

ITT Corp  
Form 10-Q  
August 02, 2010

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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549**

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended June 30, 2010**

**or**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from            to**

**Commission File Number: 1-5672**

**ITT CORPORATION**

**State of Indiana**  
*(State or Other Jurisdiction  
of Incorporation or Organization)*

**13-5158950**  
*(I.R.S. Employer  
Identification Number)*

**1133 Westchester Avenue, White Plains, NY 10604**  
*(Principal Executive Office)*

**Telephone Number: (914) 641-2000**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of July 20, 2010, there were outstanding 183.4 million shares of common stock (\$1 par value per share) of the registrant.

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**Table of Contents****PART I.****FINANCIAL INFORMATION****Item 1.****FINANCIAL STATEMENTS****ITT CORPORATION AND SUBSIDIARIES****CONSOLIDATED CONDENSED INCOME STATEMENTS****(In millions, except per share amounts)****(Unaudited)**

|   | <b>Three Months<br/>Ended June 30</b> |             | <b>Six Months<br/>Ended June 30</b> |             |
|---|---------------------------------------|-------------|-------------------------------------|-------------|
|   | <b>2010</b>                           | <b>2009</b> | <b>2010</b>                         | <b>2009</b> |
| Product revenue   | \$ 2,128                              | \$ 2,129    | \$ 4,082                            | \$ 4,095    |
| Service revenue   | 611                                   | 590         | 1,235                               | 1,130       |
| Total revenue   | 2,739                                 | 2,719       | 5,317                               | 5,225       |
| Cost of product revenue   | 1,421                                 | 1,438       | 2,728                               | 2,809       |
| Cost of service revenue   | 537                                   | 512         | 1,090                               | 987         |
| Total cost of revenue   | 1,958                                 | 1,950       | 3,818                               | 3,796       |
| Gross profit  | 781                                   | 769         | 1,499                               | 1,429       |
| Selling, general and administrative expenses  | 375                                   | 389         | 753                                 | 767         |
| Research and development expenses   | 60                                    | 57          | 123                                 | 110         |
| Asbestos-related costs, net   | 12                                    |             | 27                                  |             |
| Restructuring and asset impairment charges, net   | 10                                    | 20          | 27                                  | 31          |
| Operating income  | 324                                   | 303         | 569                                 | 521         |
| Interest expense  | 23                                    | 23          | 48                                  | 49          |
| Interest income   | 8                                     | 4           | 11                                  | 8           |
| Miscellaneous expense, net  | 4                                     | 3           | 8                                   | 6           |
| Income from continuing operations before income tax expense   | 305                                   | 281         | 524                                 | 474         |
| Income tax expense  | 79                                    | 81          | 154                                 | 90          |
| Income from continuing operations   | 226                                   | 200         | 370                                 | 384         |
| Income from discontinued operations, including tax (benefit) expense of \$(7), \$1, \$(5) and \$1, respectively | 12                                    | 1           | 14                                  | 1           |

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|  |         |           |         |          |
|--|---------|-----------|---------|----------|
| Net income                               | \$ 238  | \$ 201    | \$ 384  | \$ 385   |
| <b>Earnings Per Share</b>                |         |           |         |          |
| Basic:                                   |         |           |         |          |
| Continuing operations                    | \$ 1.23 | \$ 1.09   | \$ 2.01 | \$ 2.10  |
| Discontinued operations                  | 0.06    | 0.01      | 0.08    | 0.01     |
| Net income                               | \$ 1.29 | \$ 1.10   | \$ 2.09 | \$ 2.11  |
| Diluted:                                 |         |           |         |          |
| Continuing operations                    | \$ 1.22 | \$ 1.09   | \$ 2.00 | \$ 2.09  |
| Discontinued operations                  | 0.06    | 0.01      | 0.07    | 0.01     |
| Net income                               | \$ 1.28 | \$ 1.10   | \$ 2.07 | \$ 2.10  |
| Weighted average common shares basic     | 184.0   | 182.5     | 183.6   | 182.3    |
| Weighted average common shares diluted   | 185.5   | 183.6     | 185.2   | 183.4    |
| Cash dividends declared per common share | \$ 0.25 | \$ 0.2125 | \$ 0.50 | \$ 0.425 |

The accompanying Notes to Consolidated Condensed Financial Statements are an integral part of the above income statements.

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**ITT CORPORATION AND SUBSIDIARIES**  
**CONSOLIDATED CONDENSED BALANCE SHEETS**  
(In millions, except per share amounts)

|  | <b>June 30,<br/>2010<br/>(Unaudited)</b> | <b>December 31,<br/>2009</b> |
|--|--|------------------------------|
| <b>Assets</b>  |  |                              |
| Current assets:  |  |                              |
| Cash and cash equivalents                                | \$ 844                                   | \$ 1,216                     |
| Receivables, net   | 1,829                                    | 1,754                        |
| Inventories, net   | 813                                      | 802                          |
| Deferred income taxes                                    | 233                                      | 232                          |
| Other current assets                                     | 237                                      | 206                          |
| Assets held for sale                                     | 137                                      | 141                          |
| Total current assets                                     | 4,093                                    | 4,351                        |
| Plant, property and equipment, net                       | 1,037                                    | 1,050                        |
| Deferred income taxes                                    | 504                                      | 583                          |
| Goodwill   | 3,953                                    | 3,788                        |
| Other intangible assets, net                             | 616                                      | 501                          |
| Asbestos-related assets                                  | 579                                      | 604                          |
| Other non-current assets                                 | 233                                      | 252                          |
| Total non-current assets                                 | 6,922                                    | 6,778                        |
| Total assets   | \$ 11,015                                | \$ 11,129                    |
| <b>Liabilities and Shareholders Equity</b>               |  |                              |
| Current liabilities:                                     |  |                              |
| Accounts payable   | \$ 1,208                                 | \$ 1,273                     |
| Accrued expenses   | 985                                      | 1,020                        |
| Accrued taxes  | 13                                       | 103                          |
| Short-term debt and current maturities of long-term debt | 106                                      | 75                           |
| Postretirement benefits                                  | 73                                       | 73                           |
| Deferred income taxes                                    | 42                                       | 36                           |
| Liabilities held for sale                                | 47                                       | 44                           |
| Total current liabilities                                | 2,474                                    | 2,624                        |
| Postretirement benefits                                  | 1,754                                    | 1,788                        |
| Long-term debt   | 1,363                                    | 1,431                        |
| Asbestos-related liabilities                             | 864                                      | 867                          |
| Other non-current liabilities                            | 538                                      | 541                          |



|  |           |           |
|--|-----------|-----------|
| Total non-current liabilities  | 4,519     | 4,627     |
| Total liabilities  | 6,993     | 7,251     |
| <b>Shareholders' Equity</b>  |           |           |
| Common stock:  |           |           |
| Authorized 500 shares, \$1 par value per share (206.9 shares issued),  |           |           |
| Outstanding 183.7 shares and 182.9 shares, respectively <sup>(a)</sup> | 182       | 181       |
| Retained earnings  | 5,058     | 4,737     |
| Accumulated other comprehensive (loss) income:                         |           |           |
| Postretirement benefits  | (1,357)   | (1,388)   |
| Cumulative translation adjustments                                     | 125       | 336       |
| Unrealized gain on investment securities                               | 14        | 12        |
| Total accumulated other comprehensive loss                             | (1,218)   | (1,040)   |
| Total shareholders' equity   | 4,022     | 3,878     |
| Total liabilities and shareholders' equity                             | \$ 11,015 | \$ 11,129 |

<sup>(a)</sup> Shares outstanding include unvested restricted common stock of 1.3 at June 30, 2010 and December 31, 2009.

The accompanying Notes to Consolidated Condensed Financial Statements are an integral part of the above balance sheets.

**Table of Contents****ITT CORPORATION AND SUBSIDIARIES****CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS****(In millions)****(Unaudited)**

|   | <b>Six Months<br/>Ended June 30</b> |              |
|---|-------------------------------------|--------------|
|   | <b>2010</b>                         | <b>2009</b>  |
| <b>Operating Activities</b>                       |                                     |              |
| Net income  | \$ 384                              | \$ 385       |
| Less: Income from discontinued operations         | 14                                  | 1            |
| Income from continuing operations                 | 370                                 | 384          |
| Adjustments to income from continuing operations: |                                     |              |
| Depreciation and amortization                     | 140                                 | 140          |
| Stock-based compensation                          | 16                                  | 16           |
| Asbestos-related costs, net                       | 27                                  |              |
| Restructuring and asset impairment charges, net   | 27                                  | 31           |
| Payments for restructuring                        | (32)                                | (46)         |
| Contributions to pension plans                    | (6)                                 | (11)         |
| Change in receivables                             | (121)                               | 78           |
| Change in inventories                             | 2                                   | (49)         |
| Change in accounts payable                        |                                     | 60           |
| Change in accrued expenses                        | (19)                                | (13)         |
| Change in accrued and deferred taxes              | (41)                                | (13)         |
| Change in other assets                            | 2                                   | (24)         |
| Change in other liabilities                       | (16)                                | (9)          |
| Other, net  | 7                                   | 2            |
| <b>Net Cash Operating Activities</b>              | <b>356</b>                          | <b>546</b>   |
| <b>Investing Activities</b>                       |                                     |              |
| Capital expenditures                              | (106)                               | (87)         |
| Acquisitions, net of cash acquired                | (401)                               | (35)         |
| Proceeds from sale of assets and businesses       | 2                                   | 14           |
| Other, net  | 1                                   | 4            |
| <b>Net Cash Investing Activities</b>              | <b>(504)</b>                        | <b>(104)</b> |
| <b>Financing Activities</b>                       |                                     |              |
| Short-term debt, net                              | 34                                  | (1,323)      |
| Long-term debt repaid                             | (70)                                | (4)          |
| Long-term debt issued                             |                                     | 992          |
| Proceeds from issuance of common stock            | 9                                   | 2            |
| Dividends paid                                    | (130)                               | (70)         |
| Tax impact from stock-based compensation          | 3                                   | (1)          |

|  |               |                 |
|--|---------------|-----------------|
| Other, net   | 6             | 2               |
| <b>Net Cash Financing Activities</b>                     | <b>(148)</b>  | <b>(402)</b>    |
| Exchange rate effects on cash and cash equivalents       | (85)          | 15              |
| Net cash from discontinued operations                    | 9             | (1)             |
| Net change in cash and cash equivalents                  | (372)         | 54              |
| Cash and cash equivalents beginning of period            | 1,216         | 965             |
| <b>Cash and cash equivalents end of period</b>           | <b>\$ 844</b> | <b>\$ 1,019</b> |
| <b>Supplemental Disclosures of Cash Flow Information</b> |               |                 |
| Cash paid during the period for:                         |               |                 |
| Interest   | \$ 42         | \$ 42           |
| Income taxes   | \$ 190        | \$ 103          |

The accompanying Notes to Consolidated Condensed Financial Statements are an integral part of the above cash flow statements.

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**ITT CORPORATION AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS**  
**(Dollars and share amounts in millions, except per share amounts, unless otherwise stated)**

**1) Basis of Presentation**

The unaudited consolidated condensed financial statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission (SEC) and, in the opinion of management, reflect all adjustments (which include normal recurring adjustments) necessary for a fair presentation of the financial position, results of operations, and cash flows for the periods presented. Certain information and note disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted pursuant to such SEC rules. Unless the context otherwise indicates, references herein to ITT, the Company, and such words as we, us, and our include ITT Corporation and its subsidiaries. We believe the disclosures made are adequate to make the information presented not misleading. We consistently applied the accounting policies described in ITT's 2009 Annual Report on Form 10-K in preparing these unaudited financial statements. The preparation of these financial statements requires management to make certain estimates and assumptions that affect the amounts reported, and such estimates could differ from actual results. These financial statements should be read in conjunction with the financial statements and notes thereto included in ITT's 2009 Annual Report on Form 10-K. Certain prior year amounts have been reclassified to conform to current year presentation.

ITT's 2010 and 2009 quarterly financial periods end on the Saturday closest to the last day of the quarter, except for the last quarterly period of the fiscal year, which ends on December 31st. For ease of presentation, the quarterly financial statements included herein are described as ending on the last day of the calendar quarter.

**2) New Accounting Pronouncements**

***Pronouncements Not Yet Adopted***

In October 2009, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2009-13, which amended the accounting for revenue arrangements that contain multiple elements. The objective of this amendment is to address the accounting for multiple-deliverable arrangements to enable vendors to account for products or services (deliverables) separately rather than as a combined unit. The amendments establish a hierarchy for determining the selling price of a deliverable and will allow for the separation of products and services in more instances than previously permitted. The guidance provided within ASU 2009-13 is effective for new or materially modified arrangements in fiscal years beginning on or after June 15, 2010 and allows for either prospective or retrospective application, with early adoption permitted. We currently plan on adopting the provisions of this ASU on January 1, 2011 and are in the process of evaluating the impact that adoption will have on our consolidated financial statements.

In October 2009, the FASB issued ASU No. 2009-14 which amended the accounting requirements for software revenue recognition. The objective of this update is to address the accounting for revenue arrangements that contain tangible products and software. Specifically, products that contain software that is more than incidental to the product as a whole will be removed from the scope of the software revenue recognition literature. The amendments align the accounting for these revenue transaction types with the amendments described under ASU 2009-13 above. The guidance provided within ASU 2009-14 is effective for new or materially modified arrangements in fiscal years beginning on or after June 15, 2010 and allows for either prospective or retrospective application, with early adoption permitted. We currently plan on adopting the provisions of this ASU on January 1, 2011 and are in the process of evaluating the impact that adoption will have on our consolidated financial statements.

In April 2010, the FASB issued ASU No. 2010-17 which establishes authoritative guidance permitting use of the milestone method of revenue recognition for research or development arrangements that contain payment provisions or consideration contingent on the achievement of specified events. This guidance is effective for milestones achieved in fiscal years beginning on or after June 15, 2010 and allows for either prospective or retrospective application, with early adoption permitted. We currently plan on adopting the provisions of this ASU

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on January 1, 2011 and are in the process of evaluating the impact that adoption will have on our consolidated financial statements.

***Recently Adopted Accounting Pronouncements***

In June 2009, the FASB amended the accounting and disclosure requirements related to the consolidation of variable interest entities (VIE(s)). The amendments include replacing the quantitative-based risks and rewards calculation for determining which enterprise, if any, has a controlling financial interest in VIE(s) with an approach focused on identifying which enterprise has the power to direct the activities of VIE(s) that most significantly impact the entity's economic performance and (1) the obligation to absorb losses of the entity or (2) the right to receive benefits from the entity. In addition, the amendments require an ongoing assessment of whether an enterprise is the primary beneficiary of the VIE(s) and requires additional disclosures about an enterprise's involvement in VIE(s). The adoption of these amendments on January 1, 2010 did not have a material impact on our consolidated financial statements.

**3) Acquisitions**

***Nova Analytics***

On March 23, 2010, we acquired 100% of Nova Analytics Corporation (Nova) for a preliminary purchase price of \$385, net of cash acquired. The preliminary purchase price for Nova is subject to change during the measurement period (up to one year from the acquisition date) as certain working capital adjustments are finalized. Nova, which had pro forma 2009 revenue of approximately \$135, is a manufacturer of premium quality laboratory, field, portable and on-line analytical instruments used in water and wastewater, environmental, medical, and food and beverage applications. Nova provides us with brands, technologies, distribution and aftermarket content in the \$6 billion analytical instrumentation market. The addition of Nova broadens the solutions our Fluid Technology business segment (Fluid segment) offers customers in key markets such as municipal water and wastewater, industrial processing, and food and beverage. Our financial statements include Nova's results of operations and cash flows prospectively from March 23, 2010; however, these results were not material for the three or six months ended June 30, 2010.

The preliminary purchase price for Nova was allocated to the net tangible and intangible assets acquired and liabilities assumed based on their preliminary fair values as of March 23, 2010. The excess of the preliminary purchase price over the preliminary assets acquired and liabilities assumed was recorded as goodwill. The purchase price allocation is based upon a preliminary valuation and our estimates and assumptions are subject to change within the measurement period. There were no changes to the preliminary purchase price or allocation during the second quarter of 2010. The primary areas of the preliminary purchase price allocation that are not yet finalized relate to the fair values of certain environmental matters, income taxes, working capital balances and residual goodwill. We expect to obtain information to assist us in determining the fair value of the net assets acquired at the acquisition date during the measurement period.

Of the \$385 preliminary purchase price, the aggregate fair value of distributor and customer relationships was \$112, trademarks was \$42 and proprietary technology was \$10. Other assets acquired and liabilities assumed as part of the acquisition were \$62 primarily related to working capital balances and \$73 primarily related to deferred tax liabilities, respectively. The excess of the preliminary purchase price over the fair value of net assets acquired was \$231 (which is not expected to be deductible for income tax purposes). The goodwill arising from the acquisition consists largely of the planned expansion of the Nova footprint to new geographic markets, synergies and economies of scale. All of the goodwill has been assigned to the Fluid segment.

***Godwin Pumps***

On June 21, 2010 we executed an agreement to acquire 100% of the privately held Godwin Pumps of America, Inc. (Godwin) for \$585. Godwin is a supplier and servicer of automatic self-priming and on-demand pumping solutions serving the global industrial, construction, mining, municipal, oil and gas dewatering markets. Godwin reported 2009 revenue of approximately \$200 in the growing \$3 billion highly fragmented dewatering market. The company operates a rental fleet of over 6,000 pumps at 26 equipment rental facilities in the U.S. and a network of

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approximately 50 distributors worldwide. The addition of Godwin's specialized products and skills to our Fluid segment's broad submersible pump portfolio and global sales and distribution network, will provide significant geographic expansion opportunities. The transaction is expected to close within the third quarter of 2010, pending customary regulatory approvals.

***Other***

Additionally, during the first six months of 2010 we spent \$16 net of cash acquired, on two acquisitions within the Fluid segment that were not material to our results of operations or financial position. During the first six months of 2009, we spent \$35 net of cash acquired, primarily on the acquisition of Laing GmbH which is reported within our Fluid segment.

**4) Discontinued Operations**

During the second quarter of 2010 our Board of Directors provided approval to pursue the sale of CAS, Inc., a component of our Defense & Information Solutions business segment (Defense segment) engaging in systems engineering and technical assistance (SETA) for the U.S. Government. The divestiture is expected to be completed during the second half of 2010. Subsequent to a disposal transaction, we do not expect to have any significant continuing involvement in the operations of the component. Accordingly, commencing with the second quarter of 2010, this component of our Defense segment has been classified as held for sale and is reported as a discontinued operation.

|                       | <b>Three Months<br/>Ended<br/>June 30</b> |             | <b>Six Months Ended<br/>June 30</b> |             |
|-----------------------|---|-------------|-------------------------------------|-------------|
|                       | <b>2010</b>                               | <b>2009</b> | <b>2010</b>                         | <b>2009</b> |
| Revenue (third party) | \$ 57                                     | \$ 60       | \$ 114                              | \$ 112      |
| Operating income      | \$ 5                                      | \$ 4        | \$ 9                                | \$ 8        |

Assets and liabilities reported as held for sale were as follows:

|                                    | <b>June 30,<br/>2010</b> | <b>December 31,<br/>2009</b> |
|------------------------------------|--------------------------|------------------------------|
| Receivables, net                   | \$ 42                    | \$ 43                        |
| Plant, property and equipment, net | 1                        | 1                            |
| Goodwill                           | 76                       | 76                           |
| Other intangible assets            | 16                       | 18                           |
| Deferred income taxes              | 2                        | 2                            |
| Other assets                       |                          | 1                            |
| <b>Total assets held for sale</b>  | <b>\$ 137</b>            | <b>\$ 141</b>                |
| Accounts payable                   | \$ 15                    | \$ 19                        |
| Accrued expenses                   | 21                       | 17                           |



|                                 |       |       |
|---------------------------------|-------|-------|
| Deferred income taxes           | 11    | 8     |
| Total liabilities held for sale | \$ 47 | \$ 44 |

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During the second quarter of 2010, we recorded a net restructuring charge of \$10, reflecting costs of \$2 related to new actions and \$10 related to prior actions, as well as the reversal of \$2 of restructuring accruals that management determined would not be required. The charges associated with actions announced during the second quarter of 2010 are for employee severance and relate to a European logistics initiative within our Fluid segment. The charges recognized during the quarter related to prior actions primarily reflect the ongoing realignment efforts within our Defense segment. Planned position eliminations for actions announced during the quarter totaled 58, including 52 factory workers and 6 office workers.

| <b>Components of Charge</b> | <b>Second Quarter 2010<br/>Actions</b>             |  |                             | <b>Prior<br/>Actions</b> | <b>Reversal<br/>of<br/>Accruals</b> |
|-----------------------------|--|--|-----------------------------|--------------------------|-------------------------------------|
|                             | <b>Costs of<br/>Second<br/>Quarter<br/>Actions</b> | <b>Planned<br/>Position<br/>Eliminations</b> | <b>Additional<br/>Costs</b> |                          |                                     |
| Defense                     | \$   |  |                             | \$ 7                     | \$                                  |
| Fluid                       |  | 2  | 58                          | 2                        | (1)                                 |
| Motion & Flow               |  |  |                             | 1                        | (1)                                 |
|                             | \$   | 2  | 58                          | \$ 10                    | \$ (2)                              |

***First Six Months 2010 Restructuring Activities***

During the first six months of 2010, we recorded a net restructuring charge of \$27, reflecting costs of \$23 related to new actions and \$6 related to prior actions, as well as the reversal of \$2 of restructuring accruals that management determined would not be required. The charges associated with actions announced during the first six months of 2010 are for employee severance and are primarily associated with the strategic realignment of our Defense segment which was introduced during the first quarter of 2010. The realignment, which is expected to be completed by year end 2010, will enable better product portfolio integration, encouraging a more coordinated market approach and reduced operational redundancies. As part of the strategic realignment of the Defense segment, the previous organizational structure, consisting of seven divisions, was consolidated into three larger divisions. We anticipate the closure of two facilities during the third quarter of 2010, and one additional closure during the fourth quarter of 2010. In addition to the Defense segment realignment, we incurred restructuring within our Fluid segment primarily associated with initiatives focused on our European sales and logistics functions.

Planned position eliminations for actions announced during the period totaled 721, including 214 factory workers, 484 office workers and 23 management employees. In addition to these planned position eliminations, we announced an additional 43 positions within our Fluid segment during 2010 that related to actions initiated in the fourth quarter of 2009.

**2010 Actions**

| <b>Components of Charge</b> | <b>Costs of<br/>First<br/>Half<br/>Actions</b> | <b>Planned<br/>Position<br/>Eliminations</b> | <b>Prior<br/>Actions<br/>Additional<br/>Costs</b> | <b>Reversal<br/>of<br/>Accruals</b> |
|-----------------------------|--|--|---|-------------------------------------|
| Defense                     | \$ 19  | 643  | \$  | \$                                  |
| Fluid                       | 4  | 78   | 5   | (1)                                 |
| Motion & Flow               |  |  | 1   | (1)                                 |
|                             | \$ 23  | 721  | \$ 6  | \$ (2)                              |

**Table of Contents*****Second Quarter 2009 Restructuring Activities***

During the second quarter of 2009, we recorded a net restructuring charge of \$20, reflecting costs of \$13 related to new actions and \$7 related to prior actions. The charges associated with actions announced during the second quarter of 2009 primarily represent severance costs associated with headcount reductions within the Fluid and Motion & Flow Control business segments (Motion & Flow segment). Planned position eliminations relating to second quarter 2009 actions totaled 375, including 211 factory workers, 160 office workers and four management employees. The costs recognized during the second quarter 2009 for previous actions reflect additional severance and lease cancellation costs.

| Components of Charge               | Second Quarter 2009 Actions |                                       |       |                                     |   |
|------------------------------------|-----------------------------|---------------------------------------|-------|-------------------------------------|---|
|                                    | Severance                   | Other<br>Employee<br>Related<br>Costs | Total | Planned<br>Position<br>Eliminations | Prior<br>Actions<br>Additional<br>Costs |
| Defense                            | \$ 1                        | \$                                    | \$ 1  | 39                                  | \$ 2                                    |
| Fluid                              | 7                           |                                       | 7     | 138                                 | 4                                       |
| Motion & Flow                      | 4                           | 1                                     | 5     | 191                                 | 1                                       |
| Corporate and Other <sup>(a)</sup> |                             |                                       |       | 7                                   |   |
|                                    | \$ 12                       | \$ 1                                  | \$ 13 | 375                                 | \$ 7                                    |

<sup>(a)</sup> Restructuring costs incurred relating to Corporate and Other related to second quarter 2009 actions round to less than \$1.

***First Six Months 2009 Restructuring Activities***

During the first six months of 2009, we recorded a net restructuring charge of \$31, reflecting costs of \$23 related to new actions and \$9 related to prior years plans, as well as the reversal of \$1 of restructuring accruals that management determined would not be required. The charges associated with actions announced during the first six months of 2009 primarily represent severance costs associated with reductions in headcount within the Fluid and Motion & Flow segments. Planned position eliminations relating to this period totaled 526, including 222 factory workers, 287 office workers and 17 management employees. The costs recognized during the first half of 2009 related to prior years plans primarily reflect additional severance and lease cancellation costs.

| Components of Charge | 2009 Actions                          |  |                     |            |              | Planned<br>Position<br>Eliminations | Prior<br>Years<br>Plans<br>Additional<br>Costs | Reversal<br>of<br>Accruals |
|----------------------|---------------------------------------|--|---------------------|------------|--------------|-------------------------------------|--|----------------------------|
|                      | Other<br>Employee<br>Related<br>Costs | Lease<br>Cancellation<br>&<br>Other<br>Costs | Asset<br>Write-offs | Total      | Eliminations |                                     |  |                            |
|                      | Severance                             | Costs  | Costs               | Write-offs | Total        | Eliminations                        | Costs  | Accruals                   |

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|                                    |       |      |      |      |       |     |    |   |        |
|------------------------------------|-------|------|------|------|-------|-----|----|---|--------|
| Defense                            | \$ 1  | \$   | \$   | \$   | \$ 1  | 39  | \$ | 3 | \$     |
| Fluid                              | 14    |      |      | 1    | 15    | 253 |    | 4 | (1)    |
| Motion & Flow                      | 5     | 1    |      |      | 7     | 223 |    | 2 |        |
| Corporate and Other <sup>(b)</sup> |       |      |      |      |       | 11  |    |   |        |
|                                    | \$ 20 | \$ 1 | \$ 1 | \$ 1 | \$ 23 | 526 | \$ | 9 | \$ (1) |

<sup>(b)</sup> Restructuring costs incurred relating to Corporate and Other round to less than \$1.

**Table of Contents*****Restructuring Accrual and Planned Headcount Reductions***

The restructuring accrual as of June 30, 2010 was \$45, presented on our Consolidated Condensed Balance Sheets within accrued expenses, includes \$27 for accrued severance and \$18 for accrued facility carrying and other costs. The following table displays a rollforward of the restructuring accruals by business segment for the six months ended June 30, 2010.

|  | <b>Defense</b> | <b>Fluid</b> | <b>Motion<br/>&amp; Flow</b> | <b>Total</b> |
|--|----------------|--------------|------------------------------|--------------|
| Balance December 31, 2009                  | \$ 4           | \$ 18        | \$ 31                        | \$ 53        |
| Additional charges for prior years plans   |                | 5            | 1                            | 6            |
| Cash payments related to prior years plans | (1)            | (15)         | (9)                          | (25)         |
| Charges for 2010 actions                   | 19             | 4            |                              | 23           |
| Cash payments related to 2010 actions      | (6)            | (1)          |                              | (7)          |
| Reversals of prior charges                 |                | (1)          | (1)                          | (2)          |
| Foreign exchange translation and other     |                | (1)          | (2)                          | (3)          |
| Balance June 30, 2010                      | \$ 16          | \$ 9         | \$ 20                        | \$ 45        |

The following table displays a rollforward of employee positions eliminated associated with restructuring activities through June 30, 2010. We expect the remaining planned headcount reductions as of June 30, 2010 will be substantially completed by the end of 2010.

|  |       |
|--|-------|
| Planned reductions as of December 31, 2009               | 407   |
| Additional planned reductions, January 1 – June 30, 2010 | 764   |
| Actual reductions, January 1 – June 30, 2010             | (829) |
| Planned reductions as of June 30, 2010                   | 342   |

**6) Income Taxes*****Effective Tax Rate***

Income tax expense was \$79 for the quarter ended June 30, 2010, resulting in an effective tax rate of 25.9%, compared to expense of \$81 and an effective rate of 28.8% for the comparable prior year period. Impacting the quarter-to-date 2010 effective rate was primarily the reversal of \$15 of previously unrecognized tax benefits due to the completion of a tax audit.

Income tax expense was \$154 for the six months ended June 30, 2010, resulting in an effective tax rate of 29.4%, compared to expense of \$90 and an effective rate of 19.0% for the comparable prior year period. In addition to the reversal of previously unrecognized tax benefits mentioned above, the year-to-date 2010 effective rate was impacted by the ratification of the U.S. Patient Protection and Affordable Care Act (the Healthcare Reform Act). Effective

January 1, 2013, the Healthcare Reform Act eliminates the tax deduction for benefits related to subsidies received for prescription drug benefits provided under retiree healthcare benefit plans that were determined to be actuarially equivalent to Medicare Part D. As a result of the change in tax status for the federal subsidies received, we recorded a discrete income tax charge of \$12 during the first quarter of 2010. In addition, the 2009 effective rate was favorably impacted as a result of the restructuring of certain international legal entities, which reduced the income tax provision by \$58. This reduction was based on our determination that the excess investment for financial reporting purposes over the tax basis in certain foreign subsidiaries will be indefinitely reinvested and the associated deferred tax liability would no longer be required.

***Uncertain Tax Positions***

We recognize a tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained on examination by the taxing authorities, based on the technical merits of the position. As of June 30, 2010 and December 31, 2009, we had \$153 and \$171, respectively, of total unrecognized tax benefits

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recorded. The amount of unrecognized tax benefits that, if recognized, would affect the effective tax rate is \$64 and \$73, as of June 30, 2010 and December 31, 2009, respectively. We do not believe that the total amount of unrecognized tax benefits will significantly change within twelve months of the reporting date.

We classify interest relating to tax matters as a component of interest expense and tax penalties as a component of income tax expense in our Consolidated Condensed Income Statement. We have accrued \$22 and \$23 for payment of interest and penalties as of June 30, 2010 and December 31, 2009, respectively.

**7) Earnings Per Share**

A reconciliation of the data used in the calculation of basic and diluted earnings per share computations for income from continuing operations is as follows:

|  | <b>Three Months Ended<br/>June 30</b> |             | <b>Six Months Ended<br/>June 30</b> |             |
|--|---------------------------------------|-------------|-------------------------------------|-------------|
|  | <b>2010</b>                           | <b>2009</b> | <b>2010</b>                         | <b>2009</b> |
| Income from continuing operations  | \$ 226                                | \$ 200      | \$ 370                              | \$ 384      |
| Weighted average common shares outstanding                               | 182.3                                 | 181.0       | 182.0                               | 180.8       |
| Add: Weighted average restricted stock awards outstanding <sup>(a)</sup> | 1.7                                   | 1.5         | 1.6                                 | 1.5         |
| Basic weighted average common shares outstanding                         | 184.0                                 | 182.5       | 183.6                               | 182.3       |
| Add: Dilutive impact of stock options                                    | 1.5                                   | 1.1         | 1.6                                 | 1.1         |
| Diluted weighted average common shares outstanding                       | 185.5                                 | 183.6       | 185.2                               | 183.4       |
| Basic earnings per share   | \$ 1.23                               | \$ 1.09     | \$ 2.01                             | \$ 2.10     |
| Diluted earnings per share   | \$ 1.22                               | \$ 1.09     | \$ 2.00                             | \$ 2.09     |
| Anti-dilutive stock options  | 2.2                                   | 4.6         | 2.0                                 | 4.4         |
| Weighted average exercise price of anti-dilutive stock options           | \$ 54.40                              | \$ 47.25    | \$ 54.50                            | \$ 47.90    |

<sup>(a)</sup> Restricted stock awards containing rights to non-forfeitable dividends which participate in undistributed earnings with common shareholders are considered participating securities for purposes of computing earnings per share.

**8) Comprehensive Income**

|  | <b>Three Months Ended June 30</b> |                              |                          |                        |                              |  |
|--|-----------------------------------|------------------------------|--------------------------|------------------------|------------------------------|--|
|  | <b>2010</b>                       |                              |                          | <b>2009</b>            |                              |  |
| <b>Pretax<br/>(Expense)<br/>Income</b> | <b>Tax<br/>Expense</b>            | <b>Net-of-Tax<br/>Amount</b> | <b>Pretax<br/>Income</b> | <b>Tax<br/>Expense</b> | <b>Net-of-Tax<br/>Amount</b> |  |



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|  |    |       |    |    |       |     |     |    |     |     |
|--|----|-------|----|----|-------|-----|-----|----|-----|-----|
| Net income                                   |    |       |    | \$ | 238   |     |     | \$ | 201 |     |
| Other comprehensive (loss) income:           |    |       |    |    |       |     |     |    |     |     |
| Net foreign currency translation adjustments | \$ | (120) | \$ |    | (120) | \$  | 120 | \$ | 120 |     |
| Changes in postretirement benefit plans      |    | 24    |    | 8  | 16    |     | 15  |    | 5   |     |
| Unrealized loss on investment securities     |    | (1)   |    |    | (1)   |     |     |    |     |     |
| Other comprehensive (loss) income            | \$ | (97)  | \$ | 8  | (105) | \$  | 135 | \$ | 5   |     |
| Comprehensive income                         |    |       |    |    | \$    | 133 |     |    | \$  | 331 |

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|   | <b>Six Months Ended June 30</b>        |                        |                              |                          |                        |                              |
|---|--|------------------------|------------------------------|--------------------------|------------------------|------------------------------|
|   | <b>2010</b>                            |                        |                              | <b>2009</b>              |                        |                              |
|   | <b>Pretax<br/>(Expense)<br/>Income</b> | <b>Tax<br/>Expense</b> | <b>Net-of-Tax<br/>Amount</b> | <b>Pretax<br/>Income</b> | <b>Tax<br/>Expense</b> | <b>Net-of-Tax<br/>Amount</b> |
| Net income                                      |  |                        | \$ 384                       |                          |                        | \$ 385                       |
| Other comprehensive (loss) income:              |  |                        |                              |                          |                        |                              |
| Net foreign currency translation<br>adjustments | \$ (211)                               | \$                     | (211)                        | \$ 49                    | \$                     | 49                           |
| Changes in postretirement benefit plans         | 49                                     | 18                     | 31                           | 31                       | 11                     | 20                           |
| Unrealized gain on investment securities        | 3                                      | 1                      | 2                            |                          |                        |                              |
| Other comprehensive (loss) income               | \$ (159)                               | \$ 19                  | (178)                        | \$ 80                    | \$ 11                  | 69                           |
| Comprehensive income                            |  |                        | \$ 206                       |                          |                        | \$ 454                       |

**9) Receivables, Net**

|  | <b>June 30,<br/>2010</b> | <b>December 31,<br/>2009</b> |
|--|--------------------------|------------------------------|
| Trade  | \$ 1,486                 | \$ 1,379                     |
| Unbilled contract receivables                            | 331                      | 373                          |
| Other  | 57                       | 56                           |
| Receivables, gross                                       | 1,874                    | 1,808                        |
| Less: allowance for doubtful accounts and cash discounts | (45)                     | (54)                         |
| Receivables, net   | \$ 1,829                 | \$ 1,754                     |

Unbilled contract receivables represent revenue recognized on long-term contracts that arise based on performance attainment which, though appropriately recognized, cannot be billed as of the balance sheet date. We expect to bill and collect substantially all of the June 30, 2010 unbilled contract receivables during the next twelve months as scheduled performance milestones are completed or units are delivered.

Our outstanding trade accounts receivable balance from the U.S. Government was \$450 and \$327 as of June 30, 2010 and December 31, 2009, respectively.

**10) Inventories, Net**

| <b>June 30,<br/>2010</b> | <b>December 31,<br/>2009</b> |
|--------------------------|------------------------------|
|--------------------------|------------------------------|

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|   |    |      |    |      |
|---|----|------|----|------|
| Finished goods  | \$ | 187  | \$ | 176  |
| Work in process                                       |    | 91   |    | 57   |
| Raw materials   |    | 305  |    | 253  |
|   |    | 583  |    | 486  |
| Inventoried costs related to long-term contracts      |    | 303  |    | 391  |
| Less: progress payments                               |    | (73) |    | (75) |
| Inventoried costs related to long-term contracts, net |    | 230  |    | 316  |
| Inventories, net                                      | \$ | 813  | \$ | 802  |

**Table of Contents****11) Plant, Property and Equipment, Net**

|   | <b>June 30,<br/>2010</b> | <b>December 31,<br/>2009</b> |
|---|--------------------------|------------------------------|
| Land and improvements                           | \$ 60                    | \$ 57                        |
| Buildings and improvements                      | 609                      | 609                          |
| Machinery and equipment                         | 1,643                    | 1,685                        |
| Furniture, fixtures and office equipment        | 217                      | 220                          |
| Construction work in progress                   | 160                      | 157                          |
| Other   | 97                       | 97                           |
|   | 2,786                    | 2,825                        |
| Less: accumulated depreciation and amortization | (1,749)                  | (1,775)                      |
| Plant, property and equipment, net              | \$ 1,037                 | \$ 1,050                     |

**12) Goodwill and Other Intangible Assets, Net**

Changes in the carrying amount of goodwill for the six months ended June 30, 2010 by business segment are as follows:

|                                      | <b>Defense</b> | <b>Fluid</b> | <b>Motion<br/>&amp; Flow</b> | <b>Corporate<br/>and<br/>Other</b> | <b>Total</b> |
|--------------------------------------|----------------|--------------|------------------------------|------------------------------------|--------------|
| Balance as of January 1, 2010        | \$ 2,132       | \$ 1,165     | \$ 486                       | \$ 5                               | \$ 3,788     |
| Goodwill acquired during the period  |                | 238          |                              |                                    | 238          |
| Foreign currency translation         |                | (63)         | (10)                         |                                    | (73)         |
| Balance as of June 30, 2010          | \$ 2,132       | \$ 1,340     | \$ 476                       | \$ 5                               | \$ 3,953     |
| Goodwill classified as held for sale | \$ 76          | \$           | \$                           | \$                                 | \$ 76        |

Information regarding other intangible assets is as follows:

|  | <b>June 30, 2010</b>                 |                                     |                                      | <b>December 31, 2009</b>             |                                     |                                      |
|--|--------------------------------------|-------------------------------------|--------------------------------------|--------------------------------------|-------------------------------------|--------------------------------------|
|  | <b>Gross<br/>Carrying<br/>Amount</b> | <b>Accumulated<br/>Amortization</b> | <b>Other<br/>Intangibles<br/>Net</b> | <b>Gross<br/>Carrying<br/>Amount</b> | <b>Accumulated<br/>Amortization</b> | <b>Other<br/>Intangibles<br/>Net</b> |
| Finite-lived intangibles:              |                                      |                                     |                                      |                                      |                                     |                                      |
| Distributor and customer relationships | \$ 731                               | \$ (270)                            | \$ 461                               | \$ 625                               | \$ (236)                            | \$ 389                               |

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|                               |        |          |        |        |          |        |
|-------------------------------|--------|----------|--------|--------|----------|--------|
| Proprietary technology        | 73     | (26)     | 47     | 66     | (24)     | 42     |
| Trademarks                    | 34     | (9)      | 25     | 35     | (8)      | 27     |
| Patents and other             | 46     | (21)     | 25     | 45     | (20)     | 25     |
| Indefinite-lived intangibles: |        |          |        |        |          |        |
| Brands and trademarks         | 58     |          | 58     | 18     |          | 18     |
| Other intangible assets, net  | \$ 942 | \$ (326) | \$ 616 | \$ 789 | \$ (288) | \$ 501 |

Intangible assets related to the acquisition of Nova included \$112 of distributor and customer relationships, \$42 of trademarks and \$10 of proprietary technology. The distributor and customer relationships are expected to be amortized over a weighted average period of 19 years and the proprietary technology is expected to be amortized over a weighted average period of 11 years. The trademarks have been assigned an indefinite life.

Amortization expense related to intangible assets for the six months ended June 30, 2010 and 2009 was \$42 and \$49, respectively. We expect to incur amortization expense of \$44 over the remaining six months of 2010.

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Estimated amortization expense for intangible assets for each of the five succeeding years is as follows:

| <b>2011</b> | <b>2012</b> | <b>2013</b> | <b>2014</b> | <b>2015</b> |
|-------------|-------------|-------------|-------------|-------------|
| \$72        | \$63        | \$46        | \$41        | \$38        |

**13) Other Non-Current Assets**

|   | <b>June 30,<br/>2010</b> | <b>December 31,<br/>2009</b> |
|---|--------------------------|------------------------------|
| Other employee benefit-related assets         | \$ 90                    | \$ 87                        |
| Capitalized software costs                    | 68                       | 65                           |
| Long-term third party receivables, net        | 44                       | 44                           |
| Equity and cost method investments            | 8                        | 28                           |
| Pension assets and prepaid benefit plan costs | 11                       | 16                           |
| Other   | 12                       | 12                           |
| Other non-current assets                      | \$ 233                   | \$ 252                       |

**14) Debt**

|  | <b>June 30,<br/>2010</b> | <b>December 31,<br/>2009</b> |
|--|--------------------------|------------------------------|
| Commercial paper   | \$ 80                    | \$ 55                        |
| Short-term loans   | 16                       | 10                           |
| Current maturities of long-term debt and other           | 10                       | 10                           |
| Short-term debt and current maturities of long-term debt | 106                      | 75                           |
| Non-current maturities of long-term debt                 | 1,322                    | 1,392                        |
| Non-current capital leases                               | 3                        | 4                            |
| Deferred gain on interest rate swaps                     | 47                       | 50                           |
| Unamortized discounts and debt issuance costs            | (9)                      | (15)                         |
| Long-term debt   | 1,363                    | 1,431                        |
| Total debt   | \$ 1,469                 | \$ 1,506                     |

The fair value of total debt, excluding the deferred gain on interest rate swaps, was \$1,578 and \$1,547 as of June 30, 2010 and December 31, 2009, respectively.

During the second quarter of 2010, we called \$69 of face value debentures due in 2011. We recognized \$3 of net expense related to this early retirement.

**15) Other Non-Current Liabilities**

|   | <b>June 30,<br/>2010</b> | <b>December 31,<br/>2009</b> |
|---|--------------------------|------------------------------|
| Deferred income taxes and other tax-related accruals  | \$ 196                   | \$ 174                       |
| Environmental   | 138                      | 128                          |
| Compensation and other employee-related benefits      | 114                      | 123                          |
| Product liability, guarantees and other legal matters | 33                       | 63                           |
| Other   | 57                       | 53                           |
| Other non-current liabilities                         | \$ 538                   | \$ 541                       |

**Table of Contents****16) Employee Benefit Plans**

Components of net periodic benefit cost for the three and six months ended June 30, 2010 and 2009 were as follows:

|   | <b>Three Months Ended June 30</b> |             |                       |             | <b>Six Months Ended June 30</b> |             |                       |             |
|---|-----------------------------------|-------------|-----------------------|-------------|---------------------------------|-------------|-----------------------|-------------|
|   | <b>Pension</b>                    |             | <b>Other Benefits</b> |             | <b>Pension</b>                  |             | <b>Other Benefits</b> |             |
|   | <b>2010</b>                       | <b>2009</b> | <b>2010</b>           | <b>2009</b> | <b>2010</b>                     | <b>2009</b> | <b>2010</b>           | <b>2009</b> |
| Service cost                                | \$ 31                             | \$ 26       | \$ 2                  | \$ 2        | \$ 62                           | \$ 51       | \$ 4                  | \$ 4        |
| Interest cost                               | 84                                | 81          | 10                    | 11          | 167                             | 163         | 20                    | 21          |
| Expected return on plan assets              | (110)                             | (108)       | (5)                   | (5)         | (219)                           | (217)       | (11)                  | (9)         |
| Amortization of prior service cost (credit) | 1                                 | 1           | (1)                   | 1           | 2                               | 2           | (1)                   | 2           |
| Amortization of actuarial loss              | 21                                | 10          | 3                     | 4           | 42                              | 21          | 6                     | 8           |
| Total net periodic benefit cost             | \$ 27                             | \$ 10       | \$ 9                  | \$ 13       | \$ 54                           | \$ 20       | \$ 18                 | \$ 26       |

Amounts recognized in the Consolidated Condensed Balance Sheets as of June 30, 2010 and December 31, 2009 consist of:

|                          | <b>Pension</b> |             | <b>Other Benefits</b> |             |
|--------------------------|----------------|-------------|-----------------------|-------------|
|                          | <b>2010</b>    | <b>2009</b> | <b>2010</b>           | <b>2009</b> |
| Other non-current assets | \$ 11          | \$ 16       | \$                    | \$          |
| Current liabilities      | (24)           | (24)        | (49)                  | (49)        |
| Non-current liabilities  | (1,353)        | (1,384)     | (401)                 | (404)       |
|                          | \$ (1,366)     | \$ (1,392)  | \$ (450)              | \$ (453)    |

We contributed approximately \$4 and \$6 to our various plans during the three and six months ended June 30, 2010, respectively. Additional contributions ranging between \$4 and \$6 are expected during the remainder of 2010.

**17) Long-Term Incentive Employee Compensation**

Our long-term incentive awards program (LTIP) comprises three components: non-qualified stock options (NQO), restricted stock, and a total shareholder return target cash award (TSR). We account for substantially all NQOs and restricted stock as equity-based compensation awards. Awards granted under the TSR are cash settled obligations and accounted for as liabilities that are remeasured through settlement. Long-term incentive employee compensation costs are primarily recorded within selling, general & administrative expenses and are reduced by an estimated forfeiture rate. These costs impacted our consolidated results of operations as follows:

| <b>Three Months<br/>Ended June 30</b> | <b>Six Months<br/>Ended June 30</b> |
|---------------------------------------|-------------------------------------|
|---------------------------------------|-------------------------------------|



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|  | <b>2010</b> | <b>2009</b> | <b>2010</b> | <b>2009</b> |
|--|-------------|-------------|-------------|-------------|
| Compensation costs on equity-based awards    | \$ 8        | \$ 7        | \$ 16       | \$ 15       |
| Compensation costs on liability-based awards | (3)         | 3           |             | 3           |
| Total compensation costs, pre-tax            | \$ 5        | \$ 10       | \$ 16       | \$ 18       |
| Future tax benefit                           | \$ 2        | \$ 3        | \$ 5        | \$ 6        |

At June 30, 2010, there was \$59 of total estimated unrecognized compensation cost related to unvested NQOs and restricted stock. This cost is expected to be recognized ratably over a weighted-average period of 2.1 years. Total estimated unrecognized compensation cost projected to be incurred for the TSR based on performance measurements as of June 30, 2010 was \$8 and is expected to be recognized over a weighted average period of 1.5 years. Actual performance measurements in future periods may differ from current estimates and positively or negatively impact the total compensation cost to be recognized as well as create volatility between periods. Payments totaling \$18 were made during the first quarter of 2010 to settle the outstanding obligation associated with the 2007 TSR award grants.

**Table of Contents****18) Commitments and Contingencies**

From time to time we are involved in legal proceedings that are incidental to the operation of our businesses. Some of these proceedings allege damages relating to environmental liabilities, intellectual property matters, copyright infringement, personal injury claims, employment and pension matters, government contract issues and commercial or contractual disputes, sometimes related to acquisitions or divestitures. We will continue to vigorously defend against all claims. Although the ultimate outcome of any legal matter cannot be predicted with certainty, based on present information including our assessment of the merits of the particular claim, as well as our current reserves and insurance coverage, we do not expect that such legal proceedings will have any material adverse impact on our cash flow, results of operations, or financial condition on a consolidated basis in the foreseeable future, unless otherwise noted below.

***Asbestos Matters***

ITT, including its subsidiary Goulds Pumps, Inc. (Goulds), has been joined as a defendant with numerous other companies in product liability lawsuits alleging personal injury due to asbestos exposure. These claims allege that certain of our products sold prior to 1985 contained a part manufactured by a third party, e.g., a gasket, which contained asbestos. To the extent these third-party parts may have contained asbestos, it was encapsulated in the gasket (or other) material and was non-friable. In certain other cases, it is alleged that former ITT companies were distributors for other manufacturers' products that may have contained asbestos.

As of June 30, 2010, there were 104,865 open claims against ITT filed in various state and federal courts alleging injury as a result of exposure to asbestos. Activity related to these asserted asbestos claims during the period was as follows:

|   | <b>2010</b> | <b>2009</b> |
|---|-------------|-------------|
| Pending claims <sup>(a)</sup> January 1 | 104,679     | 103,006     |
| New claims                              | 2,297       | 2,191       |
| Settlements                             | (527)       | (620)       |
| Dismissals                              | (1,584)     | (2,350)     |
| Adjustment <sup>(b)</sup>               |             | 3,208       |
| Pending claims <sup>(a)</sup> June 30   | 104,865     | 105,435     |

(a) Excludes 34,667 claims related to maritime actions almost all of which were filed in the United States District Court for the Northern District of Ohio and transferred to the Eastern District of Pennsylvania pursuant to an order by the Federal Judicial Panel on Multi-District Litigation (MDL). As these cases were placed on inactive dockets several years ago, the Company believes they will not be litigated.

(b) Reflects an adjustment to increase the number of open claims as a result of transitioning claims data from our primary insurance companies to an internal database.

Frequently, plaintiffs are unable to identify any ITT or Goulds product as a source of asbestos exposure. In addition, in a large majority of the 104,865 pending claims against the Company, the plaintiffs are unable to demonstrate any

injury. Many of those claims have been placed on inactive dockets (including 44,302 claims in Mississippi). Our experience to date is that a substantial portion of resolved claims have been dismissed without payment by the Company. As a result, management believes that approximately 90 percent of the 104,865 open claims have little or no value. The average cost per resolved claim for the six months ended June 30, 2010 and 2009 was \$21.6 thousand and \$11.8 thousand, respectively. Because claims are sometimes dismissed in large groups, the average cost per resolved claim as well as the number of open claims can fluctuate significantly from period to period.

Beginning in the third quarter of 2009, the Company recorded an undiscounted asbestos liability including legal fees, for those costs that the Company is estimated to incur to resolve all pending claims, as well as unasserted claims estimated to be filed over the next 10 years. Although it is probable that the Company will incur additional costs for asbestos claims filed beyond the next 10 years, due to the uncertainties and variables inherent in the long-

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term projection of the Company's total asbestos liability, we do not believe there is a reasonable basis for estimating those costs at this time. Prior to the third quarter of 2009, we recognized a liability for pending claims only as, while it was probable that we would incur additional costs for future claims to be filed against the Company, a liability for potential future claims was not reasonably estimable. See Note 19 Commitments and Contingencies, in the Notes to Consolidated Financial Statements within our 2009 Annual Report on Form 10-K for further information.

The Company has also recorded an asbestos asset, comprised predominantly of an insurance asset and receivables from former ITT entities, for their portion of the liability which relates to a discontinued operation. The insurance asset represents our best estimate of probable insurance recoveries for the asbestos liabilities for pending claims, as well as unasserted claims to be filed over the next 10 years. The timing and amount of reimbursements will vary due to differing policy terms and certain gaps in coverage as a result of some insurer insolvencies.

The following table provides a rollforward of the total asbestos liability and related assets for the six months ended June 30, 2010 and 2009.

|  | 2010      |        |        | 2009      |        |       |
|--|-----------|--------|--------|-----------|--------|-------|
|  | Liability | Asset  | Net    | Liability | Asset  | Net   |
| Balance as of January 1                              | \$ 933    | \$ 666 | \$ 267 | \$ 228    | \$ 201 | \$ 27 |
| Changes in accruals during the period <sup>(a)</sup> | 36        | 8      | 28     | 25        | 25     |       |
| Net cash activity                                    | (27)      | (22)   | (5)    | (13)      | (14)   | 1     |
| Other adjustments                                    | (11)      | (11)   |        |           |        |       |
| Balance as of June 30                                | \$ 931    | \$ 641 | \$ 290 | \$ 240    | \$ 212 | \$ 28 |

<sup>(a)</sup> The change in asbestos-related accruals during the six months ended June 30, 2010 includes a \$27 charge recognized within continuing operations and a \$1 charge recognized within discontinued operations.

The total asbestos liability and related assets as of June 30, 2010 and December 31, 2009 includes \$67 presented within accrued expenses and \$62 presented within other current assets on our Consolidated Condensed Balance Sheets.

The underlying asbestos liability and corresponding insurance asset are based upon current, known information. However, future events affecting the key factors and other variables for either the asbestos liability or the insurance asset could cause the actual costs and insurance recoveries to be higher or lower than currently estimated. Due to these uncertainties, as well as our inability to reasonably estimate any additional asbestos liability for claims filed beyond the next 10 years, it is not possible to predict the ultimate outcome of the cost of resolving the pending and all unasserted asbestos claims. We believe it is possible that the cost of asbestos claims filed beyond the next 10 years, net of expected insurance recoveries, could have a material adverse effect on our financial position and on the results of operations or cash flows for a particular period.

In addition, as discussed in our 2009 Annual Report on Form 10-K (see Note 19, Commitments and Contingencies, in the Notes to Consolidated Financial Statements), in the third quarter of 2010 we will conduct a detailed study, with the assistance of outside consultants, to review and update as appropriate the underlying assumptions used to estimate our asbestos liability and related assets. This update will consider both our actual experience since our last detailed review

in the third quarter of 2009 as well as a reassessment of the appropriate reference period of years of experience to be used in determining each assumption. While projecting future asbestos costs is subject to numerous variables and uncertainties that are inherently difficult to predict, developments in several key factors since our last detailed review may negatively impact the assumptions used in our estimates, including the reference period judged to be reflective of the current and future environment. As a result, it is possible that this update could result in a material adverse change to our asbestos liability and related assets in the third quarter of 2010.

***Environmental***

In the ordinary course of business, we are subject to federal, state, local, and foreign environmental laws and regulations. We are responsible, or are alleged to be responsible, for ongoing environmental investigation and

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remediation of sites in various countries. These sites are in various stages of investigation and/or remediation and in many of these proceedings our liability is considered de minimis. We have received notification from the U.S. Environmental Protection Agency, and from similar state and foreign environmental agencies, that a number of sites formerly or currently owned and/or operated by ITT, and other properties or water supplies that may be or have been impacted from those operations, contain disposed or recycled materials or wastes and require environmental investigation and/or remediation. These sites include instances where we have been identified as a potentially responsible party under federal and state environmental laws and regulations.

Accruals for environmental matters are recorded on a site by site basis when it is probable that a liability has been incurred and the amount of the liability can be reasonably estimated, based on current law and existing technologies. Our accrued liabilities for these environmental matters represent the best estimates related to the investigation and remediation of environmental media such as water, soil, soil vapor, air and structures, as well as related legal fees. These estimates, and related accruals, are reviewed periodically and updated for progress of investigation and remediation efforts and changes in facts and legal circumstances. Liabilities for these environmental expenditures are recorded on an undiscounted basis.

It is difficult to estimate the final costs of investigation and remediation due to various factors, including incomplete information regarding particular sites and other potentially responsible parties, uncertainty regarding the extent of investigation or remediation and our share, if any, of liability for such conditions, the selection of alternative remedial approaches, and changes in environmental standards and regulatory requirements. In our opinion, the total amount accrued is appropriate based on existing facts and circumstances. We do not anticipate these liabilities will have a material adverse effect on our consolidated financial position, results of operations or cash flows.

The following table illustrates the activity related to our accrued liabilities for these environmental matters.

|   | <b>2010</b> | <b>2009</b> |
|---|-------------|-------------|
| Beginning balance January 1   | \$ 140      | \$ 135      |
| Change in estimates for pre-existing accruals, foreign exchange and other | 5           | 10          |
| Payments  | (7)         | (8)         |
| Ending balance June 30  | \$ 138      | \$ 137      |

The following table illustrates the reasonably possible low- and high-end range of estimated liability, and number of active sites for these environmental matters.

|  | <b>June 30,<br/>2010</b> | <b>December 31,<br/>2009</b> |
|--|--------------------------|------------------------------|
| Low-end range  | \$ 120                   | \$ 113                       |
| High-end range   | \$ 259                   | \$ 249                       |
| Number of active environmental investigation and remediation sites | 99                       | 98                           |

***Other Matters***

The Company is involved in coverage litigation with various insurers seeking recovery of costs incurred in connection with certain environmental and product liabilities. In a suit filed in 1991, ITT Corporation, et al. v. Pacific Indemnity Corporation et al, Sup. Ct., Los Angeles County, we are seeking recovery of costs related to environmental losses. Discovery, procedural matters, changes in California law, and various appeals have prolonged this case. For several years, the case was on appeal before the California Court of Appeals from a decision by the California Superior Court dismissing certain claims made by ITT. The case is now back before the Superior Court and the parties are engaged in further discovery.

On February 13, 2003, we commenced an action, Cannon Electric, Inc. v. Affiliated FM Ins. Co., Sup. Ct., Los Angeles County, seeking recovery of costs related to asbestos product liability losses described above. During this coverage litigation, we have entered into coverage-in-place settlement agreements with ACE, Wausau and Utica Mutual dated April 2004, September 2004, and February 2007, respectively. These agreements provide specific

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coverage for the Company's legacy asbestos liabilities. We are prepared to pursue legal remedies against the remaining defendants where reasonable negotiations are not productive.

ITT provides an indemnity to U.S. Silica Company for silica personal injury suits filed prior to September 12, 2005 against our former subsidiary Pennsylvania Glass Sand (PGS). ITT sold the stock of PGS to U.S. Silica Company in 1985. Over the past several years, the majority of the silica cases involving PGS have been dismissed without payment. Currently there are fewer than 4,000 cases pending against PGS. The Company expects that the majority of the remaining cases will also be dismissed. Our indemnity had been paid in part by our historic product liability carrier, however, in September 2005, the carrier communicated to us that it would no longer provide insurance for these claims. On October 4, 2005, we filed a suit against the insurer, ITT v. Pacific Employers Insurance Co., CA No. 05CV 5223, in the Superior Court for Los Angeles, CA, seeking defense costs and indemnity from the insurance carrier for PGS product liabilities. In April 2007, the Court granted our motion for summary judgment on the carrier's duty to defend the silica cases; however, that decision was overturned on appeal. The matter was returned to the Superior Court in part for determination of several factual issues. We will continue to seek past and future defense costs for these cases from this carrier. We believe that these matters will not have a material adverse effect on our consolidated financial position, results of operations or cash flows. All silica-related costs, net of insurance recoveries, are shared pursuant to the Distribution Agreement. Further information on the Distribution Agreement is provided within the Business Company History and Certain Relationships section of our 2009 Annual Report on Form 10-K.

On March 27, 2007, we reached a settlement relating to an investigation of our ITT Night Vision Division's compliance with the International Traffic in Arms Regulations (ITAR) pursuant to which we pled guilty to two violations based on the export of defense articles without a license and the omission of material facts in required export reports. We were assessed a total of \$50 in fines, forfeitures and penalties. We also entered into a Deferred Prosecution Agreement with the U.S. Government which deferred action regarding a third count of violations related to ITAR pending our implementation of a remedial action plan, including the appointment of an independent monitor. ITT was also assessed a deferred prosecution monetary penalty of \$50 which ITT will reduce for monies spent over the five years following the date of the Plea Agreement, to accelerate and further the development and fielding of advanced night vision technology. On October 11, 2007, ITT and the Department of Defense finalized an Administrative Compliance Agreement wherein we agreed to take certain remedial actions including implementing compliance programs and appointing an independent monitor for the oversight of our compliance programs. On December 28, 2007, we finalized a Consent Agreement with the Department of State wherein we agreed to undertake certain remedial actions, including appointment of a Special Compliance Official. The Company continues to perform under the terms of the agreements. On February 22, 2010, the Department of State issued a notice that it terminated the ineligible status and statutory debarment which it had previously imposed on the Company on April 11, 2007, 75 Fed. Reg. 7650 (2010). Management believes that these matters will not have a material adverse effect on our consolidated financial position, results of operations or cash flows.

On April 17, 2007, ITT's Board of Directors received a letter on behalf of a shareholder requesting that the Board take appropriate action against the employees responsible for the violations at our Night Vision facility described above, which were disclosed on a Current Report on Form 8-K filed with the SEC on March 30, 2007. The Board of Directors appointed a Special Litigation Committee to evaluate the request. The Special Litigation Committee conducted its investigation with the assistance of independent counsel and concluded that no legal actions should be brought by ITT.

During 2007 and 2008, the Company received notice of four shareholder derivative actions each filed in the U.S. District Court for the Southern District of New York, known variously as, Sylvia Piven trustee under trust agreement dated April 3, 1973 f/b/o Sylvia B. Piven, derivatively on behalf of ITT Corporation v. Steven R. Loranger et al. and ITT Corporation (the Piven action), Norman Levy, derivatively on behalf of ITT Industries, Inc. v. Steven R.



Loranger et al. and ITT Industries, Inc., Anthony Reale v. Steven R. Loranger et al. and ITT Company [sic] (Reale Action), and Robert Wilkinson v. Steven R. Loranger et al. and ITT Corporation. The cases allege that ITT's Board of Directors breached their fiduciary duties by failing to properly oversee ITT's compliance programs at its Night Vision business. The Complaints seek compensatory and punitive damages for ITT from its Directors, the removal of the Directors, and the election of new directors. Three cases were consolidated into one action, In Re ITT Corporation Derivative Litigation, CA No. 07-CV-2878 (CS) (the Levy complaint was dropped on

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consolidation). On motion by the Company, the Piven and Wilkinson actions were dismissed. The Defendants filed a Motion to Terminate the Reale Action based on the Special Litigation Committee's report referenced above. In a September 8, 2009 order, the Court denied the Defendants' motion. The Defendants then filed a Motion for Reconsideration or, in the alternative, requested that the matter be certified to the Indiana Supreme Court for its interpretation of the Indiana Business Code. On June 28, 2010, the Indiana Supreme Court issued a decision on the certified question agreeing with the Defendants' interpretation of the Indiana Business Code. The Defendants again filed a Motion to Terminate which the court granted on July 20, 2010. The matter is now concluded.

**19) Guarantees, Indemnities and Warranties*****Guarantees & Indemnities***

Since ITT's incorporation in 1920, we have acquired and disposed of numerous entities. The related acquisition and disposition agreements contain various representation and warranty clauses and may provide indemnities for a misrepresentation or breach of the representations and warranties by either party. The indemnities address a variety of subjects; the term and monetary amounts of each such indemnity are defined in the specific agreements and may be affected by various conditions and external factors. Many of the indemnities have expired either by operation of law or as a result of the terms of the agreement. We do not have a liability recorded for these indemnifications and are not aware of any claims or other information that would give rise to material payments under such indemnities.

In December of 2007, we entered into a sale leaseback agreement for our corporate aircraft, with the aircraft leased back under a five-year operating lease. We have provided, under the lease, a residual value guarantee to the lessor in the amount of \$42. Payments under the residual value guarantee would be required if the fair value of the aircraft was less than the residual value guarantee on expiration of the lease. At June 30, 2010, the projected fair value of the aircraft at the end of the lease is estimated to be \$4 less than the residual value guarantee. However, since this estimated loss does not exceed the \$5 gain we realized from the sale of the aircraft which has been deferred as a loss contingency for the residual value guarantee, we have not recorded any additional accrual in our Consolidated Condensed Financial Statements.

We have a number of individually immaterial guarantees outstanding at June 30, 2010, that may be affected by various conditions and external forces, some of which could require that payments be made under such guarantees. We do not believe such payments would have a material adverse impact on the financial position, results of operations or cash flows on a consolidated basis.

***Product Warranties***

We provide warranty for numerous products, the terms of which vary widely. In general, we provide warranty on our products against defect and specific non-performance. In the automotive businesses, liability for product defects could extend beyond the selling price of the product and could be significant if the defect interrupts production or results in a recall. Changes in our product warranty accrual for the six months ended June 30, 2010 and 2009 were as follows:

|  | <b>2010</b> | <b>2009</b> |
|--|-------------|-------------|
| Beginning balance January 1                          | \$ 67       | \$ 57       |
| Accruals for product warranties issued in the period | 24          | 14          |
| Changes in pre-existing warranties and estimates     | 6           | (1)         |
| Payments   | (18)        | (13)        |

|                              |       |       |
|------------------------------|-------|-------|
| Foreign currency translation | (2)   | (1)   |
| Ending balance June 30       | \$ 77 | \$ 56 |

**20) Business Segment Information**

The Company's business segments are reported on the same basis used internally for evaluating performance and for allocating resources. Our three reporting segments are referred to as: Defense & Information Solutions

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(Defense segment), Fluid Technology (Fluid segment), and Motion & Flow Control (Motion & Flow segment). Corporate and Other consists of corporate office expenses including compensation, benefits, occupancy, depreciation, and other administrative costs, as well as charges which occur from time to time related to certain matters, such as asbestos and environmental liabilities, that are managed at a corporate level and are not included in the business segments' results when evaluating performance or allocating resources. Assets of the business segments exclude general corporate assets, which principally consist of cash, deferred tax assets, insurance receivables, property, plant and equipment, and other assets.

**Three Months Ended June 30, 2010**

|                         | <b>Motion<br/>&amp;<br/>Corporate<br/>and<br/>Other</b> |              |             |              |                     |              |  |
|-------------------------|---|--------------|-------------|--------------|---------------------|--------------|--|
|                         | <b>Defense</b>  | <b>Fluid</b> | <b>Flow</b> | <b>Other</b> | <b>Eliminations</b> | <b>Total</b> |  |
| Product revenue         | \$ 925  | \$ 847       | \$ 359      | \$           | \$ (3)              | \$ 2,128     |  |
| Service revenue         | 578   | 31           | 2           |              |                     | 611          |  |
| Total revenue           | \$ 1,503  | \$ 878       | \$ 361      | \$           | \$ (3)              | \$ 2,739     |  |
| Operating income (loss) | \$ 194  | \$ 130       | \$ 42       | \$ (42)      | \$                  | \$ 324       |  |
| Operating margin        | 12.9%   | 14.8%        | 11.6%       |              |                     | 11.8%        |  |
| Total assets            | \$ 4,126  | \$ 3,262     | \$ 1,307    | \$ 2,320     | \$                  | \$ 11,015    |  |

**Three Months Ended June 30, 2009**

|                             | <b>Motion<br/>&amp;<br/>Corporate<br/>and<br/>Other</b> |              |             |              |                     |              |  |
|-----------------------------|---|--------------|-------------|--------------|---------------------|--------------|--|
|                             | <b>Defense</b>  | <b>Fluid</b> | <b>Flow</b> | <b>Other</b> | <b>Eliminations</b> | <b>Total</b> |  |
| Product revenue             | \$ 998  | \$ 827       | \$ 306      | \$           | \$ (2)              | \$ 2,129     |  |
| Service revenue             | 546   | 42           | 2           |              |                     | 590          |  |
| Total revenue               | \$ 1,544  | \$ 869       | \$ 308      | \$           | \$ (2)              | \$ 2,719     |  |
| Operating income (loss)     | \$ 197  | \$ 112       | \$ 33       | \$ (39)      | \$                  | \$ 303       |  |
| Operating margin            | 12.8%   | 12.9%        | 10.7%       |              |                     | 11.1%        |  |
| Total assets <sup>(a)</sup> | \$ 4,153  | \$ 2,930     | \$ 1,323    | \$ 2,723     | \$                  | \$ 11,129    |  |

**Six Months Ended June 30, 2010**

|                 | <b>Motion<br/>&amp;<br/>Corporate<br/>and<br/>Other</b> |              |             |              |                     |              |  |
|-----------------|---|--------------|-------------|--------------|---------------------|--------------|--|
|                 | <b>Defense</b>  | <b>Fluid</b> | <b>Flow</b> | <b>Other</b> | <b>Eliminations</b> | <b>Total</b> |  |
| Product revenue | \$ 1,727  | \$ 1,617     | \$ 744      | \$           | \$ (6)              | \$ 4,082     |  |

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|                         |          |          |          |          |        |           |
|-------------------------|----------|----------|----------|----------|--------|-----------|
| Service revenue         | 1,169    | 62       | 4        |          |        | 1,235     |
| Total revenue           | \$ 2,896 | \$ 1,679 | \$ 748   | \$       | \$ (6) | \$ 5,317  |
| Operating income (loss) | \$ 335   | \$ 221   | \$ 97    | \$ (84)  | \$     | \$ 569    |
| Operating margin        | 11.6%    | 13.2%    | 13.0%    |          |        | 10.7%     |
| Total assets            | \$ 4,126 | \$ 3,262 | \$ 1,307 | \$ 2,320 | \$     | \$ 11,015 |

Six Months Ended June 30, 2009

|                             |                |              | <b>Motion<br/>&amp;<br/>Flow</b> | <b>Corporate<br/>and<br/>Other</b> | <b>Eliminations</b> | <b>Total</b> |
|-----------------------------|----------------|--------------|----------------------------------|------------------------------------|---------------------|--------------|
|                             | <b>Defense</b> | <b>Fluid</b> |                                  |                                    |                     |              |
| Product revenue             | \$ 1,947       | \$ 1,541     | \$ 610                           | \$                                 | \$ (3)              | \$ 4,095     |
| Service revenue             | 1,054          | 72           | 4                                |                                    |                     | 1,130        |
| Total revenue               | \$ 3,001       | \$ 1,613     | \$ 614                           | \$                                 | \$ (3)              | \$ 5,225     |
| Operating income (loss)     | \$ 358         | \$ 180       | \$ 61                            | \$ (78)                            | \$                  | \$ 521       |
| Operating margin            | 11.9%          | 11.2%        | 9.9%                             |                                    |                     | 10.0%        |
| Total assets <sup>(a)</sup> | \$ 4,153       | \$ 2,930     | \$ 1,323                         | \$ 2,723                           | \$                  | \$ 11,129    |

(a) As of December 31, 2009

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**Item 2.**

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL  
CONDITION AND RESULTS OF OPERATIONS  
(In millions, except share and per share amounts, unless otherwise stated)**

**OVERVIEW**

ITT is a global multi-industry high-technology engineering and manufacturing organization. We generate revenue and cash through the design, manufacture, and sale of a wide range of engineered products and the provision of related services. Our business consists of three principal business segments that are aligned with the markets they serve: Defense & Information Solutions (Defense segment), Fluid Technology (Fluid segment) and Motion & Flow Control (Motion & Flow segment).

Our strategy is centered on both organic and acquisitive growth. Our ability to grow organically stems from our value-based product development process, new and existing technologies, distribution capabilities, customer relationships and strong market positions. Our acquisitive growth strategy focuses on identifying and acquiring businesses that align with global macro trends and provide adjacencies to our current core portfolio of businesses. In addition to our growth initiatives, we have a number of strategic initiatives within the framework of the ITT Management System aimed at enhancing our operational performance. Our strategic initiatives include global sourcing, footprint rationalization and realignment, Six Sigma and lean fulfillment.

**Key Performance Indicators and Non-GAAP Measures**

Management reviews key performance indicators including revenue, segment operating income and margins, earnings per share, orders growth, and backlog, among others. In addition, we consider certain measures to be useful to management and investors evaluating our operating performance for the periods presented, and provide a tool for evaluating our ongoing operations and our management of assets held from period to period. These metrics, however, are not measures of financial performance under accounting principles generally accepted in the United States (GAAP) and should not be considered a substitute for revenue, operating income, income from continuing operations, diluted income from continuing operations per share or net cash from continuing operations as determined in accordance with GAAP, and may not be comparable to similarly titled measures reported by other companies. We consider the following non-GAAP measures to be key performance indicators:

organic revenue, organic orders, and organic operating income defined as revenue, orders, and operating income, respectively, excluding the impact of foreign currency fluctuations and contributions from acquisitions and divestitures.

adjusted income from continuing operations and adjusted earnings per diluted share defined as income from continuing operations and income from continuing operations per diluted share, adjusted to exclude special items that may include, but are not limited to, unusual and infrequent non-operating items and non-operating tax settlements or adjustments related to prior periods. Special items represent significant charges or credits that impact current results, but may not be related to the Company's ongoing operations and performance.

free cash flow defined as net cash from continuing operations less capital expenditures.



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A reconciliation of adjusted income from continuing operations, including adjusted earnings per diluted share, is provided below.

|   | <b>Three Months Ended</b> |             | <b>Six Months Ended</b> |             |
|---|---------------------------|-------------|-------------------------|-------------|
|   | <b>June 30</b>            |             | <b>June 30</b>          |             |
|   | <b>2010</b>               | <b>2009</b> | <b>2010</b>             | <b>2009</b> |
| Income from continuing operations                   | \$ 226                    | \$ 200      | \$ 370                  | \$ 384      |
| Tax-related special items <sup>(a)</sup>            | (15)                      | (7)         | (5)                     | (61)        |
| Adjusted income from continuing operations          | \$ 211                    | \$ 193      | \$ 365                  | \$ 323      |
| Income from continuing operations per diluted share | \$ 1.22                   | \$ 1.09     | \$ 2.00                 | \$ 2.09     |
| Adjusted earnings per diluted share                 | \$ 1.14                   | \$ 1.05     | \$ 1.97                 | \$ 1.76     |

(a) The 2010 tax-related special items primarily include the reversal of previously unrecognized tax benefits due to the completion of a tax audit of \$15 during the second quarter of 2010 and a reduction of deferred tax assets of \$10 during the first quarter of 2010 associated with the U.S. Patient Protection and Affordable Care Act (the Healthcare Reform Act). The 2009 tax-related special items primarily relate to a benefit from the reversal of certain deferred tax adjustments of \$7 during the second quarter of 2009 and the reversal of deferred tax liabilities of \$58 as a result of the restructuring of certain international legal entities during the first quarter of 2009.

**Executive Summary**

ITT reported revenue of \$2,739 during the second quarter of 2010, reflecting an increase of 0.7% from the second quarter 2009 revenue of \$2,719, primarily reflecting the benefits from our recent acquisitions as well as growth within our Motion & Flow segment, partially offset by volume reductions within portions of our Defense segment as compared to strong prior year results. Operating income of \$324, an increase of 6.9% from the prior year, primarily benefitted from significant savings from various restructuring, sourcing and other productivity initiatives executed over the last two years. Income from continuing operations of \$226, or \$1.22 per diluted share, increased 13.0% from the prior year.

Additional financial highlights for the second quarter of 2010 include the following:

Adjusted income from continuing operations was \$211, an increase of \$18 or 9.3% from the comparable prior year adjusted amount. Adjusted earnings per diluted share of \$1.14, increased 8.6% versus the prior year.

Consistent with our portfolio alignment strategy, we initiated an active program to sell CAS Inc., a component of our Defense segment that is engaged in systems engineering and technical assistance (SETA) for the U.S. Government. This component of our Defense segment has been classified as held for sale and has been reclassified as a discontinued operation in the consolidated financial statements.

We reached a definitive agreement to purchase Godwin Pumps (Godwin) for \$585. The addition of Godwin's specialized products and skills to our Fluid segment's broad submersible pump portfolio and global sales and distribution network, will provide significant geographic expansion opportunities. See Note 3 Acquisitions, in the Notes to Consolidated Condensed Financial Statements for further information.



Further details related to these results are contained in the following Results of Operations and Business Segment Review sections.

**2010 Outlook**

Our 2010 strategic objectives remain focused on the needs of our customers and the execution of three key elements; driving productivity and market growth, differentiating organic growth through product diversification and advancement in customer solutions, and aligning our portfolio with macro trends such as aging infrastructure, growing middle class, resource scarcity and global security. Consistent with these objectives, our actions are focused on generating solid free cash flow, leveraging recent investments, and driving operating margin expansion

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through the realization of planned incremental productivity benefits. These cost and productivity actions include discretionary cost controls and driving incremental supply chain savings through our integrated global strategic sourcing group. Overall, we expect full year 2010 adjusted income from continuing operations per diluted share in the range of \$4.08 and \$4.18.

Within our Defense segment we continue to make substantial investments in research and development activities driving performance and innovations that respond to our customers' needs. We also seek opportunities to make significant capital investments to support a further diversification of our customer base into non-Department of Defense platforms such as next generation air traffic control and cyber security programs, as well as leverage the demand for U.S. capabilities internationally by expanding sales activities and investments globally. We currently project full year 2010 Defense segment organic revenue of approximately \$6.0 billion.

Within our Fluid and Motion & Flow segments we continue to focus on our customers by aligning our activities, including service and maintenance offerings, with their needs. We plan to improve product life cycle costs by making our products more energy efficient and by reducing the total cost of ownership. We will continue to drive productivity initiatives by identifying areas for cost reduction and leveraging our business and functional strength to achieve competitive advantages. We have launched a Value-Based Commercial Excellence initiative focused on fully utilizing our commercial resources more efficiently and effectively. We expect to strengthen our current position around the growing global macro trends by broadening our product and service offerings through strategic acquisitions and investments in technology advancement and emerging markets. We currently project full year 2010 organic revenue of approximately \$3.6 billion within our Fluid segment and approximately \$1.4 billion within our Motion & Flow segment.

## **Known Trends and Uncertainties**

The following list represents a summary of trends and uncertainties which could have a significant impact on our results of operations, financial position and/or cash flows from operating, investing and financing activities:

The global economic environment remains in a relative state of uncertainty. Although financial markets have recovered from their lows in 2009, we consider the overall global economic recovery to be a gradual, long-term process. The potential for unforeseen adverse macroeconomic events, such as a further deterioration of the European credit markets, remains a concern and the occurrence of such events could have a significant unfavorable effect on our business.

The 2011 U.S. Department of Defense (DoD) budget was submitted to Congress by President Obama where it is currently under deliberation. The DoD budget request details the strategic priorities of the administration, and is aligned with the long-term priorities outlined in the 2010 Quadrennial Defense Review. These priorities include investments of an enduring nature and focus on the future challenges of modernization and transformation of forces and capabilities, such as intelligence, surveillance and reconnaissance, network communications, cyber warfare and security, unmanned aircraft and integrated logistics support. Our portfolio of defense solutions, which covers a broad range of air, sea and ground platforms and applications, aligns with the priorities outlined by the DoD. However, uncertainty related to potential changes in appropriations and priorities could materially impact our business.

Programs related specifically to the support of ongoing operations in Iraq and Afghanistan face declining revenue streams going forward. This expectation is reflected in our business plans. The degree to which reductions in these activities accelerate, or not, remains an area of uncertainty. There has been particular uncertainty around the U.S. administration's earlier statements and intentions regarding reducing presence in Afghanistan beginning in mid-2011.

The decline in real estate markets around the world, particularly within the United States and Europe, negatively impacted demand for portions of our Fluid segment operating within the residential and commercial markets during 2009. Current external data suggests an unbalanced recovery in the regions we operate; with growth in Asia Pacific, stability in North America and continued challenges in Europe. The continued uncertainty and volatility within these markets and regions could significantly affect the results of our Fluid segment.

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Municipal budget constraints and deficits around the world coupled with the uncertainty within the European credit markets has led to reductions in discretionary spending as well as delays and cancellations of orders and projects. However, within the U.S., the global trend has been partially offset by the passage of the American Recovery and Reinvestment Act (ARRA) in February 2009, which has promoted additional municipal investment in infrastructure projects. A portion of our Fluid segment's revenue is derived from municipal projects and services. Uncertainty as to the depth and duration of these economic trends and the actual benefits received from the ARRA could significantly affect our Fluid segment results.

A portion of our Fluid segment provides products to end-markets such as oil and gas, power, chemical and mining. Project activity is expected to gradually improve during 2010, specifically within oil and gas and mining markets. Changes in economic conditions could impact our results in future periods.

Governmental automotive stimulus packages introduced during 2009 encouraged moderate recovery within global automotive markets during the latter half of 2009 and into 2010. However, with these programs having reached their conclusion, the future stability of the market remains uncertain. Unfavorable trends in the automotive industry could negatively impact our future results.

The connectors industry experienced significant declines in both orders and sales during 2009. However, recent data indicates that the industry has experienced four quarters of consecutive revenue growth and forecasts annual growth of approximately 20% during 2010. Due to the significant volatility experienced within this industry it is difficult to predict how order trends will be impacted during the remainder of 2010 and into 2011.

While projecting future asbestos costs is subject to numerous variables and uncertainties that are inherently difficult to predict, developments in several key factors over the last year may negatively impact the assumptions used in our estimates, including the reference period judged to be reflective of the current and future environment. As a result, a change in estimated costs could have an unfavorable effect on our results of operations. See Note 18 Commitments and Contingencies, in the Notes to Consolidated Condensed Financial Statements for further information.

We expect to incur approximately \$72 of net periodic postretirement cost during the remainder of 2010. Changes to our postretirement benefit plans, including material declines in the fair value of our postretirement benefit plan assets or adverse changes in other macro-economic factors could affect our results of operations, as well as require us to make significant funding contributions.

The information provided above does not represent a complete list of trends and uncertainties that could impact our business in either the near or long-term. It should, however, be considered along with the risk factors identified in Item 1A of our 2009 Annual Report on Form 10-K and our disclosure under the caption Forward-Looking Statements and Cautionary Statements at the end of this section.

**RESULTS OF OPERATIONS**

|              | Three Months Ended June 30 |          |        | Six Months Ended June 30 |          |        |
|--------------|----------------------------|----------|--------|--------------------------|----------|--------|
|              | 2010                       | 2009     | Change | 2010                     | 2009     | Change |
| Revenue      | \$ 2,739                   | \$ 2,719 | 0.7%   | \$ 5,317                 | \$ 5,225 | 1.8%   |
| Gross profit | 781                        | 769      | 1.6%   | 1,499                    | 1,429    | 4.9%   |

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|  |        |        |         |        |        |         |
|--|--------|--------|---------|--------|--------|---------|
| <i>Gross margin</i>                      | 28.5%  | 28.3%  | 20bp    | 28.2%  | 27.3%  | 90bp    |
| Operating expenses                       | 457    | 466    | (1.9)%  | 930    | 908    | 2.4%    |
| <i>Expense to revenue ratio</i>          | 16.7%  | 17.1%  | (40)bp  | 17.5%  | 17.4%  | 10bp    |
| Operating income                         | 324    | 303    | 6.9%    | 569    | 521    | 9.2%    |
| <i>Operating margin</i>                  | 11.8%  | 11.1%  | 70bp    | 10.7%  | 10.0%  | 70bp    |
| Interest and non-operating expenses, net | 19     | 22     | (13.6)% | 45     | 47     | (4.3)%  |
| Income tax expense                       | 79     | 81     | (2.5)%  | 154    | 90     | 71.1%   |
| <i>Effective tax rate</i>                | 25.9%  | 28.8%  | (290)bp | 29.4%  | 19.0%  | 1,040bp |
| Income from continuing operations        | \$ 226 | \$ 200 | 13.0%   | \$ 370 | \$ 384 | (3.6)%  |

**Table of Contents****Revenue**

Revenue for the quarter ended June 30, 2010 was \$2,739, representing a 0.7% increase as compared to the same prior year period. Revenue for the six months ended June 30, 2010 was \$5,317, representing a 1.8% increase as compared to the same prior year period. The following table illustrates the impact of organic (decline)/growth, acquisitions and divestitures, and foreign currency translation fluctuations on revenue during these periods.

|                                  | <b>Three Months Ended<br/>June 30</b> |                     | <b>Six Months Ended<br/>June 30</b> |                     |
|----------------------------------|---------------------------------------|---------------------|-------------------------------------|---------------------|
|                                  | <b>\$<br/>Change</b>                  | <b>%<br/>Change</b> | <b>\$<br/>Change</b>                | <b>%<br/>Change</b> |
| 2009 Revenue                     | \$ 2,719                              |                     | \$ 5,225                            |                     |
| Organic (decline)/growth         | (8)                                   | (0.3)%              | 1                                   |                     |
| Acquisitions/(divestitures), net | 47                                    | 1.7%                | 60                                  | 1.2%                |
| Foreign currency translation     | (19)                                  | (0.7)%              | 31                                  | 0.6%                |
| <b>Total change in revenue</b>   | <b>20</b>                             | <b>0.7%</b>         | <b>92</b>                           | <b>1.8%</b>         |
| 2010 Revenue                     | \$ 2,739                              |                     | \$ 5,317                            |                     |

Revenue growth for the quarter-to-date and year-to-date periods ended June 30, 2010 was primarily driven by our acquisitions of Nova Analytics in the first quarter 2010 and Laing GmbH during the second quarter 2009, while organic revenue for the same periods was relatively flat as compared to the prior year. Organic revenue growth from our Motion & Flow segment of 21.4% and 23.1%, respectively, resulted from improved economic conditions, key automotive and rail platform wins and new product launches. Organic revenue declines within our Defense segment of 2.6% and 3.5%, respectively, resulted from reduced program activity on the CREW 2.1 Counter-IED Jammers (CREW 2.1) and Single Channel Ground and Airborne Radio (SINCGARS) platforms. Organic revenue declines within our Fluid segment of 3.8% and 2.1%, respectively, primarily resulted from declines in European municipal activity and large project business.

During the quarter and six months ended June 30, 2010, we received orders of \$2,064 and \$4,495, respectively, representing declines of 21.0% and 12.1% from the same prior year periods. Orders within our Defense segment declined 49.1% and 33.9%, respectively, primarily attributable to the receipt of two significant orders during the second quarter of 2009 totaling \$501 and two significant orders received during the first quarter of 2009 totaling \$438. Order growth within both our Fluid and Motion & Flow segments partially offset this decline.

**Gross Profit**

Gross profit for the quarter and six months ended June 30, 2010 increased 1.6% and 4.9%, respectively, as compared to the same prior year periods. Gross margin during these periods increased by 20 basis points to 28.5% and 90 basis points to 28.2%, respectively. The increase for both periods was primarily the result of a mix shift to higher margin businesses primarily within our Fluid segment, revenue growth within our Motion & Flow segment and significant benefits from cost-saving initiatives across all our business segments. The benefits from these initiatives more than offset the impacts from rising commodity, labor and other overhead costs incurred during 2010 as compared to the prior year.

**Operating Expenses**

|   | <b>Three Months Ended<br/>June 30</b> |             |                     | <b>Six Months Ended<br/>June 30</b> |             |                     |
|---|---------------------------------------|-------------|---------------------|-------------------------------------|-------------|---------------------|
|   | <b>2010</b>                           | <b>2009</b> | <b>%<br/>Change</b> | <b>2010</b>                         | <b>2009</b> | <b>%<br/>Change</b> |
| Selling, general & administrative expenses      | \$ 375                                | \$ 389      | (3.6)%              | \$ 753                              | \$ 767      | (1.8)%              |
| Research and development expenses               | 60                                    | 57          | 5.3%                | 123                                 | 110         | 11.8%               |
| Asbestos-related costs, net                     | 12                                    |             |                     | 27                                  |             |                     |
| Restructuring and asset impairment charges, net | 10                                    | 20          | (50.0)%             | 27                                  | 31          | (12.9)%             |
| Total operating expenses                        | \$ 457                                | \$ 466      | (1.9)%              | \$ 930                              | \$ 908      | 2.4%                |
| <i>Expense to revenue ratio</i>                 | 16.7%                                 | 17.1%       | (40)bp              | 17.5%                               | 17.4%       | 10bp                |

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Operating expenses decreased 1.9% to \$457 for the quarter ended June 30, 2010. The decrease was primarily attributable to declines in selling, general & administrative (SG&A) expenses and restructuring charges, partially offset by an increase in net asbestos-related costs. The year-over-year improvement in SG&A is primarily due to significant benefits from cost-saving initiatives across all our business segments. The decline in restructuring charges reflects the degree of actions in progress during the current year as compared to the prior year. The increase in net asbestos-related costs primarily reflects the recognition of incremental asbestos liability and related asbestos assets in the first quarter of 2010 to maintain our rolling 10-year projection of unasserted claims. A similar net charge was not reflected in the second quarter of 2009 as we did not begin recording a liability for projected unasserted claims until the third quarter of 2009. These fluctuations resulted in an expense to revenue ratio of 16.7%, reflecting a 40 basis point improvement from the prior year.

Operating expenses increased 2.4% to \$930 for the six months ended June 30, 2010. The increase was primarily attributable to additional net asbestos-related costs, as mentioned above, and research and development (R&D) expenses, partially offset by a decline in SG&A expenses. The increase in R&D was largely due to the advancement of technology within our Defense segment for next generation products and systems, as well as the development of fluid handling products with increased energy efficiency and reduced life-cycle costs. The year-over-year improvement in SG&A was primarily due to benefits from cost-saving initiatives across all our business segments. These fluctuations resulted in an expense to revenue ratio of 17.5%, reflecting a 10 basis point increase from the prior year.

**Operating Income**

Operating income for the quarter and six months ended June 30, 2010 was \$324 and \$569, respectively, reflecting increases of 6.9% and 9.2% from the same prior year periods. Operating income growth within our Fluid and Motion & Flow segments was partially offset by a decline within our Defense segment, driven primarily by a reduction in sales volume. The increase for both periods was primarily the result of a mix shift to higher margin businesses primarily within our Fluid segment, revenue growth within our Motion & Flow segment and significant benefits from cost-saving initiatives across all our business segments. The benefits from these cost-saving initiatives have resulted in operating margin of 11.8% and 10.7%, respectively, reflecting growth of 70 basis points for both the quarter-to-date and year-to-date periods.

**Interest and Non-Operating Expenses, Net**

|  | Three Months Ended<br>June 30 |       |             | Six Months Ended<br>June 30 |       |             |
|--|-------------------------------|-------|-------------|-----------------------------|-------|-------------|
|  | 2010                          | 2009  | %<br>Change | 2010                        | 2009  | %<br>Change |
| Interest expense                               | \$ 23                         | \$ 23 |             | \$ 48                       | \$ 49 | (2.0)%      |
| Interest income                                | 8                             | 4     | 100.0%      | 11                          | 8     | 37.5%       |
| Miscellaneous expense, net                     | 4                             | 3     | 33.3%       | 8                           | 6     | 33.3%       |
| Total interest and non-operating expenses, net | \$ 19                         | \$ 22 | (13.6)%     | \$ 45                       | \$ 47 | (4.3)%      |

Total net interest and non-operating expenses decreased \$3 or 13.6% and \$2 or 4.3% for the quarter and six months ended June 30, 2010, respectively, primarily relating to interest receivable on a tax refund. Interest expense was flat for both periods as additional expense related to the early retirement of \$69 of long-term debt and lower rate



commercial paper replaced by higher rate long-term debt in May 2009 was offset by the reversal of accrued interest related to uncertain tax positions due to the completion of a tax audit.

**Income Tax Expense**

Income tax expense was \$79 for the quarter ended June 30, 2010, resulting in an effective tax rate of 25.9%, compared to expense of \$81 and an effective rate of 28.8% for the comparable prior year period. Impacting the quarter-to-date 2010 effective tax rate was primarily the reversal of \$15 of previously unrecognized tax benefits due to the completion of a tax audit. Our effective tax rate was also impacted by a change in jurisdictional pre-tax earnings mix and various tax planning strategies.

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Income tax expense was \$154 for the six months ended June 30, 2010, resulting in an effective tax rate of 29.4%, compared to expense of \$90 and an effective rate of 19.0% for the comparable prior year period. In addition to the second quarter 2010 items mentioned above, the year-to-date 2010 effective rate was impacted by the ratification of the U.S. Patient Protection and Affordable Care Act (the Healthcare Reform Act). Effective January 1, 2013, the Healthcare Reform Act eliminates the tax deduction for benefits related to subsidies received for prescription drug benefits provided under retiree healthcare benefit plans that were determined to be actuarially equivalent to Medicare Part D. As a result of the change in tax status for the federal subsidies received, we recorded a discrete income tax charge of \$12 during the first quarter of 2010. The 2009 effective rate was favorably impacted as a result of the restructuring of certain international legal entities, which reduced the income tax provision by \$58. This reduction was based on our determination that the excess investment for financial reporting purposes over the tax basis in certain foreign subsidiaries will be indefinitely reinvested and the associated deferred tax liability would no longer be required.

**Discontinued Operations**

During the second quarter of 2010 our Board of Directors provided approval to pursue the sale of CAS Inc., a component of our Defense & Information Solutions business segment (Defense segment) engaging in systems engineering and technical assistance (SETA) for the U.S. Government. The divestiture is expected to be completed during the second half of 2010. Subsequent to a disposal transaction, we do not expect to have any significant continuing involvement in the operations of the component. Accordingly, commencing with the second quarter of 2010, this component of our Defense segment has been classified as held for sale and is reported as a discontinued operation.

|                       | <b>Three Months Ended June 30</b> |             | <b>Six Months Ended June 30</b> |             |
|-----------------------|-----------------------------------|-------------|---------------------------------|-------------|
|                       | <b>2010</b>                       | <b>2009</b> | <b>2010</b>                     | <b>2009</b> |
| Revenue (third party) | \$ 57                             | \$ 60       | \$ 114                          | \$ 112      |
| Operating income      | \$ 5                              | \$ 4        | \$ 9                            | \$ 8        |

**BUSINESS SEGMENT REVIEW**

| <b>Three Months Ended June 30</b> | <b>Revenue</b>  |                 | <b>Operating Income</b> |               | <b>Operating Margin</b> |              |
|-----------------------------------|-----------------|-----------------|-------------------------|---------------|-------------------------|--------------|
|                                   | <b>2010</b>     | <b>2009</b>     | <b>2010</b>             | <b>2009</b>   | <b>2010</b>             | <b>2009</b>  |
| Defense                           | \$ 1,503        | \$ 1,544        | \$ 194                  | \$ 197        | 12.9%                   | 12.8%        |
| Fluid                             | 878             | 869             | 130                     | 112           | 14.8%                   | 12.9%        |
| Motion & Flow                     | 361             | 308             | 42                      | 33            | 11.6%                   | 10.7%        |
| Corporate & Other / Eliminations  | (3)             | (2)             | (42)                    | (39)          |                         |              |
| <b>Total</b>                      | <b>\$ 2,739</b> | <b>\$ 2,719</b> | <b>\$ 324</b>           | <b>\$ 303</b> | <b>11.8%</b>            | <b>11.1%</b> |

**Revenue****Operating Margin**

| Six Months Ended June 30         |          |          | Operating<br>Income |        |       |       |
|----------------------------------|----------|----------|---------------------|--------|-------|-------|
|                                  | 2010     | 2009     | 2010                | 2009   | 2010  | 2009  |
| Defense                          | \$ 2,896 | \$ 3,001 | \$ 335              | \$ 358 | 11.6% | 11.9% |
| Fluid                            | 1,679    | 1,613    | 221                 | 180    | 13.2% | 11.2% |
| Motion & Flow                    | 748      | 614      | 97                  | 61     | 13.0% | 9.9%  |
| Corporate & Other / Eliminations | (6)      | (3)      | (84)                | (78)   |       |       |
| Total                            | \$ 5,317 | \$ 5,225 | \$ 569              | \$ 521 | 10.7% | 10.0% |

### *Defense & Information Solutions*

Our Defense segment is designed to serve future needs around safety, security, intelligence and communication through applied research, development, engineering, manufacture, and support of high-technology electronic and communication systems and components for worldwide defense and commercial markets. The Defense

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segment sells its products to a wide variety of governmental and non-governmental entities located throughout the world. The Defense segment comprises three divisions: Electronic Systems, Information Systems and Geospatial Systems. The following information summarizes the goods and services provided by each division.

*Electronic Systems* Integrated electronic warfare systems, networked communication systems, force protection systems, radar systems, integrated structures, reconnaissance and surveillance systems, and undersea systems

*Information Systems* Large system operation and maintenance expertise, networked information sharing systems, engineering and professional services, next-generation air traffic control systems, chemical, biological, radiological, nuclear and explosive detection technologies, and cyber security

*Geospatial Systems* Tactical night vision systems, space-based satellite imaging, airborne situational awareness, weather and climate monitoring, positioning navigation and timing systems, and image exploitation software

Factors that could impact our Defense segment's financial results include the level of defense funding by domestic and foreign governments, our ability to receive contract awards and advance technology, the ability to develop and market products and services for customers outside of traditional markets and our ability to obtain appropriate export licenses for international sales and business. Primary areas of business focus include new or improved product offerings, new contract wins, successful program execution and increasing our presence in international markets.

|                                  | <b>Three Months Ended<br/>June 30</b> |                     | <b>Six Months Ended<br/>June 30</b> |                     |
|----------------------------------|---------------------------------------|---------------------|-------------------------------------|---------------------|
|                                  | <b>\$<br/>Change</b>                  | <b>%<br/>Change</b> | <b>\$<br/>Change</b>                | <b>%<br/>Change</b> |
| 2009 Revenue                     | \$ 1,544                              |                     | \$ 3,001                            |                     |
| Organic decline                  | (40)                                  | (2.6)%              | (104)                               | (3.5)%              |
| Acquisitions/(divestitures), net |                                       |                     |                                     |                     |
| Foreign currency translation     | (1)                                   | (0.1)%              | (1)                                 |                     |
| Total change in revenue          | (41)                                  | (2.7)%              | (105)                               | (3.5)%              |
| 2010 Revenue                     | \$ 1,503                              |                     | \$ 2,896                            |                     |

Revenue declines of 2.7% and 3.5% for the quarter and first six months of 2010, respectively, as compared to the same prior year periods, were primarily due to reduced program activity on the CREW 2.1 and SINCGARS platforms within our Electronic Systems division, partially offset by growth within our Geospatial and Information Systems divisions. Further details are as follows:

*Electronic Systems Division* Organic revenue decreased \$88 or 12.3% and \$257 or 18.4% for the quarter and six months ended June 30, 2010, respectively, as compared to the same prior year periods. Organic revenue declines for both the quarter and six month periods were primarily due to volume declines in CREW 2.1 and SINCGARS platforms. The decline in production from these two large programs was partially offset by year-on-year revenue growth from special purpose jammer equipment, radar and reconnaissance programs and integrated electronic warfare systems.

*Information Systems Division* Organic revenue increased \$17 or 3.0% and \$90 or 8.3% for the quarter and six months ended June 30, 2010, respectively, as compared to the same prior year periods. Organic revenue growth for the quarter-to-date period was driven by increased activity under the Automatic Dependent Surveillance-Broadcast (ADS-B) air-traffic control program as well as growth related to service contracts awarded during the fourth quarter of 2009 with Maxwell Air Force Base, Fort Benning and the Logistics Civil Augmentation Program (LOGCAP) IV Task Order 5. These positive quarter-to-date results were partially offset by the completion of the Global Maintenance and Supply Services Task Order 2 program, as well as a reduction in Sensor Engineering and Sustainment Integrator (SENSOR) activity. Organic revenue growth for the year-to-date period was similarly driven by increased ADS-B activity, as well as the service contracts mentioned above.

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*Geospatial Systems Division* Organic revenue increased \$37 or 14.2% and \$59 or 11.1% for the quarter and six months ended June 30, 2010, respectively, as compared to the same prior year periods. Organic revenue growth for the quarter-to-date period was driven by favorable results from night vision intensifier tubes and strong international sales of night vision goggles as well as increased activity under satellite imager programs.

Operating income for the second quarter and six months ended June 30, 2010 was \$194 a decrease of \$3 or 1.5%, and \$335 a decrease of \$23 or 6.4%, from the same prior year periods, respectively. The year-over-year declines were primarily the result of reductions in revenue from high margin programs and additional restructuring costs incurred in connection with our realignment actions. The declines in operating income were partially offset by net cost reductions from productivity and sourcing initiatives, as well as the recognition of a gain related to the settlement of two patent infringement cases and a reduction in intangible asset amortization expense. Despite the decline in revenue, operating margin for second quarter of 2010 grew 10 basis points to 12.9% driven by the benefits from the favorable items mentioned above. Operating margin for the six month period declined 30 basis points to 11.9% as revenue declines outweighed benefits from cost-saving initiatives.

We received orders of \$767 and \$1,935 during the second quarter and six months ended June 30, 2010, representing declines of 49.1% and 33.9%, respectively, as compared to the same prior year periods. These declines are primarily due to the receipt of two significant orders received during the second quarter of 2009 totaling \$501 (a \$363 domestic SINGARS order and a \$138 Intelligence & Information Warfare Equipment order) and two significant orders received during the first quarter of 2009 totaling \$438 (a \$317 CREW 2.1 order and a \$121 Night Vision order). Significant orders received during the first six months of 2010 include:

\$213 in Integrated Defensive Electronic Countermeasures (IDECM) awards

\$92 in International Night Vision awards

\$67 in International SINGARS awards

Funded order backlog was \$4.1 billion at June 30, 2010 compared to \$5.2 billion at December 31, 2009. The level of order activity related to programs within the Defense segment can be affected by the timing of government funding authorizations and project evaluation cycles. Year-over-year comparisons could, at times, be impacted by these factors, among others.

***Fluid Technology***

Our Fluid segment provides critical products and services in markets that are driven by population growth, increasing environmental regulation, and global infrastructure trends. Products include water and wastewater treatment systems, pumps and related technologies, and other water and fluid control products with municipal, residential, commercial and industrial applications. Fluid Technology brings its product and services portfolio to market through three market-oriented business divisions: Water & Wastewater, Residential & Commercial Water, and Industrial Process. On March 23, 2010 we acquired Nova Analytics, reported within our Water & Wastewater division, which provides brands, technologies, distribution and aftermarket content in the analytical instrumentation market. The following information summarizes the goods and services provided by each division to their respective end-markets.

*Water & Wastewater* Submersible pumps, mixers, treatment equipment, analytical instruments and after market services for municipal water and wastewater plants, construction customers and industrial applications

*Residential & Commercial Water* Pumps, valves, heat exchangers and accessories for residential, commercial light industrial and agricultural customers, building services, and firefighting and flood control applications

*Industrial Process* Pumps, valves, monitoring and control systems, water treatment, and after-market services for the chemical, oil and gas, mining, pulp and paper, power, and biopharmaceutical markets

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Factors that could impact our Fluid segment's financial results include broad economic conditions in markets served, the ability of municipalities to fund projects, raw material prices and continued demand for replacement parts and service. Primary areas of business focus include new product development, geographic expansion into new markets, global sourcing of direct material purchases and executing on our Value-Based Commercial Excellence initiative.

|                                  | Three Months Ended<br>June 30 |             | Six Months Ended<br>June 30 |             |
|----------------------------------|-------------------------------|-------------|-----------------------------|-------------|
|                                  | \$<br>Change                  | %<br>Change | \$<br>Change                | %<br>Change |
| 2009 Revenue                     | \$ 869                        |             | \$ 1,613                    |             |
| Organic decline                  | (33)                          | (3.8)%      | (34)                        | (2.1)%      |
| Acquisitions/(divestitures), net | 47                            | 5.4%        | 63                          | 3.9%        |
| Foreign currency translation     | (5)                           | (0.6)%      | 37                          | 2.3%        |
| Total change in revenue          | 9                             | 1.0%        | 66                          | 4.1%        |
| 2010 Revenue                     | \$ 878                        |             | \$ 1,679                    |             |

Quarter-to-date and year-to-date results for the periods ended June 30, 2010 were primarily driven by revenue growth from recent acquisitions of Nova Analytics in the first quarter 2010 and Laing GmbH during the second quarter 2009 as well as from growth within our Residential & Commercial division, partially offset by revenue declines within our Industrial Process division. Organic revenue for the same periods declined by 3.8% and 2.1%, respectively. Analysis of organic revenue results by division is provided below:

*Water & Wastewater Division* Organic revenue decreased \$4 or 1.1% and \$7 or 0.9% for the quarter and six months ended June 30, 2010, as compared to the same prior year periods. Organic revenue declines for both the quarter and six month periods were due to weakness in transport systems, primarily within Europe, partially offset by growth in treatment systems within the U.S. as well as global dewatering systems.

*Residential & Commercial Water Division* Organic revenue increased \$5 or 1.6% and \$16 or 3.1% for the quarter and six months ended June 30, 2010, as compared to the same prior year periods. Organic revenue for both the quarter and six month periods benefitted from increased volume in the residential market as well as growth in the European commercial building market, partially offset by declines in agricultural-related equipment.

*Industrial Process Division* Organic revenue decreased \$30 or 15.5% and \$46 or 12.2% for the quarter and six months ended June 30, 2010, as compared to the same prior year periods. The decline in organic revenue for both periods reflects a decrease in large project business, partially offset by improvement in aftermarket pump and part volume.

Operating income for the second quarter and six months ended June 30, 2010 was \$130, an increase of \$18 or 16.1%, and \$221, an increase of \$41 or 22.8%, from the same prior year periods, respectively. The year-over-year growth was primarily attributable to a reduction in restructuring charges as well as significant benefits from various productivity and restructuring initiatives executed over the past two years which more than offset increased material, labor and other overhead costs. Operating margin for the quarter and six months ended June 30, 2010 was 14.8% and 13.2%, respectively, reflecting growth of 190 basis points and 200 basis points as compared to the same prior year periods.



During the three and six months ended June 30, 2010, the Fluid segment received orders of \$941 and \$1,831, respectively, representing increases of \$150 or 19.0% and \$237 or 14.9%, from the same prior year periods. Contributions from acquisitions for the quarter-to-date and year-to-date periods totaled \$43 and \$60, respectively. The Water & Wastewater division experienced organic order growth of 15.4% and 5.0%, respectively, due to increased dewatering systems activity in all geographic regions and treatment systems activity in emerging markets, partially offset by weakness in transport systems primarily within Europe. The Industrial Process division experienced organic order growth of 20.1% and 14.2%, respectively, due to improved aftermarket pump and part orders as well as oil, gas and industrial projects. Organic order activity within our Residential & Commercial Water

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division was relatively flat during the second quarter of 2010 and increased 6.4% during the first six months of 2010 due to stabilizing conditions within the residential market, as compared to the same prior year periods.

Order backlog was \$960 at June 30, 2010 compared to \$824 at December 31, 2009.

***Motion & Flow Control***

Our Motion & Flow segment provides highly engineered, durable components that serve the high end of our markets. This group of businesses provides products and services for the areas of defense, aerospace, industrial, transportation, computer, telecommunications, marine and beverage. In addition to its traditional markets of the U.S. and Western Europe, opportunities in emerging markets such as Asia are increasing. The following information summarizes the goods and services provided by each division to their respective end-markets.

*Motion Technologies* Shock absorbers, brake pads and friction materials for the automotive and rail markets

*Interconnect Solutions* Connectors and interconnects for the military, aerospace, industrial, telecommunications, medical and transportation markets

*Control Technologies* Motion controls, servomotors, electromechanical actuators and fuel systems for aerospace, industrial and medical customers, suspension systems and pneumatic automation components for the aerospace, industrial, oil and gas, and defense markets

*Flow Control* Pump systems, valve actuation controls and accessories for leisure marine craft, beverage systems and oil and gas pipelines

The Motion & Flow segment's financial results are driven by economic conditions in their major markets, the cyclical nature of the transportation industry, production levels of major auto producers and a platform's life, demand for marine and leisure products, raw material prices, the success of new product development and changes in technology. Primary areas of business focus include expansion into adjacent markets, new product development, manufacturing footprint optimization, global sourcing of direct material purchases and executing on our value-based commercial excellence initiative.

|                                  | <b>Three Months Ended</b> |               | <b>Six Months Ended</b> |               |
|----------------------------------|---------------------------|---------------|-------------------------|---------------|
|                                  | <b>June 30</b>            |               | <b>June 30</b>          |               |
|                                  | <b>\$</b>                 | <b>%</b>      | <b>\$</b>               | <b>%</b>      |
|                                  | <b>Change</b>             | <b>Change</b> | <b>Change</b>           | <b>Change</b> |
| 2009 Revenue                     | \$ 308                    |               | \$ 614                  |               |
| Organic growth                   | 66                        | 21.4%         | 142                     | 23.1%         |
| Acquisitions/(divestitures), net |                           |               | (3)                     | (0.5)%        |
| Foreign currency translation     | (13)                      | (4.2)%        | (5)                     | (0.8)%        |
| Total change in revenue          | 53                        | 17.2%         | 134                     | 21.8%         |
| 2010 Revenue                     | \$ 361                    |               | \$ 748                  |               |

Revenue growth for the quarter-to-date and year-to-date periods ended June 30, 2010 was primarily driven by improving market conditions within the automotive, connectors, and general industrial industries and recent market share gains within beverage and rail markets. Analysis of organic revenue results by division is provided below:

*Motion Technologies Division* Organic revenue increased \$23 or 19.4% and \$75 or 32.0% for the quarter and six months ended June 30, 2010, as compared to the same prior year periods. Organic revenue growth for both the quarter and six month periods primarily reflected market share growth due to global automotive and rail platform wins as well as increased automotive production and restocking of brake pad original equipment driven by European stimulus programs in place during the latter half of 2009.

*Interconnect Solutions Division* Organic revenue increased \$21 or 25.0% and \$30 or 17.9% for the quarter and six months ended June 30, 2010, as compared to the same prior year periods. Organic revenue growth for both the quarter and six month periods was driven by the overall strengthening and recovery of the connectors industry.

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Our results reflect improvement in all markets and geographic regions, led primarily by our growth within the telecommunications market largely related to handheld devices.

*Control Technologies Division* Organic revenue increased \$6 or 10.2% and \$9 or 6.8% for the quarter and six months ended June 30, 2010, as compared to the same prior year periods. Organic revenue growth for both the quarter and six month periods was driven by a significant increase in demand within the industrial market primarily due to the economic recovery.

*Flow Control Division* Organic revenue increased \$15 or 32.8% and \$27 or 30.4% for the quarter and six months ended June 30, 2010, as compared to the same prior year periods. Organic revenue results for both the quarter and six month periods reflect growth in primarily all product lines and markets. This division has generated market share growth from new product launches within the beverage market and benefitted from a general restocking of distributor inventory within the marine market.

Operating income for the second quarter and six months ended June 30, 2010 was \$42, an increase of \$9 or 27.3%, and \$97, an increase of \$36 or 59.0%, from the same prior year periods, respectively. The year-over-year growth was primarily attributable to increased sales volume, as well as significant benefits from various productivity and restructuring initiatives executed over the past two years which offset increased material, labor and other overhead costs. These favorable drivers were partially offset by additional start-up costs and product transition issues related to the relocation of manufacturing to lower cost regions. Operating margin for the quarter and six months ended June 30, 2010 was 11.6% and 13.0%, respectively, reflecting growth of 90 basis points and 310 basis points as compared to the same prior year periods.

During the second quarter of 2010, the Motion & Flow segment received orders of \$359, an increase of \$44 or 14.0% from the prior year. These results are primarily attributable to the overall strengthening and recovery of the connectors industry, as well as growth in the majority of other markets served by our Motion and Flow segment. This growth was partially offset by a reduction in organic orders at our Motion Technologies division due to the receipt of significant prior year original equipment orders driven by European stimulus programs in place during 2009.

During the six months ended June 30, 2010, the Motion & Flow segment received orders of \$732, an increase of \$136 or 22.8% from the prior year. These results are primarily attributable to double-digit organic order growth across all divisions which is primarily attributable to the economic recovery from 2009, including Motion Technologies which experienced difficult comparisons to a strong second quarter 2009. Our Motion Technologies division benefitted from significant platform wins on Volkswagen, Fiat and GE during the first quarter of 2010. Our Interconnect Solutions and Control Technologies divisions generated order growth across various end-markets. Our Flow Control division generated order growth resulting from new product launches, such as the PulpJet pump used in the fast food industry for dispensing smoothie beverages.

Order backlog was \$347 at June 30, 2010 compared to \$381 at December 31, 2009.

## **Corporate and Other**

Corporate expenses of \$42 for the quarter ended June 30, 2010 increased \$3 compared to the same prior year period, primarily due to additional second quarter 2010 asbestos-related costs, partially offset by a reduction in environmental costs and lower compensation costs related to long-term bonus accruals.

Corporate expenses of \$84 for the six months ended June 30, 2010 increased \$6 compared to the same prior year period, primarily due to asbestos-related costs, partially offset by a reduction in environmental-related costs as well as lower benefit related expenses and a reduction in corporate overhead.

**Restructuring and Asset Impairment Charges**

A net restructuring charge of \$10 was recognized during the second quarter of 2010, primarily related to the strategic realignment of our Defense segment and a European logistics initiative within our Fluid segment. We

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estimate future net savings of approximately \$3 will be realized during the remainder of 2010 and approximately \$7 annually thereafter related to restructuring charges in the second quarter of 2010.

A net restructuring charge of \$27 was recognized during the six months ended June 30, 2010 primarily related to our Defense segment realignment action. The realignment, which is scheduled to be completed by year end 2010, will enable better product portfolio integration, encouraging a more coordinated market approach and reduced operational redundancies. Additionally, we anticipate the closure of two facilities by the end of the third quarter 2010, and one closure in the fourth quarter 2010. We expect to incur additional restructuring costs of approximately \$10 during the remainder of 2010 related to the realignment, with approximately \$4 expected in the third quarter and \$6 million expected in the fourth quarter. We expect the projected 2010 total costs of \$30 from the Defense segment realignment action will be offset by the savings generated during 2010.

In addition to the Defense segment realignment, we incurred restructuring within our Fluid segment primarily associated with initiatives focused on our European sales and logistics functions. We do not expect to incur significant restructuring costs for the remainder of 2010 related to the European sales and logistics initiative.

We estimate future net savings of approximately \$30 during 2010 and approximately \$65 annually thereafter related to restructuring charges incurred during the first half of 2010.

We made restructuring payments of \$32 during the second quarter of 2010, of which \$7 related to actions announced during 2010 and \$25 related to prior actions. We expect to make payments of approximately \$11 during the remainder of 2010 related to the Defense realignment action. We expect to fund these payments through cash from operations.

See Note 5, Restructuring and Asset Impairment Charges, in the Notes to the Consolidated Condensed Financial Statements for additional information.

**CASH FLOW SUMMARY**

|   | <b>Six Months Ended<br/>June 30</b> |             |
|---|-------------------------------------|-------------|
|   | <b>2010</b>                         | <b>2009</b> |
| Operating Activities                    | \$ 356                              | \$ 546      |
| Investing Activities                    | (504)                               | (104)       |
| Financing Activities                    | (148)                               | (402)       |
| Foreign Exchange                        | (85)                                | 15          |
| Discontinued Operations                 | 9                                   | (1)         |
| Net change in cash and cash equivalents | \$ (372)                            | \$ 54       |

**Operating Activities**

Cash provided by operating activities during the first half of 2010 declined \$190 from the prior year, primarily driven by a negative impact in accounts receivable. The change in cash flow from accounts receivable was primarily driven by the timing of collections within the Defense segment which provided favorable cash inflow during the prior year. In addition, revenue growth within our Fluid and Motion & Flow segments during the second quarter of 2010 generated a higher ending accounts receivable balance at June 30, 2010 as compared to the same measure in the prior

year. Within the other components of working capital, year-to-year changes within inventories and accounts payable, largely offsetting each other, were both primarily due to the Defense segment. The changes in inventory resulted in a source of cash primarily related to reduced program activity on the CREW 2.1 and SINCGARS platforms within our Defense segment. The change in accounts payable primarily related to the timing of cash payments as well as a reduction in subcontractor activity. Cash paid for taxes increased \$87 as compared to the prior year, primarily reflecting a \$40 extension payment made during the first quarter of 2010 and higher estimated U.S. and foreign taxable income for 2010. Although income from continuing operations decreased \$14 from the prior year, this decline included the impact of a \$58 non-cash tax benefit recorded in the first quarter of 2009.

**Table of Contents****Investing Activities**

For the six months ended June 30, 2010, we spent \$401 on acquisitions, net of cash received, primarily related to our acquisition of Nova which closed during the second quarter of 2010. Capital expenditures during the first six months of 2010 were \$106, an increase of \$19 over the prior year, primarily related to additional investments in support of our ADS-B contract with the Federal Aviation Administration.

**Financing Activities**

During the second quarter of 2009 we repaid a substantial portion of our outstanding commercial paper balance through the issuance of \$1 billion of long-term debt. During the second quarter of 2010 we paid \$70 to retire two outstanding debentures due in 2011. Cash from financing activities was also impacted by an increase in dividend payments due to timing, as we made three payments during the first half of 2010 and two payments during the first half of 2009 as well as a 17.6% increase during 2010 in the quarterly dividend per share declared.

**Foreign Exchange**

The currency exchange rate effect on cash and cash equivalents was a reduction in cash of \$85 for the six months ended June 30, 2010, and an increase in cash of \$15 for the six months ended June 30, 2009, primarily due to the fluctuation of the Euro-U.S. Dollar exchange rate over these time periods.

**Discontinued Operations**

During the first six months of 2010, we generated net cash from operating activities of discontinued operations of \$9 related to a component of our Defense segment that was classified as a discontinued operation during the second quarter of 2010.

**LIQUIDITY AND CAPITAL RESOURCES**

Our principal source of liquidity is operating cash flows. We have the ability to meet our additional short-term funding requirements through the issuance of commercial paper. Our funding needs are monitored and strategies are executed to meet overall liquidity requirements, including the management of our capital structure on both a short- and long-term basis. Significant factors that affect our overall management of liquidity include our credit ratings, the adequacy of commercial paper and supporting bank lines of credit, and the ability to attract long-term capital on satisfactory terms. We assess these factors along with current market conditions on a continuous basis, and as a result may alter the mix of our short- and long-term financing, when advantageous to do so. Our credit ratings as of June 30, 2010 are as follows:

| <b>Rating Agency</b>      | <b>Short-Term Debt</b> | <b>Long-Term Debt</b> |
|---------------------------|------------------------|-----------------------|
| Standard & Poor's         | A-2                    | BBB+                  |
| Moody's Investors Service | P-2                    | Baa1                  |
| Fitch Ratings             | F2                     | A-                    |

We manage our worldwide cash requirements considering available funds among the many subsidiaries through which we conduct business and the cost effectiveness with which those funds can be accessed. We have and will continue to transfer cash from the international subsidiaries to the U.S. and other international subsidiaries when it is



cost effective to do so.

We expect that available cash, our committed credit facility and access to the public debt markets will provide adequate short-term and long-term liquidity. We believe that cash flows from operations and our access to the commercial paper market are sufficient to meet our short-term funding requirements. If our access to the commercial paper market were adversely affected, we believe that alternative sources of liquidity, including available cash and our existing committed credit facility, would be sufficient to meet our short-term funding requirements. During the second quarter of 2010, we called \$69 of face value debentures due in 2011. We recognized \$3 of net expense related to this early retirement.

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We do not believe, subject to risks and uncertainties inherent in the estimation process, that the asbestos-related net liability for unasserted claims to be filed over the next 10 years will result in a material impact to either our short-term or long-term liquidity positions, nor do we anticipate the net liability for claims to be filed over the next 10 years will have a material impact to our net annual cash flows.

Current debt ratios have positioned us to grow our business with investments for organic growth and through strategic acquisitions, while providing the ability to return value to shareholders through increased dividends and share repurchases. During the first quarter of 2010, we acquired Nova Analytics which was funded through a mix of cash and commercial paper. On June 21, 2010 we executed an agreement to acquire 100% of the privately held Godwin for \$585. The Godwin acquisition is expected to close in the third quarter of 2010 and will primarily be funded through the issuance of commercial paper.

|  | <b>June 30,<br/>2010</b> | <b>December 31,<br/>2009</b> |
|--|--------------------------|------------------------------|
| Cash and cash equivalents  | \$ 844                   | \$ 1,216                     |
| Short-term debt and current maturities of long-term debt             | 106                      | 75                           |
| Long-term debt   | 1,363                    | 1,431                        |
| Total debt   | 1,469                    | 1,506                        |
| Total shareholders' equity   | 4,022                    | 3,878                        |
| Total capitalization (debt plus equity)                              | \$ 5,491                 | \$ 5,384                     |
| Debt to total capitalization   | 26.8%                    | 28.0%                        |
| Net debt (debt less cash and cash equivalents)                       | 625                      | 290                          |
| Net capitalization (debt plus equity less cash and cash equivalents) | 4,647                    | 4,168                        |
| Net debt to net capitalization                                       | 13.4%                    | 7.0%                         |

***Credit Facilities and Commercial Paper Program***

In November 2005, ITT entered into a five-year revolving credit agreement in the aggregate principal amount of \$1.25 billion. Effective November 8, 2007, ITT exercised its option to increase the principal amount under the revolving credit agreement to \$1.75 billion. As of June 30, 2010, we were in compliance with the financial covenants specified under this agreement.

The revolving credit agreement is intended to provide additional liquidity as a source of funding for the commercial paper program, if needed. Our policy is to maintain unused committed bank lines of credit in an amount greater than outstanding commercial paper balances. As of June 30, 2010 and December 31, 2009, the commercial paper balance was \$80 and \$55, respectively.

**CRITICAL ACCOUNTING ESTIMATES**

The preparation of ITT's financial statements, in conformity with accounting principles generally accepted in the United States of America, requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses and the disclosure of contingent assets and liabilities. ITT believes the

most complex and sensitive judgments, because of their significance to the consolidated financial statements, result primarily from the need to make estimates about the effects of matters that are inherently uncertain. Management's Discussion and Analysis and Note 1 to the Consolidated Financial Statements in the 2009 Annual Report on Form 10-K describe the critical accounting estimates and significant accounting policies used in preparation of the Consolidated Financial Statements. Actual results in these areas could differ from management's estimates. There have been no significant changes in ITT's critical accounting estimates during the second quarter of 2010.

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**FORWARD-LOOKING AND CAUTIONARY STATEMENTS**

Some of the information included herein includes forward-looking statements intended to qualify for the safe harbor from liability established by the Private Securities Litigation Reform Act of 1995 (the Act). These forward-looking statements include statements that describe our business strategy, outlook, objectives, plans, intentions or goals, and any discussion of future operating or financial performance. Whenever used, words such as anticipate, estimate, expect, project, intend, plan, believe, target and other terms of similar meaning are intended to identify such forward-looking statements. Forward-looking statements are uncertain and to some extent unpredictable, and involve known and unknown risks, uncertainties and other important factors that could cause actual results to differ materially from those expressed in, or implied from, such forward-looking statements. Factors that could cause results to differ materially from those anticipated include:

- Economic, political and social conditions in the countries in which we conduct our businesses;
- Changes in U.S. or International government defense budgets;
- Decline in consumer spending;
- Sales and revenues mix and pricing levels;
- Availability of adequate labor, commodities, supplies and raw materials;
- Interest and foreign currency exchange rate fluctuations and changes in local government regulations;
- Competition, industry capacity and production rates;
- Ability of third parties, including our commercial partners, counterparties, financial institutions and insurers, to comply with their commitments to us;
- Our ability to borrow or refinance our existing indebtedness and availability of liquidity sufficient to meet our needs;
- Changes in the value of goodwill or intangible assets.
- Acquisitions or divestitures;
- Personal injury claims;
- Uncertainties with respect to our estimation of asbestos liability exposure and related insurance recoveries;
- Our ability to affect restructuring and cost reduction programs and realize savings from such actions;
- Government regulations and compliance therewith;
- Changes in technology;
- Intellectual property matters;
- Governmental investigations;
- Potential future employee benefit plan contributions and other employment and pension matters;
- Contingencies related to actual or alleged environmental contamination, claims and concerns;
- Changes in generally accepted accounting principles; and
- Other factors set forth in our Annual Report on Form 10-K for the fiscal year ended December 31, 2009 and our other filings with the Securities and Exchange Commission.

We undertake no obligation to update any forward-looking statements, whether as a result of new information, future events or otherwise.

**Item 3.**

**QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

There has been no material change in the information concerning market risk as stated in our 2009 Annual Report on Form 10-K.

**Item 4.**

**CONTROLS AND PROCEDURES**

The Chief Executive Officer and Chief Financial Officer of the Company have evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) as of the end of the period covered by this report. Based on such evaluation, such officers have concluded that, as of the end of the period covered by this report the Company's disclosure controls and procedures are effective in identifying, on a timely basis, material information required to be disclosed in our reports filed or submitted under the Exchange Act.

There have been no changes in our internal control over financial reporting during the last fiscal quarter that have materially affected or are reasonably likely to materially affect the Company's internal control over financial reporting.

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**PART II.**  
**OTHER INFORMATION**

**Item 1.**

**LEGAL PROCEEDINGS**

ITT Corporation and its subsidiaries from time to time are involved in legal proceedings, the majority of which are incidental to the operation of their businesses. Some of these proceedings allege damages relating to environmental liabilities, intellectual property matters, copyright infringement, personal injury claims, employment and pension matters, government contract issues and commercial or contractual disputes, sometimes related to acquisitions or divestitures.

See Note 18 Commitments and Contingencies, in the Notes to Consolidated Condensed Financial Statements for further information.

**Item 1A.**

**RISK FACTORS**

There has been no material change in the information concerning risk factors as disclosed in our 2009 Annual Report on Form 10-K.

**Item 2.**

**UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

**Issuer Purchases of Equity Securities**

| Period         | Total Number<br>of<br>Shares<br>Purchased | Average Price<br>Paid<br>Per Share(1) | Total Number of<br>Shares Purchased<br>as Part of<br>Publicly<br>Announced<br>Plans or<br>Programs(2) | Maximum Dollar<br>Value<br>of Shares that<br>May Yet Be<br>Purchased<br>Under the<br>Plans or Programs<br>(In millions) |
|----------------|---|---------------------------------------|---|---|
| 4/1/10 4/30/10 |   | \$                                    |   | \$ 569.2  |
| 5/1/10 5/31/10 |   | \$                                    |   | \$ 569.2  |
| 6/1/10 6/30/10 |   | \$                                    |   | \$ 569.2  |

(1) Average price paid per share is calculated on a settlement basis and excludes commission.

(2)

On October 27, 2006, we announced a \$1 billion share repurchase program. On December 16, 2008, we announced that the ITT Board of Directors had approved the elimination of the original three-year term with respect to the repurchase program. This program replaces our previous practice of covering shares granted or exercised in the context of ITT's performance incentive plans. The program is consistent with our capital allocation process, which is centered on those investments necessary to grow our businesses organically and through acquisitions, while also providing cash returns to shareholders. Our strategy for cash flow utilization is to invest in our business, pay dividends, repay debt, complete strategic acquisitions, and repurchase common stock. As of June 30, 2010, we had repurchased 7.1 million shares for \$430.8, including commission fees, under our \$1 billion share repurchase program.

**Item 3.**

**DEFAULTS UPON SENIOR SECURITIES**

None.

**Table of Contents****Item 4.****SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

On May 11, 2010, the Company held its annual meeting of shareholders. At the annual meeting, the persons whose names are set forth below were elected as directors, constituting the entire Board of Directors. Relevant voting information for each person follows:

|                      | <b>Votes For</b> | <b>Withheld</b> |
|----------------------|------------------|-----------------|
| Curtis J. Crawford   | 130,787,606      | 4,065,289       |
| Christina A. Gold    | 124,710,201      | 10,142,694      |
| Ralph F. Hake        | 124,763,932      | 10,088,963      |
| John J. Hamre        | 133,144,217      | 1,708,678       |
| Paul J. Kern         | 133,204,423      | 1,648,472       |
| Steven R. Loranger   | 131,459,821      | 3,393,074       |
| Frank T. MacInnis    | 123,333,207      | 11,519,688      |
| Surya N. Mohapatra   | 126,190,926      | 8,661,969       |
| Linda S. Sanford     | 124,587,143      | 10,265,752      |
| Markos I. Tambakeras | 132,985,754      | 1,867,141       |

In addition to the election of directors, three other votes were taken at the meeting:

The appointment of Deloitte & Touche LLP as the Company's independent registered public accounting firm for 2010 was ratified by a vote of 139,461,631 shares voting for and 11,403,718 shares voting against the proposal. Shares abstained and broker non-votes totaled 187,093.

The shareholder proposal requesting that the Company provide, within six months of the annual meeting, a comprehensive report, at reasonable cost and omitting proprietary and classified information, of the foreign sales of military and weapons-related products and services by the Company was rejected by a vote of 98,262,764 shares voting against and 7,871,301 shares voting for the proposal. Shares abstained and broker non-votes totaled 44,918,317.

The shareholder proposal requesting that the Company take the steps necessary to amend its bylaws and each appropriate governing document to give holders of 10% of its outstanding common stock (or the lowest percentage allowed by law above 10%) the power to call a special shareholder meeting was ratified by a vote of 70,519,538 shares voting for and 63,612,163 shares voting against the proposal. Shares abstained and broker non-votes totaled 16,920,742.

There were no other matters presented for a vote at the meeting.

**Item 5.****OTHER INFORMATION**

None.

**Item 6.**



**EXHIBITS**

(a) See the Exhibit Index for a list of exhibits filed herewith.

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**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ITT Corporation

(Registrant)

By: /s/ Janice M. Klettner  
Janice M. Klettner  
Vice President and Chief Accounting Officer  
(Principal accounting officer)

August 2, 2010

Table of Contents**EXHIBIT INDEX**

| <b>Exhibit Number</b> | <b>Description</b>  | <b>Location</b>  |
|-----------------------|---|--|
| (31.1)                | Certification pursuant to Rule 13a-14(a)/15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002   | Filed herewith.  |
| (31.2)                | Certification pursuant to Rule 13a-14(a)/15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002   | Filed herewith.  |
| (32.1)                | Certification Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002  | This Exhibit is intended to be furnished in accordance with Regulation S-K Item 601(b) (32) (ii) and shall not be deemed to be filed for purposes of Section 18 of the Securities Exchange Act of 1934 or incorporated by reference into any filing under the Securities Act of 1933 or the Securities Exchange Act of 1934, except as shall be expressly set forth by specific reference. |
| (32.2)                | Certification Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002  | This Exhibit is intended to be furnished in accordance with Regulation S-K Item 601(b) (32) (ii) and shall not be deemed to be filed for purposes of Section 18 of the Securities Exchange Act of 1934 or incorporated by reference into any filing under the Securities Act of 1933 or the Securities Exchange Act of 1934, except as shall be expressly set forth by specific reference. |
| (101)                 | The following materials from ITT Corporation's Quarterly Report on Form 10-Q for the quarter ended June 30, 2010, formatted in XBRL (Extensible Business Reporting Language):(i) Consolidated Condensed Income Statements, (ii) Consolidated Condensed Balance Sheets, (iii) Consolidated Condensed Statements of Cash Flows, and (iv) Notes to Consolidated Condensed Financial Statements | Submitted electronically with this report.   |