter of the year ended April 30, 2013. The refinancing resulted in a net repayment of long-term debt of \$29.8 million. In addition we paid \$8.5 million of debt issue costs in connection with the refinancing. For the year ended April 30, 2012 cash used in financing activities was driven primarily by a \$12.3 million repayment related to the annual repayment of excess cash flows under the Prior Credit Facilities.

Effect of Exchange Rate Changes on Cash

Our overall cash position was also impacted by exchange rate changes during the period, which decreased cash by \$1.0 million during the year ended April 30, 2013 (year ended April 30, 2012 \$0.8 million).

Liquidity and Capital Resources

As of December 31, 2014, our liquidity consisted primarily of cash and cash equivalents of \$111.3 million and an undrawn \$50.0 million revolving credit facility. At December 31, 2014, we had \$304.1 million outstanding under our term loan and had stated shareholders equity of \$449.6 million.

Cash and Cash Equivalents

At December 31, 2014 and December 31, 2013, our cash equivalents consist of short-term, investment-grade commercial paper and government debt. We classify our cash equivalents as current based on their nature and their availability for use in current operations. We believe the overall credit quality of our portfolio is strong, with a majority of our cash equivalents invested in federal government treasury bills of Canada, the U.S. and the U.K.

We follow an investment policy where our excess cash is invested in investment-grade commercial paper and government debt, generally with a maturity of less than three months. There is no limit on the investments in the federal governments of Canada, the U.S. or the U.K. We diversify our portfolio by limiting the amount invested in any other single institution.

January 2014 Credit Facilities

On January 31, 2014, in conjunction with the acquisition of Aastra (as discussed in *Significant Events and Recent Developments 2014* under the *Overview* section above), we refinanced our credit facilities. The new credit facilities consist of a \$355.0 million term loan and a \$50.0 million revolving facility (the January 2014 Credit Facilities). Proceeds of \$353.2 million (net of original discount of \$1.8 million), along with cash on hand, were used to repay the remaining \$258.5 million outstanding on the prior credit facilities, the \$80.0 million of cash consideration paid for the

acquisition of Aastra, as well as fees and expenses in connection with the refinancing and the acquisition of Aastra. In May 2014, we made a \$25.0 million voluntary prepayment of our term loan. In August 2014 we made an additional \$25.0 million voluntary prepayment of our term loan.

61

Subsequent to our year ended December 31, 2014, we made a further \$25.0 million voluntary prepayment of our term loan in February 2015.

The undrawn \$50.0 million revolving credit facility bears interest at LIBOR plus 4.25%, or, at the option of the Company, a base rate plus an applicable margin, and matures in January 2019. The Company may borrow Canadian dollars under the revolving credit facility. Such borrowings bear interest at the Canadian prime rate plus an applicable margin. The \$355.0 million term loan bears interest at LIBOR (subject to a 1.00% floor) plus 4.25%, or, at the option of the Company, a base rate plus an applicable margin, and matures in January 2020.

As a result of our operating performance and our assessment of debt market conditions, we may seek to amend our existing senior secured credit facility to reduce the variable interest rates on our term loan facility. Any amendment to the term loan facility would be subject to the approval of the holders of our term loan and other conditions. As such, there is no guarantee that we would be able to obtain such an amendment.

The term loan requires quarterly principal repayments of 0.25% of the original outstanding principal. In addition, we are required to make annual principal repayments on the term loan based on a percentage of excess cash flow (as defined in the January 2014 Credit Facilities). The annual excess cash flow repayments are required to be paid within 100 days following the end of the fiscal year. The first annual excess cash flow payment is required to be paid within 100 days of December 31, 2014.

Voluntary prepayments are applied against mandatory principal repayments. As a result, we estimate that our annual principal repayments due in the next twelve months, including the 2014 annual excess cash flow payment, will be nil.

The term loan can be repaid without premium or penalty. The January 2014 Credit Facilities have customary default clauses, wherein repayment of the credit facilities may be accelerated in the event of an uncured default. The proceeds from the issuance of debt, and proceeds from the sale of Company assets, may also be required to be used, in whole or in part, to make mandatory repayments under the credit facilities.

The January 2014 Credit Facilities contain affirmative and negative covenants, including: (a) periodic financial reporting requirements, (b) a maximum ratio of Consolidated Total Debt (net of up to \$50.0 million of unrestricted cash) to the trailing twelve months Consolidated EBITDA (Leverage Ratio), as defined in the credit facilities, (c) limitations on the incurrence of subsidiary indebtedness and also the borrowers themselves, (d) limitations on liens, (e) limitations on investments and (f) limitations on the payment of dividends. The maximum Leverage Ratio applies to the Company for the period ending June 30, 2014 and for all fiscal quarters thereafter until maturity in January 2020, and is as follows:

	Maximum Consolidated
Fiscal Quarters Ending	Leverage Ratio
June 30, 2014 through March 31, 2015	3.00:1.00
June 30, 2015 through March 31, 2016	2.50:1.00
June 30, 2016 through March 31, 2017	2.25:1.00
June 30, 2017 and thereafter	2.00:1.00

The following table presents our maximum Leverage Ratio and our actual Leverage Ratio:

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	Maximum	Actual
Period Ending	Leverage Ratio	Leverage Ratio
June 30, 2014	3.00	1.90
September 30, 2014	3.00	1.60
December 31, 2014	3.00	1.50

Defined Benefit Plans

We have defined benefit plans, primarily in the U.K., France, Germany and Switzerland.

Our defined benefit pension plan in the U.K. is in place for a number of our past and present employees in the U.K. The plan has been closed to new members since 2001 and closed to new service since 2012. The plan is partially funded. At December 31, 2014, the plan had an unfunded pension liability of \$91.2 million (December 31, 2013 \$57.3 million). Contributions to fund the benefit obligations under this plan are based on actuarial valuations, which themselves are based on certain assumptions about the long-term operations of the plan, including the life expectancy of members, the performance of the financial markets and interest rates. The amount of annual employer contributions required to fund the pension deficit annually is determined every three years, in accordance with U.K. regulations and is based on a calendar year. In June 2013, the Company s annual funding requirement to fund the pension deficit for the 2014 calendar year was determined to be \$5.0 million (£3.2 million), and will increase at an annual rate of 3% for the calendar years 2015 and 2016.

As part of the acquisition of Aastra, we assumed certain unfunded pension obligations related to entities in France and Germany. In France, retirees generally benefit from a lump sum payment upon retirement or departure. In Germany, retirees generally benefit from the receipt of a perpetual annuity at retirement, based on their years of service and ending salary. At December 31, 2014, we had unfunded pension liabilities in France and Germany totaling \$24.2 million. In addition, as part of the acquisition of Aastra, we assumed a partially funded multiple-employer pension plan in Switzerland. In Switzerland, retirees generally benefit from the receipt of a perpetual annuity at retirement based on an accrued value at the date of retirement. The accrued value is related to the actual returns on contributions during the working period. At December 31, 2014, a liability of \$18.9 million was recorded for Mitel s pro-rata share of the pension liability. Mitel s pro-rata share of the pension liability. Mitel s pro-rata share of the pension liability at the date of acquisition was \$5.7 million.

Liquidity

We believe we will have sufficient liquidity to support our business operations for the next 12 months. However, we may elect to seek additional funding prior to that time. Our future capital requirements will depend on many factors, including our rate of revenue growth, the timing and extent of spending on restructuring and integration actions, the timing and extent of spending to support product development efforts and expansion of sales and marketing, the timing of introductions of new products and enhancements to existing products, market acceptance of our products and the cost and timing of potential acquisitions. Additional equity or debt financing may not be available on acceptable terms or at all. In addition, any proceeds from the issuance of debt may be required to be used, in whole or in part, to make mandatory payments under our existing credit agreements.

Contractual Obligations

The following table sets forth our contractual obligations as of December 31, 2014:

	Payments Due by Fiscal Year						
Contractual Obligations	2015	2016	2017	2018	2019	Thereafter	Total
<u> </u>	(in millions)						
Long-term debt obligations (1)	\$ 15.9	\$ 15.9	\$ 15.9	\$ 15.9	\$ 15.9	\$ 305.5	\$385.0
Capital lease obligations (2)	5.8	4.7	2.8	0.8			14.1
Operating lease obligations (3)	22.2	19.4	15.1	11.8	7.5	21.7	97.7

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Defined benefit plan contributions (4)	5.2	5.3					10.5
Other	4.2						4.2
Total	\$ 53.3	\$45.3	\$33.8	\$ 28.5	\$ 23.4	\$ 327.2	\$511.5

(1) Represents the principal and interest payments on our term loan. Interest on our term loan is based on LIBOR plus 4.25% with LIBOR subject to a 1.00% floor. For the purposes of estimating the variable

interest, the greater of the average 3-month LIBOR from the last three years (0.3%) and the LIBOR floor (1.00%) has been used. No amounts have been included for potential repayments relating to the annual repayment of excess cash flows as an estimate is not practicable.

- (2) Represents the principal and interest payments for capital lease obligations. Interest rates on these obligations range from 5.1% to 7.4%.
- (3) Operating lease obligations exclude payments to be received by us under sublease arrangements.
- (4) Represents the expected contribution to our U.K. defined benefit pension plan. The amount of annual employer contributions required to fund the U.K. plan s deficit is determined every three years in accordance with U.K. regulations. Future funding requirements after calendar year 2016 are dependent on the unfunded pension liability and the time period over which the deficit is amortized and have been excluded from the table. Total estimated employer cash contributions under the unfunded defined benefit plans in France and Germany and the multiple-employer plan in Switzerland are dependent on the timing of benefit payments and plan funding levels and have been excluded from the above tables. Further information on these plans is included in note 24 to the Consolidated Financial Statements.

Total contractual obligations listed do not include contractual obligations recorded on the balance sheet as current liabilities, except for those associated with a long-term liability. Contractual obligations also exclude \$17.0 million of non-current tax liabilities primarily relating to uncertain tax positions due to the uncertainty of the timing of any potential payments.

Obligations arising from R&D spending commitments under an agreement, dated October 10, 2002, with the Government of Canada are not included in the above table. The agreement, as last amended on March 10, 2010, requires us to spend at least 3.5% of our annual revenues in R&D in Canada and to make at least 50% of our total R&D expenditures in Canada for each 12-month period ending April 30, until an aggregate of C\$366.5 million worth of R&D has been spent in Canada since April 1, 2006. At December 31, 2014, we have spent approximately \$345.2 million on R&D activities in Canada since April 1, 2006.

Purchase orders or contracts for the purchase of raw materials and other goods and services are not included in the table above. We are not able to determine the aggregate amount of such purchase orders that represent contractual obligations as, in many instances, purchase orders may represent authorizations to purchase rather than binding agreements.

Off-Balance Sheet Arrangements

We have the following significant off-balance sheet arrangements:

Letters of Credit

We had \$4.0 million in letters of credit, bank guarantees or similar instruments outstanding as of December 31, 2014 (December 31, 2013 \$1.2 million).

Intellectual Property Indemnification Obligations

We enter into agreements on a regular basis with customers and suppliers that include limited intellectual property indemnification obligations that are customary in the industry. These obligations generally require us to compensate the other party for certain damages and costs incurred as a result of third-party intellectual property claims arising from these transactions. The nature of these intellectual property indemnification obligations prevents us from making a reasonable estimate of the maximum potential amount we could be required to pay to our customers and suppliers. Historically, we have not made any significant indemnification payments under such agreements and no amount has

been accrued in the Consolidated Financial Statements with respect to these obligations.

64

Off-balance Sheet Lease Obligations

We offer our customers lease financing and other services under our managed services offering. We fund this offering, which we have branded as the *TotalSolution*[®] program, in part through the sale to financial institutions of rental payment streams under the leases. Such financial institutions have the option to require us to repurchase such income streams, subject to limitations, in the event of defaults by lease customers and, accordingly, we maintain reserves based on loss experience and past due accounts. In addition, such financial institutions have the option to require us to repurchase such income streams upon any uncured breach by us under the terms of the underlying sale agreements. At December 31, 2014, sold payments remaining unbilled net of lease recourse reserves, which represents the total balance of leases that is not included in our balance sheet, were \$61.7 million (December 31, 2013 \$87.8 million).

Critical Accounting Policies

The preparation of our Consolidated Financial Statements and related disclosures in conformity with GAAP requires us to make estimates and assumptions about future events that can have a material impact on the amounts reported in our Consolidated Financial Statements and accompanying notes. The determination of estimates requires the use of assumptions and the exercise of judgment and as such actual results could differ from those estimated. Our significant accounting policies are described in note 2 to our Consolidated Financial Statements. The following critical accounting policies are those that we believe require a high level of subjectivity and judgment and have a material impact on our financial condition and operating performance:

Revenue Recognition

For products sold through our authorized channel partners, arrangements usually involve multiple elements, including post-contract technical support. We also sell products and installation, and related maintenance and support services, directly to customers. Due to the nature of our sales agreements, judgment is routinely applied in the area of unbundling of multiple-element arrangements using the relative selling price hierarchy. In particular, to determine the relative selling price of each element in a multiple-element arrangement, we first determine whether Vendor Specific Objective Evidence (VSOE) of selling price exists for each element. Where VSOE of selling price does not exist for an element, we then look to third-party evidence of selling price. However, third-party evidence is not generally available as our product offerings differ from those of our competitors and competitor pricing is often not available. In such cases where VSOE and third-party evidence cannot establish a selling price, we estimate the selling price for an element by determining the price at which we would transact if the products or services were to be sold on a standalone basis. In establishing the estimated selling price, management judgment is involved and we consider a number of factors including, but not limited to, geographies, customer segments and pricing practices.

Sales-Type Leases

In a sales-type lease transaction, hardware revenues are recognized at the present value of the payments allocated to the equipment lease element at the time of system sale. The costs of systems installed under these sales-type leases are recorded as costs of sales. The net rental streams are sold to financial institutions on a regular basis with the income streams discounted by prevailing like-term rates at the time of sale. Gains or losses resulting from the resale of net rental payments from such leases are recorded as net sales. We establish and maintain reserves against potential recourse following the sale of sales-type leases based upon historical loss experience, past due accounts and specific account analysis. The allowance for uncollectible minimum lease payments and recourse liability at the end of the year represents reserves against the entire lease portfolio. Management reviews the adequacy of the allowance on a regular basis and adjusts the allowance as required. These reserves are either netted in the accounts receivable, netted in the current and long term components of Net investments in sales-type leases on the balance sheet, or, for

off-balance sheet leases, recorded as a lease recourse liability and included in long term liabilities on our balance sheet.

65

Our total reserve for losses related to the entire lease portfolio, including amounts classified as accounts receivable on our balance sheet, was 3.9% of the ending aggregate lease portfolio as of December 31, 2014 compared to 4.0% at December 31, 2013. The reserve is based on a review of past write-off experience and a review of the accounts receivable aging as of December 31, 2014. We believe our reserves are adequate to cover future potential write-offs. Should, however, the financial condition of our customers deteriorate in the future, additional reserves in amounts that could be material to the financial statements could be required.

Allowance for Doubtful Accounts

Our allowance for doubtful accounts is based on our assessment of the collectability of customer accounts. A considerable amount of judgment is required in order to make this assessment, including a detailed analysis of the aging of our accounts receivable and the current credit worthiness of our customers and an analysis of historical bad debts and other adjustments. If there is a deterioration of a major customer—s credit worthiness or actual defaults are higher than our historical experience, our estimate of the recoverability of amounts due could be adversely affected. We review in detail our allowance for doubtful accounts on a quarterly basis and adjust the allowance amount estimate to reflect actual portfolio performance and change in future portfolio performance expectations. As of December 31, 2014 and 2013, the provision represented 5.3% and 4.8% of gross receivables, respectively.

Goodwill

We assess goodwill for impairment on an annual basis, or more frequently if circumstances warrant. An impairment charge is recorded if the implied fair value of goodwill of a reporting unit is less than the book value of goodwill for that unit. At December 31, 2013, our reporting units were our reported operating segments: Mitel Communications Solutions (MCS), Mitel NetSolutions (NetSolutions) and Other. In January 2014, in conjunction with the acquisition of Aastra, we reorganized our business into two reporting segments: Premise and Cloud (as discussed in *Significant Events and Recent Developments* 2014 under the *Overview* section above). As a result, we reallocated our total goodwill to the new reporting units on a relative fair value basis. At December 31, 2014 our total goodwill of \$340.3 million was allocated as follows: \$291.8 million to our Premise segment and \$48.5 million to our Cloud segment.

Quoted stock market prices are not available for these individual reporting units. Accordingly, our methodology for estimating the fair value of each reporting unit primarily considers estimated future revenues and cash flows for those reporting units along with many other assumptions. Our valuation approach includes a detailed valuation analysis of both the Company as a whole and the reporting units.

In performing the annual goodwill impairment test we considered three generally accepted approaches for valuing a business: the income, market and cost approaches. Based on the nature of our business and the reporting units—current and expected financial performance, we determined that the market approach was the most appropriate method for estimating the fair value of the reporting units under the first step of the analysis. For the market approach, we analyzed the valuation indicators that our market capitalization implies, including enterprise value to EBITDA and enterprise value to revenue. Consideration of these factors inherently involves a significant amount of judgment, and significant changes in the underlying assumptions used may result in fluctuations in the value of goodwill that is supported.

We have historically performed our annual goodwill impairment test the first day of our fiscal fourth quarter. The result of our annual impairment tests, performed on October 1, 2014 and 2013, resulted in no impairment charge. The fair value of each reporting unit exceeded its carrying value.

Erosion in capital markets, material reductions in our expected cash flow forecasts, significant reductions in our market capitalization or a significant decline in economic conditions, in addition to changes to the underlying assumptions used in our valuation approach described above, could all lead to future impairment in goodwill.

66

Special Charges and Restructuring Costs

Special charges and restructuring costs consist of costs related to restructuring and integration activities as well as acquisition-related costs. Restructuring and integration costs generally relate to workforce reductions and facility reductions incurred to eliminate duplication of activities as a result of acquisitions or to improve operational efficiency. Costs related to workforce reductions are recorded when the company has committed to a plan of termination and notified the employees of the terms of the plan. Costs related to facility reductions primarily consist of lease termination obligations for vacant facilities, which generally include the remaining payments on an operating lease. Lease termination obligations are reduced for probable future sublease income. Because we are required to project sublease income for many years into the future, management used considerable judgment in determining certain estimates relating to the timing, availability and amount of sublease income that we expect to receive. In addition, restructuring and integration costs include professional services and consulting services incurred to complete the integration acquisitions, which are expensed as incurred. Acquisition-related costs consist of direct incremental costs incurred related to diligence activities and closing costs, and are expensed as incurred.

As of December 31, 2014, the liability relating to lease termination obligations was \$7.6 million, with \$3.9 million recorded as current (December 31, 2013 total of \$5.4 million, with \$3.2 million recorded as current). This estimate will change as a result of actual results and changes in assumptions regarding vacancy, market rate, and operating costs.

Income Taxes

We have significant net deferred tax assets resulting from operating loss carryforwards, tax credit carryforwards and deductible temporary differences that may reduce taxable income in future periods. Valuation allowances have been established for deferred tax assets based on a more likely than not threshold. We assess the likelihood that our deferred tax assets will be recovered from our ability to generate sufficient future taxable income, and to the extent that recovery is not believed to be more likely than not, a valuation allowance is recorded. Future changes in estimates of taxable income could result in a significant change to the valuation allowance.

In the year ended December 31, 2014, we updated our assessment of the realizability of our deferred tax assets. At December 31, 2014, as a result of uncertainty regarding the future utilization of certain deferred tax assets, there continues to be a valuation allowance of \$32.1 million (December 31, 2013 \$26.5 million) against deferred tax assets primarily in the United Kingdom.

Numerous taxing authorities in the jurisdictions in which we do business are increasing their scrutiny of various tax positions taken by businesses. We believe that we maintain adequate tax reserves to offset the potential tax liabilities that may arise upon audit in these jurisdictions. If such amounts ultimately prove to be unnecessary, the resulting reversal of such reserves would result in tax benefits being recorded in the period the reserves are no longer deemed necessary. If such amounts ultimately prove to be less than the ultimate assessment, a future charge to expense would result.

Pension Costs

We operate a defined benefit plan in the U.K. and, as a result of the acquisition of Aastra, defined benefit plans in Switzerland, Germany, France and Italy.

Our defined benefit plan in the U.K. (U.K. Plan) is partially funded and was closed to new members in 2001 and was closed to new service in November 2012.

As a result of the acquisition of Aastra, we assumed unfunded defined benefit obligations related to France, Italy and Germany (France Plan , Italy Plan and Germany Plan , respectively). Under the France Plan and

67

Italy Plan, retirees generally benefit from a lump sum payment upon retirement or departure. Under the Germany Plan, retirees generally benefit from the receipt of a perpetual annuity at retirement, based on their years of service and ending salary.

In addition, as a result of the acquisition of Aastra, we operate a partially funded multiple-employer pension plan in Switzerland (Switzerland Plan). Under the Switzerland Plan, retirees generally benefit from the receipt of a perpetual annuity at retirement based on an accrued value at the date of retirement. The accrued value is related to the actual returns on contributions during the working period. As the plan is a multiple-employer plan, the Consolidated Financial Statements include our pro-rata share of assets, projected benefit obligation and pension benefit cost.

For all of our defined benefit plans, the pension liability and pension costs are developed from actuarial valuations. Inherent in these valuations are key assumptions including discount rates, inflation rates, expected return on plan assets and life expectancy of the members. In estimating the discount rates and expected returns, we considered market conditions at the valuation date of December 31, 2014. Material changes in our pension benefit costs may occur in the future as a result of changes to these assumptions or market conditions.

For the year ended December 31, 2014, changes in valuation assumptions, in particular a decrease in the discount rates due to macro-economic conditions, produced an unfavorable impact on our benefit obligations. As a result, the benefit obligations for our U.K Plan increased to \$265.3 million at December 31, 2014 from \$226.4 million at December 31, 2013 and our benefit obligation for our Switzerland Plan increased to \$114.9 million at December 31, 2014 from \$104.1 million at January 31, 2014 (our acquisition date of Aastra).

Stock-Based Compensation for Stock options

The fair value of the stock options granted is estimated on the grant date using the Black-Scholes option-pricing model for each award, net of estimated forfeitures, and is recognized over the employees—requisite service period, which is generally the vesting period. We have estimated the volatility of our common shares using the historical volatility of comparable public companies. We determine the comparable public companies based on a number of factors including similarity to us with respect to industry, business model, stage of growth and financial risk. The selection of comparable public companies requires significant management judgment and a change in the volatility assumption could significantly affect the determination of stock-based compensation expense. We expect to continue to use the historical volatility of comparable companies until our historical volatility as a publicly-traded company is sufficiently established to measure expected volatility for option grants, which we expect to occur in 2015.

Based on these assumptions, stock-based compensation expense reduced our results of operations by \$6.1 million for the year ended December 31, 2014. As of December 31, 2014, there was \$12.7 million of unrecognized stock-based compensation expense (December 31, 2013 \$6.0 million). We expect these awards to be recognized over a weighted average period of 3.1 years (December 31, 2013 2.3 years).

Recent Accounting Pronouncements

Revenue recognition

In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2014-09 to provide a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers. The ASU adds a *Revenue from Contracts with Customers* subtopic to the FASB ASC and supersedes most current revenue recognition guidance, including industry-specific guidance. The amendment becomes effective for the Company in the first quarter of 2017 and early adoption is not permitted. The Company is currently evaluating

the effect that the adoption of this ASU will have on its consolidated financial statements.

68

Going concern assessment and disclosure requirements

In May 2014, the FASB issued ASU 2014-15 to provide guidance in relation to management s assessment of an entity s ability to continue as a going concern and to provide disclosure requirements in certain circumstances. The amendment becomes effective for the Company in the first quarter of 2016. The Company does not expect the adoption to have a material impact on its consolidated financial statements.

Item 7A. Quantitative and Qualitative Disclosures About Market Risk

Market risk is the risk of loss in our future earnings due to adverse changes in financial markets. We are exposed to market risk from changes in foreign exchange rates and interest rates. Inflation has not had a significant impact on our results of operations.

Foreign Currency Risk

We are exposed to currency rate fluctuations related primarily to our future net cash flows from operations in Euros, British pounds sterling, Canadian dollars, Swedish krona, Australian dollars and Swiss francs. We have used, and may use in the future, foreign currency forward contracts to mitigate the short-term impact of currency fluctuations on certain foreign currency receivables, payables and intercompany balances. These contracts are not entered into for speculative purposes, and are not treated as hedges for accounting purposes. We also have used, and may use in the future, forward contracts to hedge certain probable future cash flows. These forward contracts are not entered into for speculative purposes and are treated as hedges for accounting purposes.

At December 31, 2014, the Company had a net unrealized loss on fair value adjustments on the outstanding forward contracts used for cash flow hedging of less than \$0.1 million. As of December 31, 2014, a 5.0% appreciation in the U.S. dollar would have resulted in an additional unrealized gain of \$0.5 million on those foreign currency forward contracts. As at December 31, 2014, a 5.0% depreciation in the U.S. dollar would have resulted in an additional unrealized loss of \$0.5 million on those foreign currency forward contracts.

Interest Rate Risk

In accordance with our corporate policy, cash equivalent and short-term investment balances are primarily comprised of high-grade commercial paper and money market instruments with original maturity dates of less than three months. Due to the short-term maturity of these investments, we are not subject to significant interest rate risk with respect to these investments.

We are exposed to interest rate risk on our January 2014 Credit Facilities consisting of a revolving facility and a term loan. The \$50.0 million undrawn revolving credit facility bears interest at a rate of LIBOR plus 4.25% and expires in January 2019. If the entire revolving credit facility were utilized, each 1.0% adverse change in LIBOR would currently result in an additional \$0.5 million in interest expense per year. The \$355.0 million term loan matures in January 2020 and bears interest at a rate of LIBOR plus 4.25%, with LIBOR subject to a floor of 1.00%. The impact of each 1.0% adverse change in LIBOR on the first lien term loan, would result in an additional \$3.0 million in interest expense per year. However, we would not be affected by adverse changes in interest rates until LIBOR exceeds the 1.00% floor.

In addition, our defined benefit pension plans are exposed to changes in interest rate risk through their investment in bonds and the discount rate assumption.

The interest rates on our obligations under capital leases are fixed and therefore not subject to interest rate risk.

69

Credit Risk

Our financial assets that are exposed to credit risk consist primarily of cash and cash equivalents, accounts receivable, other receivables, sales-type lease receivables as well as assets held by our defined benefit pension plans. In addition, we are exposed to credit risk through our recourse obligations on sold sales-type leases. Cash equivalents are invested in government and commercial paper with investment grade credit rating. We are exposed to normal credit risk from customers. However, we have a large number of diverse customers to minimize concentrations of credit risk.

Item 8. Financial Statements and Supplementary Data

Management is responsible for preparation of the Consolidated Financial Statements and other related financial information included in this Report. The Consolidated Financial Statements have been prepared in conformity with accounting principles generally accepted in the United States, incorporating management s reasonable estimates and judgments, where applicable.

70

INDEX TO CONSOLIDATED FINANCIAL STATEMENTS

	Page
Reports of Independent Registered Public Accounting Firm	71
Consolidated Balance Sheets	74
Consolidated Statements of Operations	75
Consolidated Statements of Comprehensive Income (Loss)	76
Consolidated Statements of Shareholders Equity	77
Consolidated Statements of Cash Flows	78
Notes to the Consolidated Financial Statements	79
Schedule II of the Consolidated Financial Statements	120
Report of Independent Registered Public Accounting Firm	

To the Board of Directors and Shareholders of Mitel Networks Corporation

We have audited the accompanying consolidated balance sheets of Mitel Networks Corporation and subsidiaries (the Company) as of December 31, 2014 and 2013, and the consolidated statements of operations, comprehensive income (loss), shareholders equity and cash flows for the year ended December 31, 2014, the eight months ended December 31, 2013, and the years ended April 30, 2013 and April 30, 2012. Our audits also included the financial statement schedule listed in the Index at Item 15. These financial statements and financial statement schedule are the responsibility of the Company s management. Our responsibility is to express an opinion on these financial statements and financial statement schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of Mitel Networks Corporation and subsidiaries as of December 31, 2014 and 2013, and the results of their operations and their cash flows for the year ended December 31, 2014, the eight months ended December 31, 2013, and the years ended April 30, 2013 and April 30, 2012, in conformity with accounting principles generally accepted in the United States of America. Also, in our opinion, such financial statement schedule, when considered in relation to the basic consolidated financial statements taken as a whole, presents fairly, in all material respects, the information set forth therein.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company s internal control over financial reporting as of December 31, 2014, based on the criteria established in *Internal Control-Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated February 26, 2015 expressed an unqualified opinion on the Company s internal control over financial reporting.

/s/ Deloitte LLP

Chartered Professional Accountants, Chartered Accountants

Licensed Public Accountants

Ottawa, Canada

February 26, 2015

71

Report of Independent Registered Public Accounting Firm

To the Board of Directors and Shareholders of Mitel Networks Corporation

We have audited the internal control over financial reporting of Mitel Networks Corporation and subsidiaries (the Company) as of December 31, 2014, based on the criteria established in *Internal Control-Integrated Framework* (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission. As described in Management s Annual Report on Internal Control over Financial Reporting, management has excluded Aastra Technologies Limited (Aastra), a company acquired in a business combination on January 31, 2014. Tangible assets of approximately \$274.6 million and liabilities of approximately \$245.6 million related to the Aastra business were included in Mitel s consolidated balance sheet at December 31, 2014 and total revenues of approximately \$524.9 million and a net loss of approximately \$16.1 million were included in the consolidated statement of operations for the year ended December 31, 2014 (representing operations of the Aastra business from the acquisition date of January 31, 2014). Accordingly, our audit did not include the internal control over financial reporting at Aastra. The Company s management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial Reporting. Our responsibility is to express an opinion on the Company s internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company s internal control over financial reporting is a process designed by, or under the supervision of, the company s principal executive and principal financial officers, or persons performing similar functions, and effected by the company s board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company s internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company s assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2014, based on the criteria established in *Internal Control-Integrated Framework* (2013) issued by

the Committee of Sponsoring Organizations of the Treadway Commission.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements and financial statement schedule as of and for the year

72

ended December 31, 2014 of the Company and our report dated February 26, 2015 expressed an unqualified opinion on those financial statements and financial statement schedule.

/s/ Deloitte LLP

Chartered Professional Accountants, Chartered Accountants

Licensed Public Accountants

Ottawa, Canada

February 26, 2015

73

MITEL NETWORKS CORPORATION

(incorporated under the laws of Canada)

CONSOLIDATED BALANCE SHEETS

(in U.S. dollars, millions)

	Dec	ember 31, 2014		ember 31, 2013
ASSETS				
Current assets:				
Cash and cash equivalents	\$	111.3	\$	40.2
Accounts receivable (net of allowance for doubtful accounts of \$13.2 and				
\$5.3, respectively)		237.5		104.3
Sales-type lease receivables (net) (note 5)		18.1		13.9
Inventories (net) (note 6)		88.3		36.9
Deferred tax asset (note 23)		31.7		17.3
Other current assets (note 7)		53.2		26.5
		540.1		239.1
Non-current portion of sales-type lease receivables (net) (note 5)		19.7		12.1
Deferred tax asset (note 23)		133.6		127.5
Property and equipment (net) (note 8)		50.7		28.5
Identifiable intangible assets (net) (note 9)		175.8		50.7
Goodwill (note 10)		340.3		147.3
Other non-current assets		18.6		15.3
	\$	1,278.8	\$	620.5
LIABILITIES AND SHAREHOLDERS EQUITY				
Current liabilities: Accounts payable and accrued liabilities (note 11)	\$	215.0	\$	82.8
Current portion of deferred revenue	Ф	78.2	Ф	39.4
Current portion of long-term debt (note 13)		6.2		5.3
Current portion of long-term debt (note 15)		0.2		3.3
		299.4		127.5
Long-term debt (note 13)		310.6		264.2
Long-term portion of deferred revenue		35.6		16.6
Deferred tax liability (note 23)		15.3		14.4
Pension liability (note 24)		136.1		57.3
Other non-current liabilities		34.0		22.1
		831.0		502.1
Commitments, guarantees and contingencies (notes 14 and 15)				

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Shareholders equity:

Sharehelders equity.		
Common shares, without par value unlimited shares authorized; issued and		
outstanding: 100.1 and 54.4, respectively (note 16)	1,216.3	814.9
Warrants (note 18)	39.1	39.1
Additional paid-in capital	38.0	35.3
Accumulated deficit	(698.6)	(691.3)
Accumulated other comprehensive loss	(147.0)	(79.6)
	447.8	118.4
	\$ 1,278.8	\$ 620.5

(The accompanying notes are an integral part of these Consolidated Financial Statements)

MITEL NETWORKS CORPORATION

(incorporated under the laws of Canada)

CONSOLIDATED STATEMENTS OF OPERATIONS

(in U.S. dollars, millions, except per share amounts)

	Year Ended December 31, 2014	Eight Months Ended December 31, 2013	Year Ended April 30, 2013	Year Ended April 30, 2012
Revenues:				
Product	\$ 757.3	\$ 220.6	\$ 365.9	\$ 399.3
Services	262.4	97.1	166.9	185.9
Cloud recurring	84.3	39.6	44.1	26.6
	1,104.0	357.3	576.9	611.8
Cost of revenues:				
Product	315.6	72.5	126.0	148.4
Services	154.9	60.1	106.4	119.5
Cloud recurring	43.4	20.7	23.9	14.5
	513.9	153.3	256.3	282.4
Gross margin	590.1	204.0	320.6	329.4
Expenses: Selling, general and administrative Research and development	344.7 118.3	132.1 38.3	198.7 55.7	200.6 58.6
Special charges and restructuring costs (note 20)	72.7	14.6	20.3	17.1
Amortization of acquisition-related	72.7	11.0	20.3	17.1
intangible assets	53.4	16.5	22.3	22.3
Loss on litigation settlement			1.5	1.5
	589.1	201.5	298.5	300.1
Operating income	1.0	2.5	22.1	29.3
Interest expense	(21.0)	(17.1)	(19.7)	(18.8)
Debt retirement costs (note 13)	(16.2)	(0.6)	(2.6)	, ,
Other income (expense), net	6.0	(0.4)	1.3	(0.7)
Income (loss) from continuing operations,				
before income taxes	(30.2)	(15.6)	1.1	9.8
	(7.7)	(7.7)	(10.3)	(8.4)

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Current income tax recovery (expense) (note

23)

23)				
Deferred income tax recovery (expense)				
(note 23)	30.6	17.8	19.1	47.8
Net income (loss) from continuing				
operations	(7.3)	(5.5)	9.9	49.2
Net income (loss) from discontinued				
operations (note 4)			(3.7)	0.6
Net income (loss)	\$ (7.3)	\$ (5.5)	\$ 6.2	\$ 49.8
Net income (loss) per common share Basic:				
Net income (loss) per share from continuing	(0.00)	(0.40)		
operations	\$ (0.08)	\$ (0.10)	\$ 0.19	\$ 0.92
Net income (loss) per share from				
discontinued operations			\$ (0.07)	\$ 0.01
Net income (loss) per share	\$ (0.08)	\$ (0.10)	\$ 0.12	\$ 0.93
Net income (loss) per common				
share-Diluted:				
Net income (loss) per share from continuing				
operations	\$ (0.08)	\$ (0.10)	\$ 0.18	\$ 0.88
Net income (loss) per share from				
discontinued operations			\$ (0.07)	\$ 0.01
Net income (loss) per share	\$ (0.08)	\$ (0.10)	\$ 0.11	\$ 0.89
Weighted-average number of common				
shares outstanding (note 19):				
Basic	95.6	53.9	53.7	53.5
Diluted	95.6	53.9	56.2	56.0

(Note 21 contains supplemental cash flow information)

(The accompanying notes are an integral part of these Consolidated Financial Statements)

MITEL NETWORKS CORPORATION

(incorporated under the laws of Canada)

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

(in U.S. dollars, millions)

	Year Ended December 31, 2014		Eight Months Ended December 31, 2013		Year Ended April 30, 2013		 r Ended 30, 2012
Net income (loss)	\$	(7.3)	\$	(5.5)	\$	6.2	\$ 49.8
Other comprehensive income (loss):							
Foreign currency translation adjustments		(13.5)		1.7		(1.6)	(0.4)
Recognition of foreign currency translation on closure of facility (note 20)							(2.0)
Pension liability adjustments, net of tax							
of \$2.2 (note 24)		(53.9)		32.2		(15.0)	(13.9)
		(67.4)		33.9		(16.6)	(16.3)
Comprehensive income (loss)	\$	(74.7)	\$	28.4	\$	(10.4)	\$ 33.5

(The accompanying notes are an integral part of these Consolidated Financial Statements)

MITEL NETWORKS CORPORATION

(incorporated under the laws of Canada)

CONSOLIDATED STATEMENTS OF SHAREHOLDERS EQUITY

(in U.S. dollars, millions)

	Common Shares						Accumulated						
							Other						
						Add	litiona	l	C	com	prehensiv	e '	Γotal
						Pa	id-in	Acc	umulated	I	ncome	Shar	eholders
	Number	A	mount	Wa	rrants	Ca	apital]	Deficit		(Loss)	E	quity
Balance at April 30, 2011	53.1	\$	805.5	\$	55.6	\$	10.8	\$	(741.8)	\$	(80.6)	\$	49.5
Comprehensive income (loss)									49.8		(16.3)		33.5
Exercise of stock options	0.5		3.9				(2.1)						1.8
Stock-based compensation							5.0						5.0
•													
Balance at April 30, 2012	53.6	\$	809.4	\$	55.6	\$	13.7	\$	(692.0)	\$	(96.9)	\$	89.8
•				•						•	,	·	
Comprehensive income (loss)									6.2		(16.6)		(10.4)
Exercise of stock options	0.1		1.0				(0.6)				, ,		0.4
Stock-based compensation							4.2						4.2
Expiration of warrants					(16.5)		16.5						
1					,								
Balance at April 30, 2013	53.7	\$	810.4	\$	39.1	\$	33.8	\$	(685.8)	\$	(113.5)	\$	84.0
• /									,		,		
Comprehensive income (loss)									(5.5)		33.9		28.4
Exercise of stock options	0.7		4.5				(1.6)						2.9
Stock-based compensation							3.1						3.1
Ī													
Balance at													
December 31, 2013	54.4	\$	814.9	\$	39.1	\$	35.3	\$	(691.3)	\$	(79.6)	\$	118.4
, , , , ,		Ċ				·		·	()	'	()	·	
Comprehensive loss									(7.3)		(67.4)		(74.7)
Exercise of stock options	1.5		10.1				(3.4)						6.7
Stock-based compensation							6.1						6.1
Issuance of shares (note 3)	44.2		391.3										391.3
` '													
Balance at													
December 31, 2014	100.1	\$ 1	1,216.3	\$	39.1	\$	38.0	\$	(698.6)	\$	(147.0)	\$	447.8

(The accompanying notes are an integral part of these Consolidated Financial Statements)

77

MITEL NETWORKS CORPORATION

(incorporated under the laws of Canada)

CONSOLIDATED STATEMENTS OF CASH FLOWS

(in U.S. dollars, millions)

	Year Ended December 31, 2014		Eight Months Ended December 31, 2013		Year Ended April 30, 2013			r Ended
CASH PROVIDED BY (USED IN)					_		-	
Operating activities:								
Net income (loss)	\$	(7.3)	\$	(5.5)	\$	6.2	\$	49.8
Adjustments to reconcile net income to								
net cash from operating activities:								
Amortization and depreciation		75.9		25.5		35.8		33.4
Stock-based compensation		6.1		3.1		4.2		4.8
Deferred income tax recovery		(30.6)		(17.8)		(19.1)		(47.8)
Goodwill impairment (note 10)						1.9		
Non-cash portion of debt retirement								
costs		15.7		0.6		2.6		
Non-cash movements in provisions		(2.0)		(2.7)		(1.1)		(6.6)
Change in non-cash operating assets and								
liabilities, net (note 21)		14.7		14.5		13.5		1.4
Net cash provided by operating activities	\$	72.5	\$	17.7	\$	44.0	\$	35.0
Investing activities:								
Additions to property and equipment								
and intangible assets		(13.5)		(2.9)		(11.8)		(13.6)
Acquisitions, net of cash acquired (note								
3)		(8.2)		(23.1)				
Decrease in restricted cash						0.2		0.8
Net cash used in investing activities	\$	(21.7)	\$	(26.0)	\$	(11.6)	\$	(12.8)
•								
Financing activities:								
Proceeds from issuance of long-term								
debt (note 13)		353.2				276.4		
Repayment of long-term debt (note 13)		(309.4)		(21.5)		(306.2)		(12.5)
Prepayment fees related to prior credit								
facilities (note 13)		(4.2)						
		(11.0)				(8.5)		

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Payment of deferred financing costs (note 13)

(note 13)				
Repayment of capital lease liabilities				
and other long-term debt	(7.3)	(3.3)	(3.2)	(2.2)
Payment of litigation settlement				
obligation				(3.7)
Proceeds from issuance of common				
shares	6.7	2.9	0.4	1.8
Net cash provided by (used in) financing				
activities	\$ 28.0	\$ (21.9)	\$ (41.1)	\$ (16.6)
Effect of exchange rate changes on cash				
and cash equivalents	(7.7)	1.4	(1.0)	(0.8)
Increase (decrease) in cash and cash				
equivalents	71.1	(28.8)	(9.7)	4.8
Cash and cash equivalents, beginning of				
period	40.2	69.0	78.7	73.9
Cash and cash equivalents, end of period	\$ 111.3	\$ 40.2	\$ 69.0	\$ 78.7

(The accompanying notes are an integral part of these Consolidated Financial Statements)

MITEL NETWORKS CORPORATION

(incorporated under the laws of Canada)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(in U.S. dollars, millions, except per share amounts)

1. BACKGROUND AND NATURE OF OPERATIONS

Mitel Networks Corporation (Mitel or the Company) is a global provider of business communications and collaboration software and services. Through direct and indirect channels as well as strategic technology partnerships, the Company serves a wide range of industry vertical markets, including education, government, healthcare, hospitality and retail in the United States, Canada and the rest of North and South America (collectively, the Americas), Europe, Middle East and Africa (collectively, EMEA) and Asia-Pacific regions.

On January 31, 2014, Mitel completed the acquisition of Aastra Technologies Limited (Aastra), a global provider of unified communications and collaboration software, solutions and services. Aastra s results of operations are included in Mitel s Consolidated Financial Statements from the date of acquisition.

2. ACCOUNTING POLICIES

a) Basis of Presentation

These Consolidated Financial Statements have been prepared by the Company in accordance with accounting principles generally accepted in the United States of America (GAAP) and the rules and regulations of the U.S. Securities and Exchange Commission (the SEC) for the preparation of financial statements.

b) Change in Fiscal Year

In January 2014, the Board of Directors of the Company determined that, in accordance with its Bylaws and upon the recommendation of its Audit Committee, the Company s fiscal year shall begin on January 1 and end on December 31 of each year, starting on January 1, 2014. This resulted in a change in fiscal year end from April 30 to December 31. The required transition period of May 1, 2013 to December 31, 2013 is included in these financial statements. For comparative purposes, the unaudited results of operations and comprehensive income for the eight months ended December 31, 2012 and 12 months ended December 31, 2013 are included in note 27.

c) Basis of Consolidation

The Consolidated Financial Statements include the accounts of the Company and of its subsidiary companies. Intercompany transactions and balances have been eliminated on consolidation.

d) Use of Estimates

The preparation of the Company s Consolidated Financial Statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses during the reporting periods.

Estimates and assumptions are used for, but not limited to, the determination of the fair values of assets and liabilities acquired through acquisitions, allowance for doubtful accounts, inventory allowances, goodwill impairment assessments, estimated useful lives of property, equipment and intangible assets, accruals, lease recourse liability, warranty costs, sales returns, pension liability, contingencies, special charges and restructuring costs, income taxes, the valuation of stock options and estimated selling prices for certain elements in multiple-element arrangements. Estimates and assumptions are reviewed periodically and the effects of revisions are reflected in the Consolidated Financial Statements in the period that they are determined. Actual results and outcomes could differ from these estimates.

e) Foreign Currency Translation

The parent company s functional currency is the U.S. dollar and the Consolidated Financial Statements of the Company are prepared with the U.S. dollar as the reporting currency. Assets and liabilities of foreign operations with a functional currency other than the U.S. dollar are translated from foreign currencies into U.S. dollars at the exchange rates in effect at the balance sheet date while revenue and expense items are translated at the average exchange rate for the period. The resulting unrealized gains and losses are included as part of the cumulative foreign currency translation adjustment which is reported as part of other comprehensive income.

Monetary assets and liabilities denominated in currencies foreign to the functional currency of each entity are translated into the functional currency using exchange rates in effect at the balance sheet date. All non-monetary assets and liabilities are translated at the exchange rates prevailing at the date the assets were acquired or the liabilities incurred. Revenue and expense items are translated at the average exchange rate for the period. Foreign exchange gains and losses resulting from the translation of these accounts are included in the determination of net income for the period. For the year ended December 31, 2014, the Company recorded a foreign exchange gain of \$3.9 (eight months ended December 31, 2013 and years ended April 30, 2013 and 2012 loss of \$0.5, gain of \$0.2 and loss of \$1.5, respectively), which is included in other income (expense) on the consolidated statement of operations.

f) Revenue Recognition

General

The Company generates revenues primarily from the sale of enterprise communications systems and related services (collectively, a Solution), through channel partners and directly to enterprise customers. A typical Solution consists of a combination of IP phones, switches, software applications and support, which may include installation and training. A Solution may be deployed on the customer s premise (premise-based solution) or deployed in a cloud environment (cloud-based solution).

The Company s core software (essential software) is integrated with hardware and function together to deliver the essential functionality of the integrated system product. The Company also sells software applications (non-essential software), which provides increased features and functions but is not essential to the overall functionality of the integrated system products.

For multiple-element arrangements, the Company allocates the total arrangement consideration to each separable element of an arrangement based upon the relative selling price of each element and revenue is recognized upon delivery or completion of each element. The relative selling price is determined using Vendor Specific Objective Evidence (VSOE) of selling price, when available. Where VSOE of selling price cannot be established, the Company attempts to determine the selling price for the deliverables using third-party evidence. Generally, third-party evidence is not available as the Company s product offerings differ from those of its competitors and competitor pricing is often not available. In such cases where VSOE and third-party evidence cannot establish a selling price, the Company estimates the selling price for an element by determining the price at which the Company would transact if the products or services were to be sold on a standalone basis. In establishing the estimated selling price, the Company considers a number of factors including, but not limited to, geographies, customer segments and pricing practices.

The Company recognizes product revenue when persuasive evidence of an arrangement exists, delivery has occurred, title and risk of loss have been transferred to the customer, the fee is fixed or determinable, and collection is reasonably assured. The Company recognizes service revenue when persuasive evidence of an arrangement exists, the service has been provided, the fee is fixed or determinable, and collection is reasonably assured.

Certain sales arrangements include a contractual acceptance provision that specifies certain acceptance criteria and the period in which a product must be accepted. An assessment of whether or not these acceptance criteria will be met is made by referring to prior experience in successfully complying with customer specifications. In those cases where experience supports that acceptance will be met, title and risk of loss are considered transferred.

Premise segment revenue

The Premise segment generates revenues primarily from sales of multiple-element Solutions, typically as an upfront sale. The elements of a typical multiple-element Solution are as follows:

Product Revenue Hardware and Essential Software:

The Company recognizes hardware and essential software revenue when the product is shipped or upon product acceptance where the agreement contains product acceptance terms that are more than perfunctory. Where hardware and essential software is an element in a multiple-element arrangement, relative selling price is established using an estimated selling price.

Non-Essential Software:

The Company recognizes non-essential software revenue when delivery has occurred in accordance with the terms and conditions of the contract. Where non-essential software deliverables are an element in a multiple-element arrangement, relative selling price of all non-essential software as a group is established using an estimated selling price. The Company then recognizes revenue for the non-essential software deliverables using industry-specific software revenue recognition guidance. In particular, where VSOE of fair value is not available for post-contract support sold with non-essential software, the relative selling price of the non-essential software is deferred and recognized ratably over the contractual period of the post-contract support.

Installation and Training:

The Company recognizes revenue related to installation and training upon delivery of the services. Where installation and training are elements in a multiple-element arrangement, relative selling price is established using an estimated selling price.

Post-Contract Support:

Post-contract support consists primarily of maintenance revenue and software assurance revenue, which generate revenue under contracts that generally range from one to five years. For maintenance revenue, the Company provides various levels of support for installed systems for a fixed annual fee. For software assurance revenue, the Company provides software upgrades on a when and if available basis and software support for a fixed annual fee. In certain jurisdictions, maintenance and software assurance is bundled as post-contract support. Revenue from post-contract support is recognized ratably over the contractual period.

Where post-contract support is an element in a multiple-element arrangement, relative selling price is established using VSOE of selling price based on volume and pricing of standalone sales within a narrow range. Where VSOE of selling price is not available, generally third-party evidence of selling price is also not available and the Company establishes an estimated selling price by determining the price at which the Company would transact if the service was to be sold on a standalone basis.

Return Rights:

Sales to the Company s channel partners generally provide for 30-day return rights, and include a restocking fee. In addition, certain agreements with distributors include stock rotation rights. A reserve for estimated

81

product returns and stock rotation rights is recorded based on historical experience as a reduction of sales at the time product revenue is recognized.

Sales-type leases:

A portion of the Company s direct sales of Solutions in the United States and Europe is made through sales-type leases. The discounted present values of minimum rental payments, net of provisions for continuing administration and other expenses over the lease period, are allocated to each element of the sale and recorded as revenue consistent with the revenue recognition policies described above.

After the initial sale, the rental streams in the United States are often sold to funding sources with the income streams discounted by prevailing like-term rates at the time of sale. Gains or losses resulting from the sale of net rental payments from such leases are recorded as net revenues. The Company establishes and maintains reserves against potential recourse following the re-sales based upon historical loss experience, past due accounts and specific account analysis. The allowance for uncollectible minimum lease payments and recourse liability at the end of the period represents reserves against the entire lease portfolio. Management reviews the adequacy of the allowance on a regular basis and adjusts the allowance as required. These reserves are either netted in the accounts receivable, current and long-term components of sales-type lease receivables on the consolidated balance sheets, or included in the other non-current liabilities on the consolidated balance sheets for the estimated recourse liability for lease streams sold.

Cloud segment revenue

The Cloud segment generates revenues primarily from sales of multiple-element Solutions. These Solutions are sold either as a single upfront sale or under a monthly recurring billing model. A portion of the monthly recurring billing in the United States will also often include billing for voice and data telecommunication services. Where the Solution is sold as an upfront sale, the elements of a typical multiple-element Solution are recognized as revenue as described under the Premise segment revenue, above. When the Solution is sold as a monthly recurring billing model, the revenue is recognized monthly, as the services are provided.

g) Cash and Cash Equivalents

Cash and cash equivalents are highly liquid investments that have terms to maturity of three months or less at the time of acquisition, and generally consist of cash on hand and investment-grade marketable securities. Cash equivalents are carried at amortized cost, which approximates their fair value. At December 31, 2014, the Company had cash of \$110.0 (December 31, 2013 \$40.2) and cash equivalents of \$1.3 (December 31, 2013 nil).

h) Restricted Cash

Restricted cash represents cash provided to support letters of credit outstanding and to support certain of the Company s credit facilities. Restricted cash is presented within other current assets on the consolidated balance sheets.

i) Allowance for Doubtful Accounts

The allowance for doubtful accounts represents the Company s best estimate of probable losses that may result from the inability of its customers to make required payments. Additional provisions or allowances for doubtful accounts are recorded for sales-type leases, discussed in part f) of this note under *Premise segment revenue* Sales-type leases. Reserves are established and maintained against estimated losses based upon historical loss experience, past due accounts, and specific account analysis. The Company regularly reviews the level of allowances for doubtful accounts

and adjusts the level of allowances as needed. Consideration is given to accounts past due as well as other risks in the current portion of the accounts.

82

j) Inventories

Inventories are valued at the lower of cost (calculated on a first-in, first-out basis, which is approximated by standard cost) and net realizable value. The Company provides inventory allowances based on estimated excess and obsolete inventories.

k) Property and Equipment

Property and equipment are initially recorded at cost. Depreciation is provided on a straight-line basis over the anticipated useful lives of the assets. Estimated lives range from three to ten years for equipment. Amortization of leasehold improvements is computed using the shorter of the remaining lease term or five years. The Company performs reviews for the impairment of property and equipment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. In assessing the impairment, the Company compares projected undiscounted net cash flows associated with the related asset or group of assets over their estimated remaining useful life against their carrying amounts. If the projected undiscounted net cash flows are not sufficient to recover the carrying value of the assets, the assets are written down to their estimated fair values based on expected discounted cash flows. Changes in the estimates and assumptions used in assessing projected cash flows could materially affect the results of management s evaluation.

Assets leased on terms that transfer substantially all of the benefits and risks of ownership to the Company are accounted for as capital leases, as though the asset had been purchased outright and a liability incurred. All other leases are accounted for as operating leases.

l) Identifiable Intangible Assets and Goodwill

Intangible assets include patents, trademarks, customer relationships and acquired technology. Amortization is provided on a straight-line basis over five years for patents and over a period of four to eight years for other intangible assets with finite useful lives. The Company periodically evaluates intangible assets for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability is assessed based on the carrying value of the asset and the undiscounted cash flows expected to result from the use and the eventual disposal of the asset. An impairment loss is recognized when the carrying amount is not recoverable.

Goodwill represents the excess of the purchase price over the estimated fair value of net tangible and intangible assets acquired in business combinations. Goodwill is not amortized, but is subject to annual impairment tests, or more frequently if circumstances indicate that it is more likely than not that the fair value of the reporting unit is below its carrying amount. The Company performs its annual goodwill impairment test on the first day of its fourth fiscal quarter, or October 1, of each year.

The Company performs a goodwill impairment test by comparing the fair value of each reporting unit against each reporting unit s carrying amount, including goodwill. If the fair value exceeds the carrying amount, no impairment charge is recorded. If the fair value is less than the carrying amount, the Company compares the implied fair value of the goodwill, determined as if a purchase had just occurred, to the carrying amount to determine the amount of impairment charge to be recorded. Changes in the estimates and assumptions used in assessing the projected cash flows could materially affect the results of management s evaluation.

m) Derivative Financial Instruments

The Company uses foreign currency forward contracts to manage the impact of currency fluctuations, primarily for fair value hedges on foreign currency receivables and payables and for cash flow hedges on probable future cash flows in foreign currencies. Derivative instruments that are not designated as accounting hedges or designated as fair value hedges are originally recorded at fair market value, with subsequent changes in fair value recorded in other income (expense) during the period of change. For derivative instruments that qualify

for hedge accounting (generally cash flow hedges), gains or losses for the effective portion of the hedge are initially reported as a separate component of other comprehensive income (loss) and subsequently recorded in income when the hedged transaction occurs or when the hedge is no longer deemed effective. The Company does not hold or issue derivative financial instruments for speculative or trading purposes. The Company also utilizes non-derivative financial instruments including letters of credit and commitments to extend credit.

n) Income Taxes

Income taxes are accounted for using the asset and liability method. Under this approach, deferred tax assets and liabilities are determined based on differences between the carrying amounts and the tax basis of assets and liabilities, and are measured using enacted tax rates and laws. Deferred tax assets are recognized only to the extent that it is more likely than not that the future tax assets will be realized in the future.

The Company calculates certain tax liabilities based on the likely outcome of uncertain tax positions (UTPs) and records this amount as an expense or recovery during the year in which UTPs are identified. The Company also records interest and penalties associated with these UTPs. The Company classifies penalties and accrued interest related to income tax liabilities in income tax expense.

o) Research and Development

Research costs are charged to expense in the periods in which they are incurred. Software development costs are deferred and amortized when technological feasibility has been established, or otherwise are expensed as incurred. The Company has not deferred any software development costs during the year ended December 31, 2014, the eight months ended December 31, 2013 or the years ended April 30, 2013 and 2012.

p) Defined Benefit Pension Plan

Pension expense under defined benefit pension plans are actuarially determined using the projected benefit method, and management s best estimate assumptions. Pension plan assets are valued at fair value. The excess of any cumulative net actuarial gain (loss) over ten percent of the greater of the benefit obligation and the fair value of plan assets is amortized over the average remaining life expectancy of all members. The under-funded status of the defined benefit pension plans are recognized as a liability on the consolidated balance sheets, with an offsetting adjustment made to accumulated other comprehensive income. The Company measures its plan assets and obligations at the year-end balance sheet date.

The discount rate assumption used reflects prevailing rates available on high-quality, fixed-income debt instruments. The assumption for long-term rate of return is based on the yield available on long-dated government and corporate bonds at the measurement date with an allowance for outperformance based on historical returns of each asset class.

q) Stock-Based Compensation

The Company has stock-based compensation plans for employees consisting of stock options and restricted share units (RSUs), as described in note 16.

The Company grants stock options for a fixed number of shares with an exercise price at least equal to fair market value of the shares at the date of grant. Stock-based compensation expense for stock options is based on the fair value estimate made on the grant date using the Black-Scholes option-pricing model for each award, net of estimated forfeitures, and is recognized on a straight-line basis over the employee service period, which is the vesting period.

The Company estimates the volatility of its stock for the Black-Scholes option-pricing model using historical volatility of comparable public companies. The Company will continue to use the volatility of

84

comparable companies until the Company s historical volatility is sufficiently established to measure expected volatility for option grants.

An RSU, once vested, entitles the holder to a Mitel common share issued out of treasury. RSUs vest one-quarter annually over 4 years. As RSUs are equity-settled, the grant-date fair value of RSUs is expensed on a straight-line basis over the vesting period of the award. The grant-date fair value is generally equal to the closing Mitel stock price on the day of grant.

r) Net Income per Common Share

Basic net income per common share is computed using the weighted-average number of common shares outstanding during the period. Diluted net income per common share is calculated using the treasury stock method when the impact is considered to be dilutive. To compute diluted net income per share, the weighted-average number of common shares outstanding is increased by the number of common shares that would be issued assuming the exercise of stock options and warrants and the issuance of outstanding RSUs.

s) Other Comprehensive Income (Loss)

Other comprehensive income (loss) includes unrealized gains and losses excluded from the consolidated statements of operations. These unrealized gains and losses consist of foreign currency translation adjustments, which are not adjusted for income taxes since they relate to indefinite investments in foreign subsidiaries, unrealized gains and losses on cash flow hedges, and changes in the unfunded status of defined benefit pension plans.

t) Advertising Costs

The cost of advertising is expensed as incurred, except for cooperative advertising obligations, which are expensed at the time the related sales are recognized and the advertising credits are earned. Cooperative advertising obligations are recorded as a reduction to revenue when the co-operative advertising obligation is estimated to be used for Mitel product or services and are recorded as selling, general and administrative expenses when the co-operative advertising obligation is estimated to be used for co-operative advertising of Mitel products and services. Advertising costs are recorded in selling, general and administrative expenses. For the year ended December 31, 2014, the Company incurred \$13.2 in advertising costs (eight months ended December 31, 2013 and years ended April 30, 2013 and 2012 \$8.5, \$9.3 and \$8.6), of which \$7.6 related to cooperative advertising expenses (eight months ended December 31, 2013 and years ended April 30, 2013 and 2012 \$2.5, \$4.1 and \$3.4).

u) Product Warranties

At the time revenue is recognized, a provision for estimated warranty costs is recorded as a component of cost of sales. The warranty accrual represents the Company s best estimate of the costs necessary to settle future and existing claims on products sold as of the balance sheet date based on the terms of the warranty, which vary by customer and product, historical product return rates and estimated average repair costs. The Company periodically assesses the adequacy of its recorded warranty provisions and adjusts the amounts as necessary.

v) Special Charges and Restructuring Costs

Special charges and restructuring costs consist of costs related to restructuring and integration activities as well as acquisition-related costs. Restructuring and integration costs generally relate to workforce reductions and facility reductions incurred to eliminate duplication of activities as a result of acquisitions or to improve operational

efficiency. Costs related to workforce reductions are recorded when the company has committed to a plan of termination and notified the employees of the terms of the plan. Costs related to facility reductions

85

primarily consist of lease termination obligations for vacant facilities, which generally include the remaining payments on an operating lease. Lease termination obligations are reduced for probable future sublease income. In addition, restructuring and integration costs include professional services and consulting services incurred to complete the integration of acquisitions, which are expensed as incurred. Acquisition-related costs consist of direct incremental costs incurred related to diligence activities and closing costs, and are expensed as incurred.

w) Reclassification

In conjunction with the acquisition of Aastra, in the first quarter of 2014, the Company reclassified service inventory from other current assets to inventory on the consolidated balance sheets. To conform to the current years presentation, \$2.9 of service inventory, consisting of gross service inventory of \$5.1 and a provision against service inventory of \$2.2, was reclassified from other current assets to inventory at December 31, 2013.

In addition, amortization of acquisition-related intangible assets has been reclassified out of selling, general and administrative expenses and into a separate line item on the consolidated statements of operations. Prior period amounts have been reclassified to conform to the current period s presentation.

x) Recent Accounting Pronouncements

Classification of unrecognized tax benefits

In July 2013, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2013-11 to include explicit guidance on the financial statement presentation of an unrecognized tax benefit when a net operating loss carryforward, a similar tax loss carryforward or a tax credit carryforward exists. The ASU provides amendments to the Income Taxes subtopic of the FASB Accounting Standards Codification (ASC), such that generally, unrecognized tax benefits should be presented as a reduction of deferred tax assets created by net operating losses or tax credit carryforwards in the same jurisdiction. The Company adopted this ASU prospectively in the first quarter of 2014. The adoption did not have a material impact on the Consolidated Financial Statements.

Discontinued operations

In April 2014, the FASB issued ASU 2014-08 to change the criteria for reporting discontinued operations such that disposals of small groups of assets will no longer qualify for discontinued operations presentation. The ASU provides amendments to the Presentation of Financial Statements and Property, Plant and Equipment subtopics of the FASB ASC. As a result of the ASU, only those disposals of components that represent a strategic shift that has or will have a major effect on the entity s operations will be reported as discontinued operations. The Company has adopted this ASU prospectively in the fourth quarter of 2014 and the adoption did not have a material impact on the Consolidated Financial Statements.

Revenue recognition

In May 2014, the FASB issued ASU 2014-09 to provide a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers. The ASU adds a Revenue from Contracts with Customers subtopic to the FASB ASC and supersedes most current revenue recognition guidance, including industry-specific guidance. The amendment becomes effective for the Company in the first quarter of 2017 and early adoption is not permitted. The Company is currently evaluating the effect that the adoption of this ASU will have on its consolidated financial statements.

Going concern assessment and disclosure requirements

In May 2014, the FASB issued ASU 2014-15 to provide guidance in relation to management s assessment of an entity s ability to continue as a going concern and to provide disclosure requirements in certain

86

circumstances. The amendment becomes effective for the Company in the first quarter of 2016. The Company does not expect the adoption to have a material impact on its consolidated financial statements.

3. ACQUISITIONS

a) Aastra January 2014

On November 10, 2013, Mitel and Aastra entered into a definitive arrangement agreement under which Mitel agreed to acquire all of the outstanding Aastra common shares in exchange for cash consideration of \$80.0 as well as the issuance of approximately 44.2 million Mitel common shares. Aastra was a global provider of unified communications and collaboration software, solutions and services with annual revenues of approximately \$600.0 Canadian Dollars (CAD) for the year ended December 31, 2013, of which approximately 75% were generated in Europe. The transaction was completed on January 31, 2014. In conjunction with the acquisition the Company completed a refinancing of its long-term senior debt, as described in note 13.

The total value of consideration given by Mitel was \$471.3, consisting of \$80.0 of cash and 44.2 million Mitel common shares valued at \$391.3, based on Mitel s publicly-traded stock price the NASDAQ Stock Market on January 31, 2014. Mitel management believes the transaction provides the Company with the financial scale and operating leverage to capitalize on the global growth opportunity as the market begins a long-term migration to the cloud. The transaction will allow the combined company to leverage the research and development workforce acquired as well as realize synergies, primarily through general and administrative and procurement savings. These factors contributed to the recognition of goodwill for the acquisition.

The Company is required to allocate the purchase price to tangible and identifiable intangible assets acquired and liabilities assumed based on their fair values. The excess of the purchase price over those fair values is recorded as goodwill. The purchase price and allocation of the purchase price is as follows:

	January 31, 2014				
Net assets:					
Cash and cash equivalents	\$ 79.4				
Accounts receivable (1)	111.8				
Sales-type lease receivables, current	10.1				
Inventories (2)	62.6				
Deferred tax asset, current	8.9				
Other current assets	31.9				
Sales-type lease receivables, non-current	13.3				
Deferred tax asset, non-current	2.5				
Property and equipment	24.7				
Intangible assets customer relationships (3)(7)	13.0				
Intangible assets developed technology (4)(7)	152.6				
Intangible assets trade name (5)(7)	9.0				
Goodwill (6)(7)	187.5				
Other non-current assets	0.5				
Accounts payable and accrued liabilities	(122.6)				
Deferred revenue, current					
Current portion of long-term debt	(1.8)				

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Deferred revenue, non-current	(15.2)
Pension liability(8)	(31.8)
Deferred tax liability	(23.1)
Other non-current liabilities	(13.1)
Net assets acquired	\$ 471.3

	January	31, 2014
Consideration given:		
Amount paid, cash	\$	80.0
Value of Mitel common shares issued		391.3
Total consideration given	\$	471.3

- (1) Fair value of accounts receivable consists of gross contractual amounts receivable of \$119.0, less best estimate of amounts not expected to be collected of \$7.2.
- (2) Fair value of inventory consists of inventory with a historical cost of \$89.7 less a historical provision of \$27.1.
- (3) Intangible assets customer relationships are expected to be amortized over the estimated useful life of the asset of 7 years.
- (4) Intangible assets developed technology is expected to be amortized over the estimated useful life of the asset of 6 years.
- (5) Intangible assets trade name is expected to be amortized over the estimated useful life of the asset of 4 years.
- (6) Goodwill was allocated to the segments as follows: Cloud \$14.1; Premise \$173.4.
- (7) Neither the goodwill nor the intangible assets are deductible for tax purposes.
- (8) The amounts recorded for pension liability consist primarily of unfunded defined benefit pension plans in France and Germany as well as a pro-rata share of liability for a multiple-employer defined benefit plan in Switzerland. Additional information on these plans is included in note 24.

Aastra s results of operations are included in the consolidated statements of operations of the combined entity from the date of acquisition. The amount of revenue from the acquisition included in the Company s results of operations for year ended December 31, 2014 was \$524.9, which includes a reduction of \$9.1 as a result of the valuation of the deferred revenue liabilities acquired being below Aastra s historical book value and the corresponding decrease in revenues in subsequent periods. The amount of net loss from the acquisition included in the Company s results of operations for year ended December 31, 2014 was \$16.1, which includes the \$9.1 adjustment to revenues described above, as well as amortization of acquired intangible assets of \$27.0.

The following unaudited pro-forma financial information presents the Company s consolidated financial results as if the acquisition had occurred at the beginning of the year:

			Twel	lve Months	Eigl	Eight Months		
			Ended			Ended		
			Dec	ember 31,	Dec	ember 31,		
			2014			2013		
Revenues			\$	1,139.9	\$	764.5		
Net loss				(24.5)		(1.9)		
Net loss per share			\$	(0.23)	\$	(0.02)		
1, 1 1	1.0	, •		1 1		.1 . 1.		

These pro-forma results have been prepared for comparative purposes only and are not necessarily indicative of the results of operations that actually would have resulted had the acquisition been effected at the beginning of the respective periods and are not necessarily representative of future results. The pro-forma results include the following adjustments:

Amortization of intangible assets that arose from the acquisition of \$29.5 per year

A reduction to revenue as a result of the valuation of the deferred revenue acquired being below Aastra's historical book value and the corresponding decrease in revenues in subsequent periods. The reduction for the year ended December 31, 2014 was \$1.1 (relating to the pro-forma period from January 1, 2014 to January 31, 2014). When added to the reduction in revenue as a result of the valuation of deferred revenue already recorded in the actual results, the total reduction to revenue for the twelve months ended December 31, 2014 was \$10.2. The reduction to revenue as a result of the valuation of deferred revenue for the eight months ended December 31, 2013 was \$5.3.

Tax provision based on an estimated effective tax rate of approximately 20%

88

b) Oaisys March 2014

On March 4, 2014, Mitel completed the acquisition of Oaisys, a leading developer of integrated call recording and quality management solutions. The acquisition of Oaisys further strengthens Mitel s position in the growing contact center market. Mitel paid \$7.9 for a 100% equity ownership of Oaisys. The purchase price and allocation of the purchase price is as follows:

	March 4, 20	14
Net assets:		
Cash and cash equivalents	\$ 0.	.3
Accounts receivable	1.	8
Inventories	0.	.1
Deferred tax asset, current	0.	5
Other current assets	0.	2
Deferred tax asset, non-current	0.	.2
Property and equipment	0.	.1
Intangible assets developed technology (1)(2)	4.	.0
Goodwill (2)(3)	5.	.5
Other non-current assets	0.	6
Accounts payable and accrued liabilities	(1.	.2)
Deferred revenue, current	(1.	9)
Deferred revenue, non-current	(0.	.8)
Deferred tax liability, non-current	(1.	5)
Net assets acquired	\$ 7.	9
Consideration given:		
Cash paid, March 2014	\$ 5.	9
Cash paid, July 2014	2.	0
Total consideration given	\$ 7.	9

- (1) Intangible assets developed technology is expected to be amortized over the estimated useful life of the asset of 4 years.
- (2) Neither the goodwill nor the intangible assets are expected to be deductible for tax purposes.
- (3) Goodwill was allocated to the Premise segment based on the nature of Oaisys operations.

Oaisys results of operations are included in the consolidated statements of operations of the combined entity from the date of acquisition, March 4, 2014. Oaisys annual revenues were approximately \$8.1 for the year ended December 31, 2013.

c) prairieFyre June 2013

On June 17, 2013, the Company completed the acquisition of prairieFyre Software Inc. (prairieFyre), a global provider of contact center, business analytics, and workforce optimization software and services. The acquisition

provides Mitel with a cornerstone development platform to address increasing demand for cloud-based contact center solutions. The purchase price, net of cash acquired was \$23.1 for a 100% equity ownership interest in prairieFyre. The major classes of assets and liabilities to which the Company allocated the purchase price were goodwill of \$14.7, intangible assets of \$11.3 and deferred revenue of \$5.7.

The primary reason for the acquisition was to provide Mitel with a cornerstone development platform for contact centers. The Company expects to continue to grow the platform, leverage the research and development workforce acquired as well as realize synergies, primarily in general and administrative activities. These factors contributed to the recognition of goodwill for the acquisition.

89

prairieFyre s results of operations are included in the consolidated statement of operations of the combined entity from the date of acquisition. However, as substantially all of prairieFyre s product and service revenue was derived through Mitel, substantially all of prairieFyre s revenue was eliminated on consolidation.

4. DISCONTINUED OPERATIONS

In March 2013, the Company completed the sale of its DataNet and CommSource business (DataNet), which distributed a wide variety of third-party telephony and data products and related services. As a result, for the years ended April 30, 2013 and 2012, the operating results have been reported as discontinued operations on the consolidated statements of operations. Summarized financial information for DataNet is shown below.

	 Ended (1) (2013 (1)	Year Ended April 30, 201		
Operations				
Revenues	\$ 40.7	\$	57.9	
Income (loss) from discontinued operations, before taxes	(4.8)		1.1	
Income tax recovery (expense)	1.1		(0.5)	
Net income (loss) from discontinued operations, net of tax	\$ (3.7)	\$	0.6	

(1) Operating results for the year ended April 30, 2013 consist of the operations up to the date of sale, March 1, 2013. For the year ended April 30, 2013, the loss from discontinued operations, before taxes, consists of a loss from operations up to the time of sale of \$1.3, a non-cash impairment of goodwill of \$1.9, a non-cash impairment of inventory of \$0.7 and a net loss on the sale of \$0.9. For the year ended April 30, 2012, income from discontinued operations consists of the results of operations.

5. NET INVESTMENT IN SALES-TYPE LEASES

Net investment in sales-type leases represents the value of sales-type leases held under the TotalSolution® program in the U.S., as well as sales-type leases in Europe primarily acquired in the acquisition of Aastra (as described in note 3). The Company currently sells the rental payments due to the Company from some of the sales-type leases in the U.S. The Company maintains reserves against its estimate of potential recourse for the balance of sales-type leases (recorded net, against the receivable) and for the balance of sold rental payments remaining unbilled (recorded separately as a lease recourse liability included in other non-current liabilities). The following table provides detail on the sales-type leases:

	D	December 31, 2014					D	ecem	ber 31, 2	2013	
G	ross	Allowance		Allowance Net		Gross Allowance		wance	Net		
\$	7.4	\$	(1.2)	\$	6.2	\$	7.0	\$	(0.5)	\$	6.5

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Lease balances included in accounts						
receivable						
Current portion of investment in						
sales-type leases	18.6	(0.5)	18.1	14.4	(0.5)	13.9
Non-current portion of investment in						
sales-type leases	20.1	(0.4)	19.7	12.6	(0.5)	12.1
Total unsold sales-type leases (recorded						
as assets, net, on the consolidated balance						
sheets)	46.1	(2.1)	44.0	34.0	(1.5)	32.5
Sold rental payments remaining unbilled	63.9	(2.2)(1)	61.7	91.3	(3.5)(1)	87.8
Total of sales-type leases unsold and sold	\$110.0	\$ (4.3)	\$ 105.7	\$ 125.3	\$ (5.0)	\$ 120.3

⁽¹⁾ Allowance for sold rental payments is recorded as a lease recourse liability and included in other non-current liabilities on the consolidated balance sheets.

A sale of rental payments represents the total present value of the payment stream on the sale of the rental payments to third parties. For the year ended December 31, 2014, the Company sold \$17.0 of rental payments and recorded gains on sale of those rental payments of \$2.9 (eight months ended December 31, 2013 sold \$16.7 and recorded gains of \$2.7; year ended April 30, 2013 sold \$32.4 and recorded gains of \$5.1; year ended April 30, 2012 sold \$48.8 and recorded gains of \$8.2). Sold rental payments remaining unbilled at the end of the period represents the total balance of leases that are not included on the consolidated balance sheets. The Company is compensated for administration and servicing of rental payments sold.

At December 31, 2014, future minimum lease payments related to the sold rental streams remaining unbilled are: 2015 \$30.1, 2016 \$18.3, 2017 \$9.7, 2018 \$4.6 and 2019 \$1.2.

At December 31, 2014, future minimum lease receipts due from customers related to the lease portfolio included in the December 31, 2014 consolidated balance sheet are: 2015 \$12.4, 2016 \$5.1, 2017 \$2.2, 2018 \$1.3 and 2019 \$1.1.

Financing Receivables

The Company considers its lease balances included in accounts receivable and its investment in sales-type leases to be financing receivables. Additional disclosures on the credit quality of the Company s sold and unsold sales-type leases and lease balances included in accounts receivable are as follows:

Aging Analysis as of December 31, 2014

	Not past due		I	0 days oast due	90 da	ter than ays past due	Total past due		Total sales-type	
Lease balances included in accounts receivable	\$	4.3	\$	1.8	\$	1.3	\$	3.1	\$	7.4
Investment in sold and unsold	Ψ	1.5	Ψ	1.0	Ψ	1.5	Ψ	3.1	Ψ	7.1
sales-type lease receivables		92.3		9.5		0.8		10.3		102.6
Total gross sales-type leases		96.6		11.3		2.1		13.4		110.0
Allowance		(2.0)		(1.0)		(1.3)		(2.3)		(4.3)
Total net sales-type leases	\$	94.6	\$	10.3	\$	0.8	\$	11.1	\$	105.7

Aging Analysis as of December 31, 2013

	Not past due		0 days	90 da	ter than ays past due	al past lue	_	sales-type eases
Lease balances included in accounts								
receivable	\$	4.0	\$ 2.3	\$	0.7	\$ 3.0	\$	7.0
		98.6	18.7		1.0	19.7		118.3

Investment in sold and unsold sales-type lease receivables

Total gross sales-type leases	102.6	21.0	1.7	22.7	125.3
Allowance	(2.3)	(1.6)	(1.1)	(2.7)	(5.0)
Total net sales-type leases	\$ 100.3	\$ 19.4	\$ 0.6	\$ 20.0	\$ 120.3

Allowance for Credit Losses

The Company s allowance for credit losses is based on management s assessment of the collectability of customer accounts. A considerable amount of judgment is required in order to make this assessment including a detailed analysis of the aging of the lease receivables and the current credit worthiness of customers and an

91

analysis of historical bad debts and other adjustments. If there is a deterioration of a major customer s credit worthiness or actual defaults are higher than historical experience, the estimate of the recoverability of amounts due could be adversely affected. The Company reviews in detail the allowance for doubtful accounts at each reporting period and adjusts the allowance estimate to reflect actual portfolio performance and any changes in future portfolio performance expectations.

The following table shows the activity of the allowance for credit losses on sales-type leases during the year ended December 31, 2014, the eight months ended December 31, 2013 and the year ended April 30, 2013:

	Decei	r Ended mber 31, 2014	Month Decer	ight ns Ended nber 31, 013		Ended 30, 2013
Allowance for credit losses on						
sales-type leases, opening	\$	(5.0)	\$	(6.7)	\$	(9.4)
Additions due to the acquisition of		(1.1)				
Aastra Write-offs		(1.1)		2.8		3.4
Recoveries		2.2		(0.1)		(0.1)
Provision		(0.4)		(0.1) (1.0)		(0.1)
TOVISION		(0.4)		(1.0)		(0.0)
Allowance for credit losses on						
sales-type leases, closing	\$	(4.3)	\$	(5.0)	\$	(6.7)
J1	·	()		()	,	()
Individually evaluated for						
impairment						
Sales-type leases individually						
evaluated for impairment, gross	\$	4.4	\$	4.9	\$	7.2
Allowance against sales-type leases						
individually evaluated for						
impairment		(2.1)		(2.2)		(3.0)
Sales-type leases individually	Ф	0.0	ф	2.7	ф	4.0
evaluated for impairment, net	\$	2.3	\$	2.7	\$	4.2
Collectively evaluated for impairment						
Sales-type leases collectively						
evaluated for impairment, gross	\$	105.6	\$	120.4	\$	146.1
Allowance against sales-type leases	Ψ	103.0	Ψ	120.4	Ψ	140.1
collectively evaluated for						
impairment		(2.2)		(2.8)		(3.7)
F		(=:=)		(2.0)		(21.7)
Sales-type leases collectively						
evaluated for impairment, net	\$	103.4	\$	117.6	\$	142.4
-						

6. INVENTORIES

	Decemb	er 31, 2014	Decemb	er 31, 2013
Raw materials and work in				
process	\$	4.2	\$	2.5
Finished goods (1)		83.0		35.0
Service inventory		6.5		5.1
Less: provision for excess and obsolete inventory (1)		(5.4)		(5.7)
	\$	88.3	\$	36.9

(1) At December 31, 2014, finished goods are recorded net of approximately \$23.6 of historical inventory provision remaining from the acquisition of Aastra, as discussed in note 3. This amount will decrease as the related inventory acquired from Aastra is sold or written off.

92

7. OTHER CURRENT ASSETS

	Decemb	er 31, 2014	Decemb	er 31, 2013
Prepaid expenses and deferred				
charges	\$	22.5	\$	14.4
Unbilled receivables		3.5		3.0
Due from related parties (note 12)		0.4		1.2
Income tax receivable		10.4		1.8
Other receivables		16.1		5.7
Restricted cash		0.3		0.4
	\$	53.2	\$	26.5

8. PROPERTY AND EQUIPMENT

	De	December 31, 2014				December 31, 2013			
		Accumulated				Accu	ımulated		
	Cost	amo	rtization	Net	Cost	amo	rtization	Net	
Property and Equipment	\$ 137.7	\$	(87.0)	\$ 50.7	\$95.0	\$	(66.5)	\$28.5	

Depreciation expense on property and equipment recorded in the year ended December 31, 2014 amounted to \$20.5 (eight months ended December 31, 2013 and years ended April 30, 2013 and 2012 \$7.4, \$10.3 and \$7.6).

As of December 31, 2014, equipment included leased assets with cost of \$21.2 (December 31, 2013 \$20.6) and net book value of approximately \$13.1 (December 31, 2013 \$13.9).

9. IDENTIFIABLE INTANGIBLE ASSETS

	D	December 31, 2014 Accumulated				December 31, 2013 Accumulated			
	Cost	amo	rtization	Net	Cost	amo	ortization	Net	
Customer relationships	\$113.2	\$	(94.1)	\$ 19.1	\$ 100.2	\$	(79.8)	\$ 20.4	
Developed technology	246.4		(101.0)	145.4	89.8		(64.3)	25.5	
Patents, trademarks and other	30.5		(19.2)	11.3	20.0		(15.2)	4.8	
	\$ 390.1	\$	(214.3)	\$ 175.8	\$210.0	\$	(159.3)	\$ 50.7	

Customer relationships and developed technology represent the fair value of intangible assets acquired. The assets are being amortized on a straight-line basis over their estimated useful lives of up to eight years. Patents, trademarks and other consists primarily of the cost to register and defend patents and are primarily amortized on a straight-line basis over their estimated useful lives of up to five years. The increase in cost for intangible assets primarily relates to acquisitions of Aastra and Oaisys, as described in note 3.

Amortization of identifiable intangible assets in the year ended December 31, 2014 was \$55.4 (eight months ended December 31, 2013 and years ended April 30, 2013 and 2012 \$18.1, \$24.5 and \$24.4). The estimated amortization expense, related to intangible assets in existence as of December 31, 2014, over the next five fiscal years is as follows: \$2015 \$44.3, 2016 \$30.1, 2017 \$28.2, 2018 \$27.8 and 2019 \$27.4.

10. GOODWILL

	Decem	ber 31, 2014	Deceml	per 31, 2013
Gross amount	\$	624.8	\$	431.8
Accumulated impairment loss		(284.5)		(284.5)
Goodwill, net	\$	340.3	\$	147.3

The increase in the gross amount of goodwill for the year ended December 31, 2014 was due to the acquisitions of Aastra and Oaisys, as described in note 3.

The Company performs its impairment test of goodwill annually, as described in note 2. The Company did not record any impairment in the year ended December 31, 2014, the eight months ending December 31, 2013 or in the year ended April 30, 2012. In the year ended April 30, 2013, the Company recorded an impairment of \$1.9 relating to the operations of DataNet, which were disposed in March 2013, as described in note 4.

11. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	Decemb	oer 31, 2014	Decemb	er 31, 2013
Trade payables	\$	54.4	\$	24.1
Employee-related payables		48.2		12.3
Accrued liabilities		58.6		33.2
Restructuring, warranty and other				
provisions		31.8		5.7
Due to related parties (note 12)		0.6		0.6
Other payables		21.4		6.9
	\$	215.0	\$	82.8

12. RELATED PARTY TRANSACTIONS

Significant related party transactions not otherwise disclosed in the Consolidated Financial Statements consist of the following:

The Matthews Group

Dr. Terence Matthews (Dr. Matthews), a director of the Company, and certain entities controlled by Dr. Matthews (collectively, the Matthews Group) is a shareholder of the Company and is party to a Shareholders Agreement, as disclosed in note 16. Significant transactions with the Matthews Group include the following:

Leased Properties

The Company leases its Ottawa-based headquarter facilities from the Matthews Group. For the year ended December 31, 2014, Mitel recorded lease payments for base rent and operating costs of \$5.0 (eight months ended

December 31, 2013 and years ended April 30, 2013 and 2012 \$3.4, \$4.4 and \$5.3).

In November 2013, the Company amended the lease for its Ottawa-based headquarter facilities. The amendment resulted in Mitel leasing approximately the same square footage as the original lease and at substantially the same rates. In addition, the amendment extended the term on the lease for an additional five years, two months, such that the lease term expires on April 30, 2021. Mitel was also granted an option to extend the lease term for an additional five year period, at then-current market rates.

94

Other

Other sales to and purchases from the Matthews Group arising in the normal course of the Company s business were \$1.3 and \$4.6, respectively, for the year ended December 31, 2014 (eight months ended December 31, 2013 \$0.8 and \$1.3, respectively; year ended April 30, 2013 \$1.4 and \$3.2, respectively; year ended April 30, 2012 \$1.8 and \$7.3, respectively). Included in purchases for the year ended December 31, 2014 is \$2.2 related to leasehold improvements and similar costs at the Ottawa-based headquarters facilities completed on the Company s behalf by the Matthews Group (eight months ended December 31, 2013 and years ended April 30, 2013 and 2012 nil, nil and \$3.2).

The amounts receivable and payable as a result of all of the above transactions are included in note 7 and note 11, respectively.

13. LONG-TERM DEBT

	December 3	1, 2014	Decembe	er 31, 2013
Term loan, six year term, maturing	,	204.1		
January 2020		304.1		
First lien term loan, six year term,				
maturing February 2019, repaid in January				
2014				178.5
Second lien term loan, seven year term,				
maturing February 2020, repaid in January				
2014				80.0
Unamortized original issue discount,				
recorded net against term loans		(1.3)		(3.0)
Capital leases, at interest rates varying				
from 5.1% to 7.4%, maturity dates of up to				
four years, secured by the leased assets		13.1		13.9
Other		0.9		0.1
		316.8		269.5
Less: current portion		(6.2)		(5.3)
_				
	\$	310.6	\$	264.2

2014 Voluntary Debt Repayments

In each of May 2014 and August 2014 Mitel made a voluntary prepayment of \$25.0 on its term loan. As a result, the Company recorded debt retirement costs of \$1.5 for the write-off of the pro-rata portion of unamortized debt issue costs and original issue discount.

Subsequent to the year ended December 31, 2014, in February 2015 Mitel made an additional \$25.0 voluntary prepayment on its term loan.

January 2014 refinancing

On January 31, 2014, in conjunction with the acquisition of Aastra, as described in note 3, Mitel refinanced its senior secured credit facilities. The new credit facilities initially consisted of a \$355.0 term loan and a \$50.0 revolving facility (the January 2014 Credit Facilities). Proceeds of \$353.2 (net of original discount of \$1.8), along with cash on hand, were used to repay the remaining \$258.5 outstanding on the prior credit facilities, the \$80.0 of cash consideration paid for the acquisition of Aastra, as well as fees and expenses in connection with the refinancing and the acquisition of Aastra.

Total fees and expenses related to the January 2014 Credit Facilities of \$11.0 have been deferred and are included in other non-current assets. The deferred debt issue costs are being amortized over the term of the credit

95

facilities using the effective interest method when related to the term loan and the straight-line method when related to the revolving facility. Original issue discount of \$1.8 has been recorded net against the term loan and is being amortized over the term of the credit facilities using the effective interest method. In addition, the Company expensed \$10.0 of unamortized debt issue costs and unamortized original issue discount, \$4.2 of prepayment fees relating to the prior credit facilities and \$0.5 of other costs relating to the refinancing.

The undrawn \$50.0 revolving credit facility bears interest at LIBOR plus 4.25%, or, at the option of the Company, a base rate plus an applicable margin, and matures in January 2019. The Company may borrow Canadian dollars under the revolving credit facility. Such borrowings bear interest at the Canadian prime rate plus an applicable margin. The term loan bears interest at LIBOR (subject to a 1.00% floor) plus 4.25%, or, at the option of the Company, a base rate plus an applicable margin, and matures in January 2020.

The term loan requires quarterly principal repayments of 0.25% of the original outstanding principal as well as annual principal repayments based on a percentage of excess cash flow (as defined in the January 2014 Credit Facilities). The annual excess cash flow repayments are required to be paid within 100 days of the end of the fiscal year. Voluntary prepayments are applied against mandatory principal repayments. As a result of the voluntary prepayments, the Company estimates that its annual principal repayments due in the next twelve months will be nil.

The term loan can be repaid without premium or penalty. The January 2014 Credit Facilities have customary default clauses, wherein repayment of the credit facilities may be accelerated in the event of an uncured default. The proceeds from the issuance of debt, and proceeds from the sale of Company assets, may also be required to be used, in whole or in part, to make mandatory prepayments under the credit facilities.

The January 2014 Credit Facilities contain affirmative and negative covenants, including: (a) periodic financial reporting requirements, (b) a maximum ratio of Consolidated Total Debt (net of up to \$50.0 of unrestricted cash) to the trailing twelve months Consolidated EBITDA (Leverage Ratio), as defined in the credit facilities, (c) limitations on the incurrence of subsidiary indebtedness and also the borrowers themselves, (d) limitations on liens, (e) limitations on investments and (f) limitations on the payment of dividends. The maximum Leverage Ratio applies to the Company for the period ending June 30, 2014 and for all fiscal quarters thereafter until maturity in January 2020, and is as follows:

	Maximum Consolidated
Fiscal Quarters Ending	Leverage Ratio
June 30, 2014 through March 31, 2015	3.00:1.00
June 30, 2015 through March 31, 2016	2.50:1.00
June 30, 2016 through March 31, 2017	2.25:1.00
June 30, 2017 and thereafter	2.00:1.00

The Company s Leverage Ratio at December 31, 2014 was 1.50. At December 31, 2014, the Company was in compliance with all applicable covenants included in the January 2014 Credit Facilities.

February 2013 refinancing

In February 2013 the Company completed a refinancing of its long-term senior debt by entering into new credit agreements, consisting of an undrawn \$40.0 first lien revolving credit facility, a \$200.0 first lien term loan and an \$80.0 second lien term loan (the February 2013 Credit Facilities). Proceeds of \$276.4 from the February 2013 Credit Facilities (net of original issue discount of \$3.6), along with cash on hand, were used to repay the remaining \$304.0

outstanding on the prior credit facilities, as well as fees and expenses related to the refinancing transaction.

Total fees and expenses related to the February 2013 Credit Facilities of \$8.5 were deferred, included in other non-current assets, and were amortized over the initial term of the credit facilities. Original issue discount

96

of \$3.6 was recorded net against the long-term debt and was being amortized over the initial term of the credit facilities. The unamortized portion of the fees and expenses and original issue discount was expensed when the February 2013 Credit Facilities were repaid in January 2014.

The undrawn \$40.0 first lien revolving credit facility bore interest at LIBOR plus 5.75% and would have matured in February 2018. The \$200.0 first lien term loan bore interest at LIBOR (subject to a 1.25% floor) plus 5.75% and the \$80.0 second lien term loan bore interest at LIBOR (subject to a 1.25% floor) plus 9.75%.

Capital leases

Interest expense related to capital leases was \$0.8 for the year ended December 31, 2014 (eight months ending December 31, 2013 and years ended April 30, 2013 and 2012 \$0.6, \$0.6 and \$0.3). Future minimum lease payments as of December 31, 2014 under capital leases total \$14.1 of which \$5.8, \$4.7, \$2.8 and \$0.8 relate to years 2015 to 2018, respectively. Total interest costs of \$1.1 are included in the total future lease payments.

Other

The Company has additional credit facilities totaling \$6.5, of which \$0.9 was drawn at December 31, 2014 (December 31, 2013 credit facilities totaling \$1.7, of which nil was drawn).

14. COMMITMENTS AND GUARANTEES

Operating Leases

The Company leases certain equipment and facilities under third-party operating leases. The Company is also committed under a related party facilities lease (see note 12). Rental expense from operating leases was as follows:

	Decei	Ended mber 31,	Er Decen	Months nded nber 31, 013	Ap	Ended ril 30,	Ap	Ended ril 30,
Rental expense (1)								
Arms-length	\$	22.9	\$	6.0	\$	9.6	\$	10.6
Related party		5.0		3.4		4.9		4.8
Total	\$	27.9	\$	9.4	\$	14.5	\$	15.4

⁽¹⁾ Includes amounts paid to lessors in respect to operating costs and is presented net of amounts that have been provided for under restructuring provisions.

Future minimum operating lease payments, primarily consisting of base rent for facilities, are as follows:

Future Lease Payments(1)

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Fiscal year	Arms-length	Relate	ed Party
2015	22.2		2.3
2016	19.4		2.4
2017	15.1		2.4
2018	11.8		2.4
2019	7.5		2.4
Thereafter	21.7		3.2
	\$ 97.7	\$	15.1

(1) Future lease payments are shown gross of the lease restructuring provision, as described note 20.

Guarantees

The Company has the following major types of guarantees:

Product Warranties

The Company provides its customers with standard warranties on hardware and software for periods up to 15 months. The following table details the changes in the warranty liability:

		Ended er 31, 2014	Mo Er	ight onths ided er 31, 2013
Balance, beginning of period	\$	0.8	\$	0.8
Increase in warranty provision due to acquisitions	Ψ	4.7	Ψ	0.0
Warranty costs paid		(1.5)		(0.2)
Warranties expense		1.3		0.2
Balance, end of period	\$	5.3	\$	0.8

Intellectual Property Indemnification Obligations

The Company enters on a regular basis into agreements with customers and suppliers that include limited intellectual property indemnification obligations that are customary in the industry. These guarantees generally require the Company to compensate the other party for certain damages and costs incurred as a result of third-party intellectual property claims arising from these transactions. The nature of these intellectual property indemnification obligations prevents the Company from making a reasonable estimate of the maximum potential amount it could be required to pay to its customers and suppliers. Historically, the Company has not made any significant indemnification payments under such agreements and no amount has been accrued in the Consolidated Financial Statements with respect to these guarantees.

Letters of Credit

Requests for providing commitments to extend credit and financial guarantees are reviewed and approved by management. Management regularly reviews all outstanding commitments, letters of credit and financial guarantees, and the results of these reviews are considered in assessing the adequacy of the Company's reserve for possible credit and guarantee losses. Letters of credit, bank guarantees and other similar instruments amounted to \$4.0 as of December 31, 2014 (December 31, 2013 \$1.2). The estimated fair value of letters of credit, bank guarantees and similar instruments, which is equal to the fees paid to obtain the obligations, was not significant as of December 31, 2014 and December 31, 2013.

15. CONTINGENCIES

The Company is party to a small number of legal proceedings, claims or potential claims arising in the normal course of business. The Company s management and legal counsel estimates that any monetary liability or financial impact of

such claims or potential claims to which the Company might be subject after final adjudication would not be material to the consolidated financial position of the Company, its results of operations or its cash flows. In circumstances where the outcome of the lawsuit is expected to be unfavorable, the Company has recorded a provision for the expected settlement amount. Where the expected settlement amount is a range, the Company has provided for the best estimate within that range. If no amount within the range is more likely, then the Company has provided for the minimum amount of the range.

16. COMMON SHARES

At December 31, 2014, there were an unlimited number of common shares authorized and 100.1 million shares issued and outstanding (December 31, 2013 54.4 million shares issued and outstanding). The holders of common shares are entitled to one vote per share and are entitled to dividends if and when declared by the Board of Directors.

Secondary Offering

In the second quarter of 2014, a CAD \$94.3 secondary offering of common shares was completed. The Company did not issue or sell any common shares and did not receive any proceeds from the offering.

Shareholders Agreement

The Company, Francisco Partners GP II Management, LLC and certain of their affiliates (collectively, the Francisco Group) and the Matthews Group are parties to a shareholders agreement (the Shareholders Agreement). Under the Shareholders Agreement, the Francisco Group is entitled to nominate three members to the Board of Directors provided the Francisco Group controls at least 15% of the outstanding common shares. In addition, the Matthews Group controls at least 5% of the outstanding common shares. In addition, the Francisco Group and the Matthews Group will nominate the Company s Chief Executive Officer to serve as a member of the Board of Directors, provided the Francisco Group and the Matthews Group each control at least 5% of the outstanding common shares. The Matthews Group and Francisco Group agree to vote their shares in favor of the election of the other party s nominees. The number of members on the Board of Directors shall be no more than ten.

If the Francisco Group controls less than 15% but more than 10% of the outstanding common shares, it can nominate two directors and if it controls less than 10% but more than 5%, it can nominate one director.

The Shareholders Agreement also provides that the Company will not take certain significant actions without the approval of the Francisco Group, so long as the Francisco Group controls greater than 15% of the outstanding common shares. The significant actions include actions related to:

amendments to the Company s articles or by-laws;

issuance of securities, with certain exceptions such as the issuance of securities under Equity Incentive Plans and in acquisitions that involve an issuance of securities of less than \$25.0;

declaring or paying dividends or distributions on any securities;

incurring additional indebtedness;

mergers, acquisitions and sales of assets or subsidiaries; and

any liquidation, winding-up, dissolution, or other distribution of assets of the Company to its shareholders. *Stock Options Plans*

2014 Equity Incentive Plan

In the second quarter of 2014, the 2014 Equity Incentive Plan (the 2014 Plan) was approved by the Company s shareholders. The 2014 Plan permits grants of stock options, deferred share units, restricted stock units, performance share units and other stock-based awards. Under the 2014 Plan, options are generally granted for a fixed number of shares with an exercise price at least equal to the fair market value of the shares at the date of grant. Options granted vest 1/16 over each of the first 16 quarters, and expire seven years after the date of grant. In addition, under the 2014 Plan, Restricted Stock Units (RSUs) were granted and vest 25% each year over four years. An RSU, once vested, entitles the holder to a Mitel common share issued out of treasury.

The Company s Board of Directors has the discretion to amend general vesting provisions and the term of any award, subject to limits contained in the 2014 Plan. The aggregate number of common shares that may be issued for all purposes pursuant to the 2014 Plan must not exceed 8.9 million common shares. Common shares subject to outstanding awards under the 2014 Plan which lapse, expire or are forfeited or terminated will, subject to plan limitations, again become available for grants under the 2014 Plan.

The number of stock-based awards available for grant under the Company s 2014 Equity Incentive Plan at December 31, 2014 was 8.3 million (available for grant under the 2006 Equity Incentive Plan at December 31, 2013 2.1 million).

2006 Equity Incentive Plan

The 2006 Equity Incentive Plan (the 2006 Plan) permitted grants of stock options, deferred share units, restricted stock units, performance share units and other stock-based awards. Upon approval of the 2014 Plan, no further grants under the 2006 Plan can be made, however the 2006 Plan will continue to govern outstanding stock options and RSUs granted under the 2006 Plan. The Company s Board of Directors has the discretion to amend general vesting provisions and the term of any award granted under the 2006 Plan, subject to limits contained in the 2006 Plan.

Under the 2006 Plan, options were granted for a fixed number of shares with an exercise price at least equal to the fair market value of the shares at the date of grant. Options granted up to March 5, 2010 vest 25% each year over a four year period on the anniversary date of the grant and expire in the fifth year. Options granted subsequent to March 5, 2010 vest 1/16 over each of the first 16 quarters, and expire seven years after the date of grant. Under the 2006 Plan, RSUs vest 25% each year over approximately four years. An RSU, once vested, entitles the holder to a Mitel common share issued out of treasury.

Inducement Options

The Company granted 0.5 million inducement options to its current Chief Executive Officer (CEO) upon his hiring in January 2011. These options were outside of the pool of stock options available for grant under the 2006 Plan. These options vest 1/16 over each of the first 16 quarters, and expire seven years after the date of grant.

Stock Option Information

The following is a summary of the Company s stock option activity:

	Year Ended December 31, 2014 Weighted			Eight Months Ended December 31, 2013 Weighted			Year Ended April 30, 2013 Weighted		
	Number of Options	Ex	erage ercise Price	Number of Options	Ex	verage ercise Price	Number of Options	Ex	erage ercise Price
Outstanding options:									
Balance, beginning of period Granted	7.2 1.3	\$	5.10 9.78	6.4 1.7	\$	5.15 4.64	6.4 1.0	\$	5.34 3.58

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Exercised (1)	(1.5)	4.58	(0.7)	4.39	(0.1)	3.49
Forfeited	(0.1)	5.05	(0.1)	4.56	(0.4)	4.62
Expired	(0.1)	5.76	(0.1)	6.11	(0.5)	5.07
•						
Balance, end of period	6.8	\$ 6.12	7.2	\$ 5.10	6.4	\$ 5.15
•						
Number of options exercisable	3.8	\$ 5.91	3.8	\$ 5.37	3.7	\$ 5.28

100

⁽¹⁾ The total intrinsic value of options exercised during the year ended December 31, 2014 was \$8.6 (eight months ended December 31, 2013 and years ended April 30, 2013 and 2012 \$2.6, \$0.1 and \$0.3).

The following table summarizes information about the Company s stock options outstanding and exercisable at December 31, 2014:

	Total outstanding				Total exercisable Weighted-				
		Weighted-							
		Average		gregate	•	Average		regate	
		Remaining		trinsic		Remaining		rinsic	
	Number of	Contractual	V	alue	Number of	Contractual	V	alue	
Exercise Price	Options	Life		(3)	Options	Life	,	(3)	
\$3.80	0.9	5.5 years	\$	5.9	0.2	5.5 years	\$	1.6	
\$4.00	0.7	3.5 years		4.4	0.4	3.5 years		3.1	
\$4.22	0.3	4.5 years		1.8	0.2	4.5 years		1.0	
\$5.16 (1)	1.9	2.5 years		10.5	1.4	3.1 years		7.3	
\$5.73	0.4	5.8 years		2.0	0.1	5.8 years		0.5	
\$8.79	1.0	3.6 years		2.0	0.8	2.9 years		1.5	
\$10.11	0.7	6.3 years		0.4	0.1	6.3 years		0.1	
Other (2)	0.9	5.1 years		4.1	0.6	4.7 years		3.2	
	6.8		\$	31.1	3.8		\$	18.3	

- (1) During fiscal 2011, the Company granted options to the new CEO to purchase 2.0 million common shares. Of the grant, 1.5 million options were subject to the regular vesting schedule of 1/16 each quarter, and have a seven year contractual life. The remaining 0.5 million options vest as follows: 12.5% of the options vest on the trigger date and the remainder vest monthly over an 18-month period following the trigger date. The trigger date is defined as the date that is one month following the month in which the five-day average trading price of the Company s common shares is equal to or greater than \$16.80 per share. All unexercised options expire on the earlier of 24 months after the trigger date or five years from the date of grant.
- (2) Other consists of all other remaining options outstanding. No individual tranche included in Other has more than 0.2 million options outstanding. The weighted average exercise price of all options included in Other was \$6.31 per share.
- (3) The aggregate intrinsic value of outstanding and exercisable stock options represents the amount by which the fair value of the common shares exceeds the exercise price of in-the-money options. The amount is based on the fair value of the shares at December 31, 2014, which is assumed to be the price that would have been received by the option holders had all stock option holders exercised and sold their options on December 31, 2014.

Additional information with respect to unvested stock option activity is as follows:

Eight Months Year Ended **Ended** December 31. December 31, Year Ended **April 30, 2013** 2014 2013 Number of Weighted Number of Weighted Number of Weighted **Options Options** Average **Options** Average Average

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		ercise Price		ercise Price		ercise Price
Outstanding options:						
Unvested, beginning of period	3.4	\$ 4.80	2.8	\$ 4.99	3.9	\$ 5.27
Granted	1.3	9.78	1.7	4.64	1.0	3.58
Vested	(1.6)	5.84	(1.0)	4.93	(2.0)	4.83
Forfeited	(0.1)	5.05	(0.1)	6.11	(0.1)	5.19
Unvested, end of period	3.0	\$ 6.39	3.4	\$ 4.80	2.8	\$ 4.99

Restricted Stock Unit Information

In April 2014, the Company granted 0.3 million RSUs. Mitel s stock price at date of grant was \$10.11 per share. In August 2014, the Company granted 0.4 million additional RSUs. Mitel s stock price at date of grant was

101

\$10.44 per share. RSUs vest one-quarter annually over 4 years. An RSU, once vested, entitles the holder to a Mitel common share issued out of treasury. At December 31, 2014, 0.7 million restricted stock units were outstanding.

Stock-based compensation expense

Stock-based compensation expense for stock options is based on the fair value of the stock options on the date of grant, calculated using the Black-Scholes option-pricing model, which is expensed on a straight-line basis over the vesting period. Assumptions used in the Black-Scholes option-pricing model are summarized as follows:

	Dece:	Year nded mber 31, 2014	E Dece	t Months nded mber 31, 2013	Ap	r Ended oril 30, 2013	Ap	r Ended oril 30, 2012
Risk-free interest rate		1.6%		1.3%		0.7%		1.4%
Dividends		0.0%		0.0%		0.0%		0.0%
Expected volatility		55.0%		55.0%		55.0%		55.0%
Annual forfeiture rate		10.0%		10.0%		10.0%		10.0%
Expected life of the options		5 years		5 years		5 years		5 years
Weighted average fair value								
per option	\$	4.57	\$	2.16	\$	1.62	\$	1.78

Stock-based compensation expense for RSUs is based on the fair value on the date of grant, using the closing price of the Company s stock on the day of grant, which is expensed on a straight-line basis over the vesting period.

Total stock-based compensation expense was \$6.1 for the year ended December 31, 2014 (eight months ended December 31, 2013 and years ended April 30, 2013 and 2012 \$3.1, \$4.2 and \$4.8). As of December 31, 2014, there was \$12.7 of unrecognized stock-based compensation expense (December 31, 2013 \$6.0) that is expected to be recognized over a weighted average period of 3.1 years (December 31, 2013 2.3 years).

17. PREFERRED SHARES

At December 31, 2014 and December 31, 2013, there were an unlimited number of preferred shares authorized, issuable in series. At December 31, 2014 and December 31, 2013, there were nil preferred shares outstanding.

18. WARRANTS

The following table outlines the carrying value of warrants outstanding:

	Decembe	er 31, 2014	Decemb	er 31, 2013
Warrants issued in connection				
with government funding (1)	\$	39.1	\$	39.1

(1)

At December 31, 2014, there were 2.48 million warrants outstanding that were issued in connection with government funding (December 31, 2013 2.48 million). The warrants have an exercise price of nil, are exercisable at any time at the option of the holder and have no expiry date.

102

19. WEIGHTED AVERAGE COMMON SHARES OUTSTANDING

The following table sets forth the basic and diluted weighted average common shares outstanding for earnings per share calculations as disclosed on the consolidated statements of operations:

	Year Ended December 31, 2014	Eight Months Ended December 31, 2013	Year Ended April 30, 2013	Year Ended April 30, 2012
Weighted average number of				
common shares outstanding, basic	95.6	53.9	53.7	53.5
Dilutive effect of options				
Dilutive effect of warrants			2.5	2.5
Weighted average number of common shares outstanding, diluted	95.6	53.9	56.2	56.0

The following securities have been excluded in the computation of diluted earnings per share because to do so would have been anti-dilutive based on the terms of the securities:

	Year Ended	Eight Months Ended	Year Ended	Year Ended
(Average number outstanding, in	December 31,	December 31,	April 30,	April 30,
millions)	2014	2013	2013	2012
Stock options	0.9	4.1	4.9	4.9

The following securities have been excluded from the diluted weighted average common shares outstanding because they were anti-dilutive based on having a net loss attributable to common shareholders from continuing operations for the following periods:

	Year	Eight Months
	Ended	Ended
	December 31,	December 31,
(Average number outstanding, in millions)	2014	2013
Stock options	5.6	2.8
Warrants	2.5	2.5
RSUs	0.4	

Additionally, for the year ended December 31, 2014, 0.5 million options (eight months ended December 31, 2013 and years ended April 30, 2013 and 2012 0.5 million, 0.5 million and 0.5 million), which could potentially dilute basic earnings per share in the future, were excluded from the above table since they were contingently issuable and the conditions for issuance had not been met by the end of the period.

20. SPECIAL CHARGES AND RESTRUCTURING COSTS

Special charges and restructuring costs of \$72.7 were recorded in the year ended December 31, 2014. The costs consisted of \$37.0 of employee-related charges, \$5.4 of facility-reduction related charges, \$25.3 of integration-related charges and \$5.0 of acquisition-related charges. The employee-related charges consisted of costs related to headcount reductions of approximately 350 people, primarily in North America and Europe. Facility-reduction related charges consisted primarily of lease termination obligations for facilities, primarily in North America. Integration-related charges primarily consist of professional fees and incidental costs relating to the integration of Aastra. Acquisition-related charges consisted primarily of legal and advisory fees incurred to close the acquisition of Aastra, as described in note 3.

103

For the eight months ended December 31, 2013, the Company recorded special charges and restructuring costs of \$14.6, consisting of \$5.3 of workforce reduction related charges, \$2.7 of facility-related charges and \$6.6 of acquisition-related costs. The workforce and facility-related charges are primarily for headcount reductions, consisting of the termination of approximately 75 employees, and lease termination obligations in North America as the Company reduced its cost structure. The acquisition-related charges consisted primarily of legal and advisory fees incurred to close the acquisition of prairieFyre and diligence costs relating to the acquisition of Aastra, as described in note 3.

For the year ended April 30, 2013, the Company recorded special charges and restructuring costs of \$20.3 consisting of \$9.2 of workforce reduction related charges, \$5.4 of facility-related charges and \$5.7 of acquisition-related costs. Workforce reduction and facility-related charges are primarily the result of restructuring actions taken in August 2012. In response to macro-economic concerns, the Company implemented a restructuring plan that included the termination of approximately 200 employees as well as the closure of excess facilities, primarily in North America. Acquisition-related costs of \$5.7 consisted primarily of diligence costs incurred during exclusive negotiations with a third party relating to a potential acquisition. The Company concluded that it would not proceed with the transaction.

For the year ended April 30, 2012, the Company incurred a net charge of \$3.4 related to the closure of a research and development facility in Ireland. The closure resulted in lease termination obligation and other charges of \$2.2 and workforce reduction related charges of \$3.2 primarily for the termination of approximately 50 people. In addition, as a result of the closure of this facility, \$2.0 million of income was recorded, net against special charges and restructuring costs, related to currency translation adjustments that had previously been deferred through other comprehensive income. The remaining special charges and restructuring costs for the year ended April 30, 2012 consist of lease termination obligation and other charges of \$7.6 and workforce reduction related charges of \$6.1 for approximately 200 people. These costs were incurred primarily in the United States, the United Kingdom and Canada.

At December 31, 2014, the workforce reduction liability of \$15.5 and the current portion of the lease termination obligation liability of \$3.9 are included in accounts payable and accrued liabilities, with the remaining non-current portion of the lease termination obligation liability of \$3.7 included in other non-current liabilities. Substantially all special charges and restructuring costs relate to the Premise segment, as described in note 22.

104

The following table summarizes details of the Company s restructuring liabilities:

	Facility- Reduction Related, Including Lease					
	Woı	rkforce	Term	ination		
Description	Red	luction	Obli	gations	T	otal
Balance of provision as of April 30, 2011	\$	4.2	\$	7.0	\$	11.2
Year ended April 30, 2012:						
Charges		9.3		7.8		17.1
Cash payments		(11.7)		(6.0)		17.7)
Foreign currency impact and other		(0.3)		0.4		0.1
Balance of provision as of April 30, 2012	\$	1.5	\$	9.2	\$	10.7
Year ended April 30, 2013:						
Charges		9.2		5.4		14.6
Cash payments		(8.3)		(8.1)	(16.4)
Foreign currency impact and other		(0.1)		(0.3)		(0.4)
Balance of provision as of April 30, 2013	\$	2.3	\$	6.2	\$	8.5
Eight months ended December 31, 2013:						
Charges		5.3		2.7		8.0
Cash payments		(5.9)		(3.5)		(9.4)
Balance of provision as of December 31, 2013	\$	1.7	\$	5.4	\$	7.1
2013	Ψ	1./	Ψ	J. T	Ψ	/ . 1
Year ended December 31, 2014:						
Restructuring liabilities acquired relating						
to the acquisition of Aastra		2.0		0.3		2.3
Charges		37.0		5.4		42.4
Cash payments		(25.2)		(3.5)		(28.7)
Balance of provision as of December 31,	Ф	155	ф	7.6	ф	00.1
2014	\$	15.5	\$	7.6	\$	23.1

21. SUPPLEMENTARY CASH FLOW INFORMATION

Year	Eight Months	Year Ended	Year Ended
Ended	Ended	April 30,	April 30,

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	December 31, 2014		December 31, 2013		2013		2	012
Change in non-cash operating assets and liabilities:								
Accounts receivable and sales-type								
lease receivables	\$	(23.2)	\$	30.2	\$	12.7	\$	7.1
Inventories	Ψ	5.2	Ψ	(4.2)	Ψ	0.7	Ψ	(1.5)
Other current assets		2.5		4.6		0.9		(0.3)
Other non-current assets		0.4		0.2		(0.7)		(0.9)
Accounts payable and accrued liabilities		15.2		(17.2)		(2.2)		2.2
Deferred revenue		15.9		1.8		2.3		(4.7)
Other non-current liabilities		(1.2)		0.2		(0.7)		(1.2)
Change in pension liability		(0.1)		(1.1)		0.5		0.7
change in pension macinity		(011)		(111)		0.0		0.,
	\$	14.7	\$	14.5	\$	13.5	\$	1.4
	Ψ	1 117	Ψ	1 110	Ψ	15.5	Ψ	1
Interest payments	\$	18.3	\$	17.6	\$	15.7	\$	17.1
Income tax payments	\$	17.3	\$	5.6	\$	14.6	\$	9.8
Disclosure of non-cash activities during	Ψ	17.10	Ψ	0.0	Ψ	1	Ψ	,
the period:								
Property and equipment additions								
financed through capital lease	\$	5.7	\$	4.1	\$	9.1	\$	2.7
Property and equipment additions of	Ψ	0.7	Ψ	.,,_	Ψ	,,,	Ψ	_,,
leasehold improvements as a result of								
leasehold inducements	\$	2.3	\$		\$		\$	

In addition, in January 2014, the Company acquired Aastra for cash consideration of \$80.0 and the issuance of 44.2 million Mitel common shares, as disclosed in note 3.

22. SEGMENT INFORMATION

The Company s Chief Executive Officer (CEO) has been identified as the chief operating decision maker. The CEO evaluates the performance of the segments and allocates resources based on information provided by the Company s internal management system.

During the first quarter of 2014, in connection with the acquisition of Aastra, the Company reorganized its business. As a result, the CEO now evaluates performance and allocates resources based on two key business units, Premise and Cloud. Therefore, beginning in the first quarter of 2014, the Company has reported its financial performance based on the new segments, Premise and Cloud, as described below. Prior period amounts have been presented on the same basis.

The primary financial measures of performance of the segments are revenues and gross margin, which consists of segment revenues less cost of revenues. The Company does not allocate operating expenses to its segments as management does not use this information to measure the performance of the individual operating segments. In addition, total asset and long-lived asset information by segment is not presented because the CEO does not use such segmented measures to allocate resources and assess performance. The accounting policies of reported segments are the same as those described in note 2. Revenue and cost of revenue are generally directly attributed to the segments. Generally, cost of revenue is directly charged to the segments and, in certain cases, on a pro-rata basis, based on revenue.

The Premise segment sells and supports products and services for premise-based customers. This includes the Company s premise-based IP and TDM telephony platforms, desktop devices and unified communications and collaboration (UCC) and contact center applications that are deployed on the customer s premise. Premise-based sales are typically sold as an initial sale of hardware and software, with ongoing recurring revenue from hardware and software maintenance and other managed services that we may also offer.

The Cloud segment sells and supports products that are deployed in a cloud environment. The Cloud segment is comprised of a retail offering and a wholesale offering. The retail cloud offering, branded MiCloud, provides hosted cloud and related services directly to the end user. The Company is typically paid a monthly recurring fee for these services, which include UCC applications, voice and data telecommunications and desktop devices. The wholesale offering, branded Powered by Mitel, enables service providers to provide a range of hosted communications offerings to their end customers. The hosted offering includes hosted PBX, voice and video calling, SIP Trunking, voicemail, call center, audio conferencing and video and web collaboration services. The wholesale cloud offering is also sold to large enterprise customers who run their own data centers in private cloud or hybrid cloud networks with management provided by Mitel, or one of Mitel s channel partners. Revenue in the wholesale cloud offering is billed either as monthly recurring fees or as an upfront sale of hardware and software.

106

Operating segments

Financial information by operating segment is summarized below.

	Year Ended December 31, 2014		Eight Months Ended December 31, 2013		Year Ended April 30, 2013		Year Ended April 30, 201	
Revenues								
Premise segment product	\$	728.2	\$	209.9	\$	357.5	\$	392.9
Premise segment service		261.4		97.1		166.9		185.9
Cloud segment product		29.1		10.7		8.4		6.4
Cloud segment non-recurring service		1.0						
Cloud segment recurring service		84.3		39.6		44.1		26.6
Total	\$	1,104.0	\$	357.3	\$	576.9	\$	611.8
Gross margin								
Premise segment product	\$	425.3	\$	142.5	\$	234.8	\$	246.9
Premise segment service		107.0		37.0		60.5		66.4
Cloud segment product		16.4		5.6		5.1		4.0
Cloud segment non-recurring service		0.5						
Cloud segment recurring service		40.9		18.9		20.2		12.1
Total	\$	590.1	\$	204.0	\$	320.6	\$	329.4

Goodwill information by segment is as follows:

	Dec	cember 31, 2014	December 31, 2013		
Premise	\$	291.8	\$	112.9	
Cloud		48.5		34.4	
	\$	340.3	\$	147.3	

Geographic Information

In conjunction with the reorganization of the business, the Company now reviews revenues by geography as follows:

Americas, consisting of the continents of North America and South America;

EMEA, consisting of the continent of Europe, including Russia, as well as the Middle East and Africa;

Asia-Pacific, consisting of the continent of Asia and the pacific region, including Australia and New Zealand.

107

Revenues from external customers are attributed to the following countries based on location of the customers:

	ar Ended ber 31, 2014	0	Ionths Ended ber 31, 2013	E	Year Ended I 30, 2013	E	Year nded 30, 2012
Canada	\$ 39.2	\$	20.9	\$	32.5	\$	37.8
United States	421.2		228.8		369.6		380.7
Rest of Americas	24.0		8.8		9.5		10.5
Americas	484.4		258.5		411.6		429.0
Germany	135.3		1.0		1.7		2.3
U.K.	120.6		63.3		108.7		119.3
Rest of EMEA	328.0		22.5		38.5		41.0
EMEA	583.9		86.8		148.9		162.6
Asia-Pacific	35.7		12.0		16.4		20.2
	\$ 1,104.0	\$	357.3	\$	576.9	\$	611.8

Concentrations

The Company sells its products and services to a broad set of enterprises ranging from large, multinational enterprises, to small and mid-sized enterprises. Management believes that the Company is exposed to minimal concentration risk since the majority of its business is conducted with companies in numerous diverse industries. The Company performs periodic credit evaluations of its customers—financial condition and generally does not require collateral for its accounts receivable. In some cases, the Company will require payment in advance or security in the form of letters of credit or third-party guarantees. No single customer accounted for more than 10 percent of the Company—s revenue or accounts receivable as of or for the year ended December 31, 2014, eight months ended December 31, 2013, year ended April 30, 2013 or year ended April 30, 2012.

Four independent suppliers manufacture a significant portion of the Company s products. The Company is not obligated to purchase products from these specific suppliers in any specific quantity, except as the Company outlines in forecasts or orders for products required to be manufactured by these companies. The Company s supply agreements with these suppliers results in a concentration that, if suddenly eliminated, could have an adverse effect on the Company s operations. While the Company believes that alternative sources of supply would be available, disruption of its primary sources of supply could create a temporary, adverse effect on product shipments.

23. INCOME TAXES

Details of income taxes are as follows:

	Year Ended December 31, 2014		Eight Months Ended December 31, 2013		Year Ended April 30, 2013		Year Ended April 30, 2012	
Income (loss) from continuing								
operations before income taxes:								
Canadian	\$	118.0	\$	0.4	\$	10.6	\$	21.5
Foreign		(148.2)		(16.0)		(9.5)		(11.7)
	\$	(30.2)	\$	(15.6)	\$	1.1	\$	9.8
Current income tax recovery (expense):								
Canadian	\$	5.6	\$	(0.2)	\$	(0.1)	\$	0.2
Foreign		(13.3)		(7.5)		(10.2)		(8.6)
J	\$	(7.7)	\$	(7.7)	\$	(10.3)	\$	(8.4)
Deferred income tax recovery (expense):								
Canadian	\$	(2.9)	\$	3.0	\$	6.4	\$	34.0
Foreign		33.5		14.8		12.7		13.8
	\$	30.6	\$	17.8	\$	19.1	\$	47.8

The income tax recovery (expense) reported differs from the amount computed by applying the Canadian rates to the income (loss) before income taxes. The reasons for these differences and their tax effects are as follows:

	Er Decen	ear ided iber 31, 014	Ei Decei	Months nded nber 31, 013	 Ended 30, 2013	 Ended 30, 2012
Expected tax rate		26.5%		26.5%	26.5%	27.6%
Expected tax recovery (expense)	\$	8.0	\$	4.1	\$ (0.3)	\$ (2.7)
Foreign tax rate differences		2.1		0.8	(1.1)	(2.3)
Net change in valuation allowance on deferred tax						
assets		3.2			0.5	35.4

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Effect of change in tax rates				
on deferred tax balances			3.4	
Permanent differences	(4.5)	(2.4)	(1.0)	(1.4)
Tax credits and other				
adjustments	14.1	7.6	7.3	10.4
Income tax recovery	\$ 22.9	\$ 10.1	\$ 8.8	\$ 39.4

109

The tax effect of components of the deferred tax assets and liabilities are as follows:

	mber 31, 2014	December 31, 2013		
Assets:				
Net operating loss and credit carry-forwards	\$ 111.0	\$	111.4	
Allowance for doubtful accounts	2.5		1.4	
Inventories	1.8		1.3	
Restructuring and other provisions	14.6		7.0	
Pension liability	25.5		12.4	
Revenue recognition	15.5		8.6	
Intangibles	32.5		34.1	
Long-term debt and other	3.8		1.8	
Lease obligations	5.1			
Property and equipment	0.2			
Total deferred tax assets	212.5		178.0	
Liabilities:				
Acquisition intangibles	(30.4)		(13.9)	
Lease obligations			(4.6)	
Property and equipment			(2.6)	
Total deferred tax liabilities	(30.4)		(21.1)	
Total gross deferred tax assets net of total				
deferred tax liabilities	182.1		156.9	
Valuation allowance	(32.1)		(26.5)	
Net deferred tax assets	\$ 150.0	\$	130.4	

The Company updates its assessment of the realizability of its deferred tax assets at each reporting period. At December 31, 2014, as a result of uncertainty regarding the future utilization of certain deferred tax assets, there is a valuation allowance of \$32.1 against deferred tax assets primarily in the United Kingdom (December 31, 2013 \$26.5). Future changes in estimates of taxable income could result in a significant change to the valuation allowance.

For the year ended December 31, 2014, the eight months ended December 31, 2013 and the year ended April 30, 2013, there were no significant changes to the assessment of the realizability of the Company s deferred tax assets.

In the year ended April 30, 2012, based primarily on stronger operating performance in fiscal 2012, the Company determined that it was more-likely-than-not that the Company would realize a benefit from an additional portion of its deferred tax assets in Canada. As a result, a valuation allowance of approximately \$35.4 was released, primarily relating to the deferred tax assets in Canada.

The Company had the following tax-effected loss carryforwards and tax credits:

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	Decembe	r 31, 2014
	Tax	Tax
Year of Expiry	Losses	Credits
2018	\$	\$ 1.0
2019	2.5	0.9
2020-2033	5.4	56.2
Indefinite	45.0	
Total	\$ 52.9	\$ 58.1

These tax loss carry-forwards relate to operations in Canada, United States, France, Belgium and Hong Kong. The United States has an annual restriction on the utilization of \$0.8 of tax-effected loss carryforwards related to a change in ownership in 2001.

Tax credit carry-forwards relate to the Canadian and United States operations amounting to \$50.6 and \$7.5, respectively. These credits consist primarily of investment tax credits that can be used to offset future federal, provincial and state income taxes payable.

The Company operates in multiple jurisdictions throughout the world and its returns are subject to ongoing examinations by certain taxing authorities in those jurisdictions. The Company regularly assesses the status of these examinations and the potential for adverse outcomes to determine the adequacy of the provisions for income taxes. The Company believes that it has adequately provided for tax adjustments that are probable as a result of any ongoing or future examinations.

The Company has undistributed earnings of its foreign subsidiaries which are considered to be indefinitely reinvested and accordingly no provision for income taxes has been provided. The determination of the amount of unrecognized deferred income tax liability for undistributed earnings is not practicable. If circumstances change and it becomes apparent that some or all of the undistributed earnings of the Company s foreign subsidiaries will be remitted to a parent company, the Company will record a tax liability.

Uncertain Tax Positions

The following table reconciles the activity related to the Company s unrecognized tax benefits, which are included in other non-current liabilities in the consolidated balance sheets:

	 Ended er 31, 2014	Mo En	ight onths ided er 31, 2013
Opening balance	\$ 9.8	\$	9.6
Increase related to acquisitions	9.5		
Increase related to current year tax			
positions	4.4		0.1
Decrease related to prior year tax			
positions	(1.9)		
Applied against deferred tax assets	(4.6)		
Reductions due to lapse in statute			
of limitations	(1.5)		
Settlements	(0.9)		
Other	(0.2)		0.1
Closing balance	\$ 14.6	\$	9.8

The amount of unrecognized tax benefits at December 31, 2014 that would affect the effective tax rate, if recognized, were approximately \$13.4 (December 31, 2013 \$8.5).

The Company recognizes any interest and penalties related to unrecognized tax benefits in income tax expense. As of December 31, 2014, the Company has a balance of \$2.7 (December 31, 2013 \$0.5) for the potential payment of interest and penalties. For the year ended December 31, 2014, the Company expensed \$0.5 (eight months ended December 31, 2013 and years ended April 30, 2013 and 2012 \$0.1, \$0.1 and \$0.2) for the potential payment of interest and penalties.

The Company routinely engages in discussions and negotiations with tax authorities regarding tax matters in various jurisdictions throughout the year. The Company believes it is reasonably possible that certain federal,

111

foreign, and state tax matters may be concluded in the next 12 months. The Company estimates that the unrecognized tax benefits inclusive of interest at December 31, 2014 are expected to be reduced by approximately \$5.6 in the next 12 months.

The Company or its subsidiaries file income tax returns in a significant number of countries. These tax returns are subject to examination by local taxing authorities. The following summarizes the open years by major jurisdiction:

Canada 2011 to 2014 and for specific types of transactions from 2009 to 2014; the U.S. 2011 to 2014; Germany 2011 to 2014; France 2011 to 2014; Sweden 2008 to 2014; Switzerland 2009 to 2014; and the U.K. 2008 to 2014.

At December 31, 2014, the Company is presently under audit in the U.K. for the 2009, 2010 and 2011 tax years, in Italy for the 2010, 2011 and 2012 tax years and in Canada for the 2011 and 2012 tax years. The resolution of tax matters in these jurisdictions is not expected to be material to the Consolidated Financial Statements. During the year, the Company settled a tax audit in France, which did not have a material impact on the Consolidated Financial Statements.

24. PENSION PLANS

The Company maintains defined contribution pension plans or defined benefit plans that cover a significant portion of its employees.

Defined Contribution Plans

The Company contributes to defined contribution pension plans on the basis of the percentage specified in each plan. The costs of the defined contribution plans are expensed as incurred. For the year ended December 31, 2014, the Company made contributions to these plans of \$14.3 (eight months ended December 31, 2013 and years ended April 30, 2013 and 2012 \$2.4, \$3.9 and \$3.7).

Defined Benefit Plans

Description of defined benefit plans and significant changes

The Company operates a defined benefit plan in the U.K. and, as a result of the acquisition of Aastra, defined benefit plans in Switzerland, Germany, France and Italy.

The Company operates a partially funded defined benefit plan in the U.K. (U.K. Plan), which was closed to new members in 2001 and was closed to new service in November 2012.

As a result of the acquisition of Aastra, the Company assumed unfunded defined benefit obligations related to France, Italy and Germany (France Plan , Italy Plan and Germany Plan , respectively). Under the France Plan and Italy Plan, retirees generally benefit from a lump sum payment upon retirement or departure. Under the Germany Plan, retirees generally benefit from the receipt of a perpetual annuity at retirement, based on their years of service and ending salary.

In addition, as a result of the acquisition of Aastra, the Company operates a partially funded multiple-employer pension plan in Switzerland (Switzerland Plan). Under the Switzerland Plan, retirees generally benefit from the receipt of a perpetual annuity at retirement based on an accrued value at the date of retirement. The accrued value is related to the actual returns on contributions during the working period. As the plan is a multiple-employer plan, the Consolidated Financial Statements include the Company s pro-rata share of assets, projected benefit obligation and

pension benefit cost.

For the year ended December 31, 2014, changes in valuation assumptions, in particular a change in discount rate, produced an unfavorable impact on the benefit obligation. For the U.K. Plan, the benefit obligation

112

increased to \$265.3 at December 31, 2014 from \$226.4 at December 31, 2013 as a result of the change in assumptions, in particular a decrease in the discount rate, which was partially offset by a strengthening of the U.S. dollar compared to the British pound sterling. U.K. Plan assets increased to \$174.1 from \$169.1 as the actual return was partially offset by the unfavorable effect of foreign currency translation. For the Switzerland Plan, the benefit obligation increased to \$114.9 at December 31, 2014 from \$104.1 at January 31, 2014 (the date the plan was acquired) as a result of the change in assumptions, in particular a decrease in the discount rate, which was partially offset by a strengthening of the U.S. dollar compared to the Swiss franc. Switzerland Plan assets decreased to \$96.0 from \$98.4 as the unfavorable effect of foreign currency translation was only partially offset by actual investment returns.

For the eight months ended December 31, 2013, the U.K. pension liability decreased from \$90.5 to \$57.3 due primarily to changes in valuation assumptions, in particular an increase in the discount rate.

For the year ended April 30, 2013, the U.K. pension liability increased from \$75.2 to \$90.5 due primarily to changes in valuation assumptions, in particular a decrease in the discount rate.

The defined benefit plan disclosures below are provided in aggregate for all defined benefit plans, including the Company s portion of the Switzerland multiple-employer plan, unless otherwise noted.

Plan assets and projected benefit obligation information

The change in aggregate projected benefit obligation and plan assets was as follows:

	E Dece	Year Ended Imber 31, 2014	E Dece	t Months Inded mber 31, 2013	r Ended
Change in projected benefit					
obligation:					
Benefit obligation at beginning of					
period	\$	226.4	\$	242.9	\$ 213.4
Acquisition of Aastra		130.2			
Service cost		2.2			0.8
Interest cost		13.2		6.6	9.7
Employee contributions		1.9			0.3
Actuarial loss (gain)		72.3		(35.8)	37.5
Benefits paid		(8.9)		(1.6)	(2.7)
Plan curtailment		(1.2)			(6.6)
Foreign exchange		(29.9)		14.3	(9.5)
Benefit obligation at end of period	\$	406.2	\$	226.4	\$ 242.9

Year	Eight Months	Year Ended
Ended	Ended	April 30, 2013

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	December 31, 2014		December 31, 2013		
Change in plan assets:					
Fair value of plan assets at beginning					
of period	\$	169.1	\$	152.4	\$ 138.2
Acquisition of Aastra		98.4			
Actual return on plan assets		21.1		4.6	18.1
Employer contributions		7.3		3.2	4.6
Employee contributions		1.9			0.3
Benefits paid		(7.2)		(1.6)	(2.7)
Foreign exchange		(20.5)		10.5	(6.1)
Fair value of plan assets at end of					
period	\$	270.1	\$	169.1	\$ 152.4
Pension liability	\$	136.1	\$	57.3	\$ 90.5

The Company s projected benefit obligation and plan assets, by defined benefit plan, at December 31, 2014 were as follows:

	U.K.	Plan	Switzer	rland Plan	All	Other	Total
Projected benefit obligation	\$ 2	265.3	\$	114.9	\$	26.0	\$406.2
Plan assets	1	174.1		96.0			270.1
Pension liability	\$	91.2	\$	18.9	\$	26.0	\$ 136.1

The following table provides the Company s aggregate accumulated benefit obligation:

	December 31,	December 31,	April 30,
	2014	2013	2013
Accumulated benefit obligation	394.3	226.4	242.9

Periodic benefit cost

The aggregate net periodic benefit cost was as follows:

	Ei Decer	Vear nded nber 31,	Mo Er Decen	ight onths nded nber 31, 013	En Apr	ear ided il 30, 013	E Ap	Year nded ril 30,
Current service cost defined benefit	\$	2.2	\$		\$	0.8	\$	1.6
Interest cost		13.2		6.6		9.7		9.8
Expected return on plan assets		(13.2)		(5.4)		(7.3)		(8.4)
Curtailment gain, net of unrecognized								
actuarial loss		(0.7)						
Recognized actuarial loss		0.8		0.8		1.9		1.9
Net periodic defined benefit cost	\$	2.3	\$	2.0	\$	5.1	\$	4.9

Assumptions

The following assumptions were used to determine the periodic pension expense for the U.K. Plan:

Year	Eight	Year	Year
Ended	Months	Ended	Ended
December 31,	Ended	April 30,	April 30,
2014	December 31,	2013	2012

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		2013		
Discount rate	4.70%	4.10%	4.90%	5.30%
Inflation rate	3.30%	3.30%	3.30%	3.20%
Investment returns assumption	6.00%	5.30%	5.30%	6.50%

The following assumptions were used to determine the net present value of the accrued pension benefits for the U.K. Plan:

	December 31, 2014	December 31, 2013	April 30, 2013	April 30, 2012
Discount rate	3.70%	4.70%	4.10%	4.90%
Inflation rate	3.00%	3.30%	3.30%	3.30%
Compensation increase rate	N/A (1)	N/A (1)	N/A (1)	3.20%
Average remaining service life of				
employees	N/A (1)	N/A (1)	N/A (1)	18 years

(1) As a result of the U.K. Plan s November 2012 pension curtailment, members no longer earn benefits for current service and therefore the compensation rate increase and average remaining service life are no longer factors in determining the net present value of accrued pension benefits.

The following assumptions were used to determine the periodic pension expense for the Switzerland Plan:

	Year Ended December 31, 2014 (1)
Discount rate	2.25%
Inflation rate	1.50%
Investment returns assumption	3.50%

(1) Assumptions were applicable from the date of the acquisition of Aastra on January 31, 2014. The following assumptions were used to determine the net present value of the accrued pension benefits for the Switzerland Plan:

	December 31, 2014
Discount rate	1.20%
Inflation rate	1.40%
Compensation increase rate	1.90%
Average remaining service life of employees	11 years

Estimated future benefit payments

The table below reflects the total benefits expected to be paid in each of the next five years and in the aggregate for the subsequent five years.

	Benefit
	Payments
2015	7.4
2016	7.3
2017	7.5
2018	7.6
2019	8.1
2020-2024	44.4

Contributions

The Company expects to make employer contributions of \$5.2 (£3.3) to fund the U.K. Plan deficit in 2015. The amount of annual employer contributions required to fund the pension deficit is determined every three years in

accordance with U.K. regulations. In June 2013, the Company s annual requirement to fund the pension deficit for 2014 was determined to be \$5.0 (£3.2), and increases at an annual rate of 3% for 2015 and 2016. The Company expects to make employer contributions of \$1.8 to fund the Switzerland Plan in 2015.

115

Plan assets

The Company s target allocation and actual pension plan asset allocation by asset category for the U.K Plan were as follows:

	December 31, 2014 Actual (1)	December 31, 2014 Target	December 31, 2013 Actual	December 31, 2013 Target
Cash	24%	0%	6%	0%
Equities	70%	67%	67%	67%
Debt securities	6%	33%	27%	33%

(1) Difference between actual allocation and target allocation is primarily as a result of cash held at December 31, 2014 due to the proceeds from sales of an investment fund that had not yet been reinvested.

The Company s target allocation and actual pension plan asset allocation by asset category for the Switzerland Plan were as follows:

	December 31, 2014 Actual	December 31, 2014 Target
Cash	11%	2%
Debt securities	19%	32%
Real estate	40%	40%
Equities	21%	20%
Other	9%	6%

The investment objectives of the pension portfolio of assets (the Fund) are designed to generate returns that will enable the Fund to meet its future obligations. The performance benchmark for the investment managers is to earn in excess of the index return in those asset categories, which are actively managed. In setting the overall expected rate of return, the various percentages of assets held in each asset class together with the investment return expected from that class are taken into account. For cash and bonds, the rate used is that derived from an appropriate index at the valuation date. For equities and real estate, a model is used based on historical outperformance compared to bonds. For the year ended December 31, 2014, the assumption of equity outperformance compared to bonds was 3.5% (eight months ended December 31, 2013 and years ended April 30, 2013 and 2012 3.5%, 3.5% and 3.3%) and the assumption of real estate outperformance compared to bonds was 2.0% (comparative periods not applicable due to no investments in this category prior to the acquisition of Aastra).

The following table discloses the major category of fair value (as described in note 26):

Fair Value Measurement at December 31, 2014

Quoted Price in Significant Significant
Active Other Unobservable

Total

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	Markets for Identical Instruments Level	Observable Inputs	Inputs	
	1	Level 2	Level 3	
Assets				
Cash	\$ 51.9	\$	\$	\$ 51.9
Equities	141.6			141.6
Bonds		29.6		29.6
Real estate			38.4	38.4
Other			8.6	8.6
	\$ 193.5	\$ 29.6	\$ 47.0	\$ 270.1

	Fair Va Quoted Price in Active Markets for Identical Instruments Level	Active Significant Markets Other Significant for Identical Observable Und Instruments Inputs		gnificant observable Inputs	
	1	Level 2	Level 3	Total	
Assets					
Cash	\$ 9.4	\$	\$	\$ 9.4	
Equities	114.5			114.5	
Bonds		45.2		45.2	
	\$ 123.9	\$ 45.2	\$	\$ 169.1	

25. FOREIGN CURRENCY, CREDIT AND INTEREST RATE RISK

Foreign currency risk

The Company operates globally, and therefore incurs expenses in currencies other than its various functional currencies and its U.S. dollar reporting currency. The Company has used, and may use in the future, foreign currency forward contracts to hedge the fair value of certain assets and liabilities as well as to hedge likely future cash flows denominated in a currency other than the functional currency of the entity. The Company does not enter into forward contracts for speculative purposes.

Fair value hedging

The Company has used, and may use in the future, foreign currency forward contracts to minimize the short-term impact of currency fluctuations on foreign currency receivables, payables and intercompany balances. Foreign currency contracts used to hedge the fair value of foreign currency receivables, payables and intercompany balances are recorded at fair value, with changes in the fair value recorded as other income (expense) in the consolidated statements of operations. At December 31, 2013 all of the Company s outstanding forward contracts used for fair value hedging had a term of one month or less. The Company did not have any forward contracts used for fair value hedging outstanding at December 31, 2014.

At December 31, 2013, to hedge the fair value of certain assets and liabilities, the Company held forward contracts to sell Australian dollars, British pounds sterling and Euros at a fixed rate on a notional amount of \$21.0 U.S. dollars. In addition, the Company held forward contracts to buy Canadian dollars and British pounds sterling at a fixed rate on a total notional amount of \$7.1 U.S. dollars. At December 31, 2013, the Company had a net unrealized loss on fair value adjustments on the outstanding forward contracts used for fair value hedging of less than \$0.1.

Cash flow hedging

The Company has used, and may use in the future, foreign currency forward contracts to hedge probable future cash flows. Cash flow hedges are assessed for effectiveness at the time of inception and again at each reporting period. Foreign currency forward contracts that are assessed as effective are recorded at fair value at each reporting period, with changes in the fair value recorded through other comprehensive income (loss) in the consolidated statements of operations, net of tax. When foreign currency forward contracts are settled, the unrealized gain or loss is removed

from accumulated other comprehensive income (loss) and recorded as an increase or decrease to the hedged transaction.

At December 31, 2014, to hedge probable future cash outflows of Canadian payroll, the Company held forward contracts with durations of up to three months on a notional amount of \$10.2 U.S. dollars. At December 31, 2014, the Company had a net unrealized loss on fair value adjustments on the outstanding forward

117

contracts used for cash flow hedging of less than \$0.1. For the eight months ended December 31, 2013 and the years ended April 30, 2013 and 2012, no forward contracts were used to hedge probable future cash flows.

Credit risk

The Company s financial assets that are exposed to credit risk consist primarily of cash and cash equivalents, restricted cash, accounts receivable, other receivables, sales-type lease receivables, sold rental payment remaining unbilled and assets held by the defined benefit pension plan. Cash is generally held in banks with an investment grade rating. Cash equivalents are invested in government and commercial paper with investment grade credit rating. The Company is exposed to normal credit risk from customers. However, the Company has a large number of diverse customers to minimize concentrations of credit risk. No customer represented more than 10% of accounts receivable at December 31, 2014 and December 31, 2013.

Interest rate risk

As described in note 13, the Company is exposed to interest rate risk primarily on its credit facilities which bear interest at LIBOR, subject to a LIBOR floor. As a result, the Company is exposed to changes in interest rates above the LIBOR floor. The Company periodically reviews its exposure to interest rate risk and determines what actions, if any, should be taken to mitigate the risk.

In addition, the Company s defined benefit plans, as described in note 24, are exposed to changes in interest rate risk through their investment in bonds and the discount rate assumptions.

The Company is not exposed to any other significant interest rate risk due to the short-term maturity of its monetary assets and current liabilities. The Company s sales-type lease receivables have fixed future cash flows and are therefore not exposed to significant interest rate risk.

26. FAIR VALUE MEASUREMENTS

The Company s financial assets and liabilities carried at fair value are measured using one of the following three categories:

- Level 1: Quoted market prices in active markets for identical assets or liabilities.
- Level 2: Observable market based inputs or unobservable inputs that are corroborated by market data.
- Level 3: Unobservable inputs that are not corroborated by market data.

Assets/Liabilities Measured at Fair Value on a Recurring Basis

The Company s cash equivalents, as described in note 2, are valued using the category Level 2. The Company does not have any other significant financial assets or liabilities measured at fair value on a recurring basis, other than the investments held by defined benefit pension plans, as described in note 24.

The Company s financial instruments include cash and cash equivalents, restricted cash, accounts receivable, accounts payable, amounts due to (from) related parties, net investment in sales-type leases and long-term debt. Due to the short-term maturity of cash, restricted cash, accounts receivable, accounts payable and amounts due to (from) related parties, the carrying value of these instruments is a reasonable estimate of their fair value. At December 31, 2014, the

fair value of the term loan, as described in note 13, was approximately 100% of the principal balance.

118

27. TRANSITION PERIOD COMPARATIVE BALANCES

In January 2014, the Board of Directors of the Company determined that, in accordance with its Bylaws and upon the recommendation of its Audit Committee, the Company s fiscal year shall begin on January 1 and end on December 31 of each year, starting on January 1, 2014. This resulted in a change in fiscal year end from April 30 to December 31. The required transition period of May 1, 2013 to December 31, 2013 is included in these financial statements. In order to provide comparative results for the year ended December 31, 2014, the unaudited consolidated results of operations and comprehensive income for the year ended December 31, 2013 is presented below. In order to provide comparative results for the eight month period ended December 31, 2013, the unaudited consolidated results of operations and comprehensive income for the eight months ended December 31, 2012 is also presented.

	Year Ended	Eight Months Ended	
	December 31, 2013 (unaudited)	December 31, 2012 (unaudited)	
Revenues			
Product	\$ 357.8	\$ 228.9	
Services	155.8	108.1	
Cloud recurring	55.9	27.7	
	569.5	364.7	
Cost of revenues			
Product	119.3	79.1	
Services	96.4	70.1	
Cloud recurring	29.6	15.1	
	245.3	164.3	
Gross margin	324.2	200.4	
Expenses:			
Selling, general and administrative	199.3	131.2	
Research and development	56.9	37.3	
Special charges and restructuring costs	17.5	17.5	
Amortization of acquisition-related intangible assets	24.2	15.0	
Loss on litigation settlement		1.4	
	297.9	202.4	
Operating income (loss)	26.3	(2.0)	
Interest expense	(24.5)	(12.3)	
Debt retirement costs	(3.2)		
Other income (expense)	(0.2)	1.2	

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Loss from continuing operations, before income taxes	(1.6)	(13.1)
Current income tax recovery (expense)	1.8	1.1
Deferred income tax recovery (expense)	(0.4)	6.0
Net loss from continuing operations	(0.2)	(6.0)
Net loss from discontinued operations	(3.0)	(0.7)
Net loss	\$ (3.2)	\$ (6.7)
Other comprehensive income (loss) foreign currency		
translation	\$ 1.0	\$ (0.9)
Other comprehensive income pension liability		
adjustments	10.4	6.8
Comprehensive income (loss)	\$ 8.2	\$ (0.8)
Net loss per common share Basic and Diluted:		
Net loss per share from continuing operations	\$ (0.01)	\$ (0.11)
Net loss per share from discontinued operations	\$ (0.05)	\$ (0.01)
Net loss per share	\$ (0.06)	\$ (0.12)
Weighted-average number of common shares		
outstanding:		
Basic and diluted	53.8	53.7

119

SCHEDULE II

VALUATION OF QUALIFYING ACCOUNTS AS OF DECEMBER 31, 2014

(in U.S. dollars, millions)

Additions Balance, Balance, Beginning Charged to End of **Description** of Period expenses Other (1) **Deductions** Period Year Ended April 30, 2012 Allowance for doubtful accounts, excluding amounts related to lease receivables \$ 4.4 \$1.0 \$ \$ (2.0)3.4 \$ Allowance for sales-type leases and lease \$ \$ \$ \$ 9.4 recourse liability 12.2 \$ 1.6 (4.4)Provision for excess and obsolete inventory \$ \$ \$ 8.5 \$ 1.0 (2.3)\$ 7.2 Year Ended April 30, 2013 Allowance for doubtful accounts, excluding amounts related to lease receivables \$ 3.4 \$ 2.5 \$ \$ \$ 4.8 (1.1)Allowance for sales-type leases and lease \$ 9.4 \$ \$ \$ 6.7 recourse liability \$0.7 (3.4)\$ 7.2 \$ Provision for excess and obsolete inventory \$2.0 \$ (1.9)\$ 7.3 Eight Months Ended December 31, 2013 Allowance for doubtful accounts, excluding \$ \$ amounts related to lease receivables 4.8 \$0.7 \$ 4.8 (0.7)\$ Allowance for sales-type leases and lease \$ 6.7 \$ \$ \$ 5.0 recourse liability \$1.0 (2.7)Provision for excess and obsolete inventory \$ 7.3 \$1.3 \$ \$ (2.9)\$ 5.7 Year Ended December 31, 2014 Allowance for doubtful accounts, excluding 6.1 12.0 amounts related to lease receivables \$ 4.8 \$3.0 \$ \$ (1.9)\$ Allowance for sales-type leases and lease \$ \$ recourse liability 5.0 \$0.4 \$ 4.3 1.1 (2.2)Provision for excess and obsolete inventory \$ 5.7 \$0.6 \$ \$ (0.9)5.4

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure None.

⁽¹⁾ Primarily relates to the acquisition of Aastra

Item 9A. Controls and Procedures Disclosure Controls and Procedures

Our management carried out an evaluation, with the participation of the CEO and Chief Financial Officer, or CFO, of the effectiveness of our disclosure controls and procedures as of December 31, 2014. Based upon that evaluation, our CEO and CFO concluded that our disclosure controls and procedures were effective to provide reasonable assurance that information required to be disclosed by us in reports that we file or submit under the Exchange Act, is recorded, processed, summarized and reported, within the time period specified in the rules and forms of the SEC.

For purposes of this section, the term disclosure controls and procedures means controls and other procedures of an issuer that are designed to ensure that information required to be disclosed by the issuer in the

120

reports that it files or submits under the Act is recorded, processed, summarized and reported, within the time periods specified in the Commission s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by an issuer in the reports that it files or submits under the Act is accumulated and communicated to the issuer s management, including its principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure. There are inherent limitations to the effectiveness of any system of disclosure controls and procedures, including the possibility of human error and the circumvention or overriding of the controls and procedures. Accordingly, even effective disclosure controls and procedures can only provide reasonable assurance of achieving their control objectives, and management necessarily is required to use its judgment in evaluating the cost-benefit relationship of possible disclosure controls and procedures.

Management s Annual Report on Internal Control over Financial Reporting

Our management is responsible for establishing and maintaining adequate internal control over financial reporting and for the assessment of the effectiveness of internal control over financial reporting.

Internal control over financial reporting is a process designed by, or under the supervision of, the CEO and CFO, or persons performing similar functions, and effected by our board of directors, management and other personnel, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with U.S. GAAP. Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

As of December 31, 2014, our management, including the CEO and CFO, completed their evaluation of the effectiveness of our internal control over financial reporting. This evaluation was based on the criteria set forth in Internal Control-Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission. Management identified no material weaknesses that existed in the design or operation of our internal control over financial reporting and concluded that our internal control over financial reporting was effective as of December 31, 2014. In performing the evaluation of internal control over financial reporting as of December 31, 2014, management has excluded Aastra, a company acquired in a business combination on January 31, 2014. Tangible assets of approximately \$274.6 million and liabilities of approximately \$245.6 million related to the Aastra business were included in Mitel s consolidated balance sheet at December 31, 2014 and total revenues of approximately \$524.9 million and a net loss of approximately \$16.1 million were included in the consolidated statement of operations for the year ended December 31, 2014 (representing operations of the Aastra business from the acquisition date of January 31, 2014).

The effectiveness of our internal control over financial reporting as of December 31, 2014 has been audited by Deloitte LLP, independent registered public accounting firm, as stated in their report on internal control over financial reporting, which is included in Part II, Item 8 of this Report.

Changes in Internal Control over Financial Reporting

The acquisition of Aastra on January 31, 2014, represents a material change in internal control over financial reporting since management s last assessment of the Company s internal control over financial reporting which was completed as of December 31, 2013. Tangible assets of approximately \$274.6 million and liabilities of approximately \$245.6 million related to the Aastra business were included in Mitel s consolidated balance sheet at December 31, 2014 and total revenues of approximately \$524.9 million and a net loss of approximately \$16.1 million were included in the

consolidated statement of operations for the year ended December 31, 2014 (representing operations of the Aastra business from the acquisition date of January 31, 2014). The Aastra business utilizes separate information and accounting systems and processes. The Company intends to extend its Sarbanes-Oxley Section 404 compliance program to include the Aastra business beginning in 2015.

121

Other than the acquisition of Aastra, there were no significant changes in the Company s internal control over financial reporting during the year ended December 31, 2014 that have materially affected, or are reasonably likely to materially affect, the Company s internal control over financial reporting.

Item 9B. Other Information

None.

PART III

Item 10. Directors, Executive Officers and Corporate Governance

The information required by this Item will be contained in the Company s Form 10-K/A, which will be filed no later than 120 days after December 31, 2014. This information will also be contained in the management proxy circular that we prepare in accordance with Canadian corporate and securities law requirements.

Item 11. Executive Compensation

The information required by this Item will be contained in the Company s Form 10-K/A, which will be filed no later than 120 days after December 31, 2014. This information will also be contained in the management proxy circular that we prepare in accordance with Canadian corporate and securities law requirements.

Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

The information required by this Item will be contained in the Company s Form 10-K/A, which will be filed no later than 120 days after December 31, 2014. This information will also be contained in the management proxy circular that we prepare in accordance with Canadian corporate and securities law requirements.

Item 13. Certain Relationships and Related Transactions, and Director Independence

The information required by this Item will be contained in the Company s Form 10-K/A, which will be filed no later than 120 days after December 31, 2014. This information will also be contained in the management proxy circular that we prepare in accordance with Canadian corporate and securities law requirements.

Item 14. Principal Accounting Fees and Services

The information required by this Item will be contained in the Company s Form 10-K/A, which will be filed no later than 120 days after December 31, 2014. This information will also be contained in the management proxy circular that we prepare in accordance with Canadian corporate and securities law requirements.

122

PART IV

Item 15. Exhibits and Financial Statement Schedules

- 1. (1) and (2) The following Consolidated Financial Statements of the Company are included in Item 8 herein.
 - (A) Reports of Independent Registered Chartered Accountants.
 - (B) Consolidated Balance Sheets As of December 31, 2014 and December 31, 2013
 - (C) Consolidated Statements of Operations Year ended December 31, 2014, eight months ended December 31, 2013 and years ended April 30, 2013 and April 30, 2012.
 - (D) Consolidated Statements of Comprehensive Income (Loss) Year ended December 31, 2014, eight months ended December 31, 2013 and years ended April 30, 2013 and April 30, 2012.
 - (E) Consolidated Statements of Shareholders Equity Year ended December 31, 2014, eight months ended December 31, 2013 and years ended April 30, 2013 and April 30, 2012.
 - (F) Consolidated Statements of Cash Flows Year ended December 31, 2014, eight months ended December 31, 2013 and years ended April 30, 2013 and April 30, 2012
 - (G) Notes to the Consolidated Financial Statements.
 - (3) Listing of Exhibits See Exhibit Index.

The management contracts or compensatory plans or arrangements required to be filed as exhibits to this Report are denoted in the Exhibit Index.

2. Our consolidated valuation of qualifying accounts (Schedule II) financial statement schedule is included in Item 8 herein.

All other schedules for which provision is made in the applicable accounting regulations of the SEC are not required under the related instructions, are inapplicable, or the information has been disclosed elsewhere.

3. Exhibits filed with this report are listed in the Exhibit Index.

123

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized on February 26, 2015.

MITEL NETWORKS CORPORATION

By: /s/ Steven E. Spooner
Steven E. Spooner
Chief Financial Officer
(Principal Financial and Accounting
Officer)

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed by the following persons on behalf of the Registrant in the capacities and on the dated indicated.

Signature	Title	Date
/s/ Richard D. McBee	Chief Executive Officer & President	February 26, 2015
Richard D. McBee	(Principal Executive Officer) and Director	
/s/ Dr. Terence H. Matthews	Chairman of the Board	February 26, 2015
Dr. Terence H. Matthews		
/s/ Peter D. Charbonneau	Director	February 26, 2015
Peter D. Charbonneau		
/s/ Benjamin H. Ball	Director	February 26, 2015
Benjamin H. Ball		
/s/ Anthony Shen	Director	February 26, 2015
Anthony Shen		
/s/ Andrew J. Kowal	Director	February 26, 2015
Andrew J. Kowal		
/s/ Francis Shen	Director	February 26, 2015
Francis Shen		

/s/ John P. McHugh Director February 26, 2015

John P. McHugh

/s/ David Williams Director February 26, 2015

David Williams

124

EXHIBIT INDEX

- 3.1 Restated Articles of Incorporation (incorporated by reference to Amendment No. 4 to Mitel s Registration Statement on Form F-1, filed with the SEC on April 16, 2010)
- 3.2 By laws (incorporated by reference to Amendment No. 3 to Mitel s Registration Statement on Form F-1, filed with the SEC on March 30, 2010)
- 3.3 Articles of Amalgamation, dated January 31, 2014, as amended (incorporated by reference to Mitel s Form 8-K/A, filed with the SEC on December 5, 2014)
- 4.1 Form of Common Share Certificate (incorporated by reference to Amendment No. 4 to Mitel s Registration Statement on Form F-1, filed with the SEC on April 16, 2010)
- 10.1 First Lien Credit Agreement, dated as of February 27, 2013, among Mitel Networks Corporation and Mitel U.S. Holdings, Inc., as the Borrowers, various financial institutions and other persons from time to time parties thereto, as the Lenders, Bank of America, N.A. as the Administrative Agent and Collateral Agent, RBC Capital Markets, as the Syndication Agent and Bank of America, N.A., RBC Capital Markets and MCS Capital Markets LLC as Joint Lead Arrangers and Joint Bookrunners (incorporated by reference to Mitel s Annual Report on Form 8-K, filed with the SEC on March 4, 2013)
- Second Lien Credit Agreement, dated as of February 27, 2013, among Mitel U.S. Holdings, Inc., as the Borrower, Mitel Networks Corporation as the Parent, various financial institutions and other persons from time to time parties thereto, as the Lenders, Wilmington Trust, National Association as the Administrative Agent and Collateral Agent, and KKR Asset Management as Joint Lead Arrangers and Joint Bookrunners. (incorporated by reference to Mitel s Annual Report on Form 8-K, filed with the SEC on March 4, 2013)
- 10.3 Credit Agreement, dated January 31, 2014, among Mitel Networks Corporation and Mitel U.S. Holdings, Inc. as the borrowers, Jefferies Finance LLC as the administrative agent and collateral agent, TD Securities (USA) LLC as the syndication agent, HSBC Bank and Canada Export Development Canada as the co-documentation agent and Jefferies Finance LLC and TD Securities (USA) LLC as joint lead arrangers and joint bookrunners, and the lenders named therein (incorporated by reference to Mitel s Form 8-K, filed with the SEC on February 5, 2014)
- Form of Global Mitel Employment Agreement (incorporated by reference to Amendment No. 1 to Mitel s Registration Statement on Form F-1, filed with the SEC on July 6, 2006)
- 10.5 2006 Equity Incentive Plan, as amended (incorporated by reference to Mitel s Annual Report on Form 20-F, filed with the SEC on October 31, 2006)
- 10.6 2014 Equity Incentive Plan, (incorporated by reference to Mitel s Form 8-K, filed with the SEC on May 9, 2014)
- Employment Agreement between Mitel and Joe Vitalone effective as of March 5, 2013 (incorporated by reference to Mitel s Annual Report on Form 10-KT, filed with the SEC on March 31, 2014)
- Amended and Restated Employment Agreement effective as of March 12, 2010, between Mitel and Steven Spooner (incorporated by reference to Amendment No. 2 to Mitel s Registration Statement on Form F-1, filed with the SEC on March 17, 2010)
- Employment Contract dated August 31, 1999, between Mitel and Graham Bevington (the Bevington Employment Contract) (incorporated by reference to Amendment No. 1 to Mitel s Registration Statement

on Form F-1, filed with the SEC on July 6, 2006)

10.9 (a) Alterations to terms and conditions of the Bevington Employment Contract dated July 20, 2001 (incorporated by reference to Amendment No. 1 to Mitel s Registration Statement on Form F-1, filed with the SEC on July 6, 2006)

125

- 10.10 Amended and Restated Employment Agreement between Mitel and Ron Wellard effective as of March 12, 2010 (incorporated by reference to Amendment No. 2 to Mitel s Registration Statement on Form F-1, filed with the SEC on March 17, 2010)
- Employment Contract dated January 13, 2011, between Mitel and Richard McBee (incorporated by reference to Mitel s Form 8K, filed with the SEC on January 13, 2011)
- Integrated Communications Solutions R&D Project Agreement (the R&D Project Agreement) between Mitel, Mitel Knowledge Corporation, March Networks Corporation, March Healthcare and Her Majesty the Queen in Right of Canada dated October 10, 2002 (incorporated by reference to Amendment No. 3 to the Mitel s Registration Statement on Form 20-F, filed with the SEC on February 12, 2003) +
 - 10.12 (a) Amendment No. 1 to the R&D Project Agreement dated March 27, 2003 (incorporated by reference to Mitel s Annual Report on Form 20-F, filed with the SEC on August 31, 2004)
 - 10.12 (b) Amendment No. 2 to the R&D Project Agreement dated May 2, 2004 (incorporated by reference to Mitel s Annual Report on Form 20-F, filed with the SEC on October 31, 2006)
 - 10.12 (c) Amendment No. 3 to the R&D Project Agreement dated September 16, 2004 (incorporated by reference to Mitel s Annual Report on Form 20-F, filed with the SEC on October 31, 2006)
 - 10.12 (d) Amendment No. 4 to the R&D Project Agreement dated June 27, 2005 (incorporated by reference to Mitel s Annual Report on Form 20-F, filed with the SEC on October 31, 2006)
 - 10.12 (e) Amendment No. 5 to the R&D Project Agreement dated October 3, 2005 (incorporated by reference to Mitel s Annual Report on Form 20-F, filed with the SEC on October 31, 2006)
 - 10.12 (f) Amendment No. 6 to the R&D Project Agreement dated October 31, 2006 (incorporated by reference to Mitel s Registration Statement on Form F-1, filed with the SEC on November 8, 2006)
 - 10.12 (g) Amendment No. 7 to the R&D Project Agreement dated March 10, 2010 (incorporated by reference to Mitel s Annual Report on Form 10-K, filed with the SEC on July 1, 2011)
- Form of Warrant granted to Her Majesty in Right of Canada (incorporated by reference to Mitel s Annual Report on Form 20-F, filed with the SEC on October 31, 2006)
- Master Manufacturing Services Agreement between Mitel and its subsidiaries and BreconRidge Corporation and its subsidiaries (acquired by Sanmina-SCI in May 2010) dated June 20, 2008 (incorporated by reference to Amendment No. 1 to Mitel s Registration Statement on Form F-1, filed with the SEC on February 4, 2010)
- 10.15 Master Manufacturing Services Agreement between Mitel and Flextronics Telecom Systems, Ltd. dated as at May 1, 2007 (incorporated by reference to Amendment No. 1 to Mitel s Registration Statement on Form F-1, filed with the SEC on February 4, 2010)
- 10.16 Shareholder Agreement among Mitel, Terence H. Matthews, Wesley Clover and Francisco Partners dated as of April 27, 2010 (incorporated by reference to Mitel s Form 6-K, filed with the SEC on April 28, 2010)
- 10.17 Amended and Restated Registration Rights Agreement among Mitel, Terence H. Matthews, Wesley Clover, EdgeStone, Francisco Partners and Morgan Stanley dated as of April 27, 2010 (incorporated by reference to Mitel s Form 6-K, filed with the SEC on April 28, 2010)
- Lease Agreement between Mitel and Kanata Research Park Corporation dated as at November 1, 2010 (*incorporated* by reference to Mitel s Form 8-K, filed with the SEC on February 2, 2011)

Table of Contents 247

10.19

Arrangement Agreement, dated November 10, 2013, between Mitel Networks Corporation and Aastra Technologies Limited (incorporated by reference to Mitel s Form 8-K, filed with the SEC on November 14, 2013)

126

- 10.20 Voting Support Agreement, dated November 10, 2013, among Astra Technologies Limited, Mitel Networks Corporation, Dr. Terence Matthews and Kanata Research Park Corporation (incorporated by reference to Mitel s Form 8-K, filed with the SEC on November 14, 2013)
- 10.21 Voting Support Agreement, dated November 10, 2013, among Astra Technologies Limited, Mitel Networks Corporation, Arsenal Holdco I, S.A.R.L. and Arsenal Holdco II, S.A.R.L. (incorporated by reference to Mitel s Form 8-K, filed with the SEC on November 14, 2013)
- 10.22 Voting Support Agreement, dated November 10, 2013, among Mitel Networks Corporation, Shen Capital Corporation and Francis Shen (incorporated by reference to Mitel s Form 8-K, filed with the SEC on November 14, 2013)
- 10.23 Voting Support Agreement, dated November 10, 2013, among Mitel Networks Corporation, 1615282 Ontario Inc. and Anthony Shen(incorporated by reference to Mitel s Form 8-K, filed with the SEC on November 14, 2013)
- 10.24 Consulting Agreement, dated December 11, 2013, between Mitel Networks Corporation and Francis Shen (incorporated by reference to Mitel s Form 8-K, filed with the SEC on February 5, 2014)
- 10.25 Consulting Agreement, dated December 11, 2013, between Mitel Networks Corporation and Anthony Shen (incorporated by reference to Mitel s Form 8-K, filed with the SEC on February 5, 2014)
- 21.1* Subsidiaries of Mitel
- 23.1* Consent of Independent Registered Public Accounting Firm
- 31.1* Certification by CEO pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 31.2* Certification by CFO pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 32.1* Certification by CEO pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- 32.2* Certification by CFO pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- The following materials from Mitel Network Corporation s Report on Form 10-K for the year ended December 31, 2014, formatted in XBRL (eXtensible Business Reporting Language): (i) Consolidated Balance Sheets at December 31, 2014 and December 31, 2013; (ii) Consolidated Statements of Operations for the year ended December 31, 2014, eight months ended December 31, 2013 and years ended April 30, 2013 and 2012; (iii) Consolidated Statements of Comprehensive Income (Loss) for the year ended December 31, 2014, eight months ended December 31, 2013 and years ended April 30, 2013 and 2012; (iv) Consolidated Statements of Shareholders Equity for the year ended December 31, 2014, eight months ended December 31, 2013 and years ended April 30, 2013 and 2012; (v) Consolidated Statements of Cash Flows for the year ended December 31, 2014, eight months ended December 31, 2013 and years ended April 30, 2013 and 2012; and (vi) Notes to the Consolidated Financial Statements.
- + Portions of this document have been granted Confidential Treatment by the Secretary of the SEC.
- * Filed herewith.

127