

CROSS COUNTRY HEALTHCARE INC

Form 10-Q

November 02, 2018

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

FORM 10-Q

Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the Quarterly Period Ended September 30, 2018

Or

Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the Transition Period From _____ to _____

CROSS COUNTRY HEALTHCARE, INC.

(Exact name of registrant as specified in its charter)

Delaware

0-33169 13-4066229

(State or other jurisdiction of Commission (I.R.S. Employer
Incorporation or organization) file number Identification Number)

5201 Congress Avenue, Suite 100B

Boca Raton, Florida 33487

(Address of principal executive offices)(Zip Code)

(561) 998-2232

(Registrant's telephone number, including area code)

Not Applicable

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Sections 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No
Indicate by check mark whether the registrant has submitted electronically and posted on its corporate web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act:

Large accelerated filer Accelerated filer Non-accelerated filer (Do not check if a smaller reporting company)

Smaller Reporting Company Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by checkmark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

Edgar Filing: CROSS COUNTRY HEALTHCARE INC - Form 10-Q

The registrant had outstanding 36,250,734 shares of Common Stock, par value \$0.0001 per share, as of October 26, 2018.

INFORMATION RELATING TO FORWARD-LOOKING STATEMENTS

In addition to historical information, this Form 10-Q contains statements relating to our future results (including certain projections and business trends) that are “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended (the Exchange Act), and are subject to the “safe harbor” created by those sections. Forward-looking statements consist of statements that are predictive in nature, depend upon or refer to future events. Words such as “expects”, “anticipates”, “intends”, “plans”, “believes”, “estimates”, “suggests”, “appears”, “seeks”, “will”, and variations of such words and similar expressions are intended to identify forward-looking statements. These statements involve known and unknown risks, uncertainties and other factors that may cause our actual results and performance to be materially different from any future results or performance expressed or implied by these forward-looking statements. These factors include, but are not limited to, the following: our ability to attract and retain qualified nurses, physicians and other healthcare personnel, costs and availability of short-term housing for our travel healthcare professionals, demand for the healthcare services we provide, both nationally and in the regions in which we operate, the functioning of our information systems, the effect of cyber security risks and cyber incidents on our business, the effect of existing or future government regulation and federal and state legislative and enforcement initiatives on our business, our clients’ ability to pay us for our services, our ability to successfully implement our acquisition and development strategies, including our ability to successfully integrate acquired businesses and realize synergies from such acquisitions, the effect of liabilities and other claims asserted against us, the effect of competition in the markets we serve, our ability to successfully defend the Company, its subsidiaries, and its officers and directors on the merits of any lawsuit or determine its potential liability, if any, and other factors set forth in Item 1.A. “Risk Factors” in the Company’s Annual Report on Form 10-K for the year ended December 31, 2017, as filed and updated in our Quarterly Reports on Form 10-Q and other filings with the Securities and Exchange Commission.

Although we believe that these statements are based upon reasonable assumptions, we cannot guarantee future results and readers are cautioned not to place undue reliance on these forward-looking statements, which reflect management’s opinions only as of the date of this filing. There can be no assurance that (i) we have correctly measured or identified all of the factors affecting our business or the extent of these factors’ likely impact, (ii) the available information with respect to these factors on which such analysis is based is complete or accurate, (iii) such analysis is correct or (iv) our strategy, which is based in part on this analysis, will be successful. The Company undertakes no obligation to update or revise forward-looking statements.

All references to “the Company”, “we”, “us”, “our”, or “Cross Country” in this Quarterly Report on Form 10-Q mean Cross Country Healthcare, Inc., and its consolidated subsidiaries.

CROSS COUNTRY HEALTHCARE, INC.

INDEX

FORM 10-Q

September 30, 2018

| | PAGE |
|--|-----------|
| <u>PART I. – FINANCIAL INFORMATION</u> | <u>1</u> |
| <u>Item 1. Condensed Consolidated Financial Statements</u> | <u>1</u> |
| <u>Condensed Consolidated Balance Sheets (Unaudited)</u> | <u>1</u> |
| <u>Condensed Consolidated Statements of Operations (Unaudited)</u> | <u>2</u> |
| <u>Condensed Consolidated Statements of Comprehensive Income (Unaudited)</u> | <u>3</u> |
| <u>Condensed Consolidated Statements of Cash Flows (Unaudited)</u> | <u>4</u> |
| <u>Notes to Condensed Consolidated Financial Statements (Unaudited)</u> | <u>5</u> |
| <u>Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations</u> | <u>23</u> |
| <u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u> | <u>35</u> |
| <u>Item 4. Controls and Procedures</u> | <u>35</u> |
| <u>PART II. – OTHER INFORMATION</u> | <u>36</u> |
| <u>Item 1. Legal Proceedings</u> | <u>36</u> |
| <u>Item 1A. Risk Factors</u> | <u>36</u> |
| <u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u> | <u>36</u> |
| <u>Item 6. Exhibits</u> | <u>37</u> |
| <u>Signatures</u> | <u>38</u> |

PART I. FINANCIAL INFORMATION

ITEM 1. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

CROSS COUNTRY HEALTHCARE, INC.
 CONDENSED CONSOLIDATED BALANCE SHEETS
 (Unaudited, amounts in thousands)

| | September 30, 2018 | December 31, 2017 |
|--|-----------------------|----------------------|
| Assets | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 28,065 | \$ 25,537 |
| Accounts receivable, net of allowances of \$3,263 in 2018 and \$3,688 in 2017 | 167,200 | 173,603 |
| Prepaid expenses | 5,870 | 5,287 |
| Insurance recovery receivable | 3,287 | 3,497 |
| Other current assets | 1,821 | 963 |
| Total current assets | 206,243 | 208,887 |
| Property and equipment, net of accumulated depreciation of \$33,808 in 2018 and \$30,678 in 2017 | 13,431 | 14,086 |
| Goodwill | 117,589 | 117,589 |
| Trade names | 26,702 | 26,702 |
| Other intangible assets, net | 55,599 | 60,976 |
| Non-current deferred tax assets | 17,160 | 20,219 |
| Other non-current assets | 20,214 | 19,228 |
| Total assets | \$ 456,938 | \$ 467,687 |
| Liabilities and Stockholders' Equity | | |
| Current liabilities: | | |
| Accounts payable and accrued expenses | \$ 50,268 | \$ 50,597 |
| Accrued compensation and benefits | 31,666 | 34,271 |
| Current portion of long-term debt | 7,454 | 6,875 |
| Other current liabilities | 2,567 | 2,845 |
| Total current liabilities | 91,955 | 94,588 |
| Long-term debt, less current portion | 83,132 | 92,259 |
| Long-term accrued claims | 30,566 | 28,757 |
| Contingent consideration | 5,257 | 5,088 |
| Other long-term liabilities | 8,773 | 9,276 |
| Total liabilities | 219,683 | 229,968 |
| Commitments and contingencies | | |
| Stockholders' equity: | | |
| Common stock | 4 | 4 |
| Additional paid-in capital | 302,007 | 305,362 |
| Accumulated other comprehensive loss | (1,033) | (1,166) |
| Accumulated deficit | (64,371) | (67,111) |
| Total Cross Country Healthcare, Inc. stockholders' equity | 236,607 | 237,089 |
| Noncontrolling interest in subsidiary | 648 | 630 |
| Total stockholders' equity | 237,255 | 237,719 |

| | | |
|--|------------|------------|
| Total liabilities and stockholders' equity | \$ 456,938 | \$ 467,687 |
|--|------------|------------|

See accompanying notes to the condensed consolidated financial statements

1

CROSS COUNTRY HEALTHCARE, INC.
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited, amounts in thousands, except per share data)

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---|-------------------------------------|-----------|------------------------------------|-----------|
| | 2018 | 2017 | 2018 | 2017 |
| Revenue from services | \$200,717 | \$228,488 | \$615,577 | \$645,374 |
| Operating expenses: | | | | |
| Direct operating expenses | 149,155 | 168,008 | 456,573 | 475,091 |
| Selling, general and administrative expenses | 44,086 | 47,346 | 135,004 | 141,182 |
| Bad debt expense | 502 | 433 | 1,312 | 1,082 |
| Depreciation and amortization | 2,892 | 2,849 | 8,764 | 7,325 |
| Acquisition-related contingent consideration | 16 | (605) | 449 | (54) |
| Acquisition and integration costs | 70 | 1,366 | 261 | 1,953 |
| Restructuring costs | 1,351 | 724 | 1,979 | 724 |
| Total operating expenses | 198,072 | 220,121 | 604,342 | 627,303 |
| Income from operations | 2,645 | 8,367 | 11,235 | 18,071 |
| Other expenses (income): | | | | |
| Interest expense | 1,512 | 1,221 | 4,225 | 2,975 |
| Gain on derivative liability | — | — | — | (1,581) |
| Loss on early extinguishment of debt | 36 | — | 36 | 4,969 |
| Other income, net | (170) | (57) | (369) | (116) |
| Income before income taxes | 1,267 | 7,203 | 7,343 | 11,824 |
| Income tax expense | 1,385 | 159 | 3,717 | 1,278 |
| Consolidated net (loss) income | (118) | 7,044 | 3,626 | 10,546 |
| Less: Net income attributable to noncontrolling interest in subsidiary | 323 | 321 | 886 | 983 |
| Net (loss) income attributable to common shareholders | \$(441) | \$6,723 | \$2,740 | \$9,563 |
| Net (loss) income per share attributable to common shareholders - Basic | \$(0.01) | \$0.19 | \$0.08 | \$0.28 |
| Net (loss) income per share attributable to common shareholders - Diluted | \$(0.01) | \$0.19 | \$0.08 | \$0.24 |
| Weighted average common shares outstanding: | | | | |
| Basic | 35,594 | 35,748 | 35,682 | 34,768 |
| Diluted | 35,594 | 36,036 | 35,881 | 36,179 |

See accompanying notes to the condensed consolidated financial statements

CROSS COUNTRY HEALTHCARE, INC.
 CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Unaudited, amounts in thousands)

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---|--|---------|---------------------------------------|----------|
| | 2018 | 2017 | 2018 | 2017 |
| Consolidated net (loss) income | \$(118) | \$7,044 | \$3,626 | \$10,546 |
| Other comprehensive income, before income tax: | | | | |
| Unrealized foreign currency translation (loss) gain | (94) | (15) | (184) | 43 |
| Unrealized gain on interest rate contracts | 203 | — | 222 | — |
| Reclassification adjustment to interest expense | 62 | — | 148 | — |
| | 171 | (15) | 186 | 43 |
| Taxes on other comprehensive income: | | | | |
| Income tax benefit related to foreign currency translation adjustments | (24) | — | (41) | — |
| Income tax expense related to unrealized gain on interest rate contracts | 51 | — | 56 | — |
| Income tax expense related to reclassification adjustment to interest expense | 16 | — | 38 | — |
| | 43 | — | 53 | — |
| Other comprehensive income (loss), net of tax | 128 | (15) | 133 | 43 |
| Comprehensive income | 10 | 7,029 | 3,759 | 10,589 |
| Less: Net income attributable to noncontrolling interest in subsidiary | 323 | 321 | 886 | 983 |
| Comprehensive (loss) income attributable to common shareholders | \$(313) | \$6,708 | \$2,873 | \$9,606 |

See accompanying notes to the condensed consolidated financial statements

3

CROSS COUNTRY HEALTHCARE, INC.
 CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
 (Unaudited, amounts in thousands)

| | Nine Months Ended September 30, | |
|---|---------------------------------------|-----------|
| | 2018 | 2017 |
| Cash flows from operating activities | | |
| Consolidated net income | \$3,626 | \$10,546 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation and amortization | 8,764 | 7,325 |
| Provision for allowances | 3,658 | 3,071 |
| Deferred income tax expense | 3,046 | 1,609 |
| Gain on derivative liability | — | (1,581) |
| Loss on early extinguishment of debt | 36 | 4,969 |
| Write-off of property and equipment | 643 | — |
| Equity compensation | 2,364 | 3,083 |
| Other non-cash costs | 775 | 508 |
| Changes in operating assets and liabilities: | | |
| Accounts receivable | 2,745 | 3,337 |
| Prepaid expenses and other assets | (1,145) | 1,111 |
| Accounts payable and accrued expenses | (1,675) | (5,255) |
| Other liabilities | (1,080) | (18) |
| Net cash provided by operating activities | 21,757 | 28,705 |
| Cash flows from investing activities | | |
| Acquisitions, net of cash acquired | — | (85,977) |
| Acquisition-related settlements | (149) | (239) |
| Purchases of property and equipment | (3,405) | (4,043) |
| Net cash used in investing activities | (3,554) | (90,259) |
| Cash flows from financing activities | | |
| Proceeds from Term Loans | — | 62,000 |
| Principal payments on Term Loans | (8,750) | (1,500) |
| Convertible Note cash payment | — | (5,000) |
| Borrowings on revolving credit facility | — | 39,000 |
| Repayments on revolving credit facility | — | (39,000) |
| Debt issuance costs | — | (901) |
| Extinguishment fees | — | (578) |
| Stock repurchase and retirement | (5,000) | — |
| Other | (1,841) | (2,350) |
| Net cash (used in) provided by financing activities | (15,591) | 51,671 |
| Effect of exchange rate changes on cash | (84) | 18 |
| Change in cash and cash equivalents | 2,528 | (9,865) |
| Cash and cash equivalents at beginning of period | 25,537 | 20,630 |
| Cash and cash equivalents at end of period | \$28,065 | \$10,765 |

See accompanying notes to the condensed consolidated financial statements

CROSS COUNTRY HEALTHCARE, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

1. ORGANIZATION AND BASIS OF PRESENTATION

The accompanying condensed consolidated financial statements include the accounts of Cross Country Healthcare, Inc. and its direct and indirect wholly-owned subsidiaries (collectively, the Company). The condensed consolidated financial statements include all assets, liabilities, revenue, and expenses of Cross Country Talent Acquisition Group, LLC (formerly IntelliStaf of Oklahoma, LLC), which is controlled by the Company but not wholly-owned. The Company records the ownership interest of the noncontrolling shareholder as noncontrolling interest in subsidiary. All intercompany transactions and balances have been eliminated in consolidation. In the opinion of management, all entries necessary for a fair presentation of such unaudited condensed consolidated financial statements have been included. These entries consisted of all normal recurring items.

The accompanying condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and notes required by United States generally accepted accounting principles (U.S. GAAP) for complete financial statements. These operating results are not necessarily indicative of the results that may be expected for the year ending December 31, 2018.

These unaudited interim condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto for the year ended December 31, 2017 included in the Company's Annual Report on Form 10-K as filed with the Securities and Exchange Commission. The December 31, 2017 condensed consolidated balance sheet included herein was derived from the December 31, 2017 audited consolidated balance sheet included in the Company's Annual Report on Form 10-K.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Use of Estimates

The preparation of consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts in the condensed consolidated financial statements and accompanying notes. Significant estimates and assumptions are used for, but not limited to: (1) the valuation of accounts receivable; (2) goodwill, trade names, and other intangible assets; (3) other long-lived assets; (4) share-based compensation; (5) accruals for health, workers' compensation, and professional liability claims; (6) valuation of deferred tax assets; (7) purchase price allocation; (8) fair value of interest rate swap agreement; (9) legal contingencies; (10) contingent considerations; (11) income taxes; and (12) sales and other non-income tax liabilities. Accrued insurance claims and reserves include estimated settlements from known claims and actuarial estimates for claims incurred but not reported. Actual results could differ from those estimates.

Allowances

We maintain an allowance for doubtful accounts for estimated losses resulting from the inability of our customers to make required payments, which results in a provision for bad debt expense. We determine the adequacy of this allowance by continually evaluating individual customer receivables, considering the customer's financial condition, credit history, and current economic conditions. If the financial condition of our customers were to deteriorate, resulting in an impairment of their ability to make payments, additional allowances may be required. We write-off specific accounts based on an ongoing review of collectability as well as our past experience with the customer. In addition, we maintain a sales allowance for customer disputes which may arise in the ordinary course of business,

which is recorded as contra-revenue. Historically, losses on uncollectible accounts and sales allowances have not exceeded our allowances.

Restructuring Costs

The Company considers restructuring activities to be programs whereby it fundamentally changes its operations, such as closing and consolidating facilities, reducing headcount and realigning operations in response to changing market conditions. As a result, restructuring costs on the consolidated statements of operations include on-going benefit costs for its employees, exit costs, and the other write-offs related to abandoned locations.

Reconciliations of the beginning and ending total restructuring liability balances are presented below:

| | On-Going Benefit Costs | Exit Costs |
|------------------------------------|------------------------------|---------------|
| | (amounts in thousands) | |
| Balance at January 1, 2018 | \$87 | \$441 |
| Charged to restructuring costs | 435 | — |
| Payments | (10) | (54) |
| Balance at March 31, 2018 | 512 | 387 |
| Charged to restructuring costs | 175 | 18 |
| Payments | (254) | (59) |
| Balance at June 30, 2018 | 433 | 346 |
| Charged to restructuring costs (a) | 774 | 212 |
| Payments | (251) | (41) |
| Balance at September 30, 2018 | \$956 | \$517 |

(a) The restructuring costs on the condensed consolidated statements of operations include direct write-offs of \$0.4 million related to abandoned locations.

Derivative Financial Instruments

The Company is exposed to interest rate risk due to the outstanding senior secured term loan entered into on August 1, 2017 with a variable interest rate. As a result, the Company has entered into an interest rate swap agreement to effectively convert a portion of its variable interest payments to a fixed rate. The principal objective of the interest rate swap is to eliminate or reduce the variability of the cash flows in those interest payments associated with the Company's long-term debt, thus reducing the impact of interest rate changes on future interest payment cash flows. The Company has determined that the interest rate swap qualifies as a cash flow hedge in accordance with Accounting Standards Codification (ASC) 815, Derivatives and Hedging. As the critical terms of the hedging instrument and the hedged forecasted transaction are the same, the Company has concluded that changes in the cash flows attributable to the risk being hedged are expected to completely offset at inception and on an ongoing basis. Changes in the fair value of an interest rate swap agreement designated as a cash flow hedge are recorded as a component of accumulated other comprehensive income (loss), net of deferred taxes, within stockholders' equity and are amortized to interest expense over the term of the related debt as the interest payments are made. Future interest rate swap payments will be included in net cash provided by operating activities on the Company's consolidated statement of cash flows. In conjunction with entering into the interest rate swap agreement, the Company early adopted ASU 2017-12, Derivative and Hedging (Topic 815) to simplify the application of hedge accounting. See Note 9 - Derivative.

Recently Adopted Accounting Pronouncements

In the first quarter of 2018, the Company adopted ASU No. 2014-09, Revenue from Contracts with Customers (Topic 606). ASU 2014-09 introduces a new five-step revenue recognition model in which an entity recognizes revenue when its customer obtains control of promised goods or services, in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The new standard also requires additional disclosures about the nature, amount, timing, and uncertainty of revenue and cash flows arising from customer contracts. See Note 3 - Revenue Recognition for additional accounting policy and related disclosures. The Company elected to adopt the standard using a modified retrospective method, which only impacts contracts not completed as of December 31, 2017.

In February 2018, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2018-02, Income Statement - Reporting Comprehensive Income (Topic 220): Reclassification of Certain Tax Effects

from Accumulated Other Comprehensive Income, amended by ASU No. 2018-05, Income Taxes (Topic 740): Amendments to SEC Paragraphs Pursuant to SEC Staff Accounting Bulletin No. 118. The amendments allow for a reclassification between accumulated other comprehensive income and retained earnings for stranded tax effects resulting from the Tax Cuts and Jobs Act (2017 Tax Act), and require certain disclosures about stranded tax effects. The guidance requires that the effect of a change in tax laws or rates be included in income is not affected. The amendments would have been effective for the Company in the first quarter of 2019. Adoption of the standard was to be applied either in the period of adoption or retrospectively to each period in which the effect

of the change in the United States federal corporate tax rate in the 2017 Tax Act is recognized. The Company adopted this standard in 2018, with no material impact on its consolidated financial statements, as early adoption was permitted.

In May 2017, the FASB issued ASU No. 2017-09, Compensation-Stock Compensation (Topic 718): Scope of Modification

Accounting, to provide guidance about which changes to the terms or conditions of a share-based payment award require an entity to apply modification accounting in Topic 718. ASU 2017-09 was effective for all entities for annual periods, and interim periods within those annual periods, beginning after December 15, 2017 and was to be applied prospectively to an award modified on or after the adoption date. The Company adopted this standard in 2018 with no impact on its consolidated financial statements.

3. REVENUE RECOGNITION

Revenue Recognition

Revenue from the Company's services is recognized when control of the promised services are transferred to the Company's customers, in an amount that reflects the consideration it expects to receive in exchange for the service. The Company has concluded that transfer of control of its staffing services, which represents the majority of its revenues, occurs over time as the services are provided, which is consistent with revenue recognition under the prior guidance.

The following is a description of the nature, amount, timing and uncertainty of revenue and cash flows from which the Company generates revenue.

Temporary Staffing Revenue

Revenue from temporary staffing is recognized as control of the services are transferred over time, and is based on hours worked by the Company's field staff. The Company recognizes the majority of its revenue at the contractual amount the Company has the right to invoice for services completed to date. Generally, billing to customers occurs weekly, bi-weekly, or monthly and is aligned with the payment of services to the temporary staff, with payment terms of 15 to 90 days. Accounts receivable includes estimated revenue for employees' and independent contractors' time worked but not yet invoiced. At September 30, 2018 and December 31, 2017, the Company's estimate of amounts that had been worked but had not been billed totaled \$42.0 million and \$41.8 million, respectively, and are included in accounts receivable on the consolidated balance sheets.

Other Service Revenue

The Company offers other optional services to its customers that are transferred over time including: managed service programs (MSP) providing agency services (as further described below in Gross versus Net Policies), recruitment process outsourcing (RPO), other outsourcing services, and retained search services, which is less than 5% of its consolidated revenue for the three and nine months ended September 30, 2018 and September 30, 2017. Generally, billing and payment terms for MSP agency services is consistent with temporary staffing as the customers are similar or the same. Revenue from these services are recognized based on the contractual amount for services completed to date which best depicts the transfer of control of services.

For the Company's RPO, other outsourcing, and retained search services, revenue is generally recognized in the amount to which the entity has a right to invoice which corresponds directly with the value to the customer. The Company does not, in the ordinary course of business, offer warranties or refunds.

Gross Versus Net Policies

The Company records revenue on a gross basis as a principal or on a net basis as an agent depending on the contracted arrangement, as follows:

Managed Service Programs

The Company has certain contracts with healthcare facilities to provide comprehensive services through its MSPs. Under these contractual arrangements, the customer's orders are filled with either one of the Company's healthcare

professionals or a third party's healthcare professionals (subcontractors).

7

When the Company's healthcare professional is staffed, the Company determined that it acts as a principal in the arrangement, as the Company is considered the employer of record. Accordingly, revenue is reported on a gross basis on the consolidated statements of operations.

Alternatively, the Company determined that it acts as an agent in the arrangement when a subcontracted healthcare professional is staffed, as the Company does not control the services before they are transferred to the customer. Accordingly, revenue is reported on a net basis on the consolidated statements of operations. The customer is invoiced for the hours worked by the subcontracted healthcare professional multiplied by the hourly bill rate. A subcontractor liability, which is recognized as a reduction of revenue, is established in accrued expenses for the invoiced amount, net of an administrative fee, and is generally payable after the Company has received payment from its customer. The Company's administrative fee is calculated as a percentage of the customer's invoice and is recognized over time as the services are rendered by the subcontracted healthcare professional. The Company does not collect or recognize an upfront placement fee.

Physician Staffing

The Physician Staffing business enters into contracts with its healthcare customers to provide temporary staffing services. The Company uses independent contractors for these services. The Company determined that it acts as a principal in these arrangements and, therefore, revenue is reported on a gross basis on the consolidated statements of operations.

The following table presents our revenues disaggregated by revenue source. Sales and usage-based taxes are excluded from revenue.

| | Three Months ended September 30, 2018 | | | |
|-----------------------------|---|----------------------------------|--|-----------|
| | Nurse And Allied Staffing Segment | Physician Staffing Segment | Other Human Capital Management Services Segment | Total |
| | (amounts in thousands) | | | |
| Temporary Staffing Services | \$172,819 | \$19,643 | \$ — | \$192,462 |
| Other Services | 3,525 | 1,515 | 3,215 | 8,255 |
| Total | \$176,344 | \$21,158 | \$3,215 | \$200,717 |

| | Nine Months ended September 30, 2018 | | | |
|-----------------------------|---|----------------------------------|--|-----------|
| | Nurse And Allied Staffing Segment | Physician Staffing Segment | Other Human Capital Management Services Segment | Total |
| | (amounts in thousands) | | | |
| Temporary Staffing Services | \$529,648 | \$59,816 | \$ — | \$589,464 |
| Other Services | 11,140 | 4,236 | 10,737 | 26,113 |
| Total | \$540,788 | \$64,052 | \$10,737 | \$615,577 |

Contract Costs

All contract fulfillment costs are expensed as incurred to direct operating expenses. With respect to FASB ASC 606, Revenue from Contracts with Customers, there were no contract assets or material contract liabilities as of September

30, 2018 and December 31, 2017.

Practical Expedients and Exemptions

For the Company's contracts that have an original duration of one year or less, the Company uses the practical expedients and has elected to recognize any incremental costs of obtaining these contracts as expensed when incurred. Further, the Company does not disclose the value of unsatisfied performance obligations for: (i) contracts with an original expected length of one year

8

or less, and (ii) contracts for which it recognizes revenue at the amount to which it has the right to invoice for services performed.

4. ACQUISITIONS

Advantage RN

Effective July 1, 2017, the Company acquired substantially all of the assets of Advantage RN, LLC and its subsidiaries (collectively, Advantage) for cash consideration of \$86.6 million, net of cash acquired. The total purchase price of \$88.0 million was subject to a net working capital reduction of \$0.6 million at the closing and an additional \$0.8 million was received by the Company during the third quarter of 2017 as the final adjustment for net working capital. Additionally, \$0.6 million of the purchase price was deferred as of the closing and is due to the seller within 20 months, less any Cobra and healthcare payments incurred by the Company on behalf of the seller. As of September 30, 2018, approximately \$0.5 million has been paid and the remaining \$0.1 million liability is included in other current liabilities on the Company's balance sheet.

Included in the amount paid at closing were two escrow accounts, the first was \$14.5 million which related to tax liabilities and the second was \$7.5 million which was to cover any post-close liabilities. On July 28, 2017, \$7.3 million related to the tax liabilities was released from escrow, leaving a balance of \$7.2 million, with the escrow to cover post-close liabilities remaining unchanged.

The Company financed the purchase using \$19.9 million in available cash and \$66.9 million in borrowing under its Credit Facility, including a \$40.0 million incremental term loan, which was subsequently refinanced on August 1, 2017. See Note 8 - Debt for further information. The transaction is treated as a purchase of assets for income tax purposes.

Advantage is primarily a travel nurse staffing company that deploys many of its nurses through MSPs and Vendor Management Systems, and Advantage maintains direct relationships with many hospitals throughout the United States. This was a strategic acquisition to help the Company fill its recent MSP contract wins, and for revenue growth.

The acquisition has been accounted for in accordance with FASB ASC 805, Business Combinations, using the acquisition method of accounting. As such, the results of Advantage from July 1, 2017 are included in the Company's consolidated statement of operations. The acquisition results have been substantially aggregated with the Company's Nurse and Allied Staffing business segment and the associated goodwill related to the acquisition of Advantage is fully allocated to Nurse and Allied Staffing.

Pro Forma Financial Information

The following unaudited pro forma financial information approximates the consolidated results of operations of the Company as if the Advantage acquisition had occurred as of January 1, 2017, after giving effect to certain adjustments, including additional interest expense on the amount the Company borrowed on the date of the transaction, the amortization of acquired intangible assets, and the elimination of certain expenses that will not be recurring in post-acquisition periods, net of an estimated income tax impact. These adjustments include removing transaction-related expenses of approximately \$2.0 million for the nine months ended September 30, 2017. These results are not necessarily indicative of future results as they do not include incremental investments in support functions, elimination of costs for integration or operating synergies, or an estimate of any impact on interest expense resulting from the operating cash flow of the acquired business, among other adjustments that could be made in the future but are not factually supportable on the date of the transaction.

| | Nine Months Ended September 30, 2017 (unaudited, amounts in thousands except per share data) |
|---|---|
| Revenue from services | \$ 696,475 |
| Net income attributable to common shareholders | \$ 13,165 |
| Net income per common share attributable to common shareholders - basic | \$ 0.38 |
| Net income per common share attributable to common shareholders - diluted | \$ 0.34 |

Mediscan

On October 30, 2015, the Company completed the acquisition of all of the membership interests of New Mediscan II, LLC, Mediscan Diagnostic Services, LLC, and Mediscan Nursing Staffing, LLC (collectively, Mediscan). Earnouts related to the attainment of specific performance criteria in 2016 and 2017 were not achieved. In connection with the Mediscan acquisition, the Company also assumed contingent purchase price liabilities for a previously acquired business that are payable annually based on specific performance criteria for the 2016 through 2019 years. As of September 30, 2018, payments related to the year 2018 are limited to \$0.3 million and 2019 is uncapped. During the nine months ended September 30, 2018, the Company paid \$0.3 million related to the year 2017. As of September 30, 2018, the fair value of the remaining obligations was estimated at \$5.5 million and is included in other current liabilities and contingent consideration on the condensed consolidated balance sheets. See Note 10 - Fair Value Measurements.

5. COMPREHENSIVE INCOME

Total comprehensive income includes net income, foreign currency translation adjustments, and net change in derivative transactions, net of any related deferred taxes. Certain of the Company's foreign subsidiaries use their respective local currency as their functional currency. In accordance with the Foreign Currency Matters Topic of the FASB ASC, assets and liabilities of these operations are translated at the exchange rates in effect on the balance sheet date. Income statement items are translated at the average exchange rates for the period. The cumulative impact of currency fluctuations related to the balance sheet translation is included in accumulated other comprehensive loss in the accompanying condensed consolidated balance sheets and was an unrealized loss of \$1.3 million at September 30, 2018 and \$1.2 million at December 31, 2017. The cumulative impact of net changes in derivative instruments included in other comprehensive loss in the condensed consolidated balance sheets was an unrealized gain of \$0.3 million at September 30, 2018. See Note 9 - Derivative.

There was no income tax impact related to foreign currency translation adjustments for the three and nine month period ended September 30, 2017. The income tax impact related to components of other comprehensive income for the three and nine months ended September 30, 2018 is reflected on the condensed consolidated statements of comprehensive income.

6. EARNINGS PER SHARE

The following table sets forth the components of the numerator and denominator for the computation of the basic and diluted earnings per share:

| | Three Months Ended September 30, 2018 | | Nine Months Ended September 30, 2018 | |
|---|--|---------|---|----------|
| | 2017 | 2018 | 2017 | 2018 |
| | (amounts in thousands, except per share data) | | | |
| Numerator: | | | | |
| Net (loss) income attributable to common shareholders - Basic | \$(441) | \$6,723 | \$2,740 | \$9,563 |
| Interest on Convertible Notes | — | — | — | 695 |
| Gain on derivative liability | — | — | — | (1,581) |
| Net (loss) income attributable to common shareholders - Diluted | \$(441) | \$6,723 | \$2,740 | \$8,677 |
| Denominator: | | | | |
| Weighted average common shares - Basic | 35,594 | 35,748 | 35,682 | 34,768 |
| Effective of diluted shares: | | | | |
| Share-based awards | — | 288 | 199 | 444 |
| Convertible Notes | — | — | — | 967 |
| Weighted average common shares - Diluted | 35,594 | 36,036 | 35,881 | 36,179 |
| Net (loss) income per share attributable to common shareholders - Basic | \$(0.01) | \$0.19 | \$0.08 | \$0.28 |
| Net (loss) income per share attributable to common shareholders - Diluted | \$(0.01) | \$0.19 | \$0.08 | \$0.24 |

For the three months and nine months ended September 30, 2018 and 2017, no tax benefits were assumed in the weighted average share calculation due to the Company's net operating loss position.

Due to the net loss for the three months ended September 30, 2018, 130,965 shares were excluded from diluted weighted average shares.

The Convertible Notes were repaid in full on March 17, 2017. Applying the if-converted method, 967,342 shares (the weighted average shares outstanding through September 30, 2017) were included in diluted weighted average shares for the nine months ended September 30, 2017 because their effect was dilutive.

7. GOODWILL, TRADE NAMES, AND OTHER INTANGIBLE ASSETS

The Company had the following acquired intangible assets:

| | September 30, 2018 | | | December 31, 2017 | | |
|--|-----------------------|--------------------------|---------------------|-----------------------|--------------------------|---------------------|
| | Gross Carrying Amount | Accumulated Amortization | Net Carrying Amount | Gross Carrying Amount | Accumulated Amortization | Net Carrying Amount |
| (amounts in thousands) | | | | | | |
| Intangible assets subject to amortization: | | | | | | |
| Databases | \$30,384 | \$ 8,456 | \$21,928 | \$42,909 | \$ 18,702 | \$24,207 |
| Customer relationships | 49,620 | 22,473 | 27,147 | 55,524 | 25,912 | 29,612 |
| Non-compete agreements | 516 | 274 | 242 | 3,919 | 3,600 | 319 |
| Trade names | 7,700 | 1,418 | 6,282 | 7,716 | 878 | 6,838 |
| Other intangible assets, net | \$88,220 | \$ 32,621 | \$55,599 | \$110,068 | \$ 49,092 | \$60,976 |
| Intangible assets not subject to amortization: | | | | | | |
| Trade names | | | 26,702 | | | 26,702 |
| | | | \$82,301 | | | \$87,678 |

As of September 30, 2018, fully amortized intangible assets, along with the related accumulated amortization, were removed from the table above. As of September 30, 2018, estimated annual amortization expense is as follows:

| Years Ending December 31: in | (amounts thousands) |
|------------------------------|------------------------|
| 2018 | \$ 1,790 |
| 2019 | 7,131 |
| 2020 | 7,027 |
| 2021 | 6,819 |
| 2022 | 6,742 |
| Thereafter | 26,090 |
| | \$ 55,599 |

As of September 30, 2018, the Company performed a qualitative assessment of each of its reporting units and determined it was less-likely-than-not that the fair value of its reporting units dropped below their carrying value. As a result, management concluded that no impairment testing was warranted as of September 30, 2018. Although management believes that the Company's current estimates and assumptions are reasonable and supportable, there can be no assurance that the estimates and assumptions made for purposes of the impairment testing will prove to be accurate predictions of future performance. The Company will conduct its annual impairment test of goodwill and other indefinite-lived intangible assets in the fourth quarter of 2018.

As of September 30, 2018 and December 31, 2017, goodwill by reporting segment was: \$88.2 million for Nurse and Allied Staffing, \$20.0 million for Physician Staffing, and \$9.4 million for Other Human Capital Management Services, totaling \$117.6 million.

8. DEBT

The Company's long-term debt consists of the following:

| | September 30, 2018 | | December 31, 2017 | |
|---|------------------------|---------------------------|-------------------|---------------------------|
| | Principal | Debt Issuance Costs | Principal | Debt Issuance Costs |
| | (amounts in thousands) | | | |
| Term Loan, interest 4.60% and 3.61% at September 30, 2018 and December 31, 2017, respectively | \$91,250 | \$ (664) | \$100,000 | \$ (866) |
| Less current portion | (7,454) | — | (6,875) | — |
| Long-term debt | \$83,796 | \$ (664) | \$93,125 | \$ (866) |

Amended and Restated Senior Credit Facility

The Company has an Amended and Restated Credit Agreement entered into August 1, 2017 (Amended and Restated Credit Agreement) with a maturity date of August 1, 2022, including a term loan of \$100.0 million (Amended Term Loan) and a \$115.0 million revolving credit facility (Amended Revolving Credit Facility) (together with the Amended Term Loan, the Amended Credit Facilities). The Amended Revolving Credit Facility includes a subfacility for swingline loans up to an amount not to exceed \$15.0 million, and a \$35.0 million sublimit for the issuance of standby letters of credit.

The Amended and Restated Credit Agreement includes an accordion feature permitting the Company, subject to certain conditions, to increase the aggregate amount of the commitments under the Amended Revolving Credit Facility or establish one or more additional term loans in an aggregate amount not to exceed \$50.0 million with optional additional commitments from existing lenders or new commitments from additional lenders.

Borrowings under the Amended Term Loan are payable in quarterly installments, which commenced January 2, 2018. Aside from its scheduled payments, on September 28, 2018, the Company made an optional prepayment of \$5.0 million as permitted by the Amended and Restated Credit Agreement.

As of September 30, 2018, the aggregate scheduled maturities of the term loan are as follows:

| | Term Loan (amounts in thousands) |
|-----------------------------------|---|
| Through Years Ending December 31: | |
| 2018 | \$ 2,662 |
| 2019 | 6,389 |
| 2020 | 6,921 |
| 2021 | 8,519 |
| 2022 | 66,759 |
| Thereafter | — |
| Total | \$ 91,250 |

Subject to the Amended and Restated Credit Agreement, the Company pays interest on: (i) each Base Rate Loan at the Base Rate (as defined therein) plus the Applicable Margin in effect from time to time, (ii) each LIBOR Index Rate Loan at the One Month LIBOR Index Rate (as defined therein) plus the Applicable Margin in effect from time to time, and (iii) each Eurodollar Loan at the Adjusted LIBOR for the applicable Interest Period (as defined therein) in effect

for such Loan plus the Applicable Margin in effect from time to time. The Applicable Margin, as of any date, is a percentage per annum determined by reference to the applicable Consolidated Net Leverage Ratio (as defined by the agreement) in effect on such date as set forth in the table below.

| Level | Consolidated Net Leverage Ratio | Eurodollar Loans, LIBOR Index Rate Loans and Letter of Credit Fee | Base Rate Loans | Commitment Fee |
|-------|--|---|-----------------|----------------|
| I | Less than 1.50:1.00 Greater than or equal to | 1.75% | 0.75% | 0.25% |
| II | 1.50:1.00 but less than 2.00:1.00 Greater than or equal to | 2.00% | 1.00% | 0.30% |
| III | 2.00:1.00 but less than 2.50:1.00 Greater than or equal to | 2.25% | 1.25% | 0.30% |
| IV | 2.50:1.00 but less than 3.00:1.00 | 2.50% | 1.50% | 0.35% |
| V | Greater than or equal to 3.00:1.00 | 2.75% | 1.75% | 0.40% |

As of September 30, 2018, the Amended Term Loan and Amended Revolving Credit Facility bore interest at a rate equal to One Month LIBOR plus 2.50%. The interest rate is subject to an increase of 2.00% if an event of default exists under the Amended and Restated Credit Agreement. The Company is required to pay a commitment fee on the average daily unused portion of the Amended Revolving Credit Facility, based on the Applicable Margin which is 0.35% as of September 30, 2018. During the three months ended March 31, 2018, the Company entered into an interest rate swap to reduce its exposure to fluctuations in the interest rates associated with its debt, which was effective April 2, 2018. See Note 9 - Derivative.

The Company has the right at any time and from time to time to prepay any borrowing, in whole or in part, without premium or penalty, by giving irrevocable written notice (or telephonic notice promptly confirmed in writing) except that such notice shall be revocable if a prepayment is being made in anticipation of concluding a financing arrangement, and the Company is ultimately unable to secure such financing arrangement. The Company is required to prepay the Amended Credit Facilities under certain circumstances including from net cash proceeds from asset sales or dispositions in excess of certain thresholds, as well as from net cash proceeds from the issuance of certain debt by the Company.

The Amended and Restated Credit Agreement contains customary representations, warranties, and affirmative covenants. The Amended and Restated Credit Agreement also contains customary negative covenants, subject to some exceptions, on: (i) indebtedness and preferred equity, (ii) liens, (iii) fundamental changes, (iv) investments, (v) restricted payments, and (vi) sale of assets and certain other restrictive agreements. The Amended and Restated Credit Agreement also contains customary events of default, such as payment defaults, cross-defaults to other material indebtedness, bankruptcy and insolvency, the occurrence of a defined change in control and the failure to observe the negative covenants and other covenants related to the operation of the Company's business.

The Amended and Restated Credit Agreement includes two financial covenants: (i) a maximum Consolidated Total Leverage ratio limitation (as defined therein); and (ii) a minimum Consolidated Fixed Charge Coverage ratio (as defined therein) as of the end of each fiscal quarter of 1.50:1.00. As of September 30, 2018, the Company was in compliance with the financial covenants and other covenants contained in the Amended and Restated Credit Agreement.

On October 30, 2018, the Company entered into a First Amendment (First Amendment) to its Amended and Restated Credit Agreement that, among other administrative and clarifying changes, modifies the following: (1) the definition utilized in its financial covenants of Consolidated EBITDA to allow for exclusion of charges related to the Company's initiative to replace its front-end system supporting its legacy travel nurse operations, subject to a basket of addbacks, of which the basket dollar amount was also increased; (2) increases the maximum Consolidated Total Leverage Ratio

to 3.75:1.00 from 3.25:1.00 for the periods of September 30, 2018 through June 30, 2019, to 3.50:1.00 from 3.00:1.00 for the period ended September 30, 2019, to 3.25:1.00 from 3.00:1.00 for the period ended December 31, 2019, and maintains 3.00:1.00 for the periods thereafter and as adjusted pursuant to a Qualified Permitted Acquisition (as defined therein); and (3) increases the pro forma Consolidated Total Leverage Ratio threshold for allowing restricted payments. In connection with the First Amendment, the Company paid \$0.3 million in fees to its lenders which it expects to be treated as deferred debt issuance costs.

The foregoing description of the amendment is qualified in its entirety by reference to the full terms and provisions of the First Amendment, a copy of which is attached herewith as Exhibit 10.1.

The obligations under the Amended and Restated Credit Agreement are guaranteed by all of the Company's domestic wholly-owned subsidiaries and are secured by a first-priority security interest in the Collateral (as defined therein).

As of September 30, 2018, the Company had \$20.6 million letters of credit outstanding and \$94.4 million available under the Amended Revolving Credit Facility. The letters of credit relate to the Company's workers' compensation and professional liability insurance policies.

Convertible Notes

The Company and certain of its domestic subsidiaries had a Convertible Note Purchase Agreement (the Note Purchase Agreement), with certain note holders (collectively, the Noteholders) for an aggregate of \$25.0 million of Convertible Notes. Subject to certain exceptions, the Company was not permitted to redeem the Convertible Notes until June 30, 2017. On March 17, 2017, the Company paid in full the Convertible Notes. In connection with the repayment, the Company issued to the Noteholders an aggregate of 3,175,584 shares of Common Stock, par value \$0.0001, and cash in the aggregate amount of \$5.6 million (of which \$5.0 million is included in repayment of debt and \$0.6 million is presented as extinguishment fees, both within financing activities on the condensed consolidated statements of cash flows). Upon derecognition of the net carrying amounts of the Convertible Notes (the remaining \$20.0 million after the \$5.0 million cash payment) and derivative liability (\$26.0 million), the Company recognized a non-cash charge of \$5.0 million as loss on early extinguishment and a non-cash addition to additional paid-in capital of \$46.0 million for the fair value of the shares, which is not presented on the condensed consolidated statements of cash flows. The loss on early extinguishment of debt in the three months ended March 31, 2017 includes the write-off of unamortized loan fees and remaining interest due through the Forced Conversion date (defined below) of June 30, 2017.

The Convertible Notes were convertible at the option of the holders thereof at any time into shares of the Common Stock at a conversion price of \$7.10 per share, or 3,521,126 shares of Common Stock. After three years from the issuance date, the Company had the right to force a conversion of the Convertible Notes if the volume-weighted average price (VWAP) per share of its Common Stock exceeded 125% of the then conversion price for 20 days of a 30 day trading period (Forced Conversion date).

The Convertible Notes bore interest at a rate of 8.00% per annum, payable in quarterly cash installments. The Convertible Notes would have matured on June 30, 2020, unless earlier repurchased, redeemed or converted.

9. DERIVATIVE

In March 2018, the Company entered into an interest rate swap, with an effective date of April 2, 2018 and termination date of August 1, 2022. No initial investments were made to enter into the agreement. The interest rate swap agreement requires the Company to pay a fixed rate to the respective counterparty of 2.627% per annum on an amortizing notional amount beginning at \$48.8 million (corresponding with the initial term loan payment schedule), and to receive from the respective counterparty, interest payments based on the applicable notional amounts and 1 month USD LIBOR, with no exchanges of notional amounts. At initiation, the interest rate swap effectively fixed the interest rate on 50% of the amortizing balance of the Company's term debt, exclusive of the credit spread on the debt. As of September 30, 2018, the fair value of the interest rate swap agreement was \$0.4 million.

10. FAIR VALUE MEASUREMENTS

The Fair Value Measurements and Disclosures Topic of the FASB ASC defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. This topic also establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair value:

Level 1—Quoted prices in active markets for identical assets or liabilities.

Level 2—Observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3—Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

Items Measured at Fair Value on a Recurring Basis:

The Company's financial assets/liabilities required to be measured on a recurring basis were its: deferred compensation liability included in other long-term liabilities, interest rate swap agreements included in other long-term assets and other current liabilities, and contingent consideration liabilities.

Deferred compensation—The Company utilizes Level 1 inputs to value its deferred compensation liabilities. The Company's deferred compensation liabilities are measured using publicly available indices that define the liability amounts, as per the plan documents.

Interest rate swap agreement—The Company utilized Level 2 inputs to value its interest rate swap agreement. See Note 8 - Debt and Note 9 - Derivative.

Contingent consideration liabilities—Potential earnout payments related to the acquisition of Mediscan and US Resources Healthcare, LLC (USR) are contingent upon meeting certain performance requirements through 2019. The long-term portion of these liabilities has been included in contingent consideration, and the short-term portion is included in other current liabilities on the condensed consolidated balance sheets. The Company utilized Level 3 inputs to value these contingent consideration liabilities as significant unobservable inputs were used in the calculation of their fair value. The Mediscan contingent consideration liability has been measured at fair value using a discounted cash flow model in a Monte Carlo simulation setting, utilizing significant unobservable inputs, including the expected volatility of the acquisitions' gross profits and an estimated discount rate commensurate with the risks of the expected gross profit stream. See Note 4 - Acquisitions. The contingent consideration related to the Company's acquisition of USR was recorded as a liability and measured at fair value using a discounted cash flow model utilizing significant unobservable inputs, including the probability of achieving each of the potential milestones and an estimated discount rate commensurate with the risks of the expected cash flows attributable to the milestones. In the third quarter of 2018, the Company determined that the contingent consideration earnout related to the USR acquisition would not be achieved for 2018 and 2019 and, as a result, the entire liability was reversed.

The fair value of contingent consideration and the associated liabilities are adjusted to fair value at each reporting date until actual settlement occurs, with the changes in fair value and related accretion reflected as acquisition-related contingent consideration on the condensed consolidated statements of operations. Significant increases (decreases) in the volatility or in any of the probabilities of success, or decreases (increases) in the discount rate result in a significantly higher (lower) fair value, respectively, and commensurate changes to these liabilities.

The table which follows summarizes the estimated fair value of the Company's financial assets and liabilities measured on a recurring basis:

Fair Value Measurements

| | September 30, 2018 | December 31, 2017 |
|--------------------------------------|--------------------------|----------------------|
| Financial Assets: | (amounts in thousands) | |
| (Level 2) | | |
| Interest rate swaps | \$370 | \$ — |
| Financial Liabilities: | | |
| (Level 1) | | |
| Deferred compensation | \$1,787 | \$ 1,467 |
| (Level 3) | | |
| Contingent consideration liabilities | \$5,536 | \$ 5,368 |

The opening balances of contingent consideration liabilities are reconciled to the closing balances for fair value measurements of these liabilities categorized within Level 3 of the fair value hierarchy are as follows:

| | Contingent Consideration Liabilities (amounts in thousands) | |
|----------------------|---|---|
| December 31, 2017 | \$ 5,368 | |
| Payments/Settlements | (100 |) |
| Accretion expense | 212 | |
| March 31, 2018 | 5,480 | |
| Accretion expense | 220 | |
| June 30, 2018 | \$ 5,700 | |
| Payments | (180 |) |
| Accretion expense | 229 | |
| Valuation adjustment | (213 |) |
| September 30, 2018 | \$ 5,536 | |

Items Measured at Fair Value on a Non-Recurring Basis:

The Company's non-financial assets, such as goodwill, trade names, other intangible assets, and property and equipment, are measured at fair value when there is an indicator of impairment and are recorded at fair value only when an impairment charge is recognized. During an evaluation of goodwill, trade names, and other intangible assets during the fourth quarter of 2017, the carrying value of goodwill and trade names in the Physician Staffing reporting unit exceeded their fair values. As a result, the Company recorded impairment charges that incorporates fair value measurements based on Level 3 inputs. For the three and nine months ended September 30, 2018, no impairment charges were recognized.

Other Fair Value Disclosures:

Financial instruments not measured or recorded at fair value in the accompanying condensed consolidated balance sheets consist of cash and cash equivalents, accounts receivable, accounts payable and accrued expenses, and short and long-term debt. The estimated fair value of accounts receivable, accounts payable, and accrued expenses approximate their carrying amount due to the short-term nature of these instruments. The estimated fair value of the Company's debt was calculated using a discounted cash flow analysis and appropriate valuation methodologies using Level 2 inputs from available market information.

The carrying amounts and estimated fair value of the Company's significant financial instruments that were not measured at fair value are as follows:

| | September 30, 2018 | | December 31, 2017 | |
|------------------------|---------------------------|---------------|----------------------|---------------|
| Financial Liabilities: | Carrying Amount | Fair Value | Carrying Amount | Fair Value |
| | (amounts in thousands) | | | |
| (Level 2) | | | | |
| Term Loan, net | \$90,586 | \$94,000 | \$99,134 | \$100,500 |

Concentration of Credit Risk:

The Company has invested its excess cash in highly-rated overnight funds and other highly-rated liquid accounts. The Company is exposed to credit risk associated with these investments, as the cash balances typically exceed the current Federal Deposit Insurance Corporation (FDIC) limit of \$250,000. The Company minimizes its credit risk relating to these positions by monitoring the financial condition of the financial institutions involved and by primarily conducting business with large, well established financial institutions and diversifying its counterparties.

The Company generally does not require collateral and mitigates its credit risk by performing credit evaluations and monitoring at-risk accounts. The allowance for doubtful accounts represents the Company's estimate of uncollectible receivables based on a review of specific accounts and the Company's historical collection experience. The Company writes off specific accounts based on an ongoing review of collectability as well as past experience with the customer. The Company's contract terms typically require payment between 15 to 90 days from the date services are provided and are considered past due based on the particular negotiated contract terms. Overall, based on the large number of customers in differing geographic areas, primarily throughout the United States and its territories, the Company believes the concentration of credit risk is limited.

11. STOCKHOLDERS' EQUITY

Stock Repurchase Program

Under an authorized share repurchase program, the Company repurchased and retired shares of its Common Stock as follows: 32,983 shares of its Common Stock for \$0.3 million, at an average market price of \$9.08 per share during the three months ended September 30, 2018; and 432,439 shares of its Common Stock for \$5.0 million, at an average market price of \$11.54 per share during the nine months ended September 30, 2018. During the three and nine months ended September 30, 2017, the Company did not repurchase any shares of its Common Stock.

As of September 30, 2018, the Company has 510,004 shares of Common Stock under the current authorized share repurchase program available to repurchase, subject to certain conditions in the Company's Amended and Restated Credit Agreement. At September 30, 2018, the Company had 35,581,090 unrestricted shares of Common Stock outstanding.

Shares Issued

On March 17, 2017, the Company paid in full its Convertible Notes. In connection with the repayment, the Company issued 3,175,584 shares to the noteholders. See Note 8 - Debt.

Share-Based Payments

Restricted stock awards granted under the Company's 2014 Omnibus Incentive Plan, Amended and Restated effective May 23, 2017 (2017 Plan), entitle the holder to receive, at the end of a vesting period, a specified number of shares of the Company's common stock. Share-based compensation expense is measured by the market value of the Company's stock on the date of grant. The shares vest ratably over a three year period ending on the anniversary date of the grant, and vesting is subject to the employee's continuing employment. There is no partial vesting and any unvested portion is forfeited. Pursuant to the 2017 Plan, the number of target shares that are issued for performance-based stock awards are determined based on the level of attainment of the targets.

The following table summarizes restricted stock awards and performance stock awards activity issued under the 2017 Plan for the nine months ended September 30, 2018:

| Restricted Stock Awards | | Performance Stock Awards | |
|-------------------------|--|--------------------------|--|
| Number of Shares | Weighted Average Grant Date Fair Value | Number of Target Shares | Weighted Average Grant Date Fair Value |

Edgar Filing: CROSS COUNTRY HEALTHCARE INC - Form 10-Q

| | | | | |
|--|-----------|----------|-----------|----------|
| Unvested restricted stock awards, January 1, 2018 | 515,601 | \$ 13.03 | 257,575 | \$ 13.49 |
| Granted | 391,108 | \$ 10.96 | 238,328 | \$ 11.11 |
| Vested | (219,881) | \$ 12.64 | — | \$ — |
| Forfeited | (69,044) | \$ 13.50 | (40,419) | \$ 13.41 |
| Unvested restricted stock awards, September 30, 2018 | 617,784 | \$ 11.97 | 455,484 | \$ 12.25 |

During the three and nine months ended September 30, 2018, \$1.0 million and \$2.4 million, respectively, was included in selling, general and administrative expenses related to share-based payments, and a net of 5,460 and 155,914 shares, respectively, of Common Stock were issued upon the vesting of restricted stock.

During the three and nine months ended September 30, 2017, \$1.1 million and \$3.1 million, respectively, was included in selling, general and administrative expenses related to share-based payments, and a net of 3,110 and 204,786 shares, respectively, of Common Stock were issued upon the vesting of restricted stock.

12. SEGMENT DATA

In accordance with the Segment Reporting Topic of the FASB ASC, the Company reports three business segments – Nurse and Allied Staffing, Physician Staffing, and Other Human Capital Management Services. The Company manages and segments its business based on the services it offers to its customers as described below:

Nurse and Allied Staffing – Nurse and Allied Staffing provides traditional staffing, recruiting, and value-added workforce solutions including: temporary and permanent placement of travel and local branch-based nurse and allied professionals, MSP services, education healthcare services, and outsourcing services. Its clients include: public and private acute-care and non-acute care hospitals, government facilities, public schools and charter schools, outpatient clinics, ambulatory care facilities, physician practice groups, retailers, and many other healthcare providers throughout the United States. Substantially all of the results of the Advantage acquisition have been aggregated with the Company's Nurse and Allied Staffing business segment. See Note 4 - Acquisitions.

Physician Staffing – Physician Staffing provides physicians in many specialties, as well as certified registered nurse anesthetists, nurse practitioners, and physician assistants as independent contractors on temporary assignments throughout the United States at various healthcare facilities, such as acute and non-acute care facilities, medical group practices, government facilities, and managed care organizations.

Other Human Capital Management Services – Other Human Capital Management Services includes retained and contingent search services for physicians, healthcare executives, and other healthcare professionals within the United States.

The Company's management evaluates performance of each segment primarily based on revenue and contribution income. The Company defines contribution income as income from operations before depreciation and amortization, acquisition-related contingent consideration, acquisition and integration costs, restructuring costs, and corporate expenses not specifically identified to a reporting segment. Contribution income is a financial measure used by management when assessing segment performance and is provided in accordance with the Segment Reporting Topic of the FASB ASC. The Company's management does not evaluate, manage, or measure performance of segments using asset information; accordingly, total asset information by segment is not prepared or disclosed. The information in the following table is derived from the segments' internal financial information as used for corporate management purposes. Certain corporate expenses are not allocated to and/or among the operating segments.

Information on operating segments and a reconciliation to income from operations for the periods indicated are as follows:

| | Three Months Ended | | Nine Months Ended | |
|--|------------------------|------------|-------------------|------------|
| | September 30, | | September 30, | |
| | 2018 | 2017 | 2018 | 2017 |
| | (amounts in thousands) | | | |
| Revenue from services: | | | | |
| Nurse and Allied Staffing | \$ 176,344 | \$ 200,492 | \$ 540,788 | \$ 564,527 |
| Physician Staffing | 21,158 | 24,871 | 64,052 | 71,055 |
| Other Human Capital Management Services | 3,215 | 3,125 | 10,737 | 9,792 |
| | \$ 200,717 | \$ 228,488 | \$ 615,577 | \$ 645,374 |
| Contribution income: | | | | |
| Nurse and Allied Staffing | \$ 16,534 | \$ 20,663 | \$ 50,203 | \$ 54,426 |
| Physician Staffing | 1,307 | 1,340 | 4,190 | 4,207 |
| Other Human Capital Management Services | 70 | (1 |) 694 | (200 |
| | 17,911 | 22,002 | 55,087 | 58,433 |
| Unallocated corporate overhead | 10,937 | 9,301 | 32,399 | 30,414 |
| Depreciation and amortization | 2,892 | 2,849 | 8,764 | 7,325 |
| Acquisition-related contingent consideration | 16 | (605 |) 449 | (54 |
| Acquisition and integration costs | 70 | 1,366 | 261 | 1,953 |
| Restructuring costs | 1,351 | 724 | 1,979 | 724 |
| Income from operations | \$ 2,645 | \$ 8,367 | \$ 11,235 | \$ 18,071 |

13. COMMITMENTS AND CONTINGENCIES

Commitments:

Operating Leases

The Company has entered into non-cancelable operating lease agreements for the rental of office space and equipment. Certain of these leases include options to renew as well as rent escalation clauses and in certain cases, incentives from the landlord for rent-free months and premises reductions, and allowances for tenant improvements. The rent escalations and incentives have been reflected in the table below.

Future minimum lease payments, as of September 30, 2018, associated with these agreements with terms of one year or more are as follows:

| Years Ending December 31: in | (amounts thousands) |
|------------------------------|------------------------|
| 2018 | \$ 1,875 |
| 2019 | 7,036 |
| 2020 | 5,838 |
| 2021 | 4,972 |
| 2022 | 4,481 |
| Thereafter | 9,468 |
| | \$ 33,670 |

Contingencies:

Legal Proceedings

The Company is subject to legal proceedings and claims that arise in the ordinary course of its business. The Company does not believe the outcome of these matters will have a material adverse effect on the Company's business, financial condition, results of operations, or cash flows.

Sales and Other State Non-Income Tax Liabilities

The Company's sales and other state non-income tax filings are subject to routine audits by authorities in the jurisdictions where it conducts business in the United States which may result in assessments of additional taxes. The Company accrues sales and other non-income tax liabilities based on the Company's best estimate of its probable liability utilizing currently available information and interpretation of relevant tax regulations. Given the nature of the Company's business, significant subjectivity exists as to both whether sales and other state non-income taxes can be assessed on its activity and how the sales tax will ultimately be measured by the relevant jurisdictions. The Company makes a determination for each reporting period whether the estimates for sales and other non-income taxes in certain states should be revised. Non-income tax expense is included in selling, general and administrative expenses on its condensed consolidated statements of operations and the liability is reflected in sales tax payable within other current liabilities as of September 30, 2018 and December 31, 2017, on its condensed consolidated balance sheets.

14. INCOME TAXES

For the three and nine month periods ended September 30, 2018, the Company estimated its effective tax rate on an annual basis, as opposed to calculating it for the three and nine month periods ended September 30, 2017 based on year-to-date results, in accordance with the Income Taxes Topic of the FASB ASC. Income tax expense was primarily impacted by the non-deductibility of certain per diem expenses, the officers' compensation limitation, and international and state taxes.

During the fourth quarter of 2017, the Company concluded that it was more likely than not that a benefit from a substantial portion of its United States federal and state deferred tax assets would be realized. As a result, it released the majority of its valuation allowance. The Company will continue to assess the realizability of its deferred tax assets and, as of September 30, 2018, has maintained a \$1.1 million valuation allowance against certain state net operating losses.

The Securities and Exchange Commission (SEC) staff issued Staff Accounting Bulletin (SAB) No. 118 (SAB 118), which provides guidance on accounting for the tax effects of the 2017 Tax Act. SAB 118 provides a measurement period that should not extend beyond one year from the enactment date for companies to complete the accounting required under the Income Taxes Topic of the FASB ASC. In accordance with SAB 118, a company must reflect the income tax effects of those aspects of the 2017 Tax Act for which the accounting under the Income Taxes Topic of the FASB ASC is complete. To the extent that a company's accounting for certain income tax effects is incomplete but it is able to determine a reasonable estimate, it must record a provisional estimate in its financial statements. The ultimate impact of the 2017 Tax Act in our financial statements is provisional with regard to certain foreign tax provisions and may differ from our estimates due to changes in the interpretations and assumptions made by us as well as additional regulatory guidance that may be issued.

As of September 30, 2018, the Company had approximately \$0.6 million of unrecognized tax benefits included in other current liabilities and other long-term liabilities (\$5.0 million, net of deferred taxes, which would affect the effective tax rate if recognized). During the nine months ended September 30, 2018, the Company had gross increases of \$1.1 million to its current year unrecognized tax benefits.

The tax years of 2008 and 2010 through 2017 remain open to examination by certain taxing jurisdictions to which the Company is subject to tax, other than certain states in which the statute of limitations has been extended.

15. RELATED PARTY TRANSACTIONS

The Company provided services to customers affiliated with certain members of the Company's Board of Directors. Management believes services with related parties were conducted on terms equivalent to those prevailing in an arm's-length transaction. Revenue related to these transactions was less than \$0.1 million for the three and nine months ended September 30, 2018, and \$1.2 million and \$3.8 million for the three and nine months ended September 30, 2017, respectively. Accounts receivable due from these hospitals at September 30, 2018 and December 31, 2017 were less than \$0.1 million and approximately \$0.4 million, respectively.

In connection with the acquisition of MSN, the Company acquired a 68% ownership interest in Cross Country Talent Acquisition Group, LLC (formerly InteliStaf of Oklahoma, LLC), a joint venture between the Company and a hospital system. The Company generated revenue providing staffing services to the hospital system of \$5.4 million and \$14.5 million for the three and nine months ended September 30, 2018, respectively, and \$4.6 million and \$13.3 million for the three and nine months ended September 30, 2017, respectively. At September 30, 2018 and December 31, 2017, the Company had a receivable balance of \$2.2 million and \$0.8 million, respectively, and a payable balance of \$0.3 million at both periods.

Subsequent to the Company's acquisition of Mediscan on October 30, 2015, Mediscan continued to operate at premises owned, in part, by the founding members of Mediscan. The Company paid \$0.1 million and \$0.3 million, respectively, in rent expense for these premises for the three and nine months ended September 30, 2018 and September 30, 2017.

16. RECENT ACCOUNTING PRONOUNCEMENTS

In August 2018, the FASB issued ASU No. 2018-15, Intangibles - Goodwill and Other - Internal-Use Software (Subtopic 350-40), Customer's Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That is a Service Contract. The amendments in this update align the requirements for capitalizing implementation costs incurred in a hosting arrangement that is a service contract with the requirements for capitalizing implementation costs incurred to develop or obtain internal-use software (and hosting arrangements that include an internal use software license). The amendments in this update are effective for public business entities for fiscal years beginning after December 15, 2019, and interim periods within those fiscal years, and should be applied either retrospectively or prospectively to all implementation costs incurred after the date of adoption. Early adoption is permitted for all entities, including adoption in an interim period. The Company is currently in the process of evaluating the potential impact the adoption of this standard may have and expects to adopt this standard in its first quarter of 2020.

In August 2018, the FASB issued ASU No. 2018-13, Fair Value Measurement (Topic 820), Disclosure Framework - Changes to the Disclosure Requirements for Fair Value Measurement. The amendments in this update modify the disclosure requirements on fair value measurements in Topic 820, Fair Value Measurement, based on the concepts in the Concepts Statement, including the consideration of costs and benefits. The amendments in this update are effective for all entities for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2019, and should be applied either prospectively or retrospectively depending on the nature of the disclosure. An entity is permitted to early adopt any removed or modified disclosures upon issuance of this update and delay adoption of the additional disclosures until their effective date. The Company is currently in the process of evaluating this standard and expects to adopt the full provisions in its first quarter of 2020.

In July 2017, the FASB issued ASU No. 2017-11, Earnings Per Share (Topic 260), Distinguishing Liabilities from Equity (Topic 480), and Derivatives and Hedging (Topic 815): I. Accounting for Certain Financial Instruments with Down Round Features, and II. Replacement of the Indefinite Deferral for Mandatorily Redeemable Financial Instruments of Certain Nonpublic Entities and Certain Mandatorily Redeemable Noncontrolling Interests with a Scope Exception. The amendments in Part I of this update change the classification analysis of certain equity-linked financial instruments (or embedded features) with down round features. When determining whether certain financial instruments should be classified as liabilities or equity instruments, a down round feature no longer precludes equity classification when assessing whether the instrument is indexed to an entity's own stock. The amendments in Part II of this update recharacterize the indefinite deferral of certain provisions of Topic 480 that now are presented as pending content in the Codification, to a scope exception. Those amendments do not have an accounting effect. For public business entities, the amendments in Part I of this update are effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2018, and should

be applied retrospectively to outstanding financial instruments with a down round feature by means of either a cumulative-effect adjustment or for each prior reporting period presented. Early adoption is permitted for all entities, including adoption in an interim period. The Company expects to adopt this standard in its first quarter of 2019, and does not expect this guidance to have a material impact on its consolidated financial statements.

In February 2016, the FASB issued ASU No. 2016-02, Leases (Topic 842), which will require, among other items, lessees to recognize most leases as assets and liabilities on the balance sheet. Qualitative and quantitative disclosures will be enhanced to better understand the amount, timing and uncertainty of cash flows arising from leases. The FASB has issued several other subsequent updates including the following: 1) ASU No. 2018-10, Codification Improvements to Topic 842, Leases, which includes sixteen separate narrow-scope amendments to clarify the codification and to correct unintended application of guidance; and 2) ASU No. 2018-11, Leases (Topic 842): Targeted Improvements, which provides entities with relief from the costs of implementing certain aspects of the new leasing standard by allowing them to elect not to recast the comparative periods presented when transitioning to ASC 842. The new lease standard, and the subsequent ASUs that modified Topic 842,

are effective for fiscal years beginning after December 15, 2018, and interim periods within those fiscal years, with early adoption permitted.

The Company is in the process of implementing a plan to adopt this standard. As a result of its review, the Company intends to elect the practical expedient package to retain its lease classification for any leases that existed prior to the adoption of the standard. In addition, the Company expects to elect not to apply the recognition requirements to short-term leases, and to apply the transition method, which permits the use of the effective date of initial application. Approximately \$33.7 million of undiscounted future lease liabilities, primarily related to real estate, would be discounted to present value and added to the condensed consolidated balance sheet with a corresponding right of use asset if the guidance was applied on September 30, 2018. The Company has implemented a lease management software application tool and is continuing to assess the impact that the adoption of ASU 2016-02 will have on its consolidated financial statements as well as changes to its processes.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The purpose of the following Management's Discussion and Analysis (MD&A) is to help facilitate the understanding of significant factors influencing the quarterly operating results, financial condition and cash flows of the Company. Additionally, the MD&A also conveys our expectations of the potential impact of known trends, events or uncertainties that may impact future results. This discussion supplements the detailed information presented in the condensed consolidated financial statements and notes thereto which should be read in conjunction with the consolidated financial statements and related notes contained in the Company's Annual Report on Form 10-K for the year ended December 31, 2017.

Business Overview

We provide healthcare staffing, recruiting and workforce solutions to our customers through a network of 70 office locations throughout the United States. Our services include placing clinicians on travel and per diem assignments, local short-term contracts, and permanent positions. In addition, we offer flexible workforce management solutions to our customers including: managed service programs (MSP), education healthcare, recruitment process outsourcing (RPO), and other outsourcing and value-added services as described in Item 1. Business in our Annual Report on Form 10-K for the year ended December 31, 2017. In addition, we provide both retained and contingent placement services for healthcare executives, physicians, and other healthcare professionals.

We manage and segment our business based on the nature of the services we offer to our customers. As a result, in accordance with the Segment Reporting Topic of the FASB ASC, we report three business segments – Nurse and Allied Staffing, Physician Staffing, and Other Human Capital Management Services.

Nurse and Allied Staffing – Nurse and Allied Staffing represented approximately 88% of our total revenue in the third quarter of 2018. Nurse and Allied Staffing provides traditional staffing, recruiting, and value-added workforce solutions including: temporary and permanent placement of travel and local branch-based nurse and allied professionals, MSP services, education healthcare services, and outsourcing services. Substantially all of the results of the acquisition of Advantage have been aggregated with our Nurse and Allied Staffing business segment. See Note 4 - Acquisitions to our condensed consolidated financial statements.

Physician Staffing – Physician Staffing represented approximately 10% of our total revenue in the third quarter of 2018. Physician Staffing provides physicians in many specialties, as well as certified registered nurse anesthetists, nurse practitioners, and physician assistants under our Medical Doctor Associates (MDA) brand as independent contractors on temporary assignments throughout the United States.

Other Human Capital Management Services – Other Human Capital Management Services (OHCMS) represented approximately 2% of our total revenue in the third quarter of 2018. OHCMS is comprised of retained and contingent search services for physicians, healthcare executives, and other healthcare professionals within the United States.

Summary of Operations

For the quarter ended September 30, 2018, revenue from services decreased 12% year-over-year to \$200.7 million, with declines in both our Nurse and Allied Staffing and our Physician Staffing reporting segments. The decrease in our Nurse and Allied Staffing segment was primarily due to lower volume particularly in travel nurse operations and, to a lesser extent, branch operations. The decrease in our Physician Staffing segment was primarily due to lower volume. We continue to manage our

selling, general and administrative expenses as we remain committed to improving operating leverage and overall profitability. As part of our cost savings and efficiency initiatives, we incurred \$1.4 million in restructuring charges during the third quarter of 2018. Net loss attributable to common shareholders was \$0.4 million, or a loss of \$0.01 per share.

For the nine months ended September 30, 2018, we generated cash flow from operating activities of \$21.8 million. In addition, in the first nine months of 2018, we repurchased and retired 432,439 shares of Common Stock for \$5.0 million, at an average market price of \$11.54 per share, pursuant to the current authorized share repurchase program. See Note 11 - Stockholders' Equity to our condensed consolidated financial statements. As of September 30, 2018, we had \$28.1 million of cash and cash equivalents and \$91.3 million outstanding on our Term Loan, at par. There were no borrowings drawn on our \$115.0 million revolving credit facility, with \$20.6 million of letters of credit outstanding, leaving \$94.4 million available for borrowings under the revolving credit facility.

See Results of Operations, Segment Results, and Liquidity and Capital Resources sections that follow for further information.

Operating Metrics

We evaluate our financial condition by tracking operating metrics and financial results specific to each of our segments. Key operating metrics include hours worked, days filled, number of FTEs, revenue per FTE, and revenue per day filled. Other operating metrics include number of open orders, candidate applications, contract bookings, length of assignment, bill and pay rates, and renewal and fill rates, number of active searches, and number of placements. These operating metrics are representative of trends that assist management in evaluating business performance. Due to the timing of our business process and other factors, certain of these operating metrics may not necessarily correlate to the reported GAAP results for the periods presented. Some of the segment financial results analyzed include revenue, operating expenses, and contribution income. In addition, we monitor cash flow as well as operating and leverage ratios to help us assess our liquidity needs.

| Business Segment | Business Measurement |
|---------------------------|---|
| Nurse and Allied Staffing | <p>FTEs represent the average number of Nurse and Allied Staffing contract personnel on a full-time equivalent basis.</p> <p>Average revenue per FTE per day is calculated by dividing the Nurse and Allied Staffing revenue per FTE by the number of days worked in the respective periods. Nurse and Allied Staffing revenue also includes revenue from the permanent placement of nurses.</p> |
| Physician Staffing | <p>Days filled is calculated by dividing the total hours invoiced during the period, including an estimate for the impact of accrued revenue, by 8 hours. Prior periods have been recalculated to include the impact of the accrued revenue.</p> <p>Revenue per day filled is calculated by dividing revenue as reported by days filled for the period presented. Prior periods have been recalculated to include the impact of the accrued revenue and days.</p> |

Results of Operations

The following table summarizes, for the periods indicated, selected condensed consolidated statements of operations data expressed as a percentage of revenue. Our historical results of operations are not necessarily indicative of future operating results.

| | Three Months | | Nine Months | |
|--|---------------|---------|---------------|---------|
| | Ended | | Ended | |
| | September 30, | | September 30, | |
| | 2018 | 2017 | 2018 | 2017 |
| Revenue from services | 100.0 % | 100.0 % | 100.0 % | 100.0 % |
| Direct operating expenses | 74.3 | 73.5 | 74.2 | 73.6 |
| Selling, general and administrative expenses | 22.0 | 20.8 | 21.9 | 21.9 |
| Bad debt expense | 0.3 | 0.2 | 0.2 | 0.2 |
| Depreciation and amortization | 1.4 | 1.2 | 1.4 | 1.1 |
| Acquisition-related contingent consideration | — | (0.3) | 0.1 | — |
| Acquisition and integration costs | — | 0.6 | 0.1 | 0.3 |
| Restructuring costs | 0.7 | 0.3 | 0.3 | 0.1 |
| Income from operations | 1.3 | 3.7 | 1.8 | 2.8 |
| Interest expense | 0.8 | 0.5 | 0.7 | 0.4 |
| Gain on derivative liability | — | — | — | (0.2) |
| Loss on early extinguishment of debt | — | — | — | 0.8 |
| Other income, net | (0.1) | — | (0.1) | — |
| Income before income taxes | 0.6 | 3.2 | 1.2 | 1.8 |
| Income tax expense | 0.7 | 0.1 | 0.6 | 0.2 |
| Consolidated net (loss) income | (0.1) | 3.1 | 0.6 | 1.6 |
| Less: Net income attributable to noncontrolling interest in subsidiary | 0.1 | 0.1 | 0.2 | 0.1 |
| Net (loss) income attributable to common shareholders | (0.2)% | 3.0 % | 0.4 % | 1.5 % |

Comparison of Results for the Three Months Ended September 30, 2018 compared to the Three Months Ended September 30, 2017

| | Three Months Ended September 30, | | | |
|--|----------------------------------|-----------|------------------------------|-----------------------------|
| | 2018 | 2017 | Increase (Decrease) \$ | Increase (Decrease) % |
| | (Amounts in thousands) | | | |
| Revenue from services | \$200,717 | \$228,488 | \$(27,771) | (12.2)% |
| Direct operating expenses | 149,155 | 168,008 | (18,853) | (11.2)% |
| Selling, general and administrative expenses | 44,086 | 47,346 | (3,260) | (6.9)% |
| Bad debt expense | 502 | 433 | 69 | 15.9% |
| Depreciation and amortization | 2,892 | 2,849 | 43 | 1.5% |
| Acquisition-related contingent consideration | 16 | (605) | 621 | 102.6% |
| Acquisition and integration costs | 70 | 1,366 | (1,296) | (94.9)% |
| Restructuring costs | 1,351 | 724 | 627 | 86.6% |
| Income from operations | 2,645 | 8,367 | (5,722) | (68.4)% |
| Interest expense | 1,512 | 1,221 | 291 | 23.8% |
| Loss on early extinguishment of debt | 36 | — | 36 | 100.0% |
| Other income, net | (170) | (57) | (113) | (198.2)% |
| Income before income taxes | 1,267 | 7,203 | (5,936) | (82.4)% |
| Income tax expense | 1,385 | 159 | 1,226 | 771.1% |
| Consolidated net (loss) income | (118) | 7,044 | (7,162) | (101.7)% |
| Less: Net income attributable to noncontrolling interest in subsidiary | 323 | 321 | 2 | 0.6% |
| Net (loss) income attributable to common shareholders | \$(441) | \$6,723 | \$(7,164) | (106.6)% |

Revenue from services

Revenue from services decreased 12.2%, to \$200.7 million for the three months ended September 30, 2018, as compared to \$228.5 million for the three months ended September 30, 2017, due primarily to volume declines in our Nurse and Allied and Physician Staffing segments. See further discussion in Segment Results.

Direct operating expenses

Direct operating expenses are comprised primarily of field employee compensation and independent contractor expenses, housing expenses, travel expenses, and related insurance expenses. Direct operating expenses decreased \$18.9 million or 11.2%, to \$149.2 million for the three months ended September 30, 2018, as compared to \$168.0 million for the three months ended September 30, 2017. As a percentage of total revenue, direct operating expenses increased to 74.3% compared to 73.5% in the prior year period primarily due to lower bill-pay spread, primarily in our travel nurse operations.

Selling, general and administrative expenses

Selling, general and administrative expenses decreased 6.9%, to \$44.1 million for the three months ended September 30, 2018, as compared to \$47.3 million for the three months ended September 30, 2017, primarily reflecting the cost savings and efficiency initiatives undertaken over the last several quarters, partly offset by higher corporate costs. As a percentage of total revenue, selling, general and administrative expenses increased to 22.0% for the three months ended September 30, 2018 as compared to 20.8% for the three months ended September 30, 2017, due to negative operating leverage.

Depreciation and amortization expense

Depreciation and amortization expense increased to \$2.9 million for the three months ended September 30, 2018 from \$2.8 million for the three months ended September 30, 2017. As a percentage of revenue, depreciation and amortization expense was 1.4% and 1.2% for the three months ended September 30, 2018 and 2017, respectively.

Acquisition-related contingent consideration

Acquisition-related contingent consideration includes accretion and valuation adjustments on our contingent consideration liabilities for the Mediscan and USR acquisitions, and totaled less than \$0.1 million and a benefit of \$0.6 million for the three months ended September 30, 2018 and September 30, 2017, respectively. Both periods included the reversal of an earnout liability which was determined would not be achieved, USR in 2018 and Mediscan in 2017. See Note 10 - Fair Value Measurements to our condensed consolidated financial statements.

Acquisition and integration costs

Acquisition and integration costs during the three months ended September 30, 2018 were \$0.1 million, compared to \$1.4 million during the three months ended September 30, 2017, and related to the Advantage acquisition. See Note 4 - Acquisitions to our condensed consolidated financial statements.

Restructuring costs

Restructuring costs totaled \$1.4 million and \$0.7 million during the three months ended September 30, 2018 and September 30, 2017, respectively, and were related to severance, exit costs, and other write-offs of \$0.4 million related to abandoned locations.

Interest expense

Interest expense was \$1.5 million for the three months ended September 30, 2018, compared to \$1.2 million for the three months ended September 30, 2017, due to a higher effective interest rate on our term loan borrowings, which increased to 5.3% for the three month period ended September 30, 2018 compared to 4.0% for the three months ended September 30, 2017. See Note 8 - Debt.

Income tax expense

Income tax expense totaled \$1.4 million and \$0.2 million for the three months ended September 30, 2018 and September 30, 2017, respectively. Income tax expense for the third quarter of 2018 was primarily impacted by the non-deductibility of certain per diem expenses, the officers' compensation limitation, and international and state taxes. Income tax expense for the third quarter of 2017 was primarily related to the amortization of indefinite-lived intangible assets for tax purposes, and international and state taxes.

Edgar Filing: CROSS COUNTRY HEALTHCARE INC - Form 10-Q

Comparison of Results for the Nine Months Ended September 30, 2018 compared to the Nine Months Ended September 30, 2017

| | Nine Months Ended September 30, | | Increase | |
|--|---------------------------------|-----------|------------|------------|
| | 2018 | 2017 | (Decrease) | (Decrease) |
| | | | \$ | % |
| (Amounts in thousands) | | | | |
| Revenue from services | \$615,577 | \$645,374 | \$(29,797) | (4.6)% |
| Direct operating expenses | 456,573 | 475,091 | (18,518) | (3.9)% |
| Selling, general and administrative expenses | 135,004 | 141,182 | (6,178) | (4.4)% |
| Bad debt expense | 1,312 | 1,082 | 230 | 21.3% |
| Depreciation and amortization | 8,764 | 7,325 | 1,439 | 19.6% |
| Acquisition-related contingent consideration | 449 | (54) | 503 | 931.5% |
| Acquisition and integration costs | 261 | 1,953 | (1,692) | (86.6)% |
| Restructuring costs | 1,979 | 724 | 1,255 | 173.3% |
| Income from operations | 11,235 | 18,071 | (6,836) | (37.8)% |
| Interest expense | 4,225 | 2,975 | 1,250 | 42.0% |
| Gain on derivative liability | — | (1,581) | 1,581 | 100.0% |
| Loss on early extinguishment of debt | 36 | 4,969 | (4,933) | (99.3)% |
| Other income, net | (369) | (116) | (253) | (218.1)% |
| Income before income taxes | 7,343 | 11,824 | (4,481) | (37.9)% |
| Income tax expense | 3,717 | 1,278 | 2,439 | 190.8% |
| Consolidated net income | 3,626 | 10,546 | (6,920) | (65.6)% |
| Less: Net income attributable to noncontrolling interest in subsidiary | 886 | 983 | (97) | (9.9)% |
| Net income attributable to common shareholders | \$2,740 | \$9,563 | \$(6,823) | (71.3)% |

Revenue from services

Revenue from services decreased 4.6%, to \$615.6 million for the nine months ended September 30, 2018, as compared to \$645.4 million for the nine months ended September 30, 2017, due primarily to volume declines in our Nurse and Allied and Physician Staffing segments, partly offset by the impact of the acquisition of Advantage. Excluding the impact of Advantage, revenue decreased \$62.4 million or 10.0%. See further discussion in Segment Results.

Direct operating expenses

Direct operating expenses are comprised primarily of field employee compensation and independent contractor expenses, housing expenses, travel expenses, and related insurance expenses. Direct operating expenses decreased \$18.5 million or 3.9%, to \$456.6 million for the nine months ended September 30, 2018, as compared to \$475.1 million for the nine months ended September 30, 2017. As a percentage of total revenue, direct operating expenses increased to 74.2% compared to 73.6% in the prior year period, primarily due to the impact of the Advantage acquisition and lower bill-pay spread, primarily in our travel nurse operations.

Selling, general and administrative expenses

Selling, general and administrative expenses decreased 4.4%, to \$135.0 million for the nine months ended September 30, 2018, as compared to \$141.2 million for the nine months ended September 30, 2017, despite the added

expenses from the acquisition of Advantage, primarily reflecting the cost savings and efficiency initiatives completed over the last several quarters, partly offset by higher corporate costs. As a percentage of total revenue, selling, general and administrative expenses were 21.9% for the nine months ended September 30, 2018 and 2017.

Depreciation and amortization expense

Depreciation and amortization expense increased to \$8.8 million for the nine months ended September 30, 2018 from \$7.3 million for the nine months ended September 30, 2017, primarily due to the additional amortization of other intangible assets of Advantage. As a percentage of revenue, depreciation and amortization expense was 1.4% and 1.1% for the nine months ended September 30, 2018 and 2017, respectively.

Acquisition-related contingent consideration

Acquisition-related contingent consideration, includes accretion and valuation adjustments on our contingent consideration liabilities for the Mediscan and USR acquisitions, and totaled \$0.4 million and a benefit of \$0.1 million for the nine months ended September 30, 2018 and September 30, 2017, respectively. Both periods included the reversal of an earnout liability which was determined would not be achieved, USR in 2018 and Mediscan in 2017. See Note 10 - Fair Value Measurements to our condensed consolidated financial statements.

Acquisition and integration costs

Acquisition and integration costs during the nine months ended September 30, 2018 were \$0.3 million, compared to \$2.0 million during the nine months ended September 30, 2017, and related to the Advantage acquisition. See Note 4 - Acquisitions to our condensed consolidated financial statements.

Restructuring costs

Restructuring costs totaled \$2.0 million and \$0.7 million during the nine months ended September 30, 2018 and September 30, 2017, respectively, and related to severance, exit costs, and other write-offs of \$0.4 million related to abandoned locations.

Interest expense

Interest expense was \$4.2 million for the nine months ended September 30, 2018, compared to \$3.0 million for the nine months ended September 30, 2017, primarily due to the incremental debt resulting from the acquisition of Advantage, and a higher effective interest rate. The effective interest rate on our borrowings increased to 4.9% for the nine month period ended September 30, 2018 compared to 4.8% for the nine months ended September 30, 2017.

Gain on derivative liability

We incurred a gain on derivative liability of \$1.6 million for the nine months ended September 30, 2017 related to the change in the fair value of embedded features of our Convertible Notes from the end of the prior quarter through the payoff date, primarily resulting from a decrease in our share price. There were no such charges incurred for the nine months ended September 30, 2018. See Note 8 - Debt to our condensed consolidated financial statements.

Loss on early extinguishment of debt

Loss on early extinguishment of debt was not material for the nine months ended September 30, 2018 relates to the optional prepayment of \$5.0 million made on our Amended Term Loan on September 28, 2018. Loss on early extinguishment of debt of \$5.0 million for the nine months ended September 30, 2017 relates to the early repayment of our Convertible Notes. See Note 8 - Debt.

Income tax expense

Income tax expense totaled \$3.7 million and \$1.3 million for the nine months ended September 30, 2018 and September 30, 2017, respectively. Income tax expense for the nine months ended September 30, 2018 was primarily impacted by the non-deductibility of certain per diem expenses, the officers' compensation limitation, and international and state taxes. Income tax expense for the nine months ended September 30, 2017 was primarily related to the amortization of indefinite-lived intangible assets for tax purposes, and international and state taxes.

Segment Results

Information on operating segments and a reconciliation to income from operations for the periods indicated are as follows:

| | Three Months Ended September 30, 2018 | | Nine Months Ended September 30, 2017 | |
|--|---|-----------|--|-----------|
| | 2018 | 2017 | 2018 | 2017 |
| | (amounts in thousands) | | | |
| Revenue from services: | | | | |
| Nurse and Allied Staffing | \$176,344 | \$200,492 | \$540,788 | \$564,527 |
| Physician Staffing | 21,158 | 24,871 | 64,052 | 71,055 |
| Other Human Capital Management Services | 3,215 | 3,125 | 10,737 | 9,792 |
| | \$200,717 | \$228,488 | \$615,577 | \$645,374 |
| Contribution income: | | | | |
| Nurse and Allied Staffing | \$16,534 | \$20,663 | \$50,203 | \$54,426 |
| Physician Staffing | 1,307 | 1,340 | 4,190 | 4,207 |
| Other Human Capital Management Services | 70 | (1) | 694 | (200) |
| | 17,911 | 22,002 | 55,087 | 58,433 |
| Unallocated corporate overhead | 10,937 | 9,301 | 32,399 | 30,414 |
| Depreciation and amortization | 2,892 | 2,849 | 8,764 | 7,325 |
| Acquisition-related contingent consideration | 16 | (605) | 449 | (54) |
| Acquisition and integration costs | 70 | 1,366 | 261 | 1,953 |
| Restructuring costs | 1,351 | 724 | 1,979 | 724 |
| Income from operations | \$2,645 | \$8,367 | \$11,235 | \$18,071 |

Certain statistical data for our business segments for the periods indicated are as follows:

| | Three Months Ended September 30, | | September 30, | | Percent |
|---|---|---------|------------------|--------|---------|
| | 2018 | 2017 | Change | Change | |
| Nurse and Allied Staffing statistical data: (a) | | | | | |
| FTEs | 6,953 | 7,706 | (753) | (9.8) | % |
| Average Nurse and Allied Staffing revenue per FTE per day | \$276 | \$283 | (7) | (2.5) | % |
| Physician Staffing statistical data: (a) | | | | | |
| Days filled | 13,375 | 15,567 | (2,192) | (14.1) | % |
| Revenue per day filled | \$1,582 | \$1,598 | (16) | (1.0) | % |

| | Nine Months Ended September 30, | | September 30, | | Percent |
|--|--|------|------------------|--------|---------|
| | 2018 | 2017 | Change | Change | |

Nurse and Allied Staffing statistical data: (a)

Edgar Filing: CROSS COUNTRY HEALTHCARE INC - Form 10-Q

| | | | | |
|---|-------|--------|--------|---------|
| FTEs | 7,187 | 7,355 | (168) | (2.3)% |
| Average Nurse and Allied Staffing revenue per FTE per day | \$276 | \$ 281 | (5) | (1.8)% |

Physician Staffing statistical data: (a)

| | | | | |
|------------------------|---------|----------|---------|---------|
| Days filled | 41,611 | 45,823 | (4,212) | (9.2)% |
| Revenue per day filled | \$1,539 | \$ 1,551 | (12) | (0.8)% |

(a) See definition of Business Measurement under the Operating Metrics section of our Management's Discussion and Analysis.

See Note 12 - Segment Data.

Segment Comparison - Three Months Ended September 30, 2018 compared to the Three Months Ended September 30, 2017

Nurse and Allied Staffing

Revenue from Nurse and Allied Staffing decreased \$24.1 million, or 12.0%, to \$176.3 million for the three months ended September 30, 2018, compared to \$200.5 million for the three months ended September 30, 2017, predominantly due to volume declines in our travel nurse and branch operations, coupled with a further decline in travel nurse premium rates. These declines were partially offset by growth in travel allied and education healthcare staffing operations.

Contribution income from Nurse and Allied Staffing decreased \$4.2 million or 20.0%, to \$16.5 million for the three months ended September 30, 2018, compared to \$20.7 million for the three months ended September 30, 2017, primarily due to lower volumes and, to a lesser extent, lower bill rates in our travel nurse operations. As a percentage of segment revenue, contribution income was 9.4% for the three months ended September 30, 2018, compared to 10.3% for the three months ended September 30, 2017.

Operating Metrics

The average number of Nurse and Allied Staffing FTEs on contract during the three months ended September 30, 2018 decreased 9.8% from the three months ended September 30, 2017. The average Nurse and Allied Staffing revenue per FTE per day decreased 2.5%, reflecting lower average bill rates primarily in our travel nurse operations.

Physician Staffing

Revenue from Physician Staffing decreased \$3.7 million, or 14.9%, to \$21.2 million for the three months ended September 30, 2018, compared to \$24.9 million for the three months ended September 30, 2017, primarily due to a lower number of days filled and, to a lesser extent, lower bill rates due to mix.

Contribution income from Physician Staffing was \$1.3 million for the three months ended September 30, 2018, consistent with the three months ended September 30, 2017. As a percentage of segment revenue, contribution income was 6.2% for the three months ended September 30, 2018, compared to 5.4% for the three months ended September 30, 2017, driven by higher gross profit margins, coupled with lower selling, general, and administrative expenses from our cost savings and efficiency initiatives.

Operating Metrics

Total days filled were 13,375 as compared with 15,567 in the prior year. Revenue per day filled was \$1,582 as compared with \$1,598 in the prior year, down 1.0% due to a shift in mix between advanced practice and physician staffing.

Other Human Capital Management Services

Revenue from OHCMS increased \$0.1 million, or 2.9%, to \$3.2 million for the three months ended September 30, 2018, compared to \$3.1 million for the three months ended September 30, 2017, primarily due to growth in executive searches, partly offset by a decline in physician searches.

Segment contribution income for the three months ended September 30, 2018 increased to \$0.1 million, compared to essentially breakeven for the three months ended September 30, 2017, driven by revenue growth, coupled with lower selling, general, and administrative expenses resulting from our cost savings and efficiency initiatives.

Unallocated Corporate Overhead

Included in unallocated corporate overhead is corporate compensation and benefits, and general and administrative expenses including rent and utilities, computer supplies and expenses, insurance, professional expenses, corporate-wide projects (initiatives), and public company expenses. Unallocated corporate overhead was \$10.9 million for the three months ended September 30, 2018 and \$9.3 million for the three months ended September 30, 2017. As a percentage of consolidated revenue,

unallocated corporate overhead was 5.4% for the three months ended September 30, 2018 and 4.1% for the three months ended September 30, 2017.

Segment Comparison - Nine Months Ended September 30, 2018 compared to the Nine Months Ended September 30, 2017

Nurse and Allied Staffing

Revenue from Nurse and Allied Staffing decreased \$23.7 million, or 4.2%, to \$540.8 million for the nine months ended September 30, 2018, compared to \$564.5 million for the nine months ended September 30, 2017, predominantly due to volume declines in our travel nurse and branch operations, coupled with a further decline in travel nurse premium rates. These declines were partially offset by the impact of the Advantage acquisition. Excluding the Advantage acquisition, revenue decreased \$56.8 million, or 10.5%, primarily driven by volume.

Contribution income from Nurse and Allied Staffing decreased \$4.2 million or 7.8%, to \$50.2 million for the nine months ended September 30, 2018, compared to \$54.4 million for the nine months ended September 30, 2017, primarily due to lower volumes in our travel nurse and branch operations businesses, partly offset by lower selling, general and administrative expense due to our cost savings and efficiency initiatives. As a percentage of segment revenue, contribution income was 9.3% for the nine months ended September 30, 2018, compared to 9.6% for the nine months ended September 30, 2017.

Operating Metrics

The average number of Nurse and Allied Staffing FTEs on contract during the nine months ended September 30, 2018 decreased 2.3% from the nine months ended September 30, 2017. The average Nurse and Allied Staffing revenue per FTE per day decreased 1.8%, reflecting lower average bill rates, primarily in our travel nurse operations.

Physician Staffing

Revenue from Physician Staffing decreased \$7.0 million, or 9.9%, to \$64.1 million for the nine months ended September 30, 2018, compared to \$71.1 million for the nine months ended September 30, 2017, primarily due to a lower number of days filled, coupled with lower bill rates due to mix.

Contribution income from Physician Staffing was \$4.2 million for the nine months ended September 30, 2018, consistent with the nine months ended September 30, 2017. As a percentage of segment revenue, contribution income was 6.5% for the nine months ended September 30, 2018, compared to 5.9% for the nine months ended September 30, 2017, reflecting lower selling, general, and administrative expenses from our cost savings and efficiency initiatives.

Operating Metrics

Total days filled were 41,611 as compared with 45,823 in the prior year. Revenue per day filled was \$1,539 as compared with \$1,551 in the prior year, down 0.8% due to a shift in mix between advanced practice and physician staffing.

Other Human Capital Management Services

Revenue from OHCMS increased \$0.9 million, or 9.7%, to \$10.7 million for the nine months ended September 30, 2018, compared to \$9.8 million for the nine months ended September 30, 2017, primarily due to growth in executive searches.

Segment contribution income for the nine months ended September 30, 2018 increased to \$0.7 million, compared to a loss of \$0.2 million for the nine months ended September 30, 2017, driven by revenue growth, coupled with lower expenses resulting in improved operating leverage in the business.

Unallocated Corporate Overhead

Included in unallocated corporate overhead is corporate compensation and benefits, and general and administrative expenses including rent and utilities, computer supplies and expenses, insurance, professional expenses, corporate-wide projects (initiatives), and public company expenses. Unallocated corporate overhead was \$32.4 million for the nine months ended September 30, 2018, compared to \$30.4 million for the nine months ended September 30, 2017. As a percentage of consolidated revenue, unallocated corporate overhead was 5.3% for the nine months ended September 30, 2018 and 4.7% for the nine months ended September 30, 2017.

Transactions with Related Parties

See Note 15 - Related Party Transactions to our condensed consolidated financial statements.

Liquidity and Capital Resources

At September 30, 2018, we had \$28.1 million in cash and cash equivalents and \$91.3 million of Term Loan outstanding, at par. Working capital was \$114.3 million as of September 30, 2018 consistent with December 31, 2017. Our net days' sales outstanding (DSO), which excludes amounts owed to subcontractors, increased 3 days to 61 days as of September 30, 2018, compared to 58 days as of December 31, 2017.

Our operating cash flow constitutes our primary source of liquidity, and historically, has been sufficient to fund our working capital, capital expenditures, internal business expansion, and debt service, including our commitments as described in the Commitments table which follows. We expect to meet our future needs for working capital, capital expenditures, internal business expansion, and debt service from a combination of cash on hand, operating cash flows, and funds available through the revolving loan portion of our Amended and Restated Credit Agreement. See debt discussion which follows. In the third quarter of 2018, we launched a new initiative to replace our front-end system which supports our legacy travel nurse staffing operations. We anticipate the system replacement to be completed by mid-2020 and the total cost to range between \$10 million and \$12 million, of which we expect approximately three quarters of the costs to be capitalized and/or deferred. Operating cash flows and cash on hand, along with amounts available under our revolving credit facility, should be sufficient to meet these needs during the next twelve months.

Net cash provided by operating activities was \$21.8 million in the nine months ended September 30, 2018, compared to \$28.7 million in the nine months ended September 30, 2017, primarily due to lower revenue and collections, partly offset by the timing of payments.

Net cash used in investing activities was \$3.6 million in the nine months ended September 30, 2018, compared to \$90.3 million in the nine months ended September 30, 2017. The primary use for cash in the nine months ended September 30, 2017 was for the Advantage acquisition. In both periods, cash used also includes capital expenditures and acquisition-related settlements.

Net cash used in financing activities during the nine months ended September 30, 2018 was \$15.6 million, compared to net cash provided by financing activities of \$51.7 million during the nine months ended September 30, 2017. During the nine months ended September 30, 2018, we used cash to repurchase \$5.0 million in shares of Common Stock, repay \$8.8 million on our Term Loan (including an optional prepayment of \$5.0 million), and pay \$1.8 million for other financing activities. During the nine months ended September 30, 2017, we repaid our Convertible Notes with a partial cash payment of \$5.0 million and paid \$0.6 million in related extinguishment fees. We also funded the acquisition of Advantage using our Credit Facility and subsequently refinanced, resulting in net borrowings of \$68.5 million on the Credit Facility (\$62.0 million in Term Loans and \$6.5 million on the Revolving Credit Facility which was subsequently repaid) and debt issuance costs of \$0.9 million. In addition, we used cash to reduce the principal amount of our term debt by \$1.5 million, and to pay \$2.3 million for other financing activities.

Debt

Credit Facilities

As more fully described in Note 8 - Debt to our condensed consolidated financial statements, our Amended and Restated Credit Agreement, entered into on August 1, 2017, provides us with a \$215.0 million committed facility,

including a term loan of \$100.0 million (Amended Term Loan) and a \$115.0 million revolving credit facility (Amended Revolving Credit Facility) (together with the Amended Term Loan, the Amended Credit Facilities). As of September 30, 2018, the Applicable Margin, as defined in the Amended and Restated Credit Agreement, was 2.50% for Eurodollar Loans and LIBOR Index Rate Loans and 1.50% for Base Rate Loans. As of September 30, 2018, we had \$91.3 million remaining on the Amended Term Loan and \$20.6 million in letters of credit outstanding, leaving \$94.4 million available under the Amended Revolving Credit Facility.

On October 30, 2018, we entered into an amendment to our Amended and Restated Credit Agreement that increases the maximum Consolidated Total Leverage Ratio covenant by 0.50:1.00 from September 30, 2018 through September 30, 2019, and by 0.25:1.00 for the period ended December 31, 2019, modifies the definition of Consolidated EBITDA to allow for the exclusion of charges related to an initiative to replace our front-end system supporting our legacy travel nurse operations, and also provides for a less restrictive pro forma Consolidated Total Leverage Ratio threshold for restricted payments. We believe this provides us with the ability to continue to execute our strategy to grow the business.

Convertible Notes

On March 17, 2017, we paid in full our fixed rate 8% Convertible Notes. The Convertible Notes, had an aggregate principal amount of \$25.0 million, and were convertible into shares of our Common Stock, at a conversion price of \$7.10 per share. As a result of the early repayment, we recognized \$5.0 million as loss on early extinguishment of debt.

At inception of the Convertible Notes, and at the time of the payoff, the conversion price of \$7.10 was below the market price. The initial agreement allowed us to force conversion of the Notes only after three years, beginning July 1, 2017, and if the VWAP exceeded 125% of the Conversion Price for 20 days of a 30 day trading period (the threshold was \$8.88, which we were well above). As such, we and the Noteholders agreed to an early settlement at fair value based on the stock price. In connection with the repayment, we issued to the Noteholders an aggregate of 3,175,584 shares of Common Stock and cash in the aggregate amount of \$5.6 million.

See Note 8 - Debt to our condensed consolidated financial statement for further information.

Stockholders' Equity

See Note 11 - Stockholders' Equity to our condensed consolidated financial statements.

Commitments and Off-Balance Sheet Arrangements

We do not have any off-balance sheet arrangements.

The following table reflects our contractual obligations and other commitments as of September 30, 2018:

| Commitments | Total | 2018 | 2019 | 2020 | 2021 | 2022 | Thereafter |
|---------------------------------|-----------------------------------|---------|----------|----------|----------|----------|------------|
| | (Unaudited, amounts in thousands) | | | | | | |
| Term Loan (a) | \$91,250 | \$2,662 | \$6,389 | \$6,921 | \$8,519 | \$66,759 | \$ — |
| Interest on debt (b) | 19,703 | 2,722 | 5,197 | 4,885 | 4,484 | 2,415 | — |
| Contingent consideration (c) | 6,864 | — | 280 | 6,584 | — | — | — |
| Operating lease obligations (d) | 33,670 | 1,875 | 7,036 | 5,838 | 4,972 | 4,481 | 9,468 |
| | \$151,487 | \$7,259 | \$18,902 | \$24,228 | \$17,975 | \$73,655 | \$ 9,468 |

Under our Amended Term Loan, we are required to comply with certain financial covenants. Our inability to comply with the required covenants or other provisions could result in default under our amended credit facilities.

(a) In the event of any such default and our inability to obtain a waiver of the default, all amounts outstanding under the Amended Credit Facilities could be declared immediately due and payable. As of September 30, 2018, we are in compliance with the financial covenants and other covenants contained in the Credit Agreement.

(b) Interest on debt represents payments due through maturity for our Term Loan, calculated using the October 1, 2018 applicable LIBOR and margin rate totaling 4.8% on approximately 50% of the Term Loan balance, and a fixed interest rate of 5.1% on the other approximately 50% of the Term Loan balance, taking into account the interest rate swap. See Note 9 - Derivative.

(c) The contingent consideration represents the estimated payments due to the sellers related to the Mediscan acquisition, including accretion. See Note 4 - Acquisitions to our condensed consolidated financial statements. We have included the payments in the table based on our best estimates of the amounts and dates when the contingencies may be resolved.

(d) Represents future minimum lease payments associated with operating lease agreements with original terms of more than one year.

See Note 13 - Commitments and Contingencies to our condensed consolidated financial statements.

Critical Accounting Policies and Estimates

Our critical accounting policies and estimates remain consistent with those reported in our Annual Report on Form 10-K for the year ended December 31, 2017, filed with the SEC, other than the adoption of ASU No. 2014-09, Revenue from Contracts with

Customers (Topic 606) as discussed in Note 2 - Summary of Significant Accounting Policies to our condensed consolidated financial statements.

Recent Accounting Pronouncements

See Note 16 - Recent Accounting Pronouncements to our condensed consolidated financial statements.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Interest Rate Risk

We are exposed to interest rate changes, primarily as a result of our revolving loan and term loans under our Credit Agreement, which bears interest based on floating rates. Refer to Liquidity and Capital Resources - Credit Agreement included in Item 2. Management's Discussion and Analysis above for further discussion about our Credit Agreement and related interest rate swap effective beginning in the second quarter of 2018.

Other Risks

There have been no material changes to our other exposures as disclosed in our Annual Report on Form 10-K filed for the year ended December 31, 2017.

ITEM 4. CONTROLS AND PROCEDURES

We carried out an evaluation, under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our "disclosure controls and procedures" (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended, or the Exchange Act), as of the end of the period covered by this report. Based upon the evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures are effective. Disclosure controls and procedures are designed to ensure that information required to be disclosed in our reports filed or submitted under the Exchange Act is recorded, processed, summarized, communicated to management, including the Chief Executive Officer and the Chief Financial Officer, and reported within the time periods specified in the Securities and Exchange Commission's rules and forms. The disclosure controls and procedures are designed to ensure that information required to be disclosed by us in reports required under the Exchange Act of 1934, as amended, is accumulated and communicated to our management, including the Chief Executive Officer and Chief Financial Officer, in order to allow timely decisions regarding any required disclosure.

The evaluation has not identified any changes in our internal controls over financial reporting or in other factors that occurred during the last fiscal quarter that have materially affected, or that are reasonably likely to materially affect, our internal controls over financial reporting.

PART II. – OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

We are subject to legal proceedings and claims that arise in the ordinary course of our business. We do not believe the outcome of these matters will have a material adverse effect on our business, financial condition, results of operations or cash flows.

ITEM 1A. RISK FACTORS

There are no material changes to our Risk Factors as previously disclosed in our Form 10-K for the year ended December 31, 2017.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

In February 2008, our Board of Directors authorized its most recent stock repurchase program whereby we may purchase up to an additional 1.5 million shares of our common stock, subject to the terms of our current credit agreement. The shares may be repurchased from time-to-time in the open market and the repurchase program may be discontinued at any time at our discretion.

During the three months ended September 30, 2018, we purchased, under this program, a total of 32,983 shares at an average price of \$9.08 per share. A summary of the repurchase activity for the period covered by this report follows:

| Period | Total Number of Shares Purchased | Average Price Paid per Share | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs | Maximum of Shares that May Yet Be Purchased Under the Plans or Programs |
|-----------------------------------|---|---------------------------------------|--|--|
| July 1 - July 31, 2018 | — | \$ — | — | 542,987 |
| August 1 - August 31, 2018 | 32,983 | \$ 9.08 | 32,983 | 510,004 |
| September 1 - September 30, 2018 | — | \$ — | — | 510,004 |
| Total July 1 - September 30, 2018 | 32,983 | \$ 9.08 | 32,983 | 510,004 |

ITEM 6. EXHIBITS

| No. | Description |
|-----------|--|
| *10.1 | <u>First Amendment to Amended and Restated Credit Agreement, dated October 30, 2018, by and among Cross Country Healthcare, Inc. as borrower, certain of its domestic subsidiaries as guarantors, the Lenders referenced therein, and SunTrust Bank, as agent.</u> |
| 10.1 # | <u>Amendment to Employment Agreement, dated September 10, 2018, by and between Cross Country Healthcare, Inc. and William J. Grubbs (Previously filed as an exhibit to the Company's Form 8-K dated September 10, 2018 and incorporated by reference herein)</u> |
| *31.1 | <u>Certification pursuant to Rule 13a-14(a) and Rule 15d-14 (a) by William J. Grubbs, President, Chief Executive Officer, Director (Principal Executive Officer)</u> |
| *31.2 | <u>Certification pursuant to Rule 13a-14(a) and Rule 15d-14 (a) by Christopher R. Pizzi, SVP & Chief Financial Officer (Principal Accounting and Financial Officer)</u> |
| *32.1 | <u>Certification pursuant to 18 U.S.C. Section 1350 by William J. Grubbs, President, Chief Executive Officer, Director (Principal Executive Officer)</u> |
| *32.2 | <u>Certification pursuant to 18 U.S.C. Section 1350 by Christopher R. Pizzi, SVP & Chief Financial Officer (Principal Accounting and Financial Officer)</u> |
| **101.INS | XBRL Instance Document |
| **101.SCH | XBRL Taxonomy Extension Schema Document |
| **101.DEF | XBRL Taxonomy Extension Definition Linkbase Document |
| **101.LAB | XBRL Taxonomy Extension Label Linkbase Document |
| **101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document |
| **101.PRE | XBRL Taxonomy Extension Presentation Linkbase Document |
| # | Represents a management contract or compensatory plan or arrangement |
| * | Filed herewith |
| ** | Furnished herewith |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

CROSS COUNTRY HEALTHCARE, INC.

Date: November 1, 2018 By: /s/ Christopher R. Pizzi

Christopher R. Pizzi

SVP & Chief Financial Officer (Principal Accounting and Financial Officer)